



# North Carolina Department of Public Safety

## North Carolina Army National Guard

Josh Stein, Governor  
Eddie M. Buffaloe, Secretary

Marvin T. Hunt, The Adjutant General

### MEMORANDUM

**To:** Kristen Walker, State Budget Director

**From:** Eddie M. Buffaloe, Secretary, Department of Public Safety  
Marvin T. Hunt, The Adjutant General, North Carolina Army National Guard

*For: Kenneth Klasko*

**Subject:** Armory and Facility Development Plan

**Date:** July 1, 2025

*Pursuant to N.C.G.S. 127A-210(a), the Department of Public Safety shall prepare a statewide plan for armories for a period of seven years into the future, no later than July 1 of each year.*

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The Armory and Facilities Development Plan was created from the North Carolina Army National Guard's (NCARNG) Installation Strategic Action Plan (ISAP) named NCARNG Readiness Center Transformation Plan (NCRCTP). The purpose of the Master Plan is to provide the NCARNG a Long-Range Capital Investment Strategy to replace its smaller aging primary training facilities (Armories) aligned with 1950's population demographics. The regional facility concept will allow for supporting facilities, consisting of aviation, training sites, and logistics activities to ensure the Guard is ready to serve the needs of North Carolina and the Country for the next 50 years. This year's submission will include an additional Enclosure from previous years. This Enclosure will address the preliminary project planning the NCARNG has started due to the most recent announcements of the Army-wide Transformation Initiative (ATI). NC has been selected to transform its Brigade Combat Team and with that transformation many facility changes are expected. The announcement was after the May 1 reporting date and was not able to be placed in the normal format. The NCARNG will include these projects in next year's plan as the force structure, equipment, and facility requirements are developed Army-wide.

#### Definitions

**Military Construction Army National Guard (MCNG)** – the program consists of three parts, each with a separate authorization and appropriation line from Congress: Major Military Construction (MILCON), Unspecified Minor Military Construction (UMMC), and Planning and Design (PD).

**DD Forms 1390/1391** – the basic programming document for all MILCON projects. These forms are used for justifying and requesting MILCON funded projects. Annually the Construction



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Facilities & Management Office (CFM&O) must update and resubmit the DD Forms until forms are authorized and appropriated.

**Construction and Facilities Management Officer (CFMO)**- The only individual within the NCARNG who has the authority to classify work, which is the final step before project approval and commencement. Additionally, the CFMO is the one individual within the NCARNG through whom all real property actions involving Federal funds or activity must go.

**National Guard Bureau (NGB) Form 420-R** - Utilized for all construction projects greater than \$25,000.00 and up to the statutory threshold of \$2,000,000.00. The form is utilized for requesting Sustainment Restoration and Modernization (SRM) projects (less construction) between \$100,000.00 and \$3,000,000.00.

**The NCARNG Master Plan** – Utilizes a HUB and Spoke concept for Six (6) Regional Readiness Centers (RRC) HUBs with operational space for approximately 450 Soldiers, equipment, and administrative space with expansion capability for 1,200 Soldiers. The SPOKES will maintain a connection to North Carolina's rural areas, honoring the grassroots heritage of the National Guard, serve as key staging areas during emergencies, and retain the ability to respond to future shifts in demographics. These facilities and their supporting facilities will serve as the backbone of the NCARNG Capital Investment Strategy.

### Description of Project Worksheets

**Projects Completed** – The following information provides details of projects completed or expected to be completed in the upcoming year:

These projects were completed during the Federal Fiscal Year (FFY) 2025. Reidsville Building/Expansion; Morrisville Lakota. (Enclosure 1)

**Projects Approved and Funds have been appropriated** – The following information provides details of the Priority Projects listed in Enclosure 1.

Project Priority 1, NC National Guard Museum - The NC Legislature provided funds for this project. We are designing this project currently with construction to follow.

Project Priority 2, Constable Building Renovation – This project was provided to increase to veterans and family support. The project is in design with construction to follow.

Project Priority 3, Rocky Mount Complex (Edgecombe) – the federal government has delayed funding for this project, we are awaiting the decision for the fiscal year to determine the fiscal year to execute. We will complete an early site package with demolition to fulfill the State's obligation to provide a buildable site to receive federal matching funds.

Project Priority 4, Louisburg (2025-26) – the General Assembly funded the design portion for this project. We will execute the design upon receipt of the federal matching funds. The Legislature authorized construction funding for this project. We are waiting for the funds to be appropriated.



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Project Priority 5, Special Forces Complex (Edgecombe) – Force Structure changes require the relocation of Special Forces personnel. This is the optimal location for this type of unit due to the amount of land and proximity to airports for training. This project is authorized but due to a delay in federal funds for the Rocky Mount Regional Readiness Center, this project will be delayed.

Project Priority 6, Winston-Salem Storage Building (Forsyth County) – due to a shortage of storage for equipment the federal government has provided federal funds to be matched with state funds to construct a new storage building. This project is under construction.

Project Priority 7, Winston-Salem POL Storage (Forsyth County) - The federal government provided funds for this project, but the required State matching funds have not been received.

Project Priority 8, USPFO Office Renovation JFHQ, The federal government provided funds for this project. Additional State funding will be required to accomplish project.

Project Priority 9, Combined Surface Maintenance Shop (CSMS) Roof Replacement – the federal government provided funding for this roof replacement.

Project Priority 10, W. Jefferson Renovation (Ashe County) Hurricane Helene Act of Nature Funding – The federal government provided funding for the AoN project. The State will need to provide additional funding to perform this project.

Project Priority 11, Newton RC Site Renovation (Catawba County) Hurricane Helene Act of Nature Funding – The federal government provided funding for the AoN project. The State will need to provide additional funding to perform this project.

Project Priority 12, MATES Canopy (Cumberland County) The federal government provided funding for the project. The State will need to provide additional funding to perform this project.

Project Priority 13, Transient Training HQ's Bldg (Granville County) The federal government provided funding for the project. The State will need to provide additional funding to perform this project.

Project Priority 14, Camp Butner Kitchen Area D (Granville County) The federal government provided funding for the project. The State will need to provide additional funding to perform this project.

Project Priority 15, ConVaults (Wake County) The federal government provided funding for the project. The State will need to provide additional funding to perform this project.

Project Priority 16, Red Springs Readiness Center Complex Renovation (Robeson County) The federal government provided funding for the project. The State will need to provide additional funding to perform this project. (Enclosure 1)



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**Projects Approved and Funds have not begun construction.** – The following information provides details of the Priority Projects listed in Enclosure 2. This list of projects supports the Capital Improvement and Repair projects for the Spoke and Supporting facilities. The SRM projects have been approved but NCARNG has not received federal or State funding approval, although our federal Operations and Maintenance budget is authorized to be utilized for these types of projects on a 420R. NCARNG's strategy is to initiate larger projects by executing a limited number of designs (2 Designs) and construction projects (2 Construction projects) annually. The size of these projects is an attempt to bring the maximum amount of federal funds to the state while having the greatest impact on the facility. These projects will allow us to increase square footage where needed, improve energy efficiencies, and extend the life of our aging facilities. Additionally, we have received State Appropriations for some of the projects. Those projects fall into two categories, (1) 100% State funded that has not begun design/construction; or (2) we are waiting for federal funding to be matched with the state appropriation.

Priority Project 1- 17, Various Locations (2025-31) – these projects are planned to support the Long-Range Capital Investment Strategy and is included in our federal funds' requests.

Priority 18 The CST Ready Building are requirements needed to support the state in times of State Emergencies. The request will be for a 100% federal reimbursed project. (Enclosure 2)

**HUB Projects, MILCON, and Supporting Facilities** – This list of projects support the Regional Readiness Center concept. The list provides all major construction projects in construction or planned in Enclosure 3.

Project Priority 1&4 are funded utilizing 100% federal funds.

Project Priority 2 is the ConnectNC bond funding along with CI Supplement for the McLeansville Regional Readiness Center.

Project Priority 3 is funded with ConnectNC bond funding along with CI Supplement for a renovation to the Wilkes County Readiness Center.

Projects 5 & 6 are 100% federal funds for designs located at AASF #2 and #1. WE have submitted funding for federal funds through the Congressional Project funding process. (Enclosure 3)

**Support for Army Transformation Initiative (ATI) Project Summary** – This list of projects are preliminary in preparation for ATI. This list will prepare for future force structure changes that we expect to occur over the next 3-5 years coming.

(Enclosure 4)

In conclusion, the NCARNG is taking steps to improve their facility footprint in order to provide a **Ready, Reliable, Responsive, and Relevant** force for the citizens of North Carolina when called upon. The Governor and General Assembly has recognized that providing state appropriations allows us to better compete for federal reimbursement for the state. NCARNG is focused on accomplishing the Governor's vision for upgrading state facilities as well as gaining efficiencies by partnering with other state agencies. NCARNG is leading the way in this endeavor and stand ready to execute.

# Current Capital Improvement Project List/Status

2025-30 Projects approved by Congress w/appropriated federal funds

Department: National Guard

Dept Code:

0007

New Priority	Priority	Regional Readinse/Project Title	Previously Funded	2025-26	2026-27	2026-27	2027-28	2028-29	2029-30	Total
		Reidsville Building/ Expansion (Rockingham County)	Proj Cost Est \$ 7,617,813 Est Fed Spent \$ 3,982,547 Est State Spent \$ 3,635,266	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,617,813
		Completed Federal Fiscal Year 25	Requirements \$ 5,107,920 Est Fed Spent \$ 5,107,920 Est State Spent \$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,107,920
1	2	Completed Federal Fiscal Year 25	Requirements \$ 12,500,000 Receipts \$ -	\$ 750,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,250,000
		NC National Guard Museum	Appropriation \$ 12,500,000 Requirements \$ 16,428,582	\$ 750,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,250,000
2	3	Proposed Contract Design Fed Yr 24	Requirements \$ 16,428,582 Appropriation \$ -	\$ 2,250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,678,582
		Constable Building Renovation	Requirements \$ 16,428,582 Appropriation \$ 9,000,000	\$ 2,250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,678,582
3	3	Proposed Contract Design Fed Yr 24	Requirements \$ 9,000,000 Receipts \$ -	\$ 8,500,000	\$ -	\$ -	\$ -	\$ -	\$ 27,000,000	\$ 27,000,000
		Rocky Mount Complex (Edgecombe)	Requirements \$ 9,000,000 Appropriation \$ 8,034,000	\$ 8,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,500,000
4	4	Proposed Contract Design Fed Yr 24 Early Site Pkg	Requirements \$ 8,034,000 Receipts \$ -	\$ 3,667,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,034,000
		Louisburg Armory (Franklin County)	Requirements \$ 667,000 Appropriation \$ 3,000,000	\$ 3,667,000	\$ 700,000	\$ -	\$ -	\$ -	\$ -	\$ 3,667,000
5	5	Waiting Federal Funds	Requirements \$ - Receipts \$ -	\$ 3,000,000	\$ 700,000	\$ -	\$ -	\$ -	\$ -	\$ 4,367,000
		Special Forces Complex (Edgembe County)	Requirements \$ - Appropriation \$ -	\$ -	\$ -	\$ -	\$ 800,000	\$ 4,000,000	\$ 3,200,000	\$ 8,000,000
6	6	Delayed due to MILCON funding for Rocky Mount RRC	Requirements \$ 1,590,500 Receipts \$ 66,298	\$ -	\$ -	\$ -	\$ 800,000	\$ 4,000,000	\$ 3,200,000	\$ 8,000,000
		Winston-Salem Storage Building (Forsyth County)	Requirements \$ 66,298 Appropriation \$ 220,117	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,590,500
7	7	Under const estimated completion Fed FY25	Requirements \$ 1,078,000 Receipts \$ 85,410	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 220,117
		Winston-Salem POL Storage (Forsyth County)	Requirements \$ 85,410 Appropriation \$ 244,159	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 85,410
8	8	Under const estimated completion Fed FY25	Requirements \$ 3,100,000 Receipts \$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 244,159
		USPFO Office Renovation JFHQ Complex (Wake County)	Requirements \$ 2,500,000 Appropriation \$ 750,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,100,000
9	9	Design and const completion Fed Yr 26-27	Requirements \$ 750,000 Receipts \$ 750,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,500,000
		CSMS Maintenance Building Roof Replacement JFHQ Complex (Wake County) 100% Fed Design/Const Fed Yr 25	Requirements \$ 1,401,850 Receipts \$ 1,051,387	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 600,000
10	10	West Jefferson Renovation (Ashe County) Hurricane Helene Act of Nature Funding Design Const 2025-27; 75/25	Requirements \$ 24,954,350 Spent/Receipts \$ 4,453,095	\$ 8,500,000	\$ -	\$ -	\$ 800,000	\$ 4,000,000	\$ 3,200,000	\$ 41,454,350
		Totals	Appropriation \$ 10,131,276	\$ 12,450,463	\$ 700,000	\$ -	\$ 800,000	\$ 4,000,000	\$ 3,200,000	\$ 31,281,739

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 Enclosure 1

Report Date: 7/12/2025



# Spoke/Supporting Facility Project Summary

2025-30

Department: Public Safety - National Guard

Dept Code: 0007

New Priority	Old Priority	Spoke Capital/Renovation Project Title	Previously Funded	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Total
1	8	Monroe Readiness Center (Union County)	Requirements Receipts	\$ - \$ -	\$ 800,000 \$ 400,000	\$ 8,000,000 \$ 4,000,000	\$ - \$ -	\$ - \$ -	\$ - \$ -	\$ 8,800,000 \$ 4,400,000
2	9	Siler City Readiness Center (Chatham County)	Appropriation Requirements Receipts	\$ - \$ - \$ -	\$ 400,000 \$ - \$ -	\$ 4,000,000 \$ 800,000 \$ 400,000	\$ - \$ - \$ -	\$ 8,000,000 \$ 4,000,000	\$ - \$ -	\$ 4,400,000 \$ 8,800,000 \$ 4,400,000
3	10	Thomasville Readiness Center (Davidson County)	Appropriation Requirements Receipts	\$ - \$ - \$ -	\$ - \$ - \$ -	\$ 400,000 \$ 800,000 \$ 400,000	\$ - \$ 800,000 \$ 400,000	\$ 4,000,000 \$ -	\$ - \$ -	\$ 4,400,000 \$ 8,800,000 \$ 4,400,000
4	11	Sanford Armory (Lee County)	Appropriation Requirements Receipts	\$ - \$ - \$ -	\$ - \$ - \$ -	\$ - \$ - \$ -	\$ - \$ - \$ -	\$ 800,000 \$ 400,000	\$ - \$ -	\$ 800,000 \$ 400,000
5	12	Edenton Armory (Chowan County)	Appropriation Requirements Receipts	\$ - \$ - \$ -	\$ - \$ - \$ -	\$ - \$ - \$ -	\$ - \$ - \$ -	\$ 400,000 \$ -	\$ - \$ -	\$ 400,000 \$ 800,000
6	13	Monroe Armory (Union County)	Appropriation Requirements Receipts	\$ - \$ - \$ -	\$ - \$ - \$ -	\$ - \$ - \$ -	\$ - \$ - \$ -	\$ - \$ -	\$ - \$ -	\$ - \$ -
7	14	Siler City Readiness Center (Chatham County)	Appropriation Requirements Receipts	\$ - \$ - \$ -	\$ - \$ - \$ -	\$ - \$ - \$ -	\$ - \$ - \$ -	\$ - \$ -	\$ - \$ -	\$ - \$ -
8	15	Thomasville Readiness Center (Davidson County)	Appropriation Requirements Receipts	\$ - \$ - \$ -	\$ - \$ - \$ -	\$ - \$ - \$ -	\$ - \$ - \$ -	\$ - \$ -	\$ - \$ -	\$ - \$ -
9	16	Const to follow into 2029-30 (\$7M) Sanford Armory (Lee County)	Appropriation Requirements Receipts	\$ - \$ - \$ -	\$ - \$ - \$ -	\$ - \$ - \$ -	\$ - \$ - \$ -	\$ - \$ -	\$ - \$ -	\$ - \$ -
10	17	Const to follow into 2029-30 (\$7M) Edenton Armory (Chowan County)	Appropriation Requirements Receipts	\$ - \$ - \$ -	\$ - \$ - \$ -	\$ - \$ - \$ -	\$ - \$ - \$ -	\$ - \$ -	\$ - \$ -	\$ - \$ -
11	18	Const to follow into 2029-30 (\$7M) Sylva Armory (Jackson County)	Appropriation Requirements Receipts	\$ - \$ - \$ -	\$ - \$ - \$ -	\$ - \$ - \$ -	\$ - \$ - \$ -	\$ - \$ -	\$ - \$ -	\$ - \$ -
12	19	Const to follow into 2029-30 (\$7M) Fayetteville Armory (Cumberland County)	Appropriation Requirements Receipts	\$ - \$ - \$ -	\$ - \$ - \$ -	\$ - \$ - \$ -	\$ - \$ - \$ -	\$ - \$ -	\$ - \$ -	\$ - \$ -
<b>Totals</b>			Requirements Receipts Appropriation	\$ - \$ - \$ -	\$ 800,000 \$ 400,000 \$ 400,000	\$ 8,800,000 \$ 4,400,000 \$ 4,400,000	\$ 800,000 \$ 400,000 \$ 400,000	\$ 8,800,000 \$ 4,400,000 \$ 4,400,000	\$ 13,600,000 \$ 6,800,000 \$ 6,800,000	\$ 32,800,000 \$ 16,400,000 \$ 16,400,000

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Report Date: 7/12/2025

Enclosure 2





