Purpose/Objective(s)	Estimated Annual Cost to Continue	Estimated Positions (FTE)	Additional Information	State Board of Education Strategic Goals
Project management/coordination	N/A	N/A	Work to be completed by August 2015; RttT program-specific.	1,2,3,4,5
Communications	N/A	N/A	Work to be completed by August 2015; RttT program-specific.	1,2,3,4,5
Provide formative and summative feedback regarding efficacy of RttT initiatives.	N/A	N/A	Work to be completed by June 2015.	1,2,3,4,5
Support establishment of highly reliable, cost-effective enterprise technology infrastructure in districts and schools using cloud-based and consortium-purchased solutions.	N/A	N/A	Work to be completed by June 2015; all solutions in place are/will be self-sustaining (in fact, the solutions produce recurring savings of at least \$6.6 million statewide) or are covered in NCDPI budget.	4
Operate Home Base - Manage delivery of instructional tools & resources, and engagement with districts and schools regarding daily operation of the system.		N/A	This funding would cover subscriptions for digital content (estimated cost: \$4/student for 1.5 million students) that otherwise would be paid by participating school districts and charter schools as part of the State-local cost-sharing model. Annual costs for Home Base software licensing, support, and maintenance, are covered in the NCDPI budget.	1,4
	Project management/coordination Communications Provide formative and summative feedback regarding efficacy of RttT initiatives. Support establishment of highly reliable, cost-effective enterprise technology infrastructure in districts and schools using cloud-based and consortium-purchased solutions. Operate Home Base - Manage delivery of instructional tools & resources, and engagement with districts and schools	Purpose/Objective(s) Annual Cost to Continue Project management/coordination N/A Communications N/A Provide formative and summative feedback regarding efficacy of RttT initiatives. N/A Support establishment of highly reliable, cost-effective enterprise technology infrastructure in districts and schools using cloud-based and consortium-purchased solutions. N/A Operate Home Base - Manage delivery of instructional tools & resources, and engagement with districts and schools	Purpose/Objective(s) Annual Cost to Continue Project management/coordination N/A N/A Communications N/A Provide formative and summative feedback regarding efficacy of RttT initiatives. N/A Support establishment of highly reliable, cost-effective enterprise technology infrastructure in districts and schools using cloud-based and consortium-purchased solutions. N/A N/A N/A N/A Operate Home Base - Manage delivery of instructional tools & resources, and engagement with districts and schools regarding daily operation of the system.	Purpose/Objective(s) Annual Cost to Continue Project management/coordination N/A N/A N/A N/A N/A N/A N/A Work to be completed by August 2015; RttT program-specific. Work to be completed by August 2015; RttT program-specific. Work to be completed by August 2015; RttT program-specific. Work to be completed by June 2015; RttT program-specific. Work to be completed by June 2015; all solutions in place are/will be self-sustaining (in fact, the solutions produce recurring savings of at least \$6.6 million statewide) or are covered in NCDPI budget. Operate Home Base - Manage delivery of instructional tools & resources, and engagement with districts and schools regarding daily operation of the system. Annual costs for Home Base software licensing, support, and maintenance, are covered in the NCDPI budget.

RttT Initiative	Purpose/Objective(s)	Estimated Annual Cost Continue		Additional Information	State Board of Education Strategic Goals
Teacher & Principal Evaluation/Effectiveness	Operate NC Educator Evaluation System (and online tool, including Professional Development System): - Manage contract with SAS for the Educator Value-Added Assessment System (EVAAS) - Provide NC Final Exams, Analysis of Student Work (ASW), and related processes	\$ 105,0 \$ 2,900,0		There is a continuing annual need for this work in order for NC to have a system of teacher evaluation that includes student growth measures as a component. Some of the staffing and contract cost is supported within the existing NCDPI budget; the additional funds would provide for staffing to administer the online Educator Evaluation tool and for contracts (respectively, for Exam development & scoring, and for teachers to review/score student work samples).	3,4
		\$ 625,0	00 N/A		3,4
Professional Development (PD)	Provide year-round calendar of regionally- based professional development (including summer institutes) and support to district and charter professional development leadership teams.	\$ 4,400,0	00 19.0	Local superintendents have indicated there is a great need for NCDPI to continue providing regionally-based Professional Development (PD) Leads and the robust support NCDPI has provided for professional development during the RttT grant period (the superintendents listed this as their top request in an 8/24/14 survey). This funding provides for 18 regionally-based NCDPI PD Leads, an administrative assistant, contract funds to provide various content experts, and operating funds (including heavy instate travel).	3,4

RttT Initiative	Purpose/Objective(s)	Estimated Annual Cost to Continue	Estimated Positions (FTE)	Additional Information	State Board of Education Strategic Goals
	Create/provide/facilitate online professional development (PD) - modules, Massive Open Online Courses (MOOCs), and other resources to support job-embedded professional development for teachers and principals.	\$ 633,000	6.0	Research and Evaluation indicate this work to provide online PD for educators is a critical compliment to the above face-to-face PD structure. This mechanism for supporting teachers and principals in improving their practice is also highly flexible and cost-effective. This funding provides for 6 online PD content developers and contract funds.	3,4
Turning Around Lowest- Achieving Schools (TALAS)	Provide intensive support (planning/coaching) for principals and teachers in lowest-achieving 5% of schools (118 schools, across 36 districts). Provide intensive support (planning/coaching) for superintendent, central office, principals, and teachers in lowest 10% of districts (12).	\$ 8,600,000	78.0	RttT work to be completed by June 2015. This program built on an existing, State-funded NCDPI program - District & School Transformation - that has 57 FTE (41 State; 16 other federal) and served approximately 66 schools and 4 districts (including another 56 schools). This additional funding would enable the program to continue serving approximately 118 schools and 12 districts (including another 170 schools).	1,2
Leadership Development: Regional Leadership Academies	Provide regionally-based Leadership Academies (Northeast, Sandhills, Piedmont) to prepare aspiring principals to transform lowest-achieving schools.	\$ 6,000,000	N/A - contract	RttT work (3 cohorts = 178 principals prepared) to be completed by June 2015. Annual cost to prepare cohort of ~20 principals is ~\$100,000-116,000; total annual cost for each academy is ~ \$2 million.	3

RttT Initiative	Purpose/Objective(s)	Estimated Annual Cost to Continue	Estimated Positions (FTE)	Additional Information	State Board of Education Strategic Goals
Leadership Development: Distinguished Leadership in Practice (DLP) Programs	Provide leadership programs to strengthen skills and practices of <i>current</i> principals and assistant principals.	\$ 597,400	N/A - contract	RttT work to be completed by June 2015. Annual cost to serve ~160 principals is approximately \$2,500 per participant, and to serve ~ 110 assistant principals is approximately \$1,800 per participant.	3
Teacher Supply: Teach for America	Recruit non-education majors <i>nationwide</i> into teaching, train and support them in getting credentials and transitioning to teaching, and provide them to hard-to-staff districts/schools in eastern NC.	N/A	N/A	General Assembly funded \$5.1 million in recurring funds to support TFA in supplying teachers to NC.	3
Teacher Supply: NC Teacher Corps	Recruit non-education majors <i>in NC</i> into teaching, train and support them in getting credentials and transitioning to teaching, and provide them to hard-to-staff districts/schools in eastern NC.	N/A	N/A	General Assembly directed TFA to assume role played by NC Teacher Corps; appropriation noted above is also to support TFA in delivering this program.	3
Induction Support Program (New Teacher Support Program)	Provide coaching support for <i>beginning</i> teachers in the lowest-achieving 5% of schools.	\$ 3,000,000	N/A - contract	General Assembly funded \$1.2 million in recurring funds to support UNC-General Administration in delivering the New Teacher Support Program.	3

RttT Initiative	Purpose/Objective(s)	Estimated Annual Cost to Continue	Estimated Positions (FTE)	Additional Information	State Board of Education Strategic Goals
Strategic Staffing	Assist lowest-achieving/hard-to-staff districts and schools in developing plans for recruiting, retaining, (and developing) effective teachers.	N/A	N/A	Work to be completed by June 2015.	3
	Retain educators in the lowest-achieving 5% of schools who are helping their students to grow by providing incentive bonuses (up to \$2,000) to those educators whose students exceed growth expectations.	\$ 4,000,000	N/A	RttT work to be completed by December 2014. 884; 1,625; and 1,693 (+232) educators earned bonuses in 2011-12, 2012-13, and 2013-14, respectively. This funding would provide for approximately 2,000 educators to earn up to \$2,000.	3
Effective Tchrs through Virtual & Blended Courses	Develop and pilot "blended" STEM virtual courses (mobile and non-mobile versions).	N/A	N/A	Work completed; blended model not recommended for continuing funding. 8 Virtual STEM courses incorporated into NC Virtual Public School (NCVPS) catalogue.	2,3,4

RttT Initiative	Purpose/Objective(s)	Estimated Annual Cost to Continue	Estimated Positions (FTE)	Additional Information	State Board of Education Strategic Goals
	Partner with North Carolina New Schools to support school districts in establishing 20 STEM-focused high schools (four Anchor Schools and sixteen Affinity Network Schools).			Work completed September 2014.	
Science Technology		N/A	N/A		1
Science, Technology, Engineering, & Math (STEM) Anchor & Affinity Network Schools	Partner with NC School of Science & Math to develop set of STEM courses.	N/A	N/A	Work completed September 2014.	1,3
	Provide initial STEM Equipment for STEM Anchor & Affinity Network Schools.	N/A	N/A	Work completed September 2014.	3,4
	Provide Summer Extended Employment for Teachers in new STEM schools.	N/A	N/A	Work completed September 2014.	3
T	otal of Funding Options for Consideration*	\$ 36,860,400	104.0		

^{*}The State is not obligated to continue funding any of the RttT initiatives.