

Job Development Investment Grant (JDIG) Annual Report

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NORTH CAROLINA DEPARTMENT OF COMMERCE

Job Development Investment Grant

2013 Annual Report

Submitted on behalf of the Economic Investment Committee

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I. Introduction

This report describes CY 2012 performance by existing grantees and CY 2013 new grants under the **Job Development Investment Grant** (“JDIG”) program, pursuant to North Carolina General Statute (“G.S.”) §143B-437.55(c). Information presented includes the number of JDIG applications submitted, a listing of grants awarded and accepted; the results of the Walden cost/benefit analysis (in terms of net state revenue and impact on state gross domestic product); a description of each project awarded a grant in 2013; the term of each grant; the percentage of withholdings used to determine the amount of each grant; job creation, investment, and average annual wage targets; the state’s maximum annual liability under the grants, amounts disbursed to-date under outstanding grants (to companies and to the Utility Account), company performance results under the grants, and eligible withholdings received from grantees.

II. JDIG Program Summary

The JDIG program, adopted by the General Assembly in the 2001-2002 session, became effective January 2003 and is currently scheduled to sunset on January 1, 2016 (G.S. §143B-437.62). It is a performance-based economic development incentive program that provides annual grant disbursements for a period of up to 12 years, to new and expanding businesses based on a percentage of withholding taxes paid by new employees during each calendar year of a grant. This percentage ranges from 10% to 75%. Grants are made to qualifying companies by the North Carolina Economic Investment Committee (the “EIC”), subject to caps set by the General Assembly on future grant year liability. The EIC consists of five members: the Secretary of Commerce, the Secretary of Revenue, the State Budget Director, and one appointee by each house of the legislature.

When deciding whether to award a grant and the appropriate amount and term of a grant, the EIC considers both economic and fiscal impacts. It conducts an extensive review and analysis of applications submitted by proposed grantees, considering factors enumerated in the JDIG statute and the Criteria for Operation and Implementation of Job Development Investment Grant Program (“Criteria”), adopted pursuant to G. S. §143B-437.52 and 54(d), which govern program administration. The EIC determines how a proposed project benefits the state, and, in particular, whether the fiscal benefits of the project, as measured by estimated tax revenues to the state, outweigh the total General Fund incentive costs to the state. The analysis of state revenue impacts is conducted using an economic model developed by Dr. Michael Walden of North Carolina State University, which has been updated since the first version in 2002.¹ Based on industry data, accepted economic impact modeling techniques, and information in JDIG applications, the model estimates income and employment effects (direct, indirect, and induced), calculates expected effects on state expenditures and revenues, and the likely net effect on revenue to the state’s General Fund. The Walden model includes all state incentives expected to

¹ Walden, Michael. A Model to Estimate the Economic Impacts of Business Location in North Carolina: Version 3. Developed for the NC Department of Commerce. September 2007 (with updates provided regularly).

be provided from the General Fund, known at the time of application, in its calculation of net state fiscal cost.

The statutory cap on the number of awards the EIC can make was eliminated for 2012 grants (prior to that the number was capped at 25); however, the total future annual liability for all grants awarded in any single calendar year has been capped at \$15 million per year. For the Fiscal Year biennium from July 2013 through June 2015, however, the cap on maximum state liability for new awards was adjusted to \$22.5 million, and from July 2015 until the program's scheduled sunset date at the end of 2015 the liability cap is \$7.5 million. In most years, the cap has not been reached. Also, regardless of the stated liabilities under grants awarded, many companies' performance does not result in eligibility for the full annual amount possible under their respective agreements. The maximum payments for grants awarded during CY 2003-2013 will be less than the maximum theoretically possible. For example, for performance in CY 2012, payments were made for 83% of total liability to active grantees (not counting terminated or withdrawn grantees).² Each grant agreement specifies the maximum amount for which a company is eligible in each of its grant years. The state's maximum annual liability for grants made in 2012 is included in Attachment A1, with the maximum liability to the grantee in Attachment A2, and the maximum liability to the Utility Account in Attachment A3. The Utility Account receives 25% of the value of every grant payment earned by companies for projects located in Tier 3 counties and 15% of the value of every grant payment earned by companies for projects located in Tier 2 counties. Funds in the Utility Account are made available for infrastructure projects in North Carolina's more distressed counties.

Program Process: From Application to Award

All companies considered for a JDIG must first meet the minimum eligibility requirements described in G.S. 143B-437.53. Department of Commerce ("Commerce") Business and Industry economic developers work with an eligible business that is a good candidate for a JDIG award and recommend the project to senior staff for consideration. In the fall of 2013, the EIC adopted a pricing model that sets the preliminary JDIG offer based on a prospective grantee's location, job count, average salary, investment, and industry. If a potential project's parameters fall outside of the guidelines specified by the pricing model, the EIC is polled to determine whether members would support continuing the grant application process. Projects whose parameters fall within the model's guidelines do not require preliminary EIC approval before beginning the application process. Business and Industry staff helps the company identify what North Carolina can offer companies in comparison to other states the company is considering for the project. Commerce Finance staff informs the company of program requirements and begins the data collection process. The company then submits a draft application for review by Commerce staff, which works with the company to complete an accurate final application. During the application process, the company is required to submit the following:

- CPA-prepared financial statements

² Note that this calculation considers both payments to companies and to the Utility Fund. Additionally, several companies who participated in the program in 2012 and filed reports have not yet been paid and/or have not yet received the required certifications of their annual performance reports; neither liability based on their grants nor possible payments to them are included in this calculation.

- Employment profile & average annual wage for the proposed project
- Information on company's existing North Carolina jobs and activity
- Worker benefits, including health insurance and training
- Investment schedule
- Project description
- Information on the competitive nature of the project
- Information on corporate governance
- Company organization and activity information
- Application fee of \$10,000 (application fees were raised from \$5,000 in 2013)

An applicant is also asked to describe any anticipated environmental issues, anticipated impact of the project on public infrastructure, and information about compliance with laws and regulations. This is in addition to the extensive OSHA, environmental, and tax compliance checks and the cost-benefit analysis conducted by Commerce. An Economic Impact Analysis using the Walden Model estimates the expected net state revenue of a project. As with any model, the results depend on the model's assumptions, many of which are subject to uncertainty. Best practice in impact analysis dictates the adoption of the most conservative probable assumptions in order to avoid over-estimation of any positive benefits attributable to a given project.

The JDIG statute requires the EIC to find, based on the modeled estimates, that a proposed JDIG project's benefits to the state outweigh its costs to the state. The Walden Model measures this by estimating tax revenues. The EIC seeks to identify and select projects that are the most beneficial to the state after considering a number of different evaluation factors. Project application materials and the results of staff analysis are provided to the EIC and considered in one or more closed sessions. The EIC then chooses whether to propose terms it considers appropriate for a given project, and a term sheet is provided to the company. The term sheet outlines the structure and proposed terms of the grant and the conditions necessary to fulfill the grant requirements. If the company accepts the terms in writing and commits to locate the project in North Carolina, subject to the award of the grant, an open meeting is held by the EIC to award the grant, and a Community Economic Development Agreement ("CEDA") is executed. Grantees are required to submit performance reports by March 1st of each year following the end of a calendar year during the grant term, along with a reporting fee of the greater of \$2,500 or 0.03% of an amount equal to the grant less the maximum amount to be transferred to the Utility Fund.³ These reports allow Commerce and the EIC to assess grant performance and eligibility for disbursement. The actual disbursement amount for which the company is eligible is determined from Commerce's analysis of the annual performance reports. The Department of Revenue certifies the company's reported withholdings and the absence of overdue tax debts. All disbursements must be approved by the EIC before actual payment.

³ The fee was changed from \$1,500 in 2013.

III. JDIG Applicants and Grantees for CY 2013

During CY 2013, the EIC awarded 20 grants and received 18 applications.⁴ No grants were awarded to projects that did not locate in North Carolina. Table 1 lists the county and tier in which 2012 grantee projects have located or plan to locate, the first grant year, the length of the grant term, the percent of withholdings that will be the basis for grant payments, the maximum possible grant amount payable to the company, the maximum possible grant amount payable to the Utility Account, and the total grant amount.

Tier

Of the CY 2013 grants, two were awarded to projects locating in a tier 1 county, two were awarded to projects locating in a tier 2 county, and thirteen grants went to companies locating in a tier 3 county. Three projects were spread across multiple counties. These companies could contribute a maximum amount of approximately \$52 million to the Utility Account over the life of the grants.

Table 1. CY 2013 Grantee Terms and Award Amounts

Company Name	First Year of Eligibility	County	Tier	Number of Grant Years	Withholding	Amount to Company	Amount to Utility	Total Award Liability
AIG PC Global Services, Inc.	2014	Mecklenburg	3	10	58%	\$ 4,994,250	\$ 1,664,750	\$ 6,659,000
Allscripts Healthcare, LLC	2013	Wake	3	12	41%	\$ 5,353,500	\$ 1,784,500	\$ 7,138,000
Areva NP, Inc.	2013	Mecklenburg	3	9	65%	\$ 2,554,500	\$ 851,500	\$ 3,406,000
ASMO Greenville of North Carolina, Inc.	2013	Pitt	2	12	43%	\$ 1,255,450	\$ 221,550	\$ 1,477,000
Castle Branch, Inc.	2013	New Hanover	3	8	45%	\$ 1,238,250	\$ 412,750	\$ 1,651,000
DB Global Technology, Inc. II	2014	Wake	3	10	35%	\$ 5,559,750	\$ 1,853,250	\$ 7,413,000
Electrolux Home Products, Inc. III	2015	Mecklenburg	3	12	75%	\$ 27,420,000	\$ 9,140,000	\$ 36,560,000
Evalueserve, Inc.	2013	Wake	3	10	35%	\$ 2,925,750	\$ 975,250	\$ 3,901,000
General Electric (Aviation Division)	2014	Ashe, Buncombe, Durham, New Hanover	2,3	12	75%	\$ 3,571,500	\$ 1,190,500	\$ 4,762,000
Gildan Yarns, LLC	2016	Bladen, Davie, Rowan	1,2	12	50%	\$ 3,498,600	\$ 617,400	\$ 4,116,000
InVue Security Products, Inc.	2013	Mecklenburg	3	9	35%	\$ 702,750	\$ 234,250	\$ 937,000
Ipreo US, LLC	2014	Wake	3	9	65%	\$ 3,783,000	\$ 1,261,000	\$ 5,044,000
KSM Castings NC, Inc.	2014	Cleveland	1	12	65%	\$ 2,876,000	-	\$ 2,876,000
MetLife Group, Inc.	2014	Mecklenburg, Wake	3	12	75%	\$ 87,271,500	\$ 29,090,500	\$ 116,362,000
Owens Corning Composite Materials, LLC	2014	Gaston	2	10	75%	\$ 1,692,350	\$ 298,650	\$ 1,991,000
Rack Room Shoes, Inc.	2013	Mecklenburg	3	7	40%	\$ 663,000	\$ 221,000	\$ 884,000
RC Creations, LLC	2014	Pender	3	12	62%	\$ 975,000	\$ 325,000	\$ 1,300,000
Sturm, Ruger & Company, Inc.	2014	Rockingham	1	12	75%	\$ 9,462,000	-	\$ 9,462,000
Syngenta Biotechnology, Inc.	2015	Durham, Guilford	3,2	12	51%	\$ 2,983,500	\$ 994,500	\$ 3,978,000
XPO Logistics, Inc. II	2014	Mecklenburg	3	9	60%	\$ 3,597,750	\$ 1,199,250	\$ 4,797,000
Total:						\$ 172,378,400	\$ 52,335,600	\$ 224,714,000

⁴ It should be noted that Commerce developers interact with many more business prospects, but only those businesses that are likely to be good candidates for a grant award are encouraged to apply, as the \$10,000 application fee is non-refundable. If not a good candidate, developers work with companies to find other assistance to support locating their project in the state. Note that two of the 2013 awardees applied at the end of 2012. Twenty-one applications were received in 2013. Eighteen of these were awarded in 2013, one did not complete the application process but paid an application fee, one paid a fee but withdrew before consideration before the EIC (the fee was refunded), and the last is still seeking an award.

In CY 2013, 7 of the 20 JDIG grantees' first grant year is 2013. Of the remaining grantees, 10 will seek their first payment for performance in calendar year 2014, two grantees in 2015, and one grantee in 2016. Maximum state liability for grants awarded in 2013 is approximately \$225 million (over the entire grant period for all grants), consisting of \$172 million for companies, and \$52 million for the Utility Account.

Performance Minimums

Each grantee agrees to a set of performance requirements for job creation and average annual wages to be paid during each year of the grant; many grantees also have investment requirements. Grantees with existing employees in North Carolina are typically required to retain these positions before being given credit for new positions. A grantee's actual performance determines the grant payment it receives each year. The payment can never be more than the maximum annual state liability stated in each company's grant agreement for that year.

CY 2013 grantees are expected to create 8,072 direct jobs and are required to retain 7,491 jobs over their grant terms. Grantees are also anticipated to invest approximately \$1.1 billion in land, buildings and fixtures, infrastructure, or machinery and equipment and other tangible personal property at the project site. Table 2 outlines the target number of jobs, jobs to be retained, target average annual wage, and investment for each 2013 grantee.⁵ Anticipated job effects are reported at full employment for each project. For companies that show no capital investment requirement, this is generally due to the small size of expected investment (typically less than \$5 million). A company's annual compliance is measured using a weighted average of a company's compliance with job creation, average wages, and investment minimums.

⁵ The target numbers are based on the company's projections in its application. "Target average annual wage" is typically based on the lowest cumulative average wage the company expects to pay during a project's base period. As noted later in the text, the EIC often provides a cushion, such as a 10% reduction of these numbers, as the minimum performance requirement for a grantee to maintain compliance.

Table 2: CY 2013 Grantee Jobs, Wages and Investment

Company Name	Target Jobs	Jobs to be Retained	Target Average Annual Wage	Target Investment
AIG PC Global Services, Inc.	230	-	\$ 100,776	\$ 5,502,657
Allscripts Healthcare, LLC	350	1,264	\$ 75,800	\$ -
Areva NP, Inc.	130	640	\$ 133,452	\$ -
ASMO Greenville of North Carolina, Inc.	200	536	\$ 34,628	\$ 50,000,000
Castle Branch, Inc.	420	180	\$ 33,108	\$ 10,250,000
DB Global Technology, Inc. II	431	319	\$ 89,227	\$ 13,600,000
Electrolux Home Products, Inc. III	810	760	\$ 101,485	\$ 85,000,000
Evalueserve, Inc.	400	-	\$ 59,629	\$ -
General Electric (Aviation Division)	242	1,382	\$ 47,831	\$ 195,130,000
Gildan Yarns, LLC	501	564	\$ 32,279	\$ 258,000,000
InVue Security Products, Inc.	70	88	\$ 83,333	\$ -
Ipreo US, LLC	250	2	\$ 63,149	\$ -
KSM Castings NC, Inc.	189	-	\$ 42,810	\$ 45,068,511
MetLife Group, Inc.	2,622	143	\$ 81,891	\$ 125,500,000
Owens Corning Composite Materials, LLC	110	75	\$ 51,919	\$ 121,000,000
Rack Room Shoes, Inc.	87	160	\$ 71,716	\$ 16,039,100
RC Creations, LLC	120	-	\$ 33,308	\$ 25,000,000
Sturm, Ruger & Company, Inc.	473	-	\$ 47,364	\$ 26,750,000
Syngenta Biotechnology, Inc.	150	1,133	\$ 81,624	\$ 94,000,000
XPO Logistics, Inc. II	287	245	\$ 51,614	\$ -
Total:	8,072	7,491	\$ 70,612	\$ 1,070,840,268

Attachment B provides historical and CY 2013 direct job creation requirements (specifically, the number of jobs to be created when the project has completed its job ramp up period, known as the “base period”). Grantees that have withdrawn or terminated from the program are not included in Attachment B. The minimum required job creation in order to avoid default is typically 90% of the target number of direct jobs, allowing flexibility for fluctuations and attrition, although sometimes the minimum is set at 95% or 100%, usually if projected job numbers or wages are relatively low. Typically, there is a lag between the time an award is made and the actual commencement of new project operations and hiring of permanent staff on which the grant is based. Many projects invest substantial time and dollars on construction, plant renovation, and equipment. As a result, many JDIG grantees do not create many positions in the year in which they are awarded a grant, and sometimes not for several years.

Estimated Economic Impact

The 8,072 new direct jobs associated with CY 2013 projects affect other sectors by increasing demand for goods and services by businesses and households. These indirect and induced (multiplier) effects are estimated to add 9,248 jobs, for a total estimated employment impact of 17,320 jobs. State Gross Domestic Product is expected to increase by almost \$14 billion over the life of CY 2013 grants. The projects are expected to provide a net fiscal benefit to the state of

approximately \$233 million during their grant terms. A complete listing of estimated economic impacts for all active and “closed” JDIG projects is presented in Attachment B.⁶

Table 3. Comparison of CY 2012 Grantees to CY 2013 Grantees

JDIG Grantees	Total Grant Award Liability	Expected Jobs	Jobs Retained	Expected Investment	Indirect + Induced Jobs	Total Jobs	Estimated NC GDP Impact (million)	Cumulative Net State Revenue (million)
Total CY 2012	\$ 134,699,000	7,076	9,116	\$ 1,000,796,839	10,008	17,084	\$ 10,734	\$ 145
Total CY 2013	\$ 224,714,000	8,072	7,491	\$ 1,070,840,268	9,248	17,320	\$ 13,592	\$ 233
Percent Change:	67%	14%	-18%	7%	-8%	1%	27%	60%

IV. General Description of Calendar Year 2013 Grantees

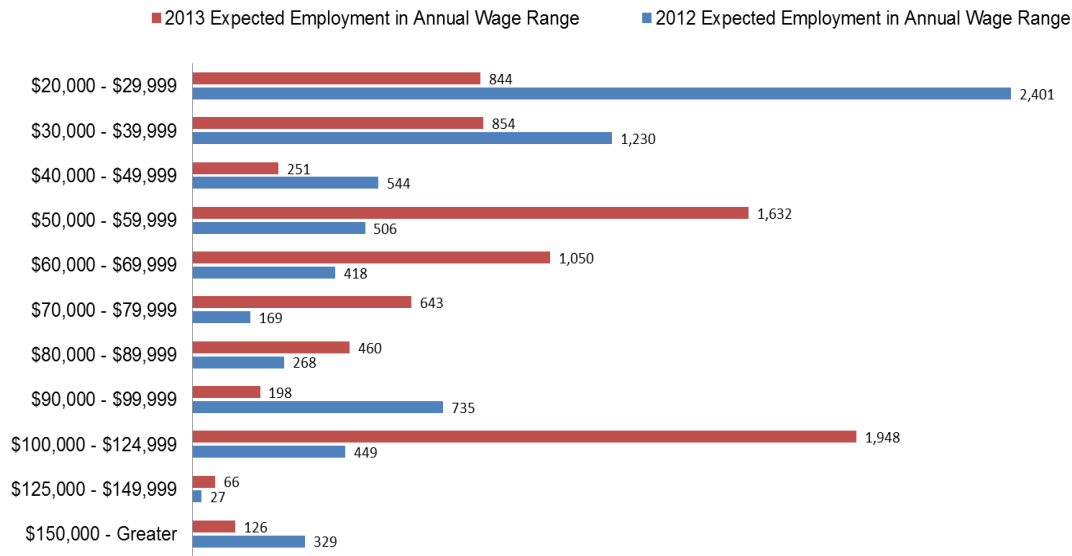
A project’s strategic importance to the state, region and locality is considered in the EIC’s grant decision-making process. Many companies offer employment, generous benefits, and long-term competitive potential. Projects also provide new employment opportunities for unemployed members of the labor force with project-relevant skills.

The industrial sectors of the projects are examined by the EIC to ensure that a project fits the strategic plans of the state and its region. CY 2013 projects include sectors such as headquarters, software development, textiles, biotechnology, manufacturing, and transportation logistics, among others. These projects require labor at a variety of skill levels and types -- lower-skilled assembly trades, high-skilled manufacturing production, and knowledge-intensive consumer and business services.

For all projects awarded in CY 2013, the target average annual wage of all employees is \$70,612. The CY 2013 target average annual wage at full employment is above CY 2012 grantees’ target average annual wage of \$57,341. Chart 1 compares the expected wage levels of CY 2013 grantees and CY 2012 grantees, along with the number of employees within certain wage ranges.

⁶ “Closed” refers to grantees that have completed their JDIG terms. It does not include “terminated” or “withdrawn” grantees. The 2003 grant to General Electric Company is the only closed grant.

Chart 1. Expected Jobs by Wage Increments: CY 2013 and CY 2012 Grantees



It is expected that 76% of CY 2013 project employees will earn over \$50,000 dollars annually. Wage information does not include some elements of employee compensation, such as health insurance, stock options, and other benefits. For all grants made, the company is required to pay at least 50% of employee health insurance premiums, although many pay more.

JDIG is the state's flagship program for both retention and expansion of existing North Carolina companies and recruitment of new companies to the state. For existing businesses, a JDIG award not only supports new job creation, but can help protect existing jobs. Table 4 summarizes the estimated job effects and economic effects of 2013 grantees according to three classifications: "Expanding Operations," "New Operations (Company New to NC)," and "New Operations (Company Existing in NC)." "Expanding Operations" represents companies that were awarded a JDIG for a project that is an expansion of an existing facility or a new facility in the same industrial sector as its existing North Carolina facilities. "New Operations (Company New to NC)" represents companies without a prior presence in North Carolina. "New Operations (Company Existing in NC)" represents companies with a presence in North Carolina, but whose JDIG was awarded for operations in an industrial sector that is different from that of its existing North Carolina facilities. Of the 20 projects, 14 are "Expanding Operations," 4 are "New Operations (Company New to NC)," and 2 are "New Operations (Company Existing in NC)."⁷ It should be noted that with respect to the Grantee Profiles in Section VI, certain companies with existing operations in North Carolina have requirements that they retain the number of positions that exist at the time of their JDIG applications before counting any new jobs as eligible for grant payments, and other companies with existing operations do not have this requirement. The JDIG statute limits grant payments for jobs filled by employees that represent a net increase in the number of the company's employees statewide, except where the EIC makes an explicit finding that the increase or maintenance of employment may be measured at the level of a division or

⁷ Industrial sectors are determined by research staff in consultation with applicants.

other operating unit of a business (a “Division Level Finding”), rather than at the business level; that this is necessary in order to secure the project to the state; and that the agreement includes terms to ensure that the business does not transfer existing positions to the project. This might be done where a company has distinct and separate operations and lines of business, under different management structures. An example of a case where a division level finding may be implemented would be a company with a large number of retail facilities that is seeking to locate a new headquarters operation for its national operations, in which case the decision is unrelated to decisions about retail site location.

Table 4. Comparison of New Operations to Existing Operations, CY 2013

2013 Grantees	Total Grant Award Liability	% of Total Grants	Expected Jobs	Expected Investment	% of Total Investment	Indirect + Induced Jobs	Total Jobs	% of Total Jobs	Estimated NC GDP Impact (million)
New Operations (Company New to NC)	\$ 20,297,000	9.0%	1,012	\$ 102,321,168	9.6%	1,209	2,221	12.8%	\$ 1,718
New Operations (Company Existing in NC)	\$ 5,892,000	2.6%	510	\$ 121,000,000	11.3%	483	993	5.7%	\$ 653
Expanding Operations	\$ 198,525,000	88.3%	6,550	\$ 847,519,100	79.1%	7,556	14,106	81.4%	\$ 11,221

V. JDIG Grantee Performance

This section examines actual results of active JDIG grantees since the program’s inception. As of the end of 2013, there were 72 companies participating in the program whose 2012 performance results have been certified.⁸ For analysis purposes, the companies are typically considered ‘reporting grantees’. This nomenclature describes the subset of companies that have been awarded a grant, created new jobs, and have reported activity for calendar year 2012 to Commerce that has been certified by the Department of Revenue, and are eligible for grant payments. Companies are required to provide the EIC with detailed annual reports during each calendar year in which they are eligible for grant payments. The reports document company compliance with performance requirements of their respective CEDAs. The companies must provide the EIC with information on the number of eligible jobs created, existing positions retained, wages paid for eligible positions, investment made, certification of employee health insurance, and fulfillment of environmental, tax, and OSHA requirements. Companies forgo a year’s grant payments for failure to achieve 80% compliance with the minimum requirements, based on a weighted average of performance factors, and may receive a pro-rated payment for compliance between 80% and less than 100%. If a company fails to achieve 100% of the minimum performance requirement for 3 years during its base period, the company is ineligible for a payment. At certain points of non-compliance, a company may lose its grant entirely.

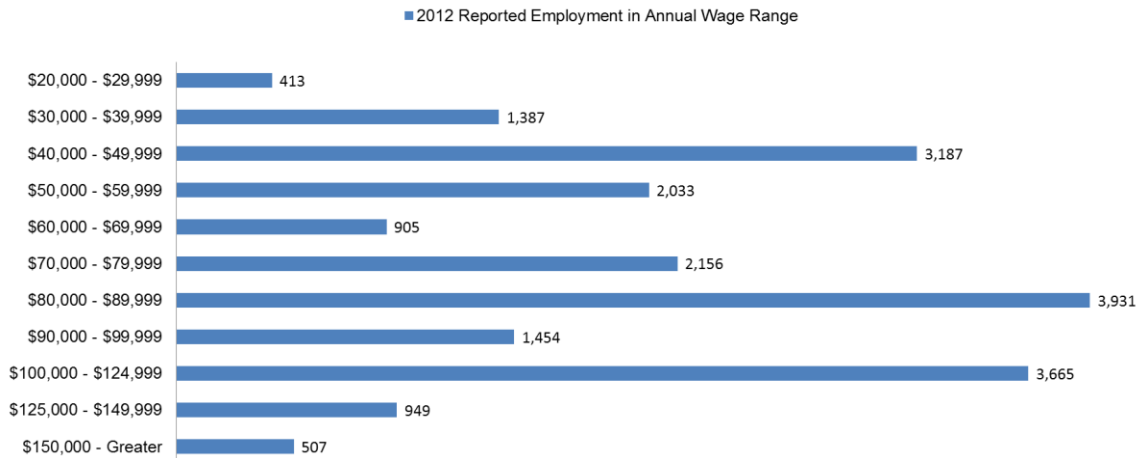
Attachment C displays the JDIG annual grant performance results that were reported in CY 2013. Most of these reports are based on CY 2012 performance, but some results for CY 2011 performance are included since they were certified in 2013. Companies must report by March 1

⁸ Actual participants in 2012 may exceed 72, but the exact performance and payments numbers cannot be established until reported results have been certified. This section covers only those participants whose 2012 (and some 2011) results have been certified and whose eligibility for payment was certified in 2013.

of each year following the end of a calendar year during their grant terms, and at that point Commerce staff analyzes and reviews grantee reports for eligibility. In 2013, Commerce and the EIC reviewed, certified, and awarded 80 companies for CY 2011 and CY 2012 grantee performance. Attachment D displays annual disbursements made for grants awarded in CY 2003-2012.

Chart 2 shows the actual certified average wage levels for the 72 companies who filed annual reports in CY 2013 for performance in CY 2012.

Chart 2. Reported Jobs by Wage Increment: CY 2012 Reporting Grantees



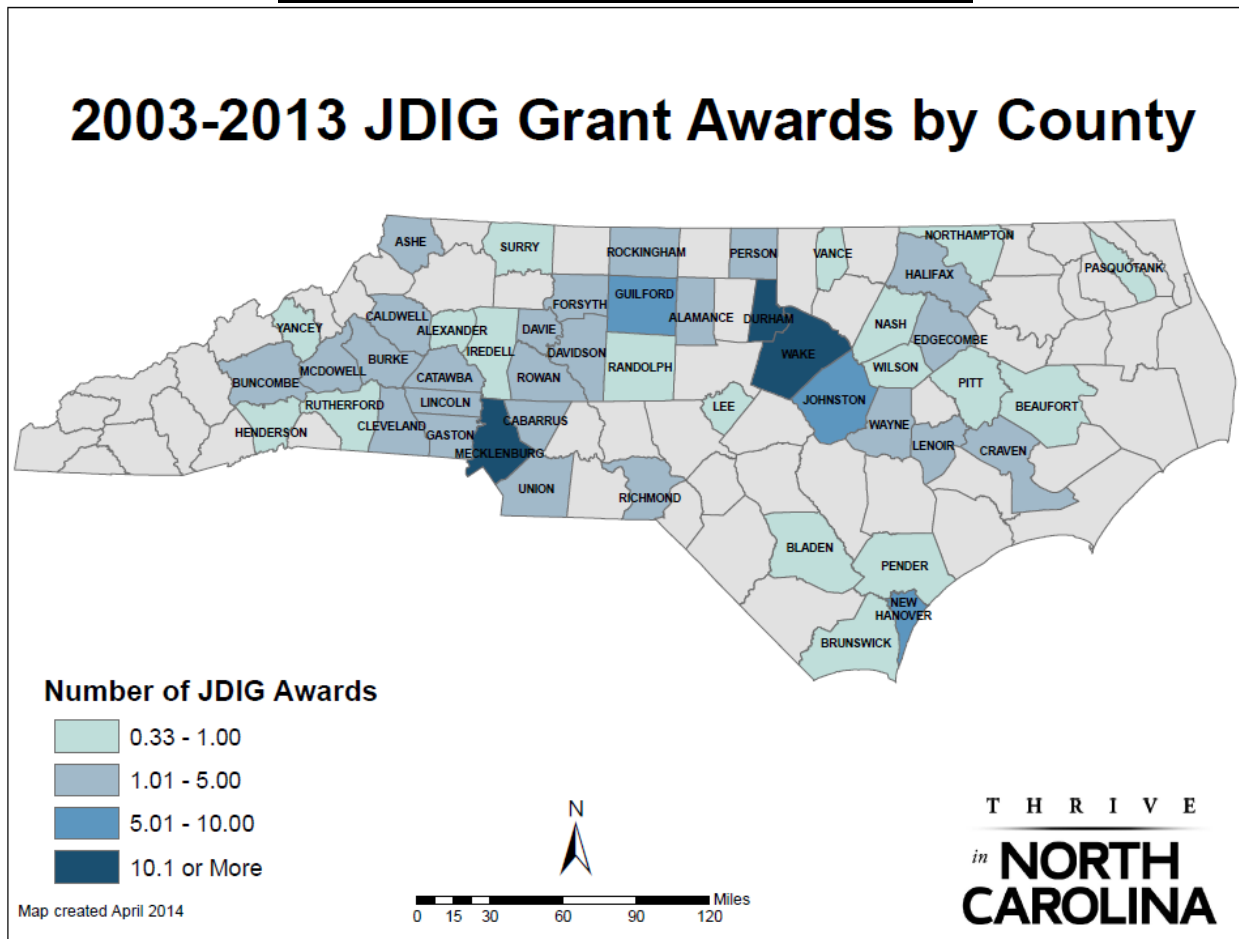
Distribution of Grants

An important goal of JDIG and other state incentive programs is the geographic distribution of benefits across the state. The JDIG program has two mechanisms to fulfill this goal. First, the Committee takes into account the economic characteristics of counties when awarding grants and setting grant terms. Second, for projects locating in tier 3 or tier 2 counties (relatively less economically distressed counties), 25% (in tier 3) or 15% (in tier 2) of the amount of the grant payment for which a company is eligible is deposited into the Utility Account.⁹ The annual deposits to the Utility Account will increase significantly as more projects become eligible for disbursements. Figure 1 summarizes the distribution of JDIG grants awarded in CY 2003-2013 by county.¹⁰

⁹ Utility Account funds may be used for construction or improvements to water, sewer, gas, telecommunications, high-speed broadband, electrical utility distribution lines or equipment, or transportation infrastructure, for existing or proposed eligible industrial buildings in economically distressed counties.

¹⁰ All JDIG awards including those terminated. In instances where a project received one grant for locating facilities in multiple counties, each county is shown as receiving an equal share of the grant awarded.

Figure 1. Location of JDIG Awards, CY 2003-2013



Environmental Impact

All JDIG projects are screened for necessary environmental permits and reviewed for potential environmental impacts. Commerce works closely with the Department of Environment and Natural Resources (DENR) staff during the JDIG review process. Upon receipt of an application, Commerce forwards a copy to the staff environmental consultant, who prepares a memo and a due diligence report for consideration by the EIC. To-date, there has been no indication that any existing grantee will experience difficulty obtaining needed permits, nor have there been significant concerns regarding the environmental impacts of existing projects. In addition, all grantees are required to certify they have received all required environmental permits when filing their annual report with the EIC.

VI. Grantee Profiles for Calendar Year 2013

AIG PC Global Services, Inc. (“PC Global Services”)

PC Global Services provides application technical support for its parent company, AIG Property Casualty, Inc. (AIG). These activities include the design, development, testing and deployment of software supporting various insurance functions.

This project creates a technology center that will provide application support for various business units and functions of AIG, including North American underwriting, global claims and other corporate functions.

AIG evaluated sites in Rock Hill, South Carolina in addition to North Carolina. The key factors in site selection included a skilled labor market, the proximity to universities/colleges, a competitive incentive package, the proximity to large financial institutions, the quality of life, and the proximity to a major airport.

For information regarding the specific job creation, wages, investment and location of this project please refer to Tables 1 and 2.

Allscripts Healthcare Solutions, Inc. (“Allscripts”)

Allscripts develops and markets clinical software. Allscripts recently created “Centers of Excellence”, with the goal of providing a concentrated and focused work environment while reducing complexity and cost. Raleigh was named one of these centers and Chicago the other.

This project consolidates of five engineering centers into one site. In addition to the Raleigh operation center, the company evaluated its Chicago headquarters as a potential location for the project.

For information regarding the specific job creation, wages, investment and location of this project please refer to Tables 1 and 2.

Areva NP, Inc. (“Areva”)

Areva is in the global nuclear industry, providing an integrated menu of services to utilities that cover all stages of the fuel cycle, nuclear reactor design and construction, and related services. Charlotte is Areva’s engineering “Center of Excellence”, providing engineering and project management for the nuclear fleet, new build activities, and services for the Department of Energy.

The project leverages Areva’s existing workforce locations through headquarters relocation and the expansion of operations. The company also considered a location in Virginia, which offered state incentives with a value of almost \$3 million.

For information regarding the specific job creation, wages, investment and location of this project please refer to Tables 1 and 2.

ASMO Greenville of North Carolina, Inc. (“GNC”)

ASMO North America, LLC (ANAM) is a manufacturer of automotive systems and a subsidiary of ASMO Co., Ltd., located in Kosai City, Japan. GNC produces radiator fan motors and wiper systems from the initial processing of parts (die casting/press) to the final assembly of the automated transfer lines. GNC is classified as a Tier 1 supplier, manufacturing and shipping directly to Original Equipment Manufacturers (OEM) such as Toyota, Chrysler, Honda, Ford, General Motors, Hyundai, and Kia.

This facility expansion will allow GNC to add more die cast machines, which in turn will support the growth of the wiper systems. The projected growth will allow GNC to increase its overall share in the wiper systems market to an estimated 34% (up from 30%) in North America.

ANAM requested proposals for the project from economic development agencies in Texas, Michigan, and North Carolina, where it has existing locations. The company based its decision upon local and state offers of incentive assistance, inherent operating benefits and disadvantages at each site, and other relevant factors, ultimately choosing the Greenville site as the location for this expansion once the anticipated North Carolina incentives were approved.

For information regarding the specific job creation, wages, investment and location of this project, please refer to Tables 1 and 2.

Castle Branch, Inc. (“Castle Branch”)

Since 1997, Castle Branch has provided criminal and sex offender records, random and on-site drug testing, credit and social security reports, employment and education verifications, and professional licensure certification. In 2003, Castle Branch created CertifiedBackground.com, which is a provider of background screening, drug testing, and immunization record tracking solutions for colleges and universities nationwide.

This project expands its current operations. The competition for this project was California. Castle Branch acquired Apollo Services, located in Petaluma, CA in 2012, and with the acquisition acquired a client base on the west coast.

For information regarding the specific job creation, wages, investment and location of this project please refer to Tables 1 and 2.

DB Global Technology, Inc. (“DBGT”)

In 2009 in an effort to reduce its costs and increase its efficiency in development and maintenance of its software applications, Deutsche Bank AG (DBAG) created a new software company, DBGT. This brought the work that was performed in higher cost DB locations and services provided by third party providers in-house and changed where and how DBAG creates its software.

DBGT produces software applications for financial instrument trading, order management and transaction processing, algorithmic trading, real-time and complex risk calculations, and web-based front-end applications. It also produces software used for client regulatory reporting, booking and operational data management (transactional data warehousing), research systems (document management, web portals, research analytics), and grid computing. The project established in North Carolina focuses on strategic application development work transitioned from higher cost DBAG locations and development of technology solutions.

The company considered locations in North Carolina and Jacksonville, Florida. Company due diligence showed that both North Carolina and Florida have a deep labor pool of IT professionals who could provide the labor force within the range of salaries considered for this project. DBGT evaluated its return on investment and determined that expanding in North Carolina was incrementally more expensive than expanding in Florida; however, the company agreed that North Carolina’s offer of a JDIG for the project substantially reduced the gap, making North Carolina the final choice for this expansion.

For information regarding the specific job creation, wages, investment and location of this project, please refer to Tables 1 and 2.

Electrolux Home Products, Inc. (“EHPI”)

Electrolux produces home appliances and appliances for professional use, selling more than 40 million products to customers in more than 150 markets annually. Electrolux products include refrigerators, freezers, washers and dryers, vacuum cleaners, dishwashers, and cooking products sold primarily under the Electrolux, Frigidaire, and Eureka brands in North America. The Electrolux entities that will participate in this project are all owned directly or indirectly by Electrolux North America, Inc. (ENA).

The company is expanding its existing corporate headquarters in Charlotte. The positions created are in the areas of research and development, accounting, marketing, administration, and executive management. The addition of engineering positions

represents the consolidation of engineering operations and employees into one engineering center.

In addition to North Carolina, EHPI management considered two other potential locations: South Carolina and Tennessee. South Carolina offered several desirable locations in York and Lancaster Counties. South Carolina submitted a formal proposal that included significant up-front cash incentives and cash grants valued at approximately \$54 million. EHPI recently established a large manufacturing facility in Memphis, Tennessee. That facility was located there after extensive analysis of the incentives offered in Tennessee, Alabama, and North Carolina. Tennessee was chosen in large part due to its superb incentive package.

For information regarding the specific job creation, wages, investment and location of this project, please refer to Tables 1 and 2.

Evalueserve, Inc. (“EVS”)

Evalueserve, LTD is a global provider of custom professional research and analytics services, employing approximately 2,600 full-time professionals. It has research centers located in, among other places, China, Chile, Romania, India, and the United Kingdom.

This project’s operations are focused on financial services research and analytics. The company’s vision is to create a “Center of Excellence” in data analytics and big data science at the U.S. center.

The competing locations included Cleveland, Pittsburgh, Austin, Charlotte, and the Research Triangle Park (RTP) area. After reviewing each of these locations, Austin and Cleveland emerged as the final competitors to the RTP area.

For information regarding the specific job creation, wages, investment and location of this project please refer to Tables 1 and 2.

General Electric Company (“GE”)

GE consists of eight primary business divisions: Oil & Gas, Energy Management, Power & Water, Healthcare, Transportation, Capital, Home & Business Solutions and Aviation. GE Aviation is a leading provider of commercial and military jet engines and components, as well as avionics, electric power, and mechanical systems for aircraft with an extensive global service network to support these products.

This project brings new manufacturing to North Carolina, including a facility for the production of advanced ceramic matrix composite (CMC) materials for aircraft and gas turbine engines. CMC components are lighter weight than existing materials used in engine production and allow for higher temperatures, increasing engine efficiency.

Nine states including North Carolina were considered for the project. South Carolina’s incentive package was valued at \$14.8 million while Virginia’s totaled \$11 million.

Additionally, South Carolina had several local incentive packages worth over \$30 million over a 10-year period.

For information regarding the specific job creation, wages, investment and location of this project please refer to Tables 1 and 2.

Gildan Yarns, LLC (“Gildan”)

Gildan spins cotton and polyester into yarn for use in the textile industry. The company sells its yarn production to its parent, Gildan Activewear, for its worldwide knitting facilities. Gildan Activewear is a marketer and manufacturer of branded basic apparel. Gildan operates two facilities located in Cedartown, Georgia, and Clarkton, North Carolina and has approximately 230 employees. Gildan Activewear also owns Gold Toe Moretz, a leading supplier of branded athletic, casual and dress socks, and Gildan Activewear (Eden) Inc. (a related member to this grant), the distribution center serving the U.S. screen print market.

Gildan is constructing a new facility behind its facility under renovation in Salisbury, along with a second new facility in Mocksville, and an expansion/renovation of their existing operation in Clarkton. The company anticipates developing a campus-like setting for its new facilities and the adjoining land in Rowan and Davie Counties could enable future expansions at either or both locations.

For the two new approximately 650,000 square foot facilities that will house new yarn production in Davie and Rowan Counties, the company considered two sites in South Carolina: Chester County Industrial Park in Chester, SC and York County Industrial Park in York, SC. The Clarkton expansion was also in competition with an existing facility in Cedartown, Georgia, which is also owned by Gildan. There was sufficient area on the existing site of the Georgia facility to add new additional spinning frames. South Carolina offered an incentive package valued at approximately \$14 million.

For information regarding the specific job creation, wages, investment and location of this project, please refer to Tables 1 and 2.

InVue Security Products, Inc. (“InVue”)

InVue was founded in 1972 as Alpha Enterprises, Inc. and since its inception the company has focused on providing products that help prevent retail theft. Based on a variety of factors, including the increased prevalence of smart phone and tablet products, investment in products and investment in a global sales and distribution infrastructure, the company expects to see sales grow at approximately 25% in each of the next five years.

This project is an expansion of the Charlotte headquarters facility that also includes engineering operations, quality lab, and a product showroom. The company plans to add an additional 20,000 square feet of space to serve as its innovation and design center.

The company considered several factors during the site selection process, including the proximity of the existing work force, airport access, quality of the local workforce, and quality of education, and healthcare. Based on these criteria, the search was narrowed to Mecklenburg County and Lancaster County, SC. The company received an incentive offer from the state of South Carolina valued at \$4 million over ten years.

For information regarding the specific job creation, wages, investment and location of this project please refer to Tables 1 and 2.

Ipreo US LLC (“Ipreo US”)

Ipreo Holdings LLC is a global provider of market intelligence, platforms that facilitate the issuance of equity and debt securities, and investor communications tools to the world’s leading investment banks, over 400 small and medium sized financial firms, and over 1,000 corporate clients.

Ipreo US is establishing a business center that will both mirror its New York HQ operations and serve as a base for future staff growth. Staffing includes product development, marketing, and analytical functions. The company considered several locations for this center, including existing domestic and international sites, as well as potential new “green field” locations.

Baltimore, Maryland was the alternative location considered for this project due to the company’s existing facilities in Bethesda Maryland, the depth of the labor pool, lower labor costs, and easy accessibility to the New York Metropolitan Area. The company was offered over \$5.5 million in incentives from the State of Maryland and the City of Baltimore. Additional forgivable loans and other tax credits were also offered.

For information regarding the specific job creation, wages, investment and location of this project please refer to Tables 1 and 2.

KSM Castings NC Inc. (“KSM”)

The direct parent of KSM, KSM Castings Group GmbH, was founded in 1947 as a private company. It produces light metal casting products (chassis, powertrain and body applications) for use in the automobile industry. From 1995 to 2011, KSM Castings Group experienced a compound annual growth rate of 9% per year, and constructed three greenfield facilities in Germany, China, and the Czech Republic.

KSM provides casting components to existing and new customers with a presence in the U.S. The company expects to establish a production facility of approximately 110,000 square feet and install 8-10 high pressure die-casting machines. KSM identified more than 60 possible site locations in Kentucky, Virginia, North Carolina, South Carolina, Alabama, and Tennessee. From that list, more than 20 sites were investigated. Three final sites were identified: Elizabethtown, KY, Auburn, AL, and Shelby, NC.

For information regarding the specific job creation, wages, investment and location of this project, please refer to Tables 1 and 2.

MetLife Group, Inc. (“MLG”)

MetLife, Inc. is a leading global provider of insurance, annuities, and employee benefit programs, serving 90 million customers. Through its subsidiaries and affiliates, MetLife holds market positions in the U.S., Japan, Latin America, Asia, Europe, the Middle East, and Africa. The company consists of six segments: Retail, Group, Voluntary & Worksite Benefits, Corporate Benefit Funding, Latin America, and the Asia and Europe, Middle East and Africa (EMEA) Segments.

This project involves a range of functional activities in support of MetLife’s business. The positions generally fall into two general areas: Retail Business and Technology. The Mecklenburg County positions focus on the company’s retail business and servicing customers. New employees will include product experts in life insurance, property and casualty insurance, as well as customer and sales support. The Triangle site will house the company’s technology groups and includes functions such as enterprise infrastructure and architecture engineering, project management, and application solution functions and development.

St. Louis County in Missouri was the main competition for this project. The company represented that St. Louis County, Missouri offered a significant package consisting of the state’s Quality Jobs Program, state bonding initiatives, training funds and local sales and property tax offsets, which exceeded the value of the North Carolina package.

For information regarding the specific job creation, wages, investment and location of this project, please refer to Tables 1 and 2.

Owens Corning Composite Materials, LLC (“CSB”)

Owens Corning was founded in 1938. Its products range from glass fiber used to reinforce composite materials for transportation, electronics, marine, infrastructure, wind-energy and other high-performance markets to insulation and roofing for residential, commercial, and industrial applications. Owens Corning operates within two segments: composites and building materials. In response to growing market demand for its products, the company is expanding with a new non-woven technology facility.

CSB undertook a competitive site selection process, with project analysis taking into account all items affecting the project's profit and loss, including: site costs, utilities, taxes, and labor. In addition to the chosen Gastonia, NC site, the company considered two sites in Georgia.

For information regarding the specific job creation, wages, investment and location of this project, please refer to Tables 1 and 2.

Rack Room Shoes, Inc. (“Rack Room”)

Rack Room and its wholly-owned subsidiary, Off Broadway, operate over 400 retail stores in the U.S. selling branded and imported private label footwear and accessories. In

1995, the corporate headquarters was relocated to Charlotte. At the time of its grant application, Rack Room employed over 4,000 associates in over 350 stores in 29 states.

Rack Room and Off Broadway are consolidating their headquarters on a single North Carolina campus, providing increased leverage with vendors, allowing better pricing, and improving coordination. The companies looked at multiple South Carolina sites during the site selection process. The final decision was based on business environment, tax implications, and the availability of a qualified work force to support expansion plans.

For information regarding the specific job creation, wages, investment and location of this project, please refer to Tables 1 and 2.

RC Creations, LLC (“RC Creations”)

Acme Smoked Fish Corporation (“Acme”), the parent company of RC Creations, was incorporated in 1954, and is continuing to grow. It is adding more product lines and new packaging. The company uses vacuum-pack technology to produce both traditional salty lox and cold-smoked salmon packs. Since 2000 it has expanded to the west coast and into south Florida.

This facility will import fresh-frozen whole salmon from South America, Europe, and Canada. Once smoked, the salmon will be measured and packaged according to customer specifications and then shipped for distribution.

Acme initially considered locations along the eastern seaboard from Massachusetts to Georgia. More than 150 sites were evaluated, and the list was narrowed to five states: Georgia, Maryland, North Carolina, South Carolina, and Virginia. After site visits by the principals of the company were completed, North Carolina and Virginia remained in contention for the project. The Virginia site would have allowed the company to receive \$7 million in equity on its capital investment within 7 years of completion of the New Market Tax Credit process. Virginia’s offer also included a \$2 million extension of the natural gas line.

For information regarding the specific job creation, wages, investment and location of this project, please refer to Tables 1 and 2.

Sturm, Ruger & Company, Inc. (“Ruger”)

Ruger is principally engaged in the design, manufacture, and sale of firearms to domestic customers. Its design and manufacturing operations are located in the United States. It offers products in three categories: rifles, pistols, and revolvers.

Ruger required a new manufacturing facility to accommodate increased growth and planned new products. This facility will begin with multiple manufacturing lines employing production workers, tool makers, manufacturing engineers, and product design engineers.

Ruger established an internal site selection team that considered the following factors for: workforce quality and availability, gun industry regulations, operating cost structure, availability of incentives, natural disaster risk, and real estate options. States or municipalities not offering strong incentive packages were eliminated. The final states considered were Texas, South Carolina, and North Carolina.

For information regarding the specific job creation, wages, investment and location of this project please refer to Tables 1 and 2.

Syngenta Biotechnology, Inc. (“SBI”)

Syngenta Corporation (“Syngenta”) is one of the largest agribusiness companies in the world, with global sales in 2012 of \$14.2 billion. Syngenta operates in the crop protection market and the commercial seed market, among others. Its seed portfolio offers over 200 product lines and over 6,800 varieties of Syngenta’s proprietary genetics. Syngenta was founded in November 2000 as a result of a spin-off and merger between Novartis AG’s crop protection and seeds business and AstraZeneca PLC’s agrochemicals and biotechnology business. The company headquarters is in Basel, Switzerland.

The project consists of a new laboratory and office facilities for the company’s new Syngenta RTP Innovation Center.

North Carolina, Iowa, and Minnesota were under consideration for this project. International locations in China, Brazil, and France also factored into the decision-making. The company stated that site consolidations, expansions, access to scientific resources, community support, discretionary incentives, and economic conditions were considered before the final choice of NC was made.

For information regarding the specific job creation, wages, investment and location of this project, please refer to Tables 1 and 2.

XPO Logistics, Inc. (“XPO”)

XPO is a third-party shipping logistics provider. XPO provides three core services: freight brokerage, expedited transportation, and freight forwarding. XPO serves customers in the U.S., Canada, and Mexico with domestic and international freight destinations.

As part of the next growth segment in its trucking brokerage operations, XPO is expanding its truck brokerage workforce with this project. The company conducted an extensive analysis to identify the optimal location. It evaluated its existing new facilities to determine the capacity for growth at each. This analysis considered impacts of operational costs and labor availability. XPO had two finalist locations: Charlotte, NC and Gainesville, GA. The company stated that Georgia’s labor and real estate costs are lower than North Carolina’s, while North Carolina scored high in labor availability and quality. The sites had similar characteristics, and the company reported that financial incentives were a key factor in the final decision.

For information regarding the specific job creation, wages, investment and location of this project please refer to Tables 1 and 2.

VII. Conclusion

The JDIG program has been a widely used tool in the competitive incentives market for attracting investment in North Carolina. The jobs, investment, and spending of projects supported by JDIG grants are believed to enhance the strategic economic development of the state and the increase in revenues to the state's general fund has been substantial.

Attachment A1. Total Annual Grant Caps per Project
Projects Awarded in CY 2013

Company Name	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Total
AIG PC Global Services, Inc.	\$ -	\$ 266,000	\$ 585,000	\$ 663,000	\$ 735,000	\$ 735,000	\$ 735,000	\$ 735,000	\$ 735,000	\$ 735,000	\$ 735,000	\$ -	\$ -	\$ -	\$ -	\$ 6,659,000
Allscripts Healthcare, LLC	\$ 293,000	\$ 489,000	\$ 570,000	\$ 570,000	\$ 652,000	\$ 652,000	\$ 652,000	\$ 652,000	\$ 652,000	\$ 652,000	\$ 652,000	\$ 652,000	\$ -	\$ -	\$ -	\$ 7,138,000
Areva NP, Inc.	\$ 97,000	\$ 97,000	\$ 290,000	\$ 487,000	\$ 487,000	\$ 487,000	\$ 487,000	\$ 487,000	\$ 487,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,406,000
ASMO Greenville of North Carolina, Inc.	\$ 32,000	\$ 71,000	\$ 114,000	\$ 140,000	\$ 140,000	\$ 140,000	\$ 140,000	\$ 140,000	\$ 140,000	\$ 140,000	\$ 140,000	\$ 140,000	\$ -	\$ -	\$ -	\$ 1,477,000
Castle Branch, Inc.	\$ 33,000	\$ 67,000	\$ 140,000	\$ 211,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,651,000
DB Global Technology, Inc. II	\$ -	\$ 319,000	\$ 638,000	\$ 807,000	\$ 807,000	\$ 807,000	\$ 807,000	\$ 807,000	\$ 807,000	\$ 807,000	\$ 807,000	\$ -	\$ -	\$ -	\$ -	\$ 7,413,000
Electrolux Home Products, Inc. III	\$ -	\$ -	\$ 2,026,000	\$ 2,674,000	\$ 3,186,000	\$ 3,186,000	\$ 3,186,000	\$ 3,186,000	\$ 3,186,000	\$ 3,186,000	\$ 3,186,000	\$ 3,186,000	\$ 3,186,000	\$ 3,186,000	\$ -	\$ 36,560,000
Evalueserve, Inc.	\$ 56,000	\$ 169,000	\$ 282,000	\$ 388,000	\$ 501,000	\$ 501,000	\$ 501,000	\$ 501,000	\$ 501,000	\$ 501,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,901,000
General Electric (Aviation Division)	\$ -	\$ 97,000	\$ 155,000	\$ 316,000	\$ 466,000	\$ 466,000	\$ 466,000	\$ 466,000	\$ 466,000	\$ 466,000	\$ 466,000	\$ 466,000	\$ 466,000	\$ -	\$ -	\$ 4,762,000
Gildan Yarns, LLC	\$ -	\$ -	\$ -	\$ 343,000	\$ 343,000	\$ 343,000	\$ 343,000	\$ 343,000	\$ 343,000	\$ 343,000	\$ 343,000	\$ 343,000	\$ 343,000	\$ 343,000	\$ 343,000	\$ 4,116,000
InVue Security Products, Inc.	\$ 26,000	\$ 47,000	\$ 77,000	\$ 107,000	\$ 136,000	\$ 136,000	\$ 136,000	\$ 136,000	\$ 136,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 937,000
Ipreo US, LLC	\$ -	\$ 407,000	\$ 473,000	\$ 540,000	\$ 604,000	\$ 604,000	\$ 604,000	\$ 604,000	\$ 604,000	\$ 604,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,044,000
KSM Castings NC, Inc.	\$ -	\$ 123,000	\$ 179,000	\$ 207,000	\$ 239,000	\$ 266,000	\$ 266,000	\$ 266,000	\$ 266,000	\$ 266,000	\$ 266,000	\$ 266,000	\$ 266,000	\$ -	\$ -	\$ 2,876,000
MetLife Group, Inc.	\$ -	\$ 6,791,000	\$ 9,961,000	\$ 9,961,000	\$ 9,961,000	\$ 9,961,000	\$ 9,961,000	\$ 9,961,000	\$ 9,961,000	\$ 9,961,000	\$ 9,961,000	\$ 9,961,000	\$ 9,961,000	\$ -	\$ -	\$ 116,362,000
Owens Corning Composite Materials, LLC	\$ -	\$ 33,000	\$ 174,000	\$ 223,000	\$ 223,000	\$ 223,000	\$ 223,000	\$ 223,000	\$ 223,000	\$ 223,000	\$ 223,000	\$ -	\$ -	\$ -	\$ -	\$ 1,991,000
Rack Room Shoes, Inc.	\$ 91,000	\$ 106,000	\$ 124,000	\$ 134,000	\$ 143,000	\$ 143,000	\$ 143,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 884,000
RC Creations, LLC	\$ -	\$ 89,000	\$ 94,000	\$ 100,000	\$ 113,000	\$ 113,000	\$ 113,000	\$ 113,000	\$ 113,000	\$ 113,000	\$ 113,000	\$ 113,000	\$ 113,000	\$ -	\$ -	\$ 1,300,000
Sturm, Ruger & Company, Inc.	\$ -	\$ 270,000	\$ 514,000	\$ 758,000	\$ 880,000	\$ 880,000	\$ 880,000	\$ 880,000	\$ 880,000	\$ 880,000	\$ 880,000	\$ 880,000	\$ 880,000	\$ -	\$ -	\$ 9,462,000
Syngenta Biotechnology, Inc.	\$ -	\$ -	\$ 62,000	\$ 114,000	\$ 166,000	\$ 404,000	\$ 404,000	\$ 404,000	\$ 404,000	\$ 404,000	\$ 404,000	\$ 404,000	\$ 404,000	\$ 404,000	\$ -	\$ 3,978,000
XPO Logistics, Inc. II	\$ -	\$ 533,000	\$ 533,000	\$ 533,000	\$ 533,000	\$ 533,000	\$ 533,000	\$ 533,000	\$ 533,000	\$ 533,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,797,000
Total:	\$ 628,000	\$ 9,974,000	\$ 16,991,000	\$ 19,276,000	\$ 20,615,000	\$ 20,880,000	\$ 20,880,000	\$ 20,737,000	\$ 20,437,000	\$ 19,814,000	\$ 18,176,000	\$ 16,411,000	\$ 15,619,000	\$ 3,933,000	\$ 343,000	\$ 224,714,000

Attachment A2. Total Annual Grant Caps on Company Portion Only
Projects Awarded in CY 2013

Company Name	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Total
AIG PC Global Services, Inc.	\$ -	\$ 199,500	\$ 438,750	\$ 497,250	\$ 551,250	\$ 551,250	\$ 551,250	\$ 551,250	\$ 551,250	\$ 551,250	\$ 551,250	\$ -	\$ -	\$ -	\$ -	\$ 4,994,250
Allscripts Healthcare, LLC	\$ 219,750	\$ 366,750	\$ 427,500	\$ 427,500	\$ 489,000	\$ 489,000	\$ 489,000	\$ 489,000	\$ 489,000	\$ 489,000	\$ 489,000	\$ 489,000	\$ -	\$ -	\$ -	\$ 5,353,500
Areva NP, Inc.	\$ 72,750	\$ 72,750	\$ 217,500	\$ 365,250	\$ 365,250	\$ 365,250	\$ 365,250	\$ 365,250	\$ 365,250	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,554,500
ASMO Greenville of North Carolina, Inc.	\$ 27,200	\$ 60,350	\$ 96,900	\$ 119,000	\$ 119,000	\$ 119,000	\$ 119,000	\$ 119,000	\$ 119,000	\$ 119,000	\$ 119,000	\$ 119,000	\$ -	\$ -	\$ -	\$ 1,255,450
Castle Branch, Inc.	\$ 24,750	\$ 50,250	\$ 105,000	\$ 158,250	\$ 225,000	\$ 225,000	\$ 225,000	\$ 225,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,238,250
DB Global Technology, Inc. II	\$ -	\$ 239,250	\$ 478,500	\$ 605,250	\$ 605,250	\$ 605,250	\$ 605,250	\$ 605,250	\$ 605,250	\$ 605,250	\$ 605,250	\$ -	\$ -	\$ -	\$ -	\$ 5,559,750
Electrolux Home Products, Inc. III	\$ -	\$ -	\$ 1,519,500	\$ 2,005,500	\$ 2,389,500	\$ 2,389,500	\$ 2,389,500	\$ 2,389,500	\$ 2,389,500	\$ 2,389,500	\$ 2,389,500	\$ 2,389,500	\$ 2,389,500	\$ 2,389,500	\$ -	\$ 27,420,000
Evalueserve, Inc.	\$ 42,000	\$ 126,750	\$ 211,500	\$ 291,000	\$ 375,750	\$ 375,750	\$ 375,750	\$ 375,750	\$ 375,750	\$ 375,750	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,925,750
General Electric (Aviation Division)	\$ -	\$ 72,750	\$ 116,250	\$ 237,000	\$ 349,500	\$ 349,500	\$ 349,500	\$ 349,500	\$ 349,500	\$ 349,500	\$ 349,500	\$ 349,500	\$ 349,500	\$ -	\$ -	\$ 3,571,500
Gildan Yarns, LLC	\$ -	\$ -	\$ -	\$ 291,550	\$ 291,550	\$ 291,550	\$ 291,550	\$ 291,550	\$ 291,550	\$ 291,550	\$ 291,550	\$ 291,550	\$ 291,550	\$ 291,550	\$ 291,550	\$ 3,498,600
InVue Security Products, Inc.	\$ 19,500	\$ 35,250	\$ 57,750	\$ 80,250	\$ 102,000	\$ 102,000	\$ 102,000	\$ 102,000	\$ 102,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 702,750
Ipreo US, LLC	\$ -	\$ 305,250	\$ 354,750	\$ 405,000	\$ 453,000	\$ 453,000	\$ 453,000	\$ 453,000	\$ 453,000	\$ 453,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,783,000
KSM Castings NC, Inc.	\$ -	\$ 123,000	\$ 179,000	\$ 207,000	\$ 239,000	\$ 266,000	\$ 266,000	\$ 266,000	\$ 266,000	\$ 266,000	\$ 266,000	\$ 266,000	\$ 266,000	\$ -	\$ -	\$ 2,876,000
MetLife Group, Inc.	\$ -	\$ 5,093,250	\$ 7,470,750	\$ 7,470,750	\$ 7,470,750	\$ 7,470,750	\$ 7,470,750	\$ 7,470,750	\$ 7,470,750	\$ 7,470,750	\$ 7,470,750	\$ 7,470,750	\$ 7,470,750	\$ -	\$ -	\$ 87,271,500
Owens Corning Composite Materials, LLC	\$ -	\$ 28,050	\$ 147,900	\$ 189,550	\$ 189,550	\$ 189,550	\$ 189,550	\$ 189,550	\$ 189,550	\$ 189,550	\$ 189,550	\$ -	\$ -	\$ -	\$ -	\$ 1,692,350
Rack Room Shoes, Inc.	\$ 68,250	\$ 79,500	\$ 93,000	\$ 100,500	\$ 107,250	\$ 107,250	\$ 107,250	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 663,000
RC Creations, LLC	\$ -	\$ 66,750	\$ 70,500	\$ 75,000	\$ 84,750	\$ 84,750	\$ 84,750	\$ 84,750	\$ 84,750	\$ 84,750	\$ 84,750	\$ 84,750	\$ 84,750	\$ -	\$ -	\$ 975,000
Sturm, Ruger & Company, Inc.	\$ -	\$ 270,000	\$ 514,000	\$ 758,000	\$ 880,000	\$ 880,000	\$ 880,000	\$ 880,000	\$ 880,000	\$ 880,000	\$ 880,000	\$ 880,000	\$ 880,000	\$ -	\$ -	\$ 9,462,000
Syngenta Biotechnology, Inc.	\$ -	\$ -	\$ 46,500	\$ 85,500	\$ 124,500	\$ 303,000	\$ 303,000	\$ 303,000	\$ 303,000	\$ 303,000	\$ 303,000	\$ 303,000	\$ 303,000	\$ 303,000	\$ -	\$ 2,983,500
XPO Logistics, Inc. II	\$ -	\$ 399,750	\$ 399,750	\$ 399,750	\$ 399,750	\$ 399,750	\$ 399,750	\$ 399,750	\$ 399,750	\$ 399,750	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,597,750
Total:	\$ 474,200	\$ 7,589,150	\$ 12,945,300	\$ 14,768,850	\$ 15,811,600	\$ 16,017,100	\$ 16,017,100	\$ 15,909,850	\$ 15,684,850	\$ 15,217,600	\$ 13,989,100	\$ 12,643,050	\$ 12,035,050	\$ 2,984,050	\$ 291,550	\$ 172,378,400

Attachment A3. Total Annual Grant Caps on IDF Utility Account Portion
Projects Awarded in CY 2013

Company Name	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Total
AIG PC Global Services, Inc.	\$ -	\$ 66,500	\$ 146,250	\$ 165,750	\$ 183,750	\$ 183,750	\$ 183,750	\$ 183,750	\$ 183,750	\$ 183,750	\$ 183,750	\$ -	\$ -	\$ -	\$ -	\$ 1,664,750
Allscripts Healthcare, LLC	\$ 73,250	\$ 122,250	\$ 142,500	\$ 142,500	\$ 163,000	\$ 163,000	\$ 163,000	\$ 163,000	\$ 163,000	\$ 163,000	\$ 163,000	\$ 163,000	\$ -	\$ -	\$ -	\$ 1,784,500
Areva NP, Inc.	\$ 24,250	\$ 24,250	\$ 72,500	\$ 121,750	\$ 121,750	\$ 121,750	\$ 121,750	\$ 121,750	\$ 121,750	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 851,500
ASMO Greenville of North Carolina, Inc.	\$ 4,800	\$ 10,650	\$ 17,100	\$ 21,000	\$ 21,000	\$ 21,000	\$ 21,000	\$ 21,000	\$ 21,000	\$ 21,000	\$ 21,000	\$ 21,000	\$ -	\$ -	\$ -	\$ 221,550
Castle Branch, Inc.	\$ 8,250	\$ 16,750	\$ 35,000	\$ 52,750	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 412,750
DB Global Technology, Inc. II	\$ -	\$ 79,750	\$ 159,500	\$ 201,750	\$ 201,750	\$ 201,750	\$ 201,750	\$ 201,750	\$ 201,750	\$ 201,750	\$ 201,750	\$ -	\$ -	\$ -	\$ -	\$ 1,853,250
Electrolux Home Products, Inc. III	\$ -	\$ -	\$ 506,500	\$ 668,500	\$ 796,500	\$ 796,500	\$ 796,500	\$ 796,500	\$ 796,500	\$ 796,500	\$ 796,500	\$ 796,500	\$ 796,500	\$ 796,500	\$ -	\$ 9,140,000
Evalueserve, Inc.	\$ 14,000	\$ 42,250	\$ 70,500	\$ 97,000	\$ 125,250	\$ 125,250	\$ 125,250	\$ 125,250	\$ 125,250	\$ 125,250	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 975,250
General Electric (Aviation Division)	\$ -	\$ 24,250	\$ 38,750	\$ 79,000	\$ 116,500	\$ 116,500	\$ 116,500	\$ 116,500	\$ 116,500	\$ 116,500	\$ 116,500	\$ 116,500	\$ 116,500	\$ -	\$ -	\$ 1,190,500
Gildan Yarns, LLC	\$ -	\$ -	\$ -	\$ 51,450	\$ 51,450	\$ 51,450	\$ 51,450	\$ 51,450	\$ 51,450	\$ 51,450	\$ 51,450	\$ 51,450	\$ 51,450	\$ 51,450	\$ 51,450	\$ 617,400
InVue Security Products, Inc.	\$ 6,500	\$ 11,750	\$ 19,250	\$ 26,750	\$ 34,000	\$ 34,000	\$ 34,000	\$ 34,000	\$ 34,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 234,250
Ipreo US, LLC	\$ -	\$ 101,750	\$ 118,250	\$ 135,000	\$ 151,000	\$ 151,000	\$ 151,000	\$ 151,000	\$ 151,000	\$ 151,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,261,000
KSM Castings NC, Inc.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
MetLife Group, Inc.	\$ -	\$ 1,697,750	\$ 2,490,250	\$ 2,490,250	\$ 2,490,250	\$ 2,490,250	\$ 2,490,250	\$ 2,490,250	\$ 2,490,250	\$ 2,490,250	\$ 2,490,250	\$ 2,490,250	\$ 2,490,250	\$ -	\$ -	\$ 29,090,500
Owens Corning Composite Materials, LLC	\$ -	\$ 4,950	\$ 26,100	\$ 33,450	\$ 33,450	\$ 33,450	\$ 33,450	\$ 33,450	\$ 33,450	\$ 33,450	\$ 33,450	\$ -	\$ -	\$ -	\$ -	\$ 298,650
Rack Room Shoes, Inc.	\$ 22,750	\$ 26,500	\$ 31,000	\$ 33,500	\$ 35,750	\$ 35,750	\$ 35,750	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 221,000
RC Creations, LLC	\$ -	\$ 22,250	\$ 23,500	\$ 25,000	\$ 28,250	\$ 28,250	\$ 28,250	\$ 28,250	\$ 28,250	\$ 28,250	\$ 28,250	\$ 28,250	\$ 28,250	\$ 28,250	\$ -	\$ 325,000
Sturm, Ruger & Company, Inc.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Syngenta Biotechnology, Inc.	\$ -	\$ -	\$ 15,500	\$ 28,500	\$ 41,500	\$ 101,000	\$ 101,000	\$ 101,000	\$ 101,000	\$ 101,000	\$ 101,000	\$ 101,000	\$ 101,000	\$ 101,000	\$ -	\$ 994,500
XPO Logistics, Inc. II	\$ -	\$ 133,250	\$ 133,250	\$ 133,250	\$ 133,250	\$ 133,250	\$ 133,250	\$ 133,250	\$ 133,250	\$ 133,250	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,199,250
Total:	\$ 153,800	\$ 2,384,850	\$ 4,045,700	\$ 4,507,150	\$ 4,803,400	\$ 4,862,900	\$ 4,862,900	\$ 4,827,150	\$ 4,752,150	\$ 4,596,400	\$ 4,186,900	\$ 3,767,950	\$ 3,583,950	\$ 948,950	\$ 51,450	\$ 52,335,600

Attachment B. Estimated Lifetime Fiscal and Economic Impacts for Grants
Awarded in CY 2003-2013 (Excluding Grants Terminated or Withdrawn through December 31, 2013)

Grant Year	Project (Grantee)	Grant Years	Expected Jobs	Indirect + Induced Jobs	Total Jobs	Estimated NC GDP impact (million)	Estimated Cumulative Net State Revenue (million)
2003	Albaad USA, Inc.	10	200	416	616	\$194	\$1
2003	General Electric Company	9	200	174	374	\$359	\$5
2003	Total (Grant Term is average)	10	400	590	990	\$554	\$6
2004	Altec Industries, Inc.	11	350	302	652	\$240	\$3
2004	Cellco Partnership d/b/a Verizon Wireless	10	1,211	1,938	3,149	\$1,207	\$21
2004	Credit Suisse Securities (USA) LLC (I)	10	400	344	744	\$2,470	\$88
2004	Cree, Inc. I	11	275	731	1,006	\$903	\$17
2004	Hospira, Inc.	10	152	380	532	\$317	\$8
2004	Merck Sharp & Dohme Corp.	12	200	360	560	\$1,430	\$20
2004	NetApp, Inc. I	10	361	410	771	\$2,520	\$99
2004	Pactiv LLC (fka Prairie Packaging, Inc.)	10	242	140	382	\$444	\$14
2004	TWC Administration LLC (I)	10	350	305	655	\$372	\$7
2004	Total (Grant Term is average)	10	3,541	4,910	8,451	\$9,902	\$278
2005	American Institute of Certified Accountants, Inc.	12	360	179	539	\$606	\$11
2005	Target Corporation	10	580	270	850	\$363	\$6
2005	Total (Grant Term is average)	11	4,481	5,359	9,840	\$10,871	\$294
2006	Credit Suisse Securities (USA) LLC (II)	10	575	282	857	\$1,022	\$29
2006	Fidelity Global Brokerage Group, Inc.	12	2,000	772	2,772	\$4,300	\$94
2006	MOM Brands Company (f/k/a Malt-O-Meal)	10	164	247	411	\$351	\$10
2006	Novartis Vaccines and Diagnostics, Inc. I	12	350	1,038	1,388	\$1,463	\$41
2006	Quintiles Transnational Corp.	12	1,000	830	1,830	\$963	\$5
2006	Ralph Lauren Corporation I	9	200	43	243	\$1,746	\$78

Grant Year	Project (Grantee)	Grant Years	Expected Jobs	Indirect + Induced Jobs	Total Jobs	Estimated NC GDP impact (million)	Estimated Cumulative Net State Revenue (million)
2006	Total (Grant Term is average)	11	8,770	8,571	17,341	\$20,716	\$550
2007	Honda Aero, Inc.	12	70	116	186	\$339	\$11
2007	Honda Aircraft Company, LLC	12	283	672	955	\$754	\$12
2007	NetApp, Inc. II	10	646	418	1,064	\$1,080	\$24
2007	Pharmaceutical Research Associates, Inc.	9	494	419	913	\$422	\$5
2007	Stone & Webster Services, LLC	10	556	496	1,052	\$611	\$7
2007	Total (Grant Term is average)	11	12,019	11,565	23,584	\$26,630	\$693
2008	HCL America Inc.	10	513	341	854	\$407	\$1
2008	Spirit AeroSystems North Carolina, Inc.	12	1,031	1,437	2,468	\$2,944	\$39
2008	Sypris Technologies, Inc.	10	203	171	374	\$365	\$6
2008	TWC Administration LLC (II)	9	200	136	336	\$440	\$13
2008	Total (Grant Term is average)	10	13,966	13,650	27,616	\$30,786	\$752
2009	AFI US LLC (f/k/a Ally US LLC and GMAC)	9	200	234	434	\$272	\$2
2009	ASCO Power Technologies, L.P.	9	328	425	753	\$367	\$4
2009	Bayer CropScience LP	9	128	124	252	\$149	\$1
2009	Continental Automotive Systems, Inc.	9	338	368	706	\$346	\$7
2009	DB Global Technology, Inc. I	11	319	584	903	\$724	\$14
2009	Electrolux Home Products, Inc. I	12	738	912	1,650	\$1,274	\$13
2009	EMC Corporation	9	397	850	1,247	\$752	\$13
2009	Innovative Emergency Management, Inc.	12	430	367	797	\$619	\$9
2009	Loparex LLC	9	128	166	294	\$198	\$2
2009	Premier Healthcare Solutions, Inc.	9	300	241	541	\$292	\$6
2009	Siemens Energy, Inc. I	9	226	147	373	\$236	\$2
2009	Zenta Mortgage Services, LLC	9	1,002	883	1,885	\$555	\$3
2009	Total (Grant Term is average)	10	4,534	5,301	9,835	\$5,785	\$77
2010	ABB Inc.	9	130	311	441	\$295	\$7
2010	BAE Systems Shared Services Inc.	9	176	157	333	\$189	\$4

Grant Year	Project (Grantee)	Grant Years	Expected Jobs	Indirect + Induced Jobs	Total Jobs	Estimated NC GDP impact (million)	Estimated Cumulative Net State Revenue (million)
2010	Brunswick Corporation (Hatteras Yachts Division)	12	350	487	837	\$290	\$2
2010	Caterpillar Inc. (Butterfly)	11	325	1,320	1,645	\$834	\$23
2010	Caterpillar Inc. (Camo)	11	392	1,125	1,517	\$758	\$13
2010	Celgard, LLC I	11	289	291	580	\$381	\$5
2010	Citco Fund Services (USA) Inc.	9	258	336	594	\$223	\$3
2010	Clearwater Paper Corporation	12	250	813	1,063	\$762	\$12
2010	Cree, Inc. II	10	244	922	1,166	\$762	\$23
2010	Hewitt Associates LLC (d/b/a Aon Hewitt)	9	463	538	1,001	\$517	\$14
2010	Husqvarna Professional Products, Inc.	9	160	663	823	\$224	\$3
2010	Magna Composites LLC	9	327	424	751	\$175	\$3
2010	Novartis Vaccines and Diagnostics, Inc. II	9	100	125	225	\$141	\$1
2010	Novo Nordisk Pharmaceutical Industries, Inc.	10	85	145	230	\$117	\$1
2010	Plastek Industries, Inc.	9	250	197	447	\$264	\$3
2010	Siemens Energy, Inc. (Smart Grid)	9	139	173	312	\$156	\$3
2010	Siemens Energy, Inc. II	12	825	2,784	3,609	\$2,149	\$32
2010	SPX Corporation	11	180	161	341	\$250	\$4
2010	TIMCO Aerosystems, LLC	9	275	421	696	\$211	\$3
2010	Total (Grant Term is average)	10	9,752	16,694	26,446	\$14,482	\$236
2011	American Roller Bearing Company of North Carolina	9	231	283	514	\$285	\$4
2011	AptarGroup, Inc.	9	150	118	268	\$138	\$2
2011	Capgemini Financial Services USA Inc.	5	550	547	1,097	\$222	\$1
2011	Celgard, LLC II	11	250	255	505	\$362	\$6
2011	Chiquita Brands International, Inc.	11	417	607	1,024	\$826	\$2
2011	CTL Packaging USA, Inc.	10	131	134	265	\$197	\$4
2011	Eaton Corporation	10	120	184	304	\$120	\$1

Grant Year	Project (Grantee)	Grant Years	Expected Jobs	Indirect + Induced Jobs	Total Jobs	Estimated NC GDP impact (million)	Estimated Cumulative Net State Revenue (million)
2011	HVM L.L.C.	12	170	267	437	\$419	\$9
2011	Infinisource, Inc.	8	162	90	252	\$121	\$2
2011	Linamar North Carolina, Inc. I	9	363	693	1,056	\$530	\$10
2011	LORD Corporation	8	117	184	301	\$119	\$2
2011	Mitsubishi Nuclear Energy Systems, Inc.	9	135	159	294	\$156	\$0
2011	Pittsburgh Glass Works LLC	10	260	286	546	\$296	\$6
2011	Red Hat, Inc. I	12	240	554	794	\$749	\$21
2011	Red Hat, Inc. II	12	300	694	994	\$761	\$20
2011	Semprius, Inc.	11	256	967	1,223	\$421	\$0
2011	Sequenom Center for Molecular Medicine, LLC	9	242	246	488	\$2,110	\$93
2011	Superior Essex Energy LLC	9	116	324	440	\$210	\$3
2011	TWC Administration LLC (III)	9	225	353	578	\$363	\$9
2011	Total (Grant Term is average)	10	14,642	24,221	38,863	\$23,348	\$436
2012	Ashley Furniture Industries, Inc.	10	550	444	994	\$522	\$4
2012	Caterpillar Inc. (Bee)	9	199	501	700	\$486	\$13
2012	Citrix Systems, Inc.	12	337	380	717	\$505	\$4
2012	Deere-Hitachi Construction Machinery Corporation	9	340	724	1,064	\$703	\$16
2012	Denver Global Products, Inc.	10	450	639	1,089	\$560	\$9
2012	Gildan Yarns, LLC (f/k/a CanAm Yarns, LLC)	10	170	138	308	\$166	\$1
2012	GKN Driveline North America, Inc.	10	131	223	354	\$164	\$2
2012	Hamilton Sundstrand Corporation	12	325	501	826	\$1,579	\$38
2012	Herbalife International of America, Inc.	11	493	900	1,393	\$963	\$20
2012	Inmar, Inc.	10	212	161	373	\$236	\$1
2012	JELD-WEN, Inc.	9	142	219	361	\$229	\$3
2012	Klausner Lumber Two, LLC	11	350	725	1,075	\$557	\$2
2012	Leviton Manufacturing Co., Inc.	8	152	181	333	\$141	\$1

Grant Year	Project (Grantee)	Grant Years	Expected Jobs	Indirect + Induced Jobs	Total Jobs	Estimated NC GDP impact (million)	Estimated Cumulative Net State Revenue (million)
2012	Linamar North Carolina, Inc. II	9	250	439	689	\$333	\$4
2012	NetApp, Inc. III	10	460	518	978	\$581	\$2
2012	Ralph Lauren Corporation II	9	500	335	835	\$285	\$3
2012	Reed Elsevier Inc.	10	350	353	703	\$508	\$4
2012	S & D Coffee, Inc.	10	200	680	880	\$371	\$7
2012	Schletter, Inc.	9	305	411	716	\$278	\$1
2012	Sheetz Distribution Services, LLC	12	254	170	424	\$273	\$2
2012	Sid Tool Co, Inc.	12	400	617	1,017	\$702	\$1
2012	Valley Fine Foods Company, Inc.	10	305	557	862	\$372	\$3
2012	XPO Logistics, Inc.	10	201	191	392	\$222	\$2
2012	Total (Grant Term is average)	10	7,076	10,008	17,084	\$10,734	\$145
2013	AIG PC Global Services, Inc.	10	230	222	452	\$312	\$8
2013	Allscripts Healthcare, LLC	12	350	338	688	\$534	\$8
2013	Areva NP, Inc.	9	130	121	251	\$268	\$7
2013	ASMO Greenville of North Carolina, Inc.	12	200	357	557	\$292	\$5
2013	Castle Branch, Inc.	8	420	135	555	\$181	\$4
2013	DB Global Technology, Inc. II	10	431	416	847	\$469	\$4
2013	Electrolux Home Products, Inc. III	12	810	1,120	1,930	\$1,513	\$14
2013	Evalueserve, Inc.	10	400	330	730	\$378	\$8
2013	General Electric (Aviation Division)	12	242	579	821	\$457	\$3
2013	Gildan Yarns, LLC	12	501	376	877	\$756	\$28
2013	InVue Security Products, Inc.	9	70	108	178	\$87	\$2
2013	Ipreo US, LLC	9	250	229	479	\$324	\$5
2013	KSM Castings NC, Inc.	12	189	199	388	\$231	\$2
2013	MetLife Group, Inc.	12	2,622	3,242	5,864	\$5,379	\$50
2013	Owens Corning Composite Materials, LLC	10	110	153	263	\$275	\$12
2013	Rack Room Shoes, Inc.	7	87	134	221	\$83	\$2

Grant Year	Project (Grantee)	Grant Years	Expected Jobs	Indirect + Induced Jobs	Total Jobs	Estimated NC GDP impact (million)	Estimated Cumulative Net State Revenue (million)
2013	RC Creations, LLC	12	120	242	362	\$244	\$9
2013	Sturm, Ruger & Company, Inc.	12	473	545	1,018	\$931	\$36
2013	Syngenta Biotechnology, Inc.	12	150	201	351	\$342	\$9
2013	XPO Logistics, Inc. II	9	287	198	485	\$535	\$16
2013	Total (Grant Term is average)	11	8,072	9,248	17,320	\$13,592	\$233

Attachment C. Certified JDIG Grantee 2013 Report Findings Paid in CY 2013 (all Grantees)

Note: 2012 is the latest year company results have been certified. 2012 information is not included for several companies whose annual grantee reports have not been finalized. Most delays relate to changing names, corporate structures, or completing financial statements. Any of these could be eligible for payments based on CY 2012 performance. The companies are: American Roller Bearing Company of North Carolina, Caterpillar Inc. (Bee), Citco Fund Services (USA) Inc., Infinisource, Inc., Linamar North Carolina, Inc. I, Semprius, Inc., Siemens Energy, Inc. (Smart Grid), TWC Administration LLC (I), TWC Administration LLC (II), TWC Administration LLC (III), and Zenta Mortgage Services, LLC.

Other companies who had not finalized reports in 2013 but who terminated in early 2014 are Mitsubishi Nuclear Energy Systems, Inc. and Sypris Technologies, Inc.

Some companies were paid based on CY 2011 performance in 2013 due to the types of delays noted above as well as delayed appropriations to use for making grant payments. They are included here.

Term Year	Company Name	Total Certified Jobs	Total Certified Jobs Retained	Reported Average Wage	Reported Investment	Annual Disbursement to Company	Annual Disbursement to Utility Fund	Eligible Withholdings
2012	AAR Manufacturing, Inc.	334	29	\$41,095	\$21,400,000	\$366,361	\$0	\$872,505
2012	ABB Inc.	153	301	\$83,870	\$96,906,567	\$223,500	\$74,500	\$710,411
2012	AFI US LLC (f/k/a Ally US LLC and GMAC)	231	432	\$277,574	\$10,590,629	\$519,000	\$173,000	\$5,234,332
2012	Albaad USA, Inc.	180	-	\$26,706	\$30,548,324	\$160,889	\$0	\$278,023
2012	Altec Industries, Inc.	317	407	\$43,459	\$19,936,317	\$220,000	\$0	\$766,657
2012	American Institute of Certified Accountants, Inc.	510	-	\$72,840	\$10,100,000	\$604,000	\$201,000	\$2,136,866
2012	AptarGroup, Inc.	54	-	\$54,830	\$0	\$45,900	\$8,100	\$150,725
2012	ASCO Power Technologies, L.P.	136	211	\$38,300	\$11,575,860	\$0	\$0	\$284,995
2012	Avaya, Inc.	-	297	\$0	\$0	\$0	\$0	\$0
2012	BAE Systems Shared Services Inc.	156	-	\$72,022	\$0	\$215,250	\$71,750	\$541,977
2012	Bayer CropScience LP	132	496	\$106,079	\$21,926,082	\$235,048	\$78,349	\$667,091

Term Year	Company Name	Total Certified Jobs	Total Certified Jobs Retained	Reported Average Wage	Reported Investment	Annual Disbursement to Company	Annual Disbursement to Utility Fund	Eligible Withholdings
2012	Brunswick Corporation (Hatteras Yachts Division)	221	279	\$36,040	\$4,671,767	\$205,700	\$36,300	\$434,008
2012	Capgemini Financial Services USA Inc.	166	5	\$63,781	\$0	\$0	\$0	\$663,294
2011	Caterpillar Inc. (Butterfly)	147	924	\$36,793	\$16,205,159	\$127,500	\$22,500	\$229,501
2012	Caterpillar Inc. (Butterfly)	269	1,066	\$46,916	\$0	\$221,000	\$39,000	\$606,712
2012	Caterpillar Inc. (Camo)	181	-	\$78,258	\$0	\$258,000	\$86,000	\$715,049
2012	Celgard, LLC I	319	390	\$57,061	\$87,749,699	\$375,750	\$125,250	\$1,111,869
2012	Celgard, LLC II	-	709	\$0	\$0	\$0	\$0	\$0
2012	Cellco Partnership d/b/a Verizon Wireless	1,174	-	\$46,118	\$39,868,088	\$800,000	\$266,666	\$2,477,079
2012	Chiquita Brands International, Inc.	281	13	\$113,115	\$0	\$543,368	\$181,122	\$1,218,583
2012	Clearwater Paper Corporation	192	2	\$55,456	\$267,382,432	\$222,000	\$0	\$470,514
2012	Continental Automotive Systems, Inc.	250	291	\$39,965	\$32,043,237	\$192,750	\$64,250	\$499,992
2012	Credit Suisse Securities (USA) LLC (I)	400	763	\$84,025	\$179,656,000	\$933,707	\$311,235	\$1,904,956
2012	Credit Suisse Securities (USA) LLC (II)	720	443	\$78,054	\$69,808,731	\$1,290,000	\$430,000	\$3,156,327
2012	Cree, Inc. I	512	1,511	\$87,580	\$332,000,259	\$586,170	\$195,390	\$2,846,528
2012	Cree, Inc. II	277	1,746	\$68,824	\$208,424,991	\$144,000	\$48,000	\$806,633
2012	CTL Packaging USA, Inc.	21	-	\$58,613	\$0	\$0	\$0	\$45,802
2012	DB Global Technology, Inc. I	242	-	\$114,263	\$7,121,593	\$0	\$0	\$1,598,622

Term Year	Company Name	Total Certified Jobs	Total Certified Jobs Retained	Reported Average Wage	Reported Investment	Annual Disbursement to Company	Annual Disbursement to Utility Fund	Eligible Withholdings
2012	Eaton Corporation	51	201	\$48,690	\$0	\$42,457	\$7,492	\$100,578
2012	Electrolux Home Products, Inc. I	686	39	\$108,959	\$13,767,567	\$1,949,156	\$649,718	\$4,336,033
2012	EMC Corporation	333	953	\$88,233	\$0	\$566,250	\$188,750	\$1,496,011
2012	Fidelity Global Brokerage Group, Inc.	1,898	1,007	\$89,682	\$74,191,163	\$4,610,546	\$1,536,849	\$8,878,191
2012	General Electric Company	237	1,402	\$132,737	\$4,464,914	\$650,000	\$216,666	\$1,986,575
2012	Hamilton Sundstrand Corporation	221	-	\$236,362	\$0	\$520,617	\$173,539	\$1,223,032
2012	HCL America Inc.	675	33	\$58,540	\$3,104,222	\$654,000	\$218,000	\$1,412,072
2012	Hewitt Associates LLC (d/b/a Aon Hewitt)	503	545	\$48,586	\$0	\$478,500	\$159,500	\$1,173,176
2012	Honda Aero, Inc.	40	-	\$105,388	\$26,835,257	\$0	\$0	\$253,897
2012	Honda Aircraft Company, LLC	454	53	\$97,338	\$114,303,338	\$660,000	\$220,000	\$2,547,753
2012	Hospira, Inc.	192	2,569	\$63,582	\$17,075,434	\$162,000	\$54,000	\$677,012
2012	Husqvarna Professional Products, Inc.	169	160	\$100,098	\$7,681,155	\$294,750	\$98,250	\$1,075,120
2012	HVM L.L.C.	192	-	\$84,416	\$0	\$377,651	\$125,883	\$924,744
2012	Inmar, Inc.	99	740	\$65,628	\$0	\$126,674	\$42,224	\$246,288
2012	Innovative Emergency Management, Inc.	56	7	\$69,069	\$0	\$0	\$0	\$253,933
2012	Loparex LLC	97	92	\$78,044	\$12,014,582	\$0	\$0	\$425,240
2012	LORD Corporation	16	329	\$139,864	\$0	\$31,500	\$10,500	\$95,708
2012	Magna Composites LLC	148	360	\$46,634	\$10,320,485	\$0	\$0	\$434,423
2012	Merck Sharp & Dohme Corp.	259	1,501	\$113,908	\$314,156,557	\$381,000	\$126,999	\$1,896,058
2012	MOM Brands Company	249	-	\$50,832	\$130,927,523	\$124,500	\$41,500	\$562,637

Term Year	Company Name	Total Certified Jobs	Total Certified Jobs Retained	Reported Average Wage	Reported Investment	Annual Disbursement to Company	Annual Disbursement to Utility Fund	Eligible Withholdings
	(f/k/a Malt-O-Meal)							
2012	NetApp, Inc. I	361	1,168	\$134,225	\$86,348,754	\$1,113,750	\$371,250	\$2,839,593
2012	NetApp, Inc. II	859	670	\$115,988	\$64,066,448	\$1,783,000	\$594,000	\$5,903,056
2011	Novartis Vaccines and Diagnostics, Inc. I	322	96	\$80,297	\$581,125,642	\$472,000	\$157,000	\$1,442,193
2012	Novartis Vaccines and Diagnostics, Inc. I	359	119	\$86,974	\$581,125,642	\$571,000	\$190,000	\$1,763,169
2011	Novartis Vaccines and Diagnostics, Inc. II	71	347	\$129,670	\$0	\$186,146	\$62,049	\$438,699
2012	Novartis Vaccines and Diagnostics, Inc. II	104	374	\$137,102	\$34,032,647	\$310,500	\$103,500	\$801,817
2012	Novo Nordisk Pharmaceutical Industries, Inc.	115	436	\$67,096	\$104,551,058	\$72,750	\$24,250	\$444,390
2012	Pactiv LLC (fka Prairie Packaging, Inc.)	278	-	\$37,535	\$56,343,505	\$176,000	\$58,666	\$532,789
2012	Pharmaceutical Research Associates, Inc.	492	18	\$75,948	\$2,638,401	\$980,000	\$327,000	\$2,479,955
2012	Pittsburgh Glass Works LLC	6	20	\$100,145	\$0	\$0	\$0	\$12,438
2012	Plastek Industries, Inc.	233	77	\$29,587	\$22,783,678	\$225,148	\$0	\$347,842
2011	Premier Healthcare Solutions, Inc.	109	748	\$119,878	\$77,939,264	\$227,250	\$75,750	\$661,355
2012	Premier Healthcare Solutions, Inc.	231	748	\$125,509	\$77,939,264	\$345,000	\$115,000	\$1,517,348
2011	Quintiles Transnational Corp.	802	1,159	\$86,877	\$55,779,067	\$1,647,000	\$549,000	\$3,701,704
2012	Quintiles Transnational Corp.	1,000	1,159	\$92,286	\$55,779,067	\$2,206,000	\$735,000	\$5,372,267

Term Year	Company Name	Total Certified Jobs	Total Certified Jobs Retained	Reported Average Wage	Reported Investment	Annual Disbursement to Company	Annual Disbursement to Utility Fund	Eligible Withholdings
2011	Ralph Lauren Corporation I	253	1,168	\$37,493	\$34,161,024	\$160,000	\$54,000	\$484,240
2012	Ralph Lauren Corporation I	253	1,238	\$42,095	\$34,161,024	\$160,000	\$54,000	\$579,282
2012	Red Hat, Inc. I	241	696	\$108,016	\$0	\$320,250	\$106,750	\$1,478,085
2012	Reed Elsevier Inc.	49	383	\$113,748	\$0	\$0	\$0	\$168,901
2012	Schletter, Inc.	8	-	\$34,308	\$0	\$0	\$0	\$2,664
2012	Sequenom Center for Molecular Medicine, LLC	13	-	\$54,168	\$0	\$0	\$0	\$10,804
2012	Siemens Energy, Inc. I	226	1,250	\$105,031	\$45,307,807	\$337,500	\$112,500	\$1,112,474
2012	Siemens Energy, Inc. II	475	1,001	\$112,787	\$0	\$814,500	\$271,500	\$2,650,924
2012	Spirit AeroSystems North Carolina, Inc.	382	-	\$58,633	\$0	\$691,183	\$0	\$1,134,164
2012	SPX Corporation	84	252	\$87,107	\$81,172,507	\$135,000	\$45,000	\$457,982
2012	Stone & Webster Services, LLC	53	780	\$152,315	\$14,218,888	\$0	\$0	\$648,692
2012	Superior Essex Energy LLC	2	238	\$176,756	\$0	\$0	\$0	\$18,960
2012	Target Corporation	494	-	\$36,147	\$157,746,621	\$435,856	\$0	\$950,070
2012	TIMCO Aerosystems, LLC	138	-	\$49,446	\$0	\$141,100	\$24,900	\$392,052
2012	Turbomeca Manufacturing, Inc.	128	-	\$58,267	\$52,331,829	\$0	\$0	\$403,778
2011	TWC Administration LLC (I)	462	748	\$126,668	\$31,300,000	\$460,000	\$153,333	\$3,778,996
2011	TWC Administration LLC (II)	348	862	\$81,596	\$5,566,911	\$380,000	\$127,000	\$1,691,380

Total:	23,101	36,061	\$82,605	\$4,453,176,980	\$34,470,427	\$10,593,730	\$104,649,595
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Note: Some companies showing zero dollars of investment may not have been required to submit investment totals at the time of this report. Investment is only required to be reported to the Department of Commerce one time, and is typically done after the company has completed making initial investments in a project. Often this requirement comes at the end of a company's base period/job creation period. Some companies are not required to submit investment figures if projected investment is low. Retention shown as zero may represent a company that was new to North Carolina and did not have current operations at the time the grant was awarded. Note also that the grant awarded to United Technologies Corporation changed its reporting name to Hamilton Sunstrand Corporation.

Attachment D. Annual Disbursements for Grants Awarded in CY 2003-2011

Note that historical data were reviewed for errors in 2013 and may contain updated values when compared to previous JDIG annual reports.

Term Year	Company Name	Amount to Company	Amount to Utility Fund	Total Disbursement
2003	General Dynamics Armament and Technical Products, Inc.	\$10,572	\$3,524	\$14,096
2003	Qimonda North America Corp.	\$109,470	\$36,490	\$145,960
2003	Total	\$120,042	\$40,014	\$160,056
2004	Cellco Partnership d/b/a Verizon Wireless	\$160,000	\$53,333	\$213,333
2004	Cree, Inc. I	\$29,592	\$9,864	\$39,456
2004	General Dynamics Armament and Technical Products, Inc.	\$450,000	\$150,000	\$600,000
2004	General Electric Company	\$229,518	\$76,506	\$306,024
2004	Goodrich Corporation	\$150,027	\$50,009	\$200,036
2004	Harris Stratex Networks Operating Corporation	\$68,462	\$22,821	\$91,283
2004	Qimonda North America Corp.	\$350,489	\$116,830	\$467,319
2004	R.H. Donnelley, Inc. (d/b/a Dex One Corp)	\$300,000	\$100,000	\$400,000
2004	TWC Administration LLC (I)	\$125,000	\$41,666	\$166,666
2004	Total	\$1,863,088	\$621,029	\$2,484,117
2005	Albaad USA, Inc.	\$53,781	\$0	\$53,781
2005	Cellco Partnership d/b/a Verizon Wireless	\$680,000	\$226,666	\$906,666
2005	Citicorp Credit Services, Inc.	\$227,827	\$75,942	\$303,769
2005	Cree, Inc. I	\$223,763	\$74,587	\$298,350
2005	General Dynamics Armament and Technical Products, Inc.	\$550,000	\$183,000	\$733,000
2005	General Electric Company	\$589,057	\$196,353	\$785,410
2005	General Electric Company II	\$23,572	\$7,857	\$31,429
2005	GETRAG Corporation	\$16,684	\$5,561	\$22,245
2005	Goodrich Corporation	\$213,616	\$71,205	\$284,821
2005	Harris Stratex Networks Operating Corporation	\$160,858	\$53,619	\$214,477

Term Year	Company Name	Amount to Company	Amount to Utility Fund	Total Disbursement
2005	Hospira, Inc.	\$23,250	\$7,750	\$31,000
2005	NetApp, Inc. I	\$236,250	\$78,750	\$315,000
2005	Novo Nordisk Pharmaceutical Industries, Inc. I	\$36,750	\$12,250	\$49,000
2005	Qimonda North America Corp.	\$489,326	\$163,108	\$652,434
2005	R.H. Donnelley, Inc. (d/b/a Dex One Corp)	\$375,000	\$125,000	\$500,000
2005	TWC Administration LLC (I)	\$360,000	\$120,000	\$480,000
2005	Unilin Flooring NC, LLC	\$53,000	\$17,666	\$70,666
2005	ZF Lemforder Corporation	\$3,685	\$1,229	\$4,914
2005	Total	\$4,316,419	\$1,420,543	\$5,736,962
2006	Albaad USA, Inc.	\$36,149	\$0	\$36,149
2006	Altec Industries, Inc.	\$48,000	\$0	\$48,000
2006	American Institute of Certified Accountants, Inc.	\$184,781	\$61,593	\$246,374
2006	Cellco Partnership d/b/a Verizon Wireless	\$800,000	\$266,666	\$1,066,666
2006	Citicorp Credit Services, Inc.	\$343,158	\$114,386	\$457,544
2006	Credit Suisse Securities (USA) LLC (I)	\$489,800	\$163,266	\$653,066
2006	Cree, Inc. I	\$340,616	\$113,539	\$454,155
2006	Dell Products LP	\$567,000	\$189,000	\$756,000
2006	General Dynamics Armament and Technical Products, Inc.	\$620,000	\$207,000	\$827,000
2006	General Electric Company	\$710,000	\$236,666	\$946,666
2006	General Electric Company II	\$167,000	\$56,000	\$223,000
2006	GETRAG Corporation	\$49,350	\$16,450	\$65,800
2006	Goodrich Corporation	\$219,743	\$73,247	\$292,990
2006	Harris Stratex Networks Operating Corporation	\$213,023	\$71,008	\$284,031
2006	Headway Corporate Resources, Inc.	\$50,175	\$13,375	\$63,550
2006	Hospira, Inc.	\$56,500	\$18,834	\$75,334
2006	Maersk Inc.	\$117,447	\$39,149	\$156,596
2006	Maverick Boat Company, Inc.	\$48,204	\$0	\$48,204
2006	NetApp, Inc. I	\$427,500	\$142,500	\$570,000

Term Year	Company Name	Amount to Company	Amount to Utility Fund	Total Disbursement
2006	Novo Nordisk Pharmaceutical Industries, Inc. I	\$93,000	\$31,000	\$124,000
2006	Pactiv LLC (fka Prairie Packaging, Inc.)	\$50,000	\$16,666	\$66,666
2006	PCB Piezotronics of North Carolina, Inc.	\$72,000	\$0	\$72,000
2006	PGT Industries, Inc.	\$35,689	\$0	\$35,689
2006	R.H. Donnelley, Inc. (d/b/a Dex One Corp)	\$450,000	\$150,000	\$600,000
2006	RF Micro Devices, Inc.	\$108,143	\$36,047	\$144,190
2006	Stiefel Research Institute, Inc.	\$47,000	\$15,000	\$62,000
2006	Sysco Food Services of Raleigh, LLC	\$141,463	\$47,155	\$188,618
2006	TWC Administration LLC (I)	\$414,000	\$138,000	\$552,000
2006	Unilin Flooring NC, LLC	\$97,000	\$32,333	\$129,333
2006	ZF Lemforder Corporation	\$91,149	\$30,383	\$121,532
2006	Total	\$7,087,890	\$2,279,263	\$9,367,153
2007	AAR Manufacturing, Inc.	\$110,000	\$0	\$110,000
2007	Albaad USA, Inc.	\$0	\$0	\$0
2007	Altec Industries, Inc.	\$77,000	\$0	\$77,000
2007	American Institute of Certified Accountants, Inc.	\$604,000	\$201,000	\$805,000
2007	Brunswick Corporation	\$83,524	\$27,841	\$111,365
2007	Carolina Classifieds.Com LLC	\$0	\$0	\$0
2007	Cellco Partnership d/b/a Verizon Wireless	\$800,000	\$266,666	\$1,066,666
2007	Chris-Craft Corporation	\$54,212	\$0	\$54,212
2007	Citicorp Credit Services, Inc.	\$400,630	\$133,543	\$534,173
2007	Credit Suisse Securities (USA) LLC (I)	\$855,000	\$285,000	\$1,140,000
2007	Cree, Inc. I	\$439,628	\$146,542	\$586,170
2007	Dell Products LP	\$945,000	\$315,000	\$1,260,000
2007	Fidelity Global Brokerage Group, Inc.	\$2,527,057	\$842,352	\$3,369,409
2007	Force Protection Industries, Inc.	\$0	\$0	\$0
2007	General Dynamics Armament and Technical Products, Inc.	\$685,755	\$228,585	\$914,340
2007	General Electric Company	\$650,000	\$219,999	\$869,999

Term Year	Company Name	Amount to Company	Amount to Utility Fund	Total Disbursement
2007	General Electric Company II	\$221,120	\$77,040	\$298,160
2007	GETRAG Corporation	\$153,813	\$51,271	\$205,084
2007	Goodrich Corporation	\$243,842	\$81,281	\$325,123
2007	Headway Corporate Resources, Inc.	\$0	\$0	\$0
2007	Hospira, Inc.	\$0	\$0	\$0
2007	Indian Motorcycle Company	\$62,870	\$0	\$62,870
2007	ITG Automotive Safety Textiles, LLC	\$13,890	\$0	\$13,890
2007	Maersk Inc.	\$280,000	\$93,000	\$373,000
2007	Maverick Boat Company, Inc.	\$82,512	\$0	\$82,512
2007	Merck Sharp & Dohme Corp.	\$140,999	\$47,000	\$187,999
2007	NetApp, Inc. I	\$648,750	\$216,250	\$865,000
2007	Newell Rubbermaid Inc.	\$299,908	\$99,969	\$399,877
2007	Novo Nordisk Pharmaceutical Industries, Inc. I	\$0	\$0	\$0
2007	Pactiv LLC (fka Prairie Packaging, Inc.)	\$86,999	\$29,000	\$115,999
2007	PCB Piezotronics of North Carolina, Inc.	\$97,621	\$0	\$97,621
2007	PGT Industries, Inc.	\$0	\$0	\$0
2007	R.H. Donnelley, Inc. (d/b/a Dex One Corp)	\$450,000	\$150,000	\$600,000
2007	RF Micro Devices, Inc.	\$319,000	\$107,000	\$426,000
2007	Stiefel Research Institute, Inc.	\$248,000	\$82,000	\$330,000
2007	Sysco Food Services of Raleigh, LLC	\$339,750	\$113,250	\$453,000
2007	TWC Administration LLC (I)	\$460,000	\$153,333	\$613,333
2007	Unilin Flooring NC, LLC	\$149,000	\$49,666	\$198,666
2007	Volvo Construction Equipment, NA	\$69,247	\$23,082	\$92,329
2007	ZF Lemforder Corporation	\$120,590	\$40,197	\$160,787
2007	Total	\$12,719,717	\$4,079,867	\$16,799,584
2008	AAR Manufacturing, Inc.	\$200,000	\$0	\$200,000
2008	Albaad USA, Inc.	\$0	\$0	\$0
2008	Altec Industries, Inc.	\$126,000	\$0	\$126,000

Term Year	Company Name	Amount to Company	Amount to Utility Fund	Total Disbursement
2008	American Institute of Certified Accountants, Inc.	\$604,000	\$201,000	\$805,000
2008	Arneg LLC	\$0	\$0	\$0
2008	Carolina Classifieds.Com LLC	\$0	\$0	\$0
2008	Cellco Partnership d/b/a Verizon Wireless	\$800,000	\$266,666	\$1,066,666
2008	Citicorp Credit Services, Inc.	\$322,876	\$107,625	\$430,501
2008	Credit Suisse Securities (USA) LLC (I)	\$855,000	\$285,000	\$1,140,000
2008	Credit Suisse Securities (USA) LLC (II)	\$798,797	\$266,265	\$1,065,062
2008	Cree, Inc. I	\$538,639	\$179,546	\$718,185
2008	Dell Products LP	\$0	\$357,126	\$357,126
2008	Fidelity Global Brokerage Group, Inc.	\$3,559,403	\$1,186,467	\$4,745,870
2008	GE-Hitachi Nuclear Energy Americas LLC	\$199,993	\$66,664	\$266,657
2008	General Electric Company	\$650,000	\$216,666	\$866,666
2008	GETRAG Corporation	\$177,826	\$59,275	\$237,101
2008	Goodrich Corporation	\$241,314	\$80,438	\$321,752
2008	Headway Corporate Resources, Inc.	\$0	\$0	\$0
2008	Honda Aero, Inc.	\$63,000	\$11,000	\$74,000
2008	Honda Aircraft Company, LLC	\$77,000	\$25,000	\$102,000
2008	Hospira, Inc.	\$162,000	\$54,000	\$216,000
2008	IBM Lender Business Process Services, Inc.	\$0	\$0	\$0
2008	INC Research, Inc.	\$0	\$0	\$0
2008	Indian Motorcycle Company	\$0	\$0	\$0
2008	ITG Automotive Safety Textiles, LLC	\$0	\$0	\$0
2008	Maersk Inc.	\$308,000	\$103,000	\$411,000
2008	Merck Sharp & Dohme Corp.	\$185,000	\$61,666	\$246,666
2008	NetApp, Inc. I	\$881,250	\$293,750	\$1,175,000
2008	NetApp, Inc. II	\$572,364	\$190,788	\$763,152
2008	Newell Rubbermaid Inc.	\$522,000	\$174,000	\$696,000
2008	Novartis Vaccines and Diagnostics, Inc. I	\$192,000	\$64,000	\$256,000

Term Year	Company Name	Amount to Company	Amount to Utility Fund	Total Disbursement
2008	Novo Nordisk Pharmaceutical Industries, Inc. I	\$0	\$0	\$0
2008	Pactiv LLC (fka Prairie Packaging, Inc.)	\$116,000	\$38,666	\$154,666
2008	PCB Piezotronics of North Carolina, Inc.	\$93,436	\$0	\$93,436
2008	Pharmaceutical Research Associates, Inc.	\$0	\$0	\$0
2008	Quintiles Transnational Corp.	\$299,000	\$100,000	\$399,000
2008	R.H. Donnelley, Inc. (d/b/a Dex One Corp)	\$450,000	\$150,000	\$600,000
2008	Ralph Lauren Corporation I	\$140,000	\$46,000	\$186,000
2008	RF Micro Devices, Inc.	\$0	\$0	\$0
2008	RF MICRO DEVICES, INC. II	\$0	\$0	\$0
2008	Stiefel Research Institute, Inc.	\$251,550	\$83,850	\$335,400
2008	Stone & Webster Services, LLC	\$208,500	\$69,500	\$278,000
2008	Sysco Food Services of Raleigh, LLC	\$363,156	\$121,052	\$484,208
2008	Tessera NA Inc	\$23,832	\$7,944	\$31,776
2008	TransTech Pharma, Inc.	\$41,796	\$13,932	\$55,728
2008	Turbomeca Manufacturing, Inc.	\$77,589	\$25,863	\$103,452
2008	TWC Administration LLC (I)	\$460,000	\$153,333	\$613,333
2008	Unilin Flooring NC, LLC	\$174,720	\$58,240	\$232,960
2008	Total	\$14,736,041	\$5,118,322	\$19,854,363
2009	AAR Manufacturing, Inc.	\$293,455	\$0	\$293,455
2009	AFI US LLC (f/k/a Ally US LLC and GMAC)	\$338,250	\$112,750	\$451,000
2009	Albaad USA, Inc.	\$109,673	\$0	\$109,673
2009	Altec Industries, Inc.	\$148,192	\$0	\$148,192
2009	American Institute of Certified Accountants, Inc.	\$604,000	\$201,000	\$805,000
2009	Arneg LLC	\$0	\$0	\$0
2009	ASCO Power Technologies, L.P.	\$13,061	\$2,305	\$15,366
2009	Bayer CropScience LP	\$0	\$0	\$0
2009	Becton Dickinson and Company	\$239,169	\$65,770	\$304,939
2009	Carolina Classifieds.Com LLC	\$0	\$0	\$0

Term Year	Company Name	Amount to Company	Amount to Utility Fund	Total Disbursement
2009	Cellco Partnership d/b/a Verizon Wireless	\$800,000	\$266,666	\$1,066,666
2009	Citicorp Credit Services, Inc.	\$0	\$0	\$0
2009	Credit Suisse Securities (USA) LLC (I)	\$867,209	\$289,070	\$1,156,279
2009	Credit Suisse Securities (USA) LLC (II)	\$790,074	\$263,358	\$1,053,432
2009	Cree, Inc. I	\$586,170	\$195,390	\$781,560
2009	DRS Technical Services, Inc.	\$0	\$0	\$0
2009	Fidelity Global Brokerage Group, Inc.	\$2,575,851	\$858,617	\$3,434,468
2009	GE-Hitachi Nuclear Energy Americas LLC	\$0	\$0	\$0
2009	General Electric Company	\$650,000	\$216,666	\$866,666
2009	GETRAG Corporation	\$0	\$0	\$0
2009	Goodrich Corporation	\$272,426	\$90,809	\$363,235
2009	HCL America Inc.	\$0	\$0	\$0
2009	Headway Corporate Resources, Inc.	\$0	\$0	\$0
2009	Honda Aero, Inc.	\$78,578	\$13,867	\$92,445
2009	Honda Aircraft Company, LLC	\$355,000	\$118,000	\$473,000
2009	Hospira, Inc.	\$141,426	\$47,142	\$188,568
2009	IBM Lender Business Process Services, Inc.	\$0	\$0	\$0
2009	INC Research, Inc.	\$0	\$0	\$0
2009	LS Tractor USA, LLC	\$14,511	\$2,561	\$17,072
2009	Mack Trucks, Inc.	\$0	\$0	\$0
2009	Maersk Inc.	\$186,539	\$62,180	\$248,719
2009	Merck Sharp & Dohme Corp.	\$381,000	\$126,999	\$507,999
2009	MOM Brands Company (f/k/a Malt-O-Meal)	\$42,000	\$14,000	\$56,000
2009	NetApp, Inc. I	\$1,113,750	\$371,250	\$1,485,000
2009	NetApp, Inc. II	\$0	\$0	\$0
2009	Newell Rubbermaid Inc.	\$0	\$0	\$0
2009	Novartis Vaccines and Diagnostics, Inc. I	\$362,000	\$121,000	\$483,000
2009	Novo Nordisk Pharmaceutical Industries, Inc. I	\$0	\$0	\$0

Term Year	Company Name	Amount to Company	Amount to Utility Fund	Total Disbursement
2009	Pactiv LLC (fka Prairie Packaging, Inc.)	\$144,000	\$47,999	\$191,999
2009	PCB Piezotronics of North Carolina, Inc.	\$0	\$0	\$0
2009	Pharmaceutical Research Associates, Inc.	\$0	\$0	\$0
2009	Quintiles Transnational Corp.	\$671,000	\$224,000	\$895,000
2009	R.H. Donnelley, Inc. (d/b/a Dex One Corp)	\$450,000	\$150,000	\$600,000
2009	Ralph Lauren Corporation I	\$154,000	\$51,000	\$205,000
2009	Siemens Energy, Inc. I	\$0	\$0	\$0
2009	Siemens Medical Solutions USA, Inc.	\$0	\$0	\$0
2009	Stiefel Research Institute, Inc.	\$312,254	\$104,085	\$416,339
2009	Stone & Webster Services, LLC	\$511,906	\$170,636	\$682,542
2009	Sutter Street Manufacturing, Inc.	\$0	\$0	\$0
2009	Sysco Food Services of Raleigh, LLC	\$0	\$0	\$0
2009	Target Corporation	\$397,000	\$0	\$397,000
2009	Tessera NA Inc	\$0	\$0	\$0
2009	Toshiba America Nuclear Energy Corporation	\$0	\$0	\$0
2009	TransTech Pharma, Inc.	\$0	\$0	\$0
2009	Turbomeca Manufacturing, Inc.	\$0	\$0	\$0
2009	TWC Administration LLC (I)	\$460,000	\$153,333	\$613,333
2009	TWC Administration LLC (II)	\$156,392	\$52,130	\$208,522
2009	Unilin Flooring NC, LLC	\$0	\$0	\$0
2009	Total	\$14,218,886	\$4,392,583	\$18,611,469
2010	AAR Manufacturing, Inc.	\$0	\$0	\$0
2010	AFI US LLC (f/k/a Ally US LLC and GMAC)	\$519,000	\$173,000	\$692,000
2010	Albaad USA, Inc.	\$143,223	\$0	\$143,223
2010	Altec Industries, Inc.	\$196,152	\$0	\$196,152
2010	American Institute of Certified Accountants, Inc.	\$604,000	\$201,000	\$805,000
2010	Arneg LLC	\$0	\$0	\$0
2010	ASCO Power Technologies, L.P.	\$50,784	\$8,962	\$59,746

Term Year	Company Name	Amount to Company	Amount to Utility Fund	Total Disbursement
2010	Bayer CropScience LP	\$0	\$0	\$0
2010	Becton Dickinson and Company	\$316,439	\$54,485	\$370,924
2010	Brunswick Corporation (Hatteras Yachts Division)	\$10,193	\$1,799	\$11,992
2010	Celgard, LLC I	\$55,676	\$18,559	\$74,235
2010	Cellco Partnership d/b/a Verizon Wireless	\$800,000	\$266,666	\$1,066,666
2010	Credit Suisse Securities (USA) LLC (I)	\$900,000	\$300,000	\$1,200,000
2010	Credit Suisse Securities (USA) LLC (II)	\$1,255,166	\$418,388	\$1,673,554
2010	Cree, Inc. I	\$586,170	\$195,390	\$781,560
2010	DB Global Technology, Inc. I	\$173,444	\$57,815	\$231,259
2010	Fidelity Global Brokerage Group, Inc.	\$2,162,599	\$720,866	\$2,883,465
2010	GE-Hitachi Nuclear Energy Americas LLC	\$0	\$0	\$0
2010	General Electric Company	\$650,000	\$216,666	\$866,666
2010	GETRAG Corporation	\$0	\$0	\$0
2010	HCL America Inc.	\$0	\$0	\$0
2010	Hewitt Associates LLC (d/b/a Aon Hewitt)	\$110,490	\$36,830	\$147,320
2010	Honda Aero, Inc.	\$0	\$0	\$0
2010	Honda Aircraft Company, LLC	\$459,000	\$153,000	\$612,000
2010	Hospira, Inc.	\$162,000	\$54,000	\$216,000
2010	Loparex LLC	\$107,026	\$31,477	\$138,503
2010	Mack Trucks, Inc.	\$0	\$0	\$0
2010	Maersk Inc.	\$0	\$0	\$0
2010	Magna Composites LLC	\$34,819	\$6,145	\$40,964
2010	Merck Sharp & Dohme Corp.	\$381,000	\$126,999	\$507,999
2010	MOM Brands Company (f/k/a Malt-O-Meal)	\$85,500	\$28,500	\$114,000
2010	NetApp, Inc. I	\$1,113,750	\$371,250	\$1,485,000
2010	NetApp, Inc. II	\$0	\$0	\$0
2010	Newell Rubbermaid Inc.	\$0	\$0	\$0
2010	Novartis Vaccines and Diagnostics, Inc. I	\$419,000	\$140,000	\$559,000

Term Year	Company Name	Amount to Company	Amount to Utility Fund	Total Disbursement
2010	Pactiv LLC (fka Prairie Packaging, Inc.)	\$176,000	\$58,666	\$234,666
2010	PCB Piezotronics of North Carolina, Inc.	\$0	\$0	\$0
2010	Pharmaceutical Research Associates, Inc.	\$0	\$0	\$0
2010	Plastek Industries, Inc.	\$11,582	\$0	\$11,582
2010	Premier Healthcare Solutions, Inc.	\$0	\$0	\$0
2010	Quintiles Transnational Corp.	\$1,152,000	\$384,000	\$1,536,000
2010	R.H. Donnelley, Inc. (d/b/a Dex One Corp)	\$418,500	\$139,500	\$558,000
2010	Ralph Lauren Corporation I	\$160,000	\$54,000	\$214,000
2010	Seterus, Inc.n (fka IBM LBPS)	\$0	\$0	\$0
2010	Siemens Energy, Inc. I	\$0	\$0	\$0
2010	Siemens Medical Solutions USA, Inc.	\$0	\$0	\$0
2010	Spirit AeroSystems North Carolina, Inc.	\$199,887	\$0	\$199,887
2010	Stiefel Research Institute, Inc.	\$340,589	\$113,530	\$454,119
2010	Stone & Webster Services, LLC	\$0	\$0	\$0
2010	Sutter Street Manufacturing, Inc.	\$0	\$0	\$0
2010	Sypris Technologies, Inc.	\$0	\$0	\$0
2010	Target Corporation	\$413,000	\$0	\$413,000
2010	Toshiba America Nuclear Energy Corporation	\$0	\$0	\$0
2010	TransTech Pharma, Inc.	\$0	\$0	\$0
2010	Turbomeca Manufacturing, Inc.	\$0	\$0	\$0
2010	TWC Administration LLC (I)	\$460,000	\$153,333	\$613,333
2010	TWC Administration LLC (II)	\$333,000	\$111,000	\$444,000
2010	Zenta Mortgage Services, LLC	\$297,000	\$99,000	\$396,000
2010	Total	\$15,256,989	\$4,694,826	\$19,951,815
2011	AAR Manufacturing, Inc.	\$447,000	\$0	\$447,000
2011	AFI US LLC (f/k/a Ally US LLC and GMAC)	\$519,000	\$173,000	\$692,000
2011	Albaad USA, Inc.	\$150,871	\$0	\$150,871
2011	Altec Industries, Inc.	\$0	\$0	\$0

Term Year	Company Name	Amount to Company	Amount to Utility Fund	Total Disbursement
2011	American Institute of Certified Accountants, Inc.	\$604,000	\$201,000	\$805,000
2011	Arneg LLC	\$0	\$0	\$0
2011	ASCO Power Technologies, L.P.	\$0	\$0	\$0
2011	BAE Systems Shared Services Inc.	\$70,295	\$23,431	\$93,726
2011	Bayer CropScience LP	\$0	\$0	\$0
2011	Becton Dickinson and Company	\$0	\$0	\$0
2011	Brunswick Corporation (Hatteras Yachts Division)	\$148,750	\$26,250	\$175,000
2011	Capgemini Financial Services USA Inc.	\$74,444	\$24,814	\$99,258
2011	Caterpillar Inc. (Butterfly)	\$127,500	\$22,500	\$150,000
2011	Caterpillar Inc. (Camo)	\$48,750	\$16,250	\$65,000
2011	Celgard, LLC I	\$281,250	\$93,750	\$375,000
2011	Cellco Partnership d/b/a Verizon Wireless	\$800,000	\$266,666	\$1,066,666
2011	Clearwater Paper Corporation	\$139,000	\$0	\$139,000
2011	Continental Automotive Systems, Inc.	\$110,250	\$36,750	\$147,000
2011	Credit Suisse Securities (USA) LLC (I)	\$953,095	\$317,698	\$1,270,793
2011	Credit Suisse Securities (USA) LLC (II)	\$1,290,000	\$430,000	\$1,720,000
2011	Cree, Inc. I	\$586,170	\$195,390	\$781,560
2011	DB Global Technology, Inc. I	\$396,234	\$132,078	\$528,312
2011	Electrolux Home Products, Inc. I	\$1,768,126	\$589,375	\$2,357,501
2011	EMC Corporation	\$364,500	\$121,500	\$486,000
2011	Fidelity Global Brokerage Group, Inc.	\$0	\$0	\$0
2011	General Electric Company	\$650,000	\$216,666	\$866,666
2011	HCL America Inc.	\$0	\$0	\$0
2011	Hewitt Associates LLC (d/b/a Aon Hewitt)	\$373,576	\$124,525	\$498,101
2011	Honda Aero, Inc.	\$0	\$0	\$0
2011	Honda Aircraft Company, LLC	\$513,000	\$171,000	\$684,000
2011	Hospira, Inc.	\$162,000	\$54,000	\$216,000
2011	Husqvarna Professional Products, Inc.	\$261,750	\$87,250	\$349,000

Term Year	Company Name	Amount to Company	Amount to Utility Fund	Total Disbursement
2011	HVM L.L.C.	\$96,371	\$32,124	\$128,495
2011	Innovative Emergency Management, Inc.	\$99,552	\$33,184	\$132,736
2011	Loparex LLC	\$0	\$0	\$0
2011	Magna Composites LLC	\$151,300	\$26,700	\$178,000
2011	Merck Sharp & Dohme Corp.	\$381,000	\$126,999	\$507,999
2011	Mitsubishi Nuclear Energy Systems, Inc.	\$0	\$0	\$0
2011	MOM Brands Company (f/k/a Malt-O-Meal)	\$85,500	\$28,500	\$114,000
2011	NetApp, Inc. I	\$1,113,750	\$371,250	\$1,485,000
2011	NetApp, Inc. II	\$1,783,000	\$594,000	\$2,377,000
2011	Novartis Vaccines and Diagnostics, Inc. I	\$472,000	\$157,000	\$629,000
2011	Novartis Vaccines and Diagnostics, Inc. II	\$186,146	\$62,049	\$248,195
2011	Novo Nordisk Pharmaceutical Industries, Inc.	\$61,500	\$20,500	\$82,000
2011	Pactiv LLC (fka Prairie Packaging, Inc.)	\$176,000	\$58,666	\$234,666
2011	PCB Piezotronics of North Carolina, Inc.	\$0	\$0	\$0
2011	Pharmaceutical Research Associates, Inc.	\$795,112	\$265,037	\$1,060,149
2011	Plastek Industries, Inc.	\$199,788	\$0	\$199,788
2011	Premier Healthcare Solutions, Inc.	\$227,250	\$75,750	\$303,000
2011	Quintiles Transnational Corp.	\$1,647,000	\$549,000	\$2,196,000
2011	Ralph Lauren Corporation I	\$160,000	\$54,000	\$214,000
2011	Red Hat, Inc. I	\$148,500	\$49,500	\$198,000
2011	Semprius, Inc.	\$0	\$0	\$0
2011	Siemens Energy, Inc. (Smart Grid)	\$108,000	\$36,000	\$144,000
2011	Siemens Energy, Inc. I	\$296,250	\$98,750	\$395,000
2011	Siemens Energy, Inc. II	\$270,750	\$90,250	\$361,000
2011	Spirit AeroSystems North Carolina, Inc.	\$554,000	\$0	\$554,000
2011	SPX Corporation	\$63,000	\$21,000	\$84,000
2011	Stone & Webster Services, LLC	\$0	\$0	\$0
2011	Sypris Technologies, Inc.	\$0	\$0	\$0

Term Year	Company Name	Amount to Company	Amount to Utility Fund	Total Disbursement
2011	Target Corporation	\$427,000	\$0	\$427,000
2011	TIMCO Aerosystems, LLC	\$88,400	\$15,600	\$104,000
2011	TransTech Pharma, Inc.	\$0	\$0	\$0
2011	Turbomeca Manufacturing, Inc.	\$0	\$0	\$0
2011	TWC Administration LLC (I)	\$460,000	\$153,333	\$613,333
2011	TWC Administration LLC (II)	\$380,000	\$127,000	\$507,000
2011	Total	\$21,270,730	\$6,370,085	\$27,640,815
2012	AAR Manufacturing, Inc.	\$366,361	\$0	\$366,361
2012	ABB Inc.	\$223,500	\$74,500	\$298,000
2012	AFI US LLC (f/k/a Ally US LLC and GMAC)	\$519,000	\$173,000	\$692,000
2012	Albaad USA, Inc.	\$160,889	\$0	\$160,889
2012	Altec Industries, Inc.	\$220,000	\$0	\$220,000
2012	American Institute of Certified Accountants, Inc.	\$604,000	\$201,000	\$805,000
2012	AptarGroup, Inc.	\$45,900	\$8,100	\$54,000
2012	ASCO Power Technologies, L.P.	\$0	\$0	\$0
2012	Avaya, Inc.	\$0	\$0	\$0
2012	BAE Systems Shared Services Inc.	\$215,250	\$71,750	\$287,000
2012	Bayer CropScience LP	\$235,048	\$78,349	\$313,397
2012	Brunswick Corporation (Hatteras Yachts Division)	\$205,700	\$36,300	\$242,000
2012	Capgemini Financial Services USA Inc.	\$0	\$0	\$0
2012	Caterpillar Inc. (Butterfly)	\$221,000	\$39,000	\$260,000
2012	Caterpillar Inc. (Camo)	\$258,000	\$86,000	\$344,000
2012	Celgard, LLC I	\$375,750	\$125,250	\$501,000
2012	Celgard, LLC II	\$0	\$0	\$0
2012	Cellco Partnership d/b/a Verizon Wireless	\$800,000	\$266,666	\$1,066,666
2012	Chiquita Brands International, Inc.	\$543,368	\$181,122	\$724,490
2012	Clearwater Paper Corporation	\$222,000	\$0	\$222,000
2012	Continental Automotive Systems, Inc.	\$192,750	\$64,250	\$257,000

Term Year	Company Name	Amount to Company	Amount to Utility Fund	Total Disbursement
2012	Credit Suisse Securities (USA) LLC (I)	\$933,707	\$311,235	\$1,244,942
2012	Credit Suisse Securities (USA) LLC (II)	\$1,290,000	\$430,000	\$1,720,000
2012	Cree, Inc. I	\$586,170	\$195,390	\$781,560
2012	Cree, Inc. II	\$144,000	\$48,000	\$192,000
2012	CTL Packaging USA, Inc.	\$0	\$0	\$0
2012	DB Global Technology, Inc. I	\$0	\$0	\$0
2012	Eaton Corporation	\$42,457	\$7,492	\$49,949
2012	Electrolux Home Products, Inc. I	\$1,949,156	\$649,718	\$2,598,874
2012	EMC Corporation	\$566,250	\$188,750	\$755,000
2012	Fidelity Global Brokerage Group, Inc.	\$4,610,546	\$1,536,849	\$6,147,395
2012	General Electric Company	\$650,000	\$216,666	\$866,666
2012	Hamilton Sundstrand Corporation	\$520,617	\$173,539	\$694,156
2012	HCL America Inc.	\$654,000	\$218,000	\$872,000
2012	Hewitt Associates LLC (d/b/a Aon Hewitt)	\$478,500	\$159,500	\$638,000
2012	Honda Aero, Inc.	\$0	\$0	\$0
2012	Honda Aircraft Company, LLC	\$660,000	\$220,000	\$880,000
2012	Hospira, Inc.	\$162,000	\$54,000	\$216,000
2012	Husqvarna Professional Products, Inc.	\$294,750	\$98,250	\$393,000
2012	HVM L.L.C.	\$377,651	\$125,883	\$503,534
2012	Inmar, Inc.	\$126,674	\$42,224	\$168,898
2012	Innovative Emergency Management, Inc.	\$0	\$0	\$0
2012	Loparex LLC	\$0	\$0	\$0
2012	LORD Corporation	\$31,500	\$10,500	\$42,000
2012	Magna Composites LLC	\$0	\$0	\$0
2012	Merck Sharp & Dohme Corp.	\$381,000	\$126,999	\$507,999
2012	MOM Brands Company (f/k/a Malt-O-Meal)	\$124,500	\$41,500	\$166,000
2012	NetApp, Inc. I	\$1,113,750	\$371,250	\$1,485,000
2012	NetApp, Inc. II	\$1,783,000	\$594,000	\$2,377,000

Term Year	Company Name	Amount to Company	Amount to Utility Fund	Total Disbursement
2012	Novartis Vaccines and Diagnostics, Inc. I	\$571,000	\$190,000	\$761,000
2012	Novartis Vaccines and Diagnostics, Inc. II	\$310,500	\$103,500	\$414,000
2012	Novo Nordisk Pharmaceutical Industries, Inc.	\$72,750	\$24,250	\$97,000
2012	Pactiv LLC (fka Prairie Packaging, Inc.)	\$176,000	\$58,666	\$234,666
2012	Pharmaceutical Research Associates, Inc.	\$980,000	\$327,000	\$1,307,000
2012	Pittsburgh Glass Works LLC	\$0	\$0	\$0
2012	Plastek Industries, Inc.	\$225,148	\$0	\$225,148
2012	Premier Healthcare Solutions, Inc.	\$345,000	\$115,000	\$460,000
2012	Quintiles Transnational Corp.	\$2,206,000	\$735,000	\$2,941,000
2012	Ralph Lauren Corporation I	\$160,000	\$54,000	\$214,000
2012	Red Hat, Inc. I	\$320,250	\$106,750	\$427,000
2012	Reed Elsevier Inc.	\$0	\$0	\$0
2012	Schletter, Inc.	\$0	\$0	\$0
2012	Sequenom Center for Molecular Medicine, LLC	\$0	\$0	\$0
2012	Siemens Energy, Inc. I	\$337,500	\$112,500	\$450,000
2012	Siemens Energy, Inc. II	\$814,500	\$271,500	\$1,086,000
2012	Spirit AeroSystems North Carolina, Inc.	\$691,183	\$0	\$691,183
2012	SPX Corporation	\$135,000	\$45,000	\$180,000
2012	Stone & Webster Services, LLC	\$0	\$0	\$0
2012	Superior Essex Energy LLC	\$0	\$0	\$0
2012	Target Corporation	\$435,856	\$0	\$435,856
2012	TIMCO Aerosystems, LLC	\$141,100	\$24,900	\$166,000
2012	Turbomeca Manufacturing, Inc.	\$0	\$0	\$0
2012	Total	\$30,810,531	\$9,393,098	\$40,203,629

Attachment E: Withdrawn/Terminated Projects (through December 31, 2012)

Company Name	Status	Date Withdrawn/Terminated
AAR Manufacturing, Inc.	Terminated	12/10/2013
Andrew Corporation	Withdrawn	05/01/2006
Arneg LLC	Terminated	02/14/2013
Avaya, Inc.	Terminated	10/08/2013
Becton Dickinson and Company	Terminated	09/05/2012
Brunswick Corporation	Terminated	04/28/2009
BSH Home Appliances Corporation	Terminated	03/18/2010
Carolina Classifieds.Com LLC	Terminated	01/13/2011
Chris-Craft Corporation	Terminated	12/04/2008
Citicorp Credit Services, Inc.	Terminated	08/12/2010
Compass Group USA, Inc.	Terminated	04/09/2013
Dell Products LP	Terminated	02/25/2010
DRS Technical Services, Inc.	Terminated	03/10/2011
Electrolux Home Products, Inc. II	Terminated	12/02/2013
Force Protection Industries, Inc.	Terminated	03/31/2010
Fountain Power Boats, Inc.	Terminated	02/25/2010
GE-Hitachi Nuclear Energy Americas LLC	Terminated	02/01/2012
General Dynamics Armament and Technical Products, Inc.	Terminated	03/31/2010
General Electric Company II	Terminated	05/13/2010
GETRAG Corporation	Terminated	10/16/2011
Goodrich Corporation	Terminated	10/14/2010
Google Inc.	Withdrawn	12/04/2008
Grifols Therapeutics Inc. (f/k/a Talecris Biotherapeutics, Inc)	Terminated	12/06/2012
Harris Stratex Networks Operating Corporation	Terminated	06/20/2009
Headway Corporate Resources, Inc.	Terminated	03/31/2010
Hewitt Associates, LLC	Terminated	12/29/2009

Company Name	Status	Date Withdrawn/Terminated
IBM Lender Business Process Services, Inc.	Terminated	04/08/2010
INC Research, Inc.	Terminated	03/10/2011
Indian Motorcycle Company	Terminated	10/14/2010
ITG Automotive Safety Textiles, LLC	Terminated	02/25/2010
Lenovo (United States) Inc.	Terminated	11/15/2007
Lotus Engineering Inc.	Terminated	06/14/2010
LS Tractor USA, LLC	Terminated	03/23/2011
Mack Trucks, Inc.	Terminated	01/12/2012
Maersk Inc.	Terminated	01/12/2012
Maverick Boat Company, Inc.	Terminated	11/10/2010
MeadWestvaco Corporation	Terminated	05/13/2010
Merchants Distributors, Inc	Terminated	02/28/2012
Newell Rubbermaid Inc.	Terminated	01/27/2012
Novo Nordisk Pharmaceutical Industries, Inc. I	Terminated	08/12/2010
PCB Piezotronics of North Carolina, Inc.	Terminated	09/05/2012
PGT Industries, Inc.	Terminated	05/13/2010
PRC Industries, Inc.	Terminated	05/13/2010
Qimonda North America Corp.	Terminated	03/13/2008
R.H. Donnelley, Inc. (d/b/a Dex One Corp)	Terminated	02/14/2013
Reliance Industries USA, Inc.	Withdrawn	09/01/2008
RF Micro Devices, Inc.	Terminated	12/09/2010
RF MICRO DEVICES, INC. II	Terminated	03/31/2010
Seterus, Inc.n (fka IBM LBPS)	Terminated	03/12/2013
Siemens Medical Solutions USA, Inc.	Terminated	03/26/2013
Skybus Airlines, Inc.	Terminated	04/10/2008
SmithKline Beecham Corporation D/B/A GlaxoSmithKline	Terminated	01/23/2008
Smiths Aerospace Components, Inc.	Withdrawn	01/01/2007
Stiefel Research Institute, Inc.	Terminated	02/14/2013

Company Name	Status	Date Withdrawn/Terminated
Superior Essex Communications, LP	Withdrawn	08/01/2005
Sutter Street Manufacturing, Inc.	Terminated	09/20/2012
Sysco Food Services of Raleigh, LLC	Terminated	03/10/2011
Tessera NA Inc	Terminated	03/10/2011
Toshiba America Nuclear Energy Corporation	Terminated	03/23/2012
TransTech Pharma, Inc.	Terminated	12/10/2013
Turbomeca Manufacturing, Inc.	Terminated	10/08/2013
Unilin Flooring NC, LLC	Terminated	06/09/2011
Volvo Construction Equipment, NA	Terminated	02/25/2010
ZF Lemforder Corporation	Terminated	06/10/2010