



North Carolina General Assembly  
Joint Legislative Commission on Governmental Operations

October 22, 2021

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Ms. Anita Brown-Graham  
Director, ncIMPACT  
Knapp-Sanders Building  
Campus Box 3330, UNC Chapel Hill  
Chapel Hill, NC 27599

Dear Ms. Brown-Graham:

The Joint Legislative Commission on Governmental Operations Subcommittee on the Use and Distribution of Federal COVID Funding requests your appearance to testify on November 3, 2021, from 11:00am to 12:00pm in the Legislative Building Auditorium. As the ncIMPACT Director, your testimony on strategies for economic recovery from the COVID-19 pandemic would be most helpful to the Subcommittee.

**Please read this letter carefully to ensure that you comply with all hearing requirements and that you understand your rights as a witness.**

Each witness who is to appear before a Subcommittee of the Joint Legislative Commission on Governmental Operations must file with the Subcommittee Clerks a written statement of proposed testimony. **This must be filed at least three working days before your appearance. Failure to comply with this requirement may result in the exclusion of your written testimony from the hearing record and/or the barring of your oral presentation of the testimony.** Your oral testimony should not exceed fifteen minutes and should summarize your written remarks. Responses to questions at the hearing should be limited to no more than five minutes per response.

A witness appearing before the Subcommittee must include with their written testimony, a current resume summarizing education, experience, and affiliations pertinent to the subject matter of the hearing.

Witnesses at hearings may be accompanied by their own counsel to advise them concerning their constitutional rights but accompanying counsel shall not directly respond to questions. We reserve the right to place any witness under oath. Finally, witnesses may obtain a transcript copy of their testimony given in open, public session, or in a closed session only when authorized by the Subcommittee.



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To fully prepare for this hearing, your testimony must be submitted electronically in Microsoft Word (docx) or Adobe Acrobat (pdf) format to [NCGAGovOps@ncleg.gov](mailto:NCGAGovOps@ncleg.gov) no later than 9:00am on Friday, October 29, 2021. Accommodations for individuals with disabilities, including assistive listening systems, interpreters, and materials in alternate formats, may be arranged by contacting the Subcommittee Clerks in advance of the hearing.

Should you or your staff have any questions or need additional information, please contact Haley Phillips at (919) 301-1458.

Sincerely,

Handwritten signature of Chuck Edwards in black ink.

Sen. Chuck Edwards  
Co-Chair

Handwritten signature of James Z. Boles Jr. in black ink.

Rep. Jamie Boles  
Co-Chair