





- Innovative School Operator -

A school with a history of lowperformance operated by a qualified operator as authorized by the State Board of Education



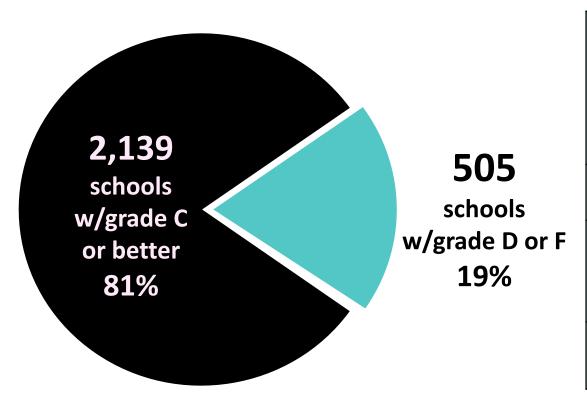
A group of schools with a history of low performance located in a school district where an innovative school is established; the schools are granted new flexibilities by the state in order to facilitate improved student achievement.







Low-Performing Schools 2016-17

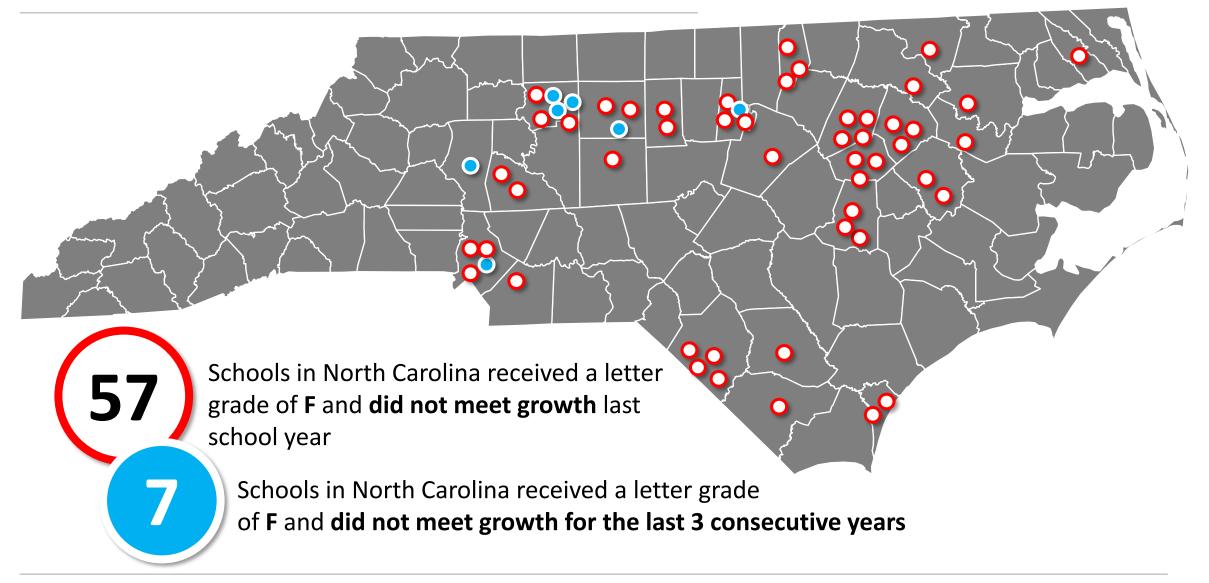


- The number of low-performing schools is nearly equivalent to the total number of schools in Wake,
 Charlotte-Mecklenburg, Forsyth and Durham Counties combined
- Increase of 16 schools since 2015-16 school year
- There are **468** <u>recurring</u> low-performing schools, an increase of **53** schools since 2015-16 school year
- Enrollment at low-performing schools

251,831

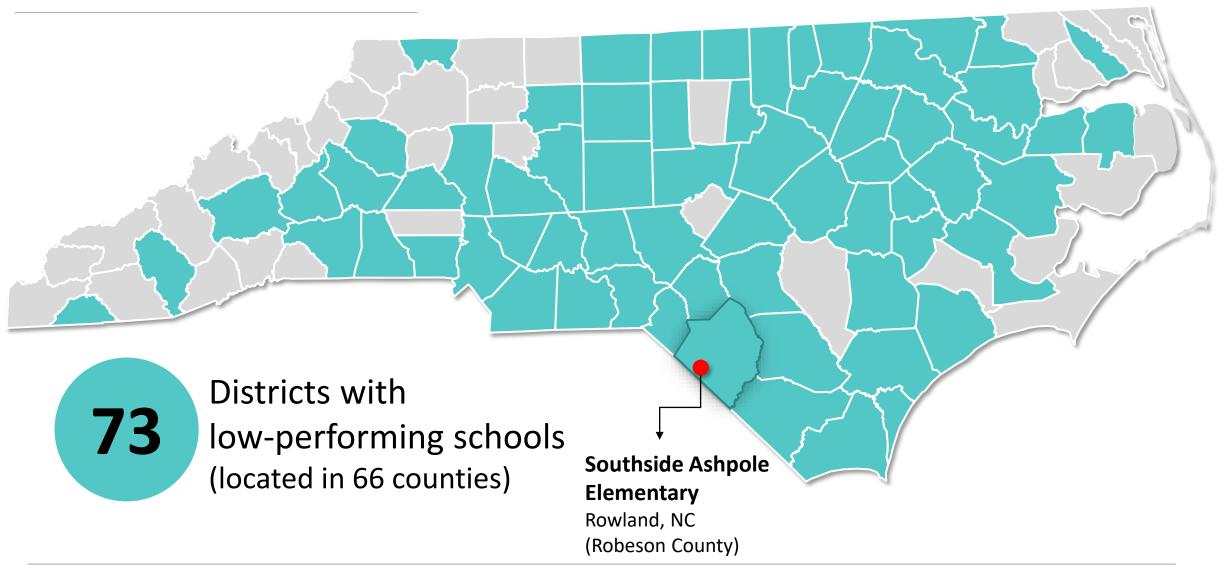


It's Urgent!



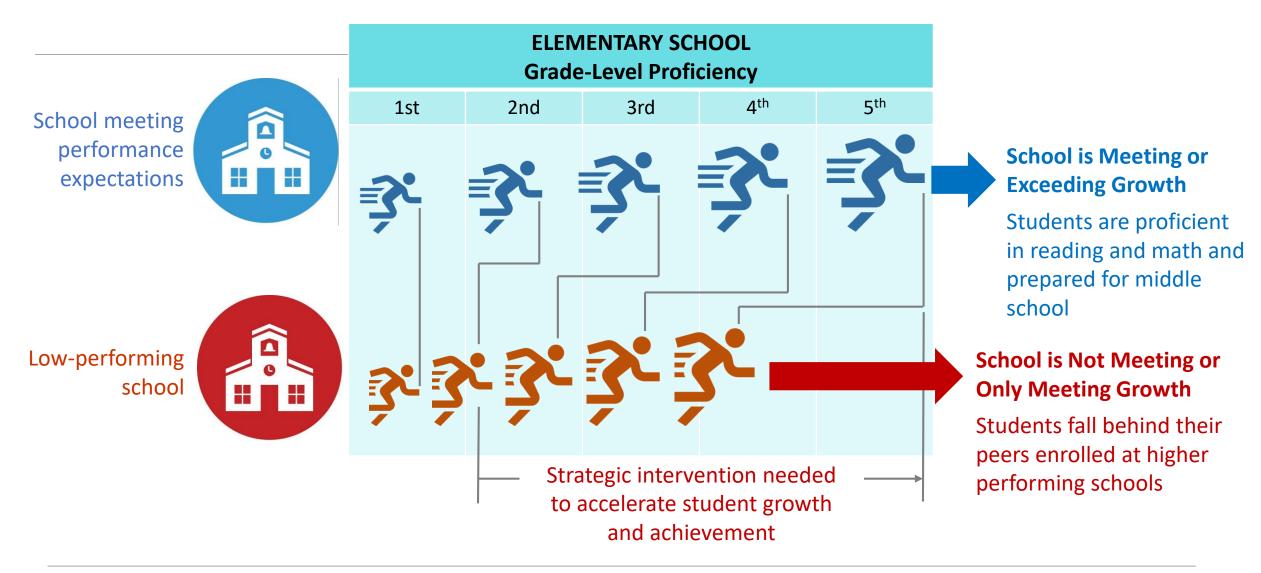


ISD Launch - Robeson County



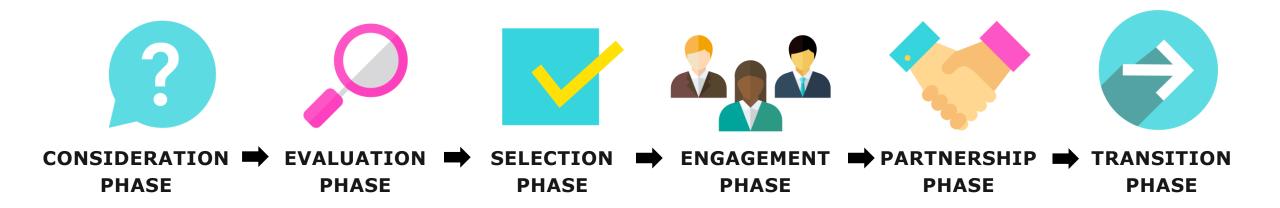


Urgent Need for Intervention w/Accountability

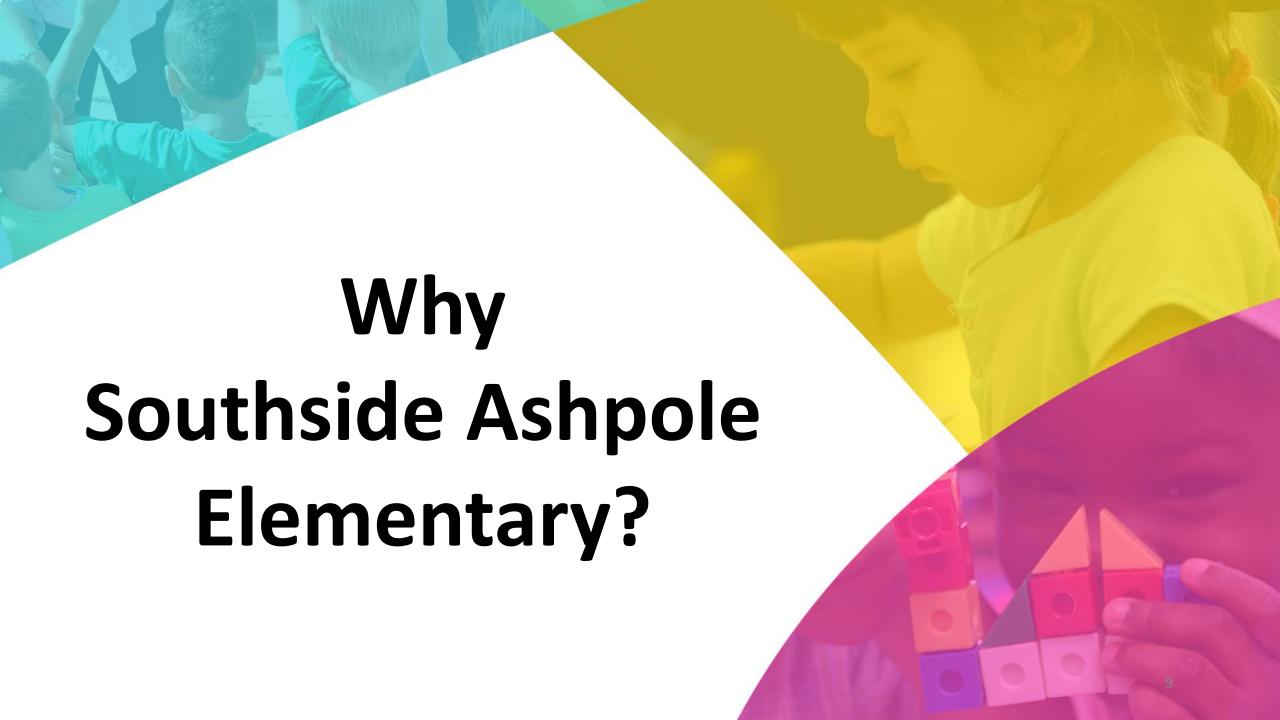




NCISD'S PROCESS TOWARDS IMPROVED ACHIEVEMENT







Criteria Used for Final Recommendation

- + Comparison of most recent year's school performance data (school performance scores/grades, grade level proficiency)
- + Most recent three-year trend data (school performance scores/grades, grade-level proficiency)

Overall school district performance

 (low-performing district, number of low-performing schools, percentage of low-performing schools)



Comparison of Schools Considered for Transfer

Individual School	Willis Hare Elementary	Glenn Elementary	Williford Elementary	Southside/Ashpole Elementary
Grade Level Proficiency in 2016/2017	31.1%	32.3%	19%	18.4%
Average School Performance Score (3-year average: 2014 – 2017)	44%	37%	35%	33%
School Performance Grades	 2014/2015 = D 2015/2016 = D 2016/2017 = F 	 2014/2015 = F 2015/2016 = F 2016/2017 = F 	 2014/2015 = D 2015/2016 = F 2016/2017 = F 	 2014/2015 = F 2015/2016 = F 2016/2017 = F
School District	Northampton County	Durham Public Schools	Nash Rocky Mount Public Schools	Public Schools of Robeson County
Number of Low-performing Schools in School System	4 of 7 57%	18 of 50 36%	14 of 24 58%	27 of 41 66%



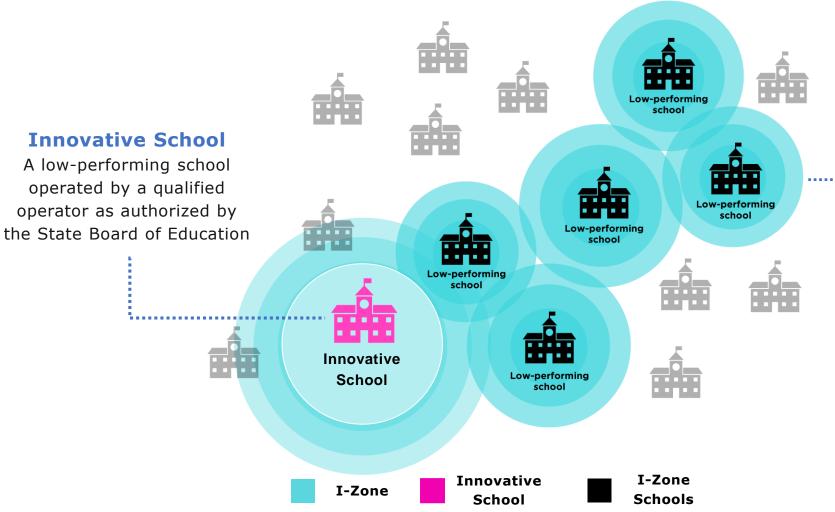
3-Year Grade Level Proficiency Comparison

Individual School		Willis Hare Elementary	Glenn Elementary	Williford Elementary	Southside/Ashpole Elementary	
Grade Level	2014-2015	44.5	29.4	31.0	29.4	
Proficiency	2015-2016	43.1	30.0	27.4	23.6	
(GLP)	2016-2017	31.1	32.3	19.0	18.4	



Expanding Flexibility - Innovation Zone (I-Zone)

LOCAL SCHOOL DISTRICT



Innovation Zone (I-Zone)

A group of low-performing schools
in a local district (where an
Innovative School is established)
that can be granted additional
flexibility to engage non-traditional
strategies designed to promote
student achievement



What is the Community Saying?

LUMBERTON — The Board of Education of the Public Schools of Robeson County voted <u>unanimously</u> Tuesday to turn over management of Southside Ashpole Elementary School in Rowland to the North Carolina Innovative School District for five years beginning with the 2018-19 school year.

Source: The Robesonian



"After consultation with Eric Hall, I believe this is an opportunity for Rowland."

Rev. Shawn Mitchell Pastor, New Hope United Methodist Church Rowland, NC

"It'll give the students a better chance to learn. Do whatever's possible that's needed for the kids."

Mikhaelle Bethea Parent of student at Southside Ashpole Rowland, NC

"I just think it's (the ISD) going to mean so much to our little town and our school and those precious children."

Michelle Shooter Mayor, Rowland, NC "To close a school is a terrible thing for any community. The Innovative School District will open up many opportunities for the students of Southside Ashpole."

Lolita Watson Resident Rowland, NC

"I want to thank Dr. (Eric) Hall (ISD superintendent) for the excellent job he's done communicating with us, and I want to thank the school board for working so well together."

Brenda Fairley-Ferebee Board Member Public Schools of Robeson County



Identifying Transformative Partners



ISO Selection Process

Two organizations applied for consideration:

- 1. The Romine Group
- 2. Achievement for All Children

Evaluation process includes:

- Detailed review and evaluation of the application
- Background checks and review of qualifications
- Interviews with each organization's leadership
- Engagement with local community representatives



On February 1, 2018 the State Board of Education extended the deadline for the selection of an ISO to April 15th at the request of the ISD Superintendent. The request also included the option to negotiate with the two current applicants in an effort to seek clarity and assurances of their capacity to operate Southside Ashpole Elementary. In the event that the ISD Superintendent is unable to negotiate or secure the necessary assurances, he was granted the approval to also engage alternate ISO entities for possible consideration if needed.



Selection & Matching of an Entity

The ISD has adopted a rigorous review process for identifying and selecting possible Innovative School Operators (ISO), for the operation of a selected qualifying school under contract for a period of 5 years.

ISOs, by General Statute, fall into two categories:

(1) The **entity** has a record of results in improving performance of persistently low-performing schools or improving performance of a substantial number of persistently low-performing students within a school or schools operated by the entity in this State or other states.

<u>OR</u>

(2) The **entity** has a credible and specific plan for dramatically improving student achievement in a low-performing school and provides evidence that the entity, or a contractual affiliate of such an entity, is either currently operating a school or schools in this State that provide students a sound, basic education or demonstrating consistent and substantial growth toward providing students a sound, basic education in the prior three school years.



Innovative School Operators (ISO)

What are the possibilities?

Examples of Potential ISO Partnerships

- Established local, state or national non-profit with a proven school turnaround leader
- College or university who employs a proven turnaround school leader(s)
- Proven/credible charter management/education management organization
- Corporation/business entity with a credible plan and a proven turnaround school leader(s)
- Proven leader who creates their own entity



SCHOOL START-UP SUMMARY

Start-up activities in partnership with the ISO, local school district and community

- Recruit and hire school leader (employed by operator)
- Recruit and hire teachers (teachers employed by the ISD)
- Develop and implement policies and procedures
- Introduce curriculum and turnaround strategies
- Provide training/coaching and support to school staff to ensure effective implementation of plan to achieve desired outcomes
- Integrate school website w/ISD site

- Establish budget
- Develop and execute transition plan with local district
 - Transportation
 - Child nutrition
 - Pre-k program
 - Facilities
 - Equipment
 - Technology
 - Others
- Engage with local community, including parents/families
- And much, much more...



Moving Forward

A Continuum of Innovative & Accountable Interventions

STATEWIDE SYSTEM OF SUPPORT **EMERGING STATEWIDE INTERVENTION STRATEGIES EXISTING EDUCATOR SUPPORT SERVICES** Under the ISD **Under administration of NCDPI** Innovative School District Intervention **STATEWIDE** DISTRICT DIRECT Under Administration of the State **SUPPORT SUPPORT SCHOOL SUPPORT** Superintendent and State Board of Education Recognition and Moderate support Intensive support I-Zone Advancement w/coaching & modeling Under Administration of a local district in coordination with the ISD Other potential interventions to address challenges at North Carolina's 505 low-performing schools **Low-Performing Districts Bottom 5% of Schools All Schools** (11)(40)



117 Reform Model Approvals

				2016				
APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC
IIIII				IIIII		IIII		11111
29 Reform Models Approved								IIIII

2017								2018		
MAR	APR	MAY	JUN	JUL	AUG	SEP	ОСТ	NOV	DEC	JAN
ASD/ISD Kicks Off	11111 11111 11111			 	II	I				11111
Supt. Named		11111 11111		IIIII 80 Reform	n Models	Approved				To E 8 Re Mo
	I – Restar I – Transf	t ormation				Присте				Арр



QUESTIONS/DISCUSSION

For additional Information on the North Carolina Innovative School District, please visit:

www.InnovativeSchoolDistrict.org

Or contact:

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919-807-3435

