# TEACHER TURNOVER REPORT 2000-2001

Prepared by

Public Schools of North Carolina Department of Public Instruction Division of Human Resource Management

## TEACHER TURNOVER REPORT 2000-2001

G. S. 115C-12(22) requires the State Board of Education to monitor and compile an annual report on the decisions of teachers to leave the teaching profession. To this end, LEAs are asked to complete a survey on an annual basis. The survey for the 2000-2001 school year asked LEAs to report the total number of teachers employed in the system, the total number of teachers leaving the system, between July 1, 2000 and June 30, 2001, the number of teachers with tenure who were leaving, and the reason given by teachers for leaving. All 117 LEAs submitted a survey for the 2000-2001 school year. The results of the surveys are summarized in the following pages.

#### **Survey Instruments Used**

Copies of the surveys used and clarifying examples are contained in Appendix A. Since systems had been asked over several years to identify the strategies they used in reducing teacher turnover, the question was changed to asking the LEAs to identify up to five teaching areas in which they found the greatest difficulty in hiring appropriately licensed teachers. The timeline, however, did not allow for appropriate changes to be made in the HRMS electronic reporting system, which 14 LEAs utilized. Complete data on item #3 will be collected in the upcoming weeks and a complete analysis will be made.

#### Turnover

The 117 school systems reported that 12,610 teachers of the 90,307 teachers employed during the 2000-2001 school year left their systems for a **statewide turnover rate of 13.96%**. This is up slightly from the rate of 13.59% reported for the 1999-2000 school year and the 13.41% reported in the 1998-99 school year.

Of the 12,610 teachers reported leaving teaching, 3,872 (30.7%) had tenure. During the 1999-2000 school year, 30% of the teachers who left teaching had tenure, while 34% of the teachers who left during the 1998-99 school year had tenure.

Turnover ranged from a high of 30.46% in Warren County to a low of 1.60% in Graham County. A listing of turnover by systems is included in Appendix B. Appendix C contains a listing of turnover reported by local systems for the last five years.

#### Reasons for Leaving

The table which follows details the reasons for teachers leaving as reported by their school systems. They are ranked in descending order. Appendix D summarizes the reasons given for teachers leaving across the last five years.

## Reasons for Leaving as Reported by the LEAs

| Reason   | % of teachers<br>leaving for this<br>reason | Number<br>leaving for<br>this reason |
|--|---|--------------------------------------|
| Resigned to teach elsewhere To teach in another NC system (75.40%) To teach in another state (20.30%) To teach in a NC Charter School (1.92%) To teach in a NC non-public/private school (2.38%) | 18.64%                                      | 2,350                                |
| Retired With full benefits (89.42%) With reduced benefits (10.58%)   | 16.19%                                      | 2,041                                |
| Resigned Other reason or Reason unknown Other reasons (68.83%) Reason unknown (31.17%)   | 16.13%                                      | 2,034                                |
| Resigned, Family relocation  | 13.81%                                      | 1,742                                |
| Resigned, Family responsibility/child care   | 6.02%                                       | 759                                  |
| Resigned, Dissatisfied with teaching/career change   | 5.72%                                       | 721                                  |
| Interim contract ended-Not rehired   | 5.20%                                       | 656                                  |
| Moved to non-teaching position in education  | 4.69%                                       | 591                                  |
| Did not obtain or maintain license   | 4.15%                                       | 523                                  |
| Resigned to continue education/sabbatical  | 2.78%                                       | 350                                  |
| Contract non-renewed, Probationary contract ended  | 2.43%                                       | 306                                  |
| Resigned because of health/disability  | 1.80%                                       | 227                                  |
| Dismissal Dismissed (19.63%) Resigned in lieu of dismissal (80.37%)  | 1.69%                                       | 214                                  |
| Deceased   | .42%  | 53                                   |
| Reduction in Force   | .34%  | 43                                   |
| Total  | 100.00%                                     | 12,610                               |

## **APPENDIX A**

#### PERSONNEL OFFICE REPORT

RUN TIME: 10:13:22 REPORT NAME: SRTR

| School Name: 000 / | Rcv at DPI: |
|--------------------|-------------|
| 08/10/2001         |             |

| Report | Period: | 7/1/00 | - 6/30/01 |
|--------|---------|--------|-----------|
|--------|---------|--------|-----------|

| 1. | 0 | Total number of teachers employed in school system. |
|----|---|---|
|    | 0 | Total number of teachers leaving 7/1/00 - 6/30/01.  |

- O Number of teachers leaving in 2000-01 who were tenured in your
- 2. Give the number of teachers who left teaching, or left your school system in 2000-01 for each of the reasons below. (Where more than one reason applies, choose the one which best describes the reason the teacher is leaving.)

| Count           | Reason Description                           | HRMS |
|-----------------|--|------|
| 7               | STAYED IN LEA BUT IN NON-TEACHING POSITIONS. | N/A  |
|                 | RETIRED WITH FULL BENEFITS                   | 66   |
| 2=              | RETIRED WITH REDUCED BENEFITS                | 68   |
|                 | DISMISSED                                    | 50   |
| 2               | RESIGNED - IN LIEU OF DISMISSAL              | 55   |
| 0               | DID NOT OBTAIN OR MAINTAIN LICENSE           | 56   |
|                 | INTERIM CONTRACT ENDED* - NOT REHIRED        | 54   |
| 0               | NON-RENEWED - PROBATIONARY CONTRACT END      | 53   |
|                 | REDUCTION IN FORCE                           | 51   |
|                 | MOVED TO A NON-TEACHING POSITION IN EDUC     | 59   |
|                 | RESIGNED - TO TEACH IN ANOTHER NC LEA        | 58   |
|                 | RESIGNED - TO TEACH IN ANOTHER STATE         | 62   |
|                 | RESIGNED/LWOP-TO TEACH IN A NC CHARTER       | 70   |
| ·               | RESIGNED-TO TEACH IN NC NON-PUPLIC/PRIVT     | 71   |
|                 | RESIGNED - DISSAT W/TEACHING /CAREER CHG     | 63   |
| 0               | RESIGNED- FAMILY RESPONSIBLTY/CHILD CARE     | 57   |
| ( <del></del>   | RESIGNED - FAMILY RELOCATION                 | 61   |
| ( <del></del> ) | RESIGNED - TO CONT EDUC OR SABBATICAL        | 60   |
| 0               | RESIGNED - BECAUSE OF HEALTH/DISABILTY       | 64   |
|                 | RESIGNED - REASON UNKNOWN                    | 69   |
|                 | RESIGNED - OTHER REASONS                     | 65   |
|                 | DECEASED                                     | 67   |

| 3. | Please | list the | strategies | your school | system is | currently | using to | reduce | teacher t | urnover. | (Use t | he bacl | k if |
|----|--------|----------|------------|-------------|-----------|-----------|----------|--------|-----------|----------|--------|---------|------|
| yo | u need | more s   | paces.)    |             |           |           |          |        |           |          |        |         |      |

| b. |  |
|----|--|
| c. |  |
| d. |  |

e.

### ANNUAL TEACHER TURNOVER SUMMARY

## **Personnel Office Report**

| Scho     | ool System  | Report Period: 7/1/2000 - 6/30/2001  |  |  |  |  |  |  |  |
|----------|---|--|--|--|--|--|--|--|--|
| 1.       | Total number of teachers employed in the  | er of teachers employed in the school system.  |  |  |  |  |  |  |  |
|          | Total number of teachers leaving 7/1/20   | Total number of teachers leaving 7/1/2000 - 6/30/2001.   |  |  |  |  |  |  |  |
|          | Number of teachers leaving in 2000-200  | who were tenured in your system.   |  |  |  |  |  |  |  |
| 2.       | Give the number of teachers who left teaching or le of the reasons below. (Where more than one redescribes the reason the teacher is leaving.)  | eft your school system in 2000-2001 or each eason applies, choose the one which best   |  |  |  |  |  |  |  |
|          | Count Reason  | HRMS Code  |  |  |  |  |  |  |  |
|          | Retired with full benefits  Retired with reduced benefits  Dismissed  Resigned – In lieu of dismissal  Did not obtain or maintain license Interim contract ended* – Not rehired Non-renewed – Probationary contract Reduction in Force  Moved to a non-teaching position in exesigned – To teach in another NC states and the resigned – To teach in a NC non-put Resigned – To teach in another states are greated – To teach in another states are greated – To teach in another states are greated – Dissatisfied with teaching Resigned – Family responsibility/Chill Resigned – Family relocation  Resigned – To continue education/Tates are greated – Because of health/Disabile Resigned – Reason unknown  Resigned – Other Reason(s)  Deceased | t ended (53) (51) education (59) system (58) charter school (70) olic/private school (71) (62) s/Career change (63) d care (57) (61) ske a sabbatical (60) lity (64) |  |  |  |  |  |  |  |
| 3.       | List up to five teaching areas (with their licensu greatest difficulty hiring appropriately licensed teac (Use the back if you need more space.)  | re codes) in which you are having the chers. (1=Greatest Need/Difficulty)  |  |  |  |  |  |  |  |
| 1.       |   |  |  |  |  |  |  |  |  |
| 2        |   |  |  |  |  |  |  |  |  |
| <u> </u> |   |  |  |  |  |  |  |  |  |
| 4.       |   |  |  |  |  |  |  |  |  |
| 5.       |   |  |  |  |  |  |  |  |  |

**NOTE**: In compliance with G.S. 115C-12(22), the information on teacher turnover will be compiled in a report to the State Board of Education.

## ANNUAL TEACHER TURNOVER SUMMARY CLARIFICATION OF REPORTING CATEGORIES

#### Retired with full benefits

Teachers age 60 with 25 years of creditable service

Teachers with 30 years of creditable service

Teachers age 65 with at least 5 years of creditable service

Teachers retiring with full/unreduced retirement benefits

#### Retired with reduced benefits

Teachers retiring after age 50 with reduced benefits

Teachers retiring with less than full benefits

#### **Dismissed**

Teachers demoted or dismissed under GS 115C-325(h)

Probationary teachers dismissed during the school year under GS 115C-325(m)

Teachers dismissed under GS 115C-325 (Below standard ratings)

Teachers reported to the dismissed teacher list

Teachers dismissed and the ruling upheld by case manager

#### Resigned in lieu of dismissal

Teachers resigned to avoid placement on dismissed teacher list

Teachers resigned rather than go through full dismissal hearing

Teachers resigned during an active investigation regarding performance/behavior as a professional educator

#### Did not obtain or maintain license

Teachers not renewed due to failure to fulfill lateral entry requirements

Teachers not renewed due to failure to earn 15 renewal credits

Teachers failed to meet Praxis or provisional license requirements

Teachers let license expire

Teachers' license was revoked

#### Interim Contract - Not Rehired (Report only for interim contracts of 6 months or more)

Interim teachers not rehired under retirement cap

Visiting International Faculty (VIF) teachers

Teachers not rehired under a term contract with specific employment dates

Teachers not rehired due to return of a permanent teacher from a leave of absence

#### Non-Renewal – Probationary Contract Ended

Probationary teachers whose contract is not renewed after the end of the year

#### **Reduction in Force**

Teachers not rehired due to loss of enrollment, funding, or programming

Teachers covered under local "RIF" policies

#### Moved to a non-teaching position in education

Teachers moved to counselor, media coordinator, or non-teaching duties

Teachers moved to administrative positions (school-based)

Teachers moved to supervisory, director, or coordinator positions

Teachers accepted non-teaching support or administrative positions in another system

#### Resigned to teach in another NC system

Teachers leaving LEA to accept a teaching position in another NC system or charter school

Teachers obtaining another teaching job on their own initiative (as opposed to spouse relocation)

#### Resigned - To teach in another state

Teachers leaving NC to teach in a public school in another state Teachers leaving NC to teach in a private school in another state

#### Resigned - Dissatisfied with teaching/Career change

Teachers resigning to pursue another employment opportunity Teachers resigning due to dissatisfaction with teaching Teachers resigning to pursue interests outside teaching

#### Resigned - Family responsibility/Child care

Teachers resigning for maternity/family leave
Teachers resigning to care for ill parents or members of the immediate family
Teachers resigning to care for family business or personal needs

#### Resigned - Family relocation

Teachers resigning due to spouse's relocation
Teachers resigning as a result of marriage and relocation
Teachers resigning due to family relocation
Teachers resigning due to military transfer or relocation

#### Resigned - To continue education/Take a sabbatical

Teachers resigning to return to school
Teachers resigning to pursue an educational leave of absence

#### Resigned - Because of health/Disability

Teachers resigning due to personal disability or health related issues

#### Resigned - Reason unknown

Teachers resigning; however, there is no information on why

#### Resigned – Other reason(s)

Teachers resigning or leaving teaching for reasons not listed on the survey

For example: Job abandonment, arrest, criminal activity, failing a criminal history check, activation of
military reserve, dislocation due to flood, fire, or other disaster, etc

#### Deceased

Teachers who die while in active service in a NC public school

## **APPENDIX B**

## 2000-2001 Teacher Turnover (as reported by systems)

| LEA<br>Code | System Name         | Total<br>Teachers | Teachers       | Leaving<br>w/<br>Tenure | Turne    |
|-------------|---------------------|-------------------|----------------|-------------------------|----------|
| 010         | Alamance-Burlington | 1473              | Leaving<br>242 |                         | Turnover |
| 020         | Alexander County    | 371               | 50             | 31                      | 16.43%   |
| 030         | Alleghany County    | 125               | 7              | 5                       | 13.48%   |
| 040         | Anson County        | 329               | 45             | 19                      | 5.60%    |
| 050         | Ashe County         | 230               | 21             | 18                      | 13.68%   |
| 060         | Avery County        | 199               | 10             | 7                       | 9.13%    |
| 070         | Beaufort County     | 560               | 76             | 50                      | 5.03%    |
| 080         | Bertie County       | 287               | 43             | 4                       | 13.57%   |
| 090         | Bladen County       | 444               | 49             | 24                      | 14.98%   |
| 100         | Brunswick County    | 743               | 91             | 29                      | 11.04%   |
| 110         | Buncombe County     | 1809              | 180            |                         | 12.25%   |
| 111         | Asheville City      | 380               |                | 103                     | 9.95%    |
| 120         | Burke County        | 1193              | 63             | 25                      | 16.58%   |
| 130         | Cabarrus County     |                   | 171            | 89                      | 14.33%   |
| 132         | Kannapolis City     | 1235              | 167            | 58                      | 13.52%   |
| 140         | Caldwell County     | 317               | 58             | 12                      | 18.30%   |
| 150         | Camden County       | 853               | 127            | 59                      | 14.89%   |
| 170         |                     | 92                | 14             | 3                       | 15.22%   |
| 132         | Carteret County     | 714               | 94             | 39                      | 13.17%   |
|             | Caswell County      | 276               | 45             | 8                       | 16.30%   |
| 180         | Catawba County      | 1018              | 185            | 66                      | 18.17%   |
| 181         | Hickory City        | 321               | 61             | 20                      | 19.00%   |
| 182         | Newton-Conover City | 220               | 38             | 17                      | 17.27%   |
| 190         | Chatham County      | 532               | 93             | 30                      | 17.48%   |
| 200         | Cherokee County     | 283               | 13             | 8                       | 4.59%    |
| 210         | Edenton-Chowan      | 180               | 25             | 10                      | 13.89%   |
| 220         | Clay County         | 100               | 5              | 2                       | 5.00%    |
| 230         | Cleveland County    | 650               | 84             | 40                      | 12.92%   |
| 231         | Kings Mountain City | 297               | 31             | 14                      | 10.44%   |
| 232         | Shelby City         | 256               | 42             | 13                      | 16.41%   |
| 240         | Columbus County     | 536               | 46             | 18                      | 8.58%    |
| 241         | Whiteville City     | 209               | 19             | 10                      | 9.09%    |
| 250         | Craven County       | 1056              | 121            | 52                      | 11.46%   |
| 260         | Cumberland County . | 3047              | 346            | 59                      | 11.36%   |
| 270         | Currituck County    | 292               | 44             | 20                      | 15.07%   |
| 280         | Dare County         | 369               | 41             | 20                      | 11.11%   |
| 290         | Davidson County     | 1287              | 142            | 42                      | 11.03%   |
| 291         | Lexington City      | 235               | 44             | 15                      | 18.72%   |
| 292         | Thomasville City    | 189               | 35             | 13                      | 18.52%   |
| 300         | Davie County        | 362               | 47             | 15                      | 12.98%   |
| 310         | Duplin County       | 601               | 93             | 4                       | 15.47%   |
| 320         | Durham County       | 2517              | 456            | 165                     | 18.12%   |
| 330         | Edgecombe County    | 565               | 132            | 27                      | 23.36%   |
| 340         | Forsyth County      | 3926              | 529            | 0                       | 13.47%   |
| 350         | Franklin County     | 570               | 121            | 3                       | 21.23%   |

## 2000-2001 Teacher Turnover (as reported by systems)

| LEA<br>Code | System Name          | Total<br>Teachers | Teachers<br>Leaving | Leaving<br>w/<br>Tenure | Turnover |
|-------------|----------------------|-------------------|---------------------|-------------------------|----------|
| 360         | Gaston County        | 2108              | 222                 | 25                      | 10.53%   |
| 370         | Gates County         | 156               | 16                  | 11                      | 10.26%   |
| 380         | Graham County        | 125               | 2                   | 0                       | 1.60%    |
| 390         | Granville County     | 550               | 96                  | 22                      | 17.45%   |
| 400         | Greene County        | 206               | 38                  | 11                      | 18.45%   |
| 410         | Guilford County      | 4987              | 487                 | 228                     | 9.77%    |
| 420         | Halifax County       | 460               | 91                  | 12                      | 19.78%   |
| 421         | Roanoke Rapids       | 206               | 26                  | 3                       | 12.62%   |
| 422         | Weldon City          | 88                | 18                  | 4                       | 20.45%   |
| 430         | Harnett County       | 1158              | 163                 | 34                      | 14.08%   |
| 440         | Haywood County       | 536               | 33                  | 24                      | 6.16%    |
| 450         | Henderson County     | 816               | 92                  | 38                      | 11.27%   |
| 460         | Hertford County      | 275               | 43                  | 8                       | 15.64%   |
| 470         | Hoke County          | 344               | 81                  | 23                      | 23.55%   |
| 480         | Hyde County          | 75                | 9                   | 6                       | 12.00%   |
| 490         | Iredell-Statesville  | 1258              | 175                 | 37                      | 13.91%   |
| 491         | Mooresville City     | 272               | 43                  | 10                      | 15.81%   |
| 500         | Jackson County       | 242               | 22                  | 10                      | 9.09%    |
| 510         | Johnston County      | 1396              | 243                 | 67                      | 17.41%   |
| 520         | Jones County         | 127               | 28                  | 5                       | 22.05%   |
| 530         | Lee County           | 618               | 92                  | 38                      | 14.89%   |
| 540         | Lenoir County        | 773               | 117                 | 34                      | 15.14%   |
| 550         | Lincoln County       | 613               | 88                  | 17                      | 14.36%   |
| 560         | Macon County         | 338               | 16                  | 0                       | 4.73%    |
| 570         | Madison County       | 206               | 19                  | 9                       | 9.22%    |
| 580         | Martin County        | 380               | 49                  | 20                      | 12.89%   |
| 590         | McDowell County      | 479               | 65                  | 27                      | 13.57%   |
| 600         | Mecklenburg County   | 6468              | 1408                | 318                     | 21.77%   |
| 610         | Mitchell County      | 159               | 11                  | 4                       | 6.92%    |
| 620         | Montgomery County    | 360               | 70                  | 15                      | 19.44%   |
| 630         | Moore County         | 735               | 101                 | 39                      | 13.74%   |
| 640         | Nash-Rocky Mount     | 1217              | 222                 | 78                      | 18.24%   |
| 650         | New Hanover County   | 1549              | 181                 | 68                      | 11.68%   |
| 660         | Northampton County   | 225               | 39                  | 16                      | 17.33%   |
| 670         | Onslow County        | 1404              | 219                 | 49                      | 15.60%   |
| 680         | Orange County        | 483               | 74                  | 9                       | 15.32%   |
| 681         | Chapel Hill-Carrboro | 840               | 104                 | 28                      | 12.38%   |
| 690         | Pamlico County       | 161               | 19                  | 6                       | 11.80%   |
| 700         | Pasquotank County    | 473               | 90                  | 25                      | 19.03%   |
| 710         | Pender County        | 473               | 56                  | 11                      | 11.84%   |
| 720         | Perquimans County    | 145               | 15                  | 4                       | 10.34%   |
| 730         | Person County        | 428               | 91                  | 32                      | 21.26%   |
| 740         | Pitt County          | 1482              | 137                 | 35                      | 9.24%    |
| 750         | Polk County          | 159               | 27                  | 14                      | 16.98%   |

# 2000-2001 Teacher Turnover (as reported by systems)

| LEA<br>Code | System Name         | Total<br>Teachers | Teachers<br>Leaving | Leaving<br>w/<br>Tenure | Turnover |
|-------------|---------------------|-------------------|---------------------|-------------------------|----------|
| 760         | Randolph County     | 1171              | 177                 | 77                      | 15.12%   |
| 761         | Asheboro City       | 301               | 47                  | 17                      | 15.61%   |
| 770         | Richmond County     | 614               | 83                  | 41                      | 13.52%   |
| 780         | Robeson County      | 1638              | 265                 | 30                      | 16.18%   |
| 790         | Rockingham County   | 1041              | 105                 | 41                      | 10.09%   |
| 800         | Rowan-Salisbury     | 1534              | 221                 | 90                      | 14.41%   |
| 810         | Rutherford County   | 662               | 57                  | 39                      | 8.61%    |
| 820         | Sampson County      | 474               | 70                  | 40                      | 14.77%   |
| 821         | Clinton City        | 192               | 24                  | 6                       | 12.50%   |
| 830         | Scotland County     | 485               | 48                  | 21                      | 9.90%    |
| 840         | Stanly County       | 743               | 100                 | 32                      | 13.46%   |
| 850         | Stokes County       | 534               | 71                  | 24                      | 13.30%   |
| 860         | Surry County        | 667               | 87                  | 45                      | 13.04%   |
| 861         | Elkin City          | 89                | 12                  | 8                       | 13.48%   |
| 862         | Mount Airy City     | 152               | 29                  | 14                      | 19.08%   |
| 870         | Swain County        | 136               | 13                  | 11                      | 9.56%    |
| 880         | Transylvania County | 262               | 37                  | 21                      | 14.12%   |
| 890         | Tyrrell County      | 59                | 12                  | 4                       | 20.34%   |
| 900         | Union County        | 1385              | 244                 | 45                      | 17.62%   |
| 910         | Vance County        | 525               | 105                 | 25                      | 20.00%   |
| 920         | Wake County         | 6525              | 600                 | 337                     | 9.20%    |
| 930         | Warren County       | 197               | 60                  | 25                      | 30.46%   |
| 940         | Washington County   | 213               | 24                  | 5                       | 11.27%   |
| 950         | Watauga County      | 400               | 46                  | 14                      | 11.50%   |
| 960         | Wayne County        | 1358              | 175                 | 30                      | 12.89%   |
| 970         | Wilkes County       | 758               | 73                  | 3                       | 9.63%    |
| 980         | Wilson County       | 895               | 204                 | 61                      | 22.79%   |
| 990         | Yadkin County       | 316               | 33                  | 13                      | 10.44%   |
| 995         | Yancey County       | 180               | 4                   | 1                       | 2.22%    |
|             | Total               | 90307             | 12610               | 3872                    | 13.96%   |

# 2000-2001 Teacher Turnover (in descending order)

| LEA<br>Code | System Name         | Calculated Turnover |
|-------------|---------------------|---------------------|
| 930         | Warren County       | 30.46%              |
| 470         | Hoke County         | 23.55%              |
| 330         | Edgecombe County    | 23.36%              |
| 980         | Wilson County       | 22.79%              |
| 520         | Jones County        | 22.05%              |
| 600         | Mecklenburg County  | 21.77%              |
| 730         | Person County       | 21.26%              |
| 350         | Franklin County     | 21.23%              |
| 422         | Weldon City         | 20.45%              |
| 890         | Tyrrell County      | 20.34%              |
| 910         | Vance County        | 20.00%              |
| 420         | Halifax County      |                     |
| 620         | Montgomery County   | 19.78%              |
| 862         | Mount Airy City     | 19.44%              |
| 700         | Pasquotank County   | 19.08%              |
| 181         |                     | 19.03%              |
| 291         | Hickory City        | 19.00%              |
| 291         | Lexington City      | 18.72%              |
|             | Thomasville City    | 18.52%              |
| 400         | Greene County       | 18.45%              |
| 132         | Kannapolis City     | 18.30%              |
| 640         | Nash-Rocky Mount    | 18.24%              |
| 180         | Catawba County      | 18.17%              |
| 320         | Durham County       | 18.12%              |
| 900         | Union County        | 17.62%              |
| 190         | Chatham County      | 17.48%              |
| 390         | Granville County    | 17.45%              |
| 510         | Johnston County     | 17.41%              |
| 660         | Northampton County  | 17.33%              |
| 182         | Newton-Conover City | 17.27%              |
| 750         | Polk County         | 16.98%              |
| 111         | Asheville City      | 16.58%              |
| 010         | Alamance-Burlington | 16.43%              |
| 232         | Shelby City         | 16.41%              |
| 170         | Caswell County      | 16.30%              |
| 780         | Robeson County      | 16.18%              |
| 491         | Mooresville City    | 15.81%              |
| 460         | Hertford County     | 15.64%              |
| 761         | Asheboro City       | 15.61%              |
| 670         | Onslow County       | 15.60%              |
| 310         | Duplin County       | 15.47%              |
| 680         | Orange County       | 15.32%              |
| 150         | Camden County       | 15.22%              |
| 540         | Lenoir County       | 15.14%              |
| 760         | Randolph County     | 15.12%              |
| 270         | Currituck County    | 15.07%              |
| 080         | Bertie County       | 14.98%              |
| 300         | Doi no County       | 14.30%              |

# 2000-2001 Teacher Turnover (in descending order)

| LEA<br>Code | System Name          | Calculated Turnover |
|-------------|----------------------|---------------------|
| 140         | Caldwell County      | 14.89%              |
| 530         | Lee County           | 14.89%              |
| 820         | Sampson County       | 14.77%              |
| 800         | Rowan-Salisbury      | 14.41%              |
| 550         | Lincoln County       | 14.36%              |
| 120         | Burke County         | 14.33%              |
| 880         | Transylvania County  | 14.12%              |
| 430         | Harnett County       | 14.08%              |
| 490         | Iredell-Statesville  | 13.91%              |
| 210         | Edenton-Chowan       | 13.89%              |
| 630         | Moore County         | 13.74%              |
| 040         | Anson County         | 13.68%              |
| 070         | Beaufort County      | 13.57%              |
| 590         | McDowell County      | 13.57%              |
| 130         | Cabarrus County      | 13.52%              |
| 770         | Richmond County      | 13.52%              |
| 861         | Elkin City           | 13.48%              |
| 020         | Alexander County     | 13.48%              |
| 340         | Forsyth County       | 13.47%              |
| 840         | Stanly County        | 13.46%              |
| 850         | Stokes County        | 13.30%              |
| 160         | Carteret County      | 13.17%              |
| 860         | Surry County         | 13.04%              |
| 300         | Davie County         | 12.98%              |
| 230         | Cleveland County     | 12.92%              |
| 580         | Martin County        | 12.89%              |
| 960         | Wayne County         | 12.89%              |
| 421         | Roanoke Rapids City  | 12.62%              |
| 821         | Clinton City         | 12.50%              |
| 681         | Chapel Hill-Carrboro | 12.38%              |
| 100         | Brunswick County     | 12.25%              |
| 480         | Hyde County          | 12.00%              |
| 710         | Pender County        | 11.84%              |
| 690         | Pamlico County       | 11.80%              |
| 650         | New Hanover County   | 11.68%              |
| 950         | Watauga County       | 11.50%              |
| 250         | Craven County        | 11.46%              |
| 260         | Cumberland County    | 11.36%              |
| 450         | Henderson County     | 11.27%              |
| 940         | Washington County    | 11.27%              |
| 280         | Dare County          | 11.11%              |
| 090         | Bladen County        | 11.04%              |
| 290         | Davidson County      | 11.03%              |
| 360         | Gaston County        | 10.53%              |
| 990         | Yadkin County        | 10.44%              |
| 231         | Kings Mountain City  | 10.44%              |
| 720         | Perquimans County    | 10.34%              |
| . 20        | . organitatio odunty | 10.34%              |

# 2000-2001 Teacher Turnover (in descending order)

| LEA<br>Code | System Name       | C  | alculated Turnover |
|-------------|-------------------|----|--------------------|
| 370         | Gates County      |    | 10.26%             |
| 790         | Rockingham County |    | 10.09%             |
| 110         | Buncombe County   |    | 9.95%              |
| 830         | Scotland County   |    | 9.90%              |
| 410         | Guilford County   |    | 9.77%              |
| 970         | Wilkes County     |    | 9.63%              |
| 870         | Swain County      | F. | 9.56%              |
| 740         | Pitt County       |    | 9.24%              |
| 570         | Madison County    |    | 9.22%              |
| 920         | Wake County       |    | 9.20%              |
| 050         | Ashe County       |    | 9.13%              |
| 241         | Whiteville City   |    | 9.09%              |
| 500         | Jackson County    |    | 9.09%              |
| 810         | Rutherford County |    | 8.61%              |
| 240         | Columbus County   |    | 8.58%              |
| 610         | Mitchell County   |    | 6.92%              |
| 440         | Haywood County    |    | 6.16%              |
| 030         | Alleghany County  |    | 5.60%              |
| 060         | Avery County      |    | 5.03%              |
| 220         | Clay County       |    | 5.00%              |
| 560         | Macon County      | 20 | 4.73%              |
| 200         | Cherokee County   |    | 4.59%              |
| 995         | Yancey County     |    | 2.22%              |
| 380         | Graham County     |    | 1.60%              |

## **APPENDIX C**

## Teacher Turnover 1996-2001

| LEA<br>Code | System Name         | Turnover<br>1996-97 | Turnover<br>1997-98 | Turnover<br>1998-99 | Turnover<br>1999-00 | Turnover<br>2000-01 | 5-Year<br>Average |
|-------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|-------------------|
| 010         | Alamance-Burlington | 14.79%              | 12.45%              | 14.57%              | 18.13%              | 16.43%              | 15.27%            |
| 020         | Alexander County    | 11.28%              | 12.81%              | 8.31%               | 12.58%              | 13.48%              | 11.69%            |
| 030         | Alleghany County    | 3.20%               | 9.68%               | 7.26%               | 8.73%               | 5.60%               | 6.89%             |
| 040         | Anson County        | 8.36%               | 12.20%              | 13.69%              | 23.10%              | 13.68%              | 14.21%            |
| 050         | Ashe County         | 7.11%               | 18.95%              | 6.87%               | 6.28%               | 9.13%               | 9.67%             |
| 060         | Avery County        | 1.53%               | 9.62%               | 9.79%               | 10.09%              | 5.03%               | 7.21%             |
| 070         | Beaufort County     | 9.64%               | 9.90%               | 12.21%              | 11.11%              | 13.57%              | 11.29%            |
| 080         | Bertie County       | 17.20%              | 7.46%               | 18.06%              | 12.72%              | 14.98%              | 14.08%            |
| 090         | Bladen County       | 6.32%               | 9.09%               | 10.07%              | 8.96%               | 11.04%              | 9.10%             |
| 100         | Brunswick County    | 8.64%               | 9.00%               | 12.54%              | 12.55%              | 12.25%              | 11.00%            |
| 110         | Buncombe County     | 6.13%               | 8.64%               | 7.38%               | 8.62%               | 9.95%               | 8.14%             |
| 111         | Asheville City      | 13.03%              | 16.20%              | 12.49%              | 15.38%              | 16.58%              | 14.74%            |
| 120         | Burke County        | 10.33%              | 16.07%              | 16.07%              | 14.81%              | 14.33%              | 14.32%            |
| 130         | Cabarrus County     | 9.39%               | 11.25%              | 13.45%              | 11.42%              | 13.52%              | 11.81%            |
| 132         | Kannapolis City     | 10.82%              | 17.09%              | 19.50%              | 18.49%              | 18.30%              | 16.84%            |
| 140         | Caldwell County     | 13.66%              | 11.56%              | 11.26%              | 12.80%              | 14.89%              | 12.83%            |
| 150         | Camden County       | 16.47%              | 11.11%              | 5.62%               | 14.77%              | 15.22%              | 12.64%            |
| 160         | Carteret County     | 6.89%               | NR                  | 9.17%               | 5.72%               | 13.17%              | 8.74%             |
| 170         | Caswell County      | 9.09%               | 15.45%              | 14.29%              | 11.90%              | 16.30%              | 13.41%            |
| 180         | Catawba County      | 15.36%              | 13.42%              | 11.23%              | 15.34%              | 18.17%              | 14.70%            |
| 181         | Hickory City        | 18.42%              | 18.51%              | 21.14%              | 19.12%              | 19.00%              | 19.24%            |
| 182         | Newton-Conover City | 12.87%              | 17.65%              | 18.63%              | 18.57%              | 17.27%              | 17.00%            |
| 190         | Chatham County      | 15.85%              | 13.76%              | 16.35%              | 18.88%              | 17.48%              | 16.46%            |
| 200         | Cherokee County     | 5.99%               | 6.20%               | 2.02%               | 7.94%               | 4.59%               | 5.35%             |
| 210         | Edenton-Chowan      | 14.77%              | 12.50%              | 13.33%              | 16.40%              | 13.89%              | 14.18%            |
| 220         | Clay County         | 5.00%               | 4.00%               | 10.00%              | 7.00%               | 5.00%               | 6.20%             |
| 230         | Cleveland County    | 6.18%               | 9.61%               | 11.43%              | 10.37%              | 12.92%              | 10.10%            |
| 231         | Kings Mountain City | 10.53%              | 10.69%              | 11.43%              | 9.46%               | 10.44%              | 10.51%            |
| 232         | Shelby City         | 16.41%              | 16.22%              | 16.80%              | 17.55%              | 16.41%              | 16.68%            |
| 240         | Columbus County     | 10.39%              | 10.69%              | 13.50%              | 9.98%               | 8.58%               | 10.63%            |
| 241         | Whiteville City     | 11.48%              | 8.82%               | 8.78%               | 11.06%              | 9.09%               | 9.85%             |
| 250         | Craven County       | 9.00%               | 7.93%               | 10.51%              | 10.50%              | 11.46%              | 9.88%             |
| 260         | Cumberland County   | 12.25%              | 6.36%               | 4.89%               | 8.33%               | 11.36%              | 8.64%             |
| 270         | Currituck County    | 11.46%              | 11.59%              | 7.27%               | 9.71%               | 15.07%              | 11.02%            |
| 280         | Dare County         | 9.17%               | 10.59%              | 12.64%              | 8.24%               | 11.11%              | 10.35%            |
| 290         | Davidson County     | 10.44%              | 9.34%               | 10.45%              | 11.36%              | 11.03%              | 10.52%            |
| 291         | Lexington City      | 10.76%              | 17.35%              | 21.40%              | 20.44%              | 18.72%              | 17.73%            |
| 292         | Thomasville City    | 16.76%              | 20.13%              | 12.90%              | 16.67%              | 18.52%              | 17.00%            |
| 300         | Davie County        | 15.86%              | 11.37%              | 11.95%              | 13.22%              | 12.98%              | 13.08%            |
| 310         | Duplin County       | 13.50%              | 16.72%              | 15.07%              | 22.24%              | 15.47%              | 16.60%            |
| 320         | Durham County       | 14.67%              | 19.46%              | 16.26%              | 16.93%              | 18.12%              | 17.09%            |
| 330         | Edgecombe County    | 15.66%              | 18.30%              | 17.12%              | 24.22%              | 23.36%              | 19.73%            |
| 340         | Forsyth County      | 10.86%              | 10.48%              | 12.26%              | 14.17%              | 13.47%              | 12.25%            |
| 350         | Franklin County     | 15.68%              | 18.43%              | 27.57%              | 15.98%              | 21.23%              | 19.78%            |

# Teacher Turnover 1996-2001

| LEA<br>Code | System Name          | Turnover<br>1996-97 | Turnover<br>1997-98 | Turnover<br>1998-99 | Turnover<br>1999-00 | Turnover<br>2000-01 | 5-Year<br>Average |
|-------------|----------------------|---------------------|---------------------|---------------------|---------------------|---------------------|-------------------|
| 360         | Gaston County        | 6.50%               | 10.42%              | 11.78%              | 13.81%              | 10.53%              | 10.61%            |
| 370         | Gates County         | 7.91%               | 9.33%               | 6.80%               | 7.36%               | 10.26%              | 8.33%             |
| 380         | Graham County        | 5.10%               | 9.00%               | 2.13%               | 3.00%               | 1.60%               | 4.17%             |
| 390         | Granville County     | 19.47%              | 12.78%              | 19.04%              | 16.16%              | 17.45%              | 16.98%            |
| 400         | Greene County        | 12.37%              | 19.19%              | 21.39%              | 16.16%              | 18.45%              | 17.51%            |
| 410         | Guilford County      | 10.58%              | 11.04%              | 11.81%              | 12.29%              | 9.77%               | 11.10%            |
| 420         | Halifax County       | 5.10%               | 15.84%              | 14.17%              | 18.67%              | 19.78%              | 14.71%            |
| 421         | Roanoke Rapids City  | 5.33%               | 10.57%              | 16.22%              | 17.19%              | 12.62%              | 12.39%            |
| 422         | Weldon City          | 25.00%              | 18.75%              | 25.00%              | 21.18%              | 20.45%              | 22.08%            |
| 430         | Harnett County       | 18.96%              | NR                  | 12.72%              | 12.80%              | 14.08%              | 14.64%            |
| 440         | Haywood County       | 8.86%               | 6.39%               | 7.23%               | 4.01%               | 6.16%               | 6.53%             |
| 450         | Henderson County     | 6.38%               | 8.30%               | 9.74%               | 11.07%              | 11.27%              | 9.35%             |
| 460         | Hertford County      | 11.08%              | 12.50%              | 17.73%              | 11.75%              | 15.64%              | 13.74%            |
| 470         | Hoke County          | 21.38%              | 16.90%              | 24.52%              | 28.21%              | 23.55%              | 22.91%            |
| 480         | Hyde County          | 16.88%              | 13.89%              | 22.08%              | 13.70%              | 12.00%              | 15.71%            |
| 490         | Iredell-Statesville  | 7.04%               | 8.08%               | 10.91%              | 10.78%              | 13.91%              | 10.14%            |
| 491         | Mooresville City     | 16.58%              | 17.17%              | 14.11%              | 11.45%              | 15.81%              | 15.02%            |
| 500         | Jackson County       | 4.24%               | 10.90%              | 9.80%               | 8.47%               | 9.09%               | 8.50%             |
| 510         | Johnston County      | 13.04%              | 10.94%              | 14.82%              | 11.66%              | 17.41%              | 13.57%            |
| 520         | Jones County         | 17.78%              | 13.33%              | 19.20%              | 21.49%              | 22.05%              | 18.77%            |
| 530         | Lee County           | 19.09%              | 12.86%              | 14.96%              | 9.52%               | 14.89%              | 14.26%            |
| 540         | Lenoir County        | 8.09%               | 17.16%              | 10.00%              | 12.63%              | 15.14%              | 12.60%            |
| 550         | Lincoln County       | 9.87%               | 14.34%              | 11.77%              | 15.99%              | 14.36%              | 13.27%            |
| 560         | Macon County         | 6.57%               | 7.41%               | 5.71%               | 8.02%               | 4.73%               | 6.49%             |
| 570         | Madison County       | 4.59%               | 16.49%              | 9.90%               | 7.73%               | 9.22%               | 9.59%             |
| 580         | Martin County        | 4.93%               | 8.72%               | 9.41%               | 19.86%              | 12.89%              | 11.16%            |
| 590         | McDowell County      | 9.07%               | 8.85%               | 6.90%               | 12.00%              | 13.57%              | 10.08%            |
| 600         | Mecklenburg County   | 16.06%              | 15.25%              | 19.18%              | 19.44%              | 21.77%              | 18.34%            |
| 610         | Mitchell County      | 3.33%               | 1.79%               | 4.71%               | 5.75%               | 6.92%               | 4.50%             |
| 620         | Montgomery County    | 6.93%               | 11.51%              | 10.75%              | 17.83%              | 19.44%              | 13.29%            |
| 630         | Moore County         | 15.09%              | 14.09%              | 16.24%              | 17.84%              | 13.74%              | 15.40%            |
| 640         | Nash-Rocky Mount     | 15.62%              | 12.14%              | 13.97%              | 15.07%              | 18.24%              | 15.01%            |
| 650         | New Hanover County   | 11.98%              | 11.48%              | 15.39%              | 16.48%              | 11.68%              | 13.40%            |
| 660         | Northampton County   | 17.48%              | 15.41%              | 17.19%              | 13.81%              | 17.33%              | 16.24%            |
| 670         | Onslow County        | 9.94%               | 17.46%              | 16.60%              | 18.36%              | 15.60%              | 15.59%            |
| 680         | Orange County        | 13.17%              | 17.08%              | 15.47%              | 13.58%              | 15.32%              | 14.92%            |
| 681         | Chapel Hill-Carrboro | 11.17%              | 14.80%              | 17.14%              | 14.58%              | 12.38%              | 14.01%            |
| 690         | Pamlico County       | 16.77%              | 7.04%               | 8.11%               | 12.03%              | 11.80%              | 11.15%            |
| 700         | Pasquotank County    | 9.61%               | 7.69%               | 15.89%              | 13.53%              | 19.03%              | 13.15%            |
| 710         | Pender County        | 13.62%              | 13.36%              | 12.84%              | 15.11%              | 11.84%              | 13.35%            |
| 720         | Perquimans County    | 10.22%              | 11.85%              | 14.49%              | 12.06%              | 10.34%              | 11.79%            |
| 730         | Person County        | 9.23%               | 15.85%              | 19.00%              | 19.45%              | 21.26%              | 16.96%            |
| 740         | Pitt County          | 11.75%              | 10.09%              | 13.10%              | 11.05%              | 9.24%               | 11.05%            |
| 750         | Polk County          | 15.00%              | 9.29%               | 16.57%              | 20.37%              | 16.98%              | 15.64%            |
| 760         | Randolph County      | 15.59%              | 15.23%              | 15.42%              | 13.13%              | 15.12%              | 14.90%            |

#### Teacher Turnover 1996-2001

| LEA<br>Code | System Name         | Turnover<br>1996-97 | Turnover<br>1997-98 | Turnover<br>1998-99 | Turnover<br>1999-00 | Turnover<br>2000-01 | 5-Year  |
|-------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------|
|             | <del></del>         |                     |                     |                     |                     |                     | Average |
| 761         | Asheboro City       | 8.64%               | 21.71%              | 19.81%              | 16.25%              | 15.61%              | 16.40%  |
| 770         | Richmond County     | 15.29%              | 5.80%               | 16.92%              | 10.64%              | 13.52%              | 12.43%  |
| 780         | Robeson County      | 5.42%               | 14.28%              | 14.38%              | 14.15%              | 16.18%              | 12.88%  |
| 790         | Rockingham County   | 11.68%              | 12.90%              | 15.71%              | 14.89%              | 10.09%              | 13.05%  |
| 800         | Rowan-Salisbury     | 11.52%              | 9.98%               | 11.89%              | 12.94%              | 14.41%              | 12.15%  |
| 810         | Rutherford County   | 4.37%               | 5.68%               | 5.02%               | 8.35%               | 8.61%               | 6.41%   |
| 820         | Sampson County      | 19.62%              | 4.11%               | 9.16%               | 11.31%              | 14.77%              | 11.79%  |
| 821         | Clinton City        | 12.50%              | 16.30%              | 11.11%              | 18.72%              | 12.50%              | 14.23%  |
| 830         | Scotland County     | 18.57%              | 16.63%              | 18.46%              | 16.04%              | 9.90%               | 15.92%  |
| 840         | Stanly County       | 13.02%              | 9.74%               | 14.29%              | 11.42%              | 13.46%              | 12.39%  |
| 850         | Stokes County       | 13.18%              | 9.38%               | 14.29%              | 13.64%              | 13.30%              | 12.76%  |
| 860         | Surry County        | 8.80%               | 5.15%               | 8.87%               | 14.21%              | 13.04%              | 10.01%  |
| 861         | Elkin City          | 4.65%               | 10.42%              | 9.89%               | 14.74%              | 13.48%              | 10.64%  |
| 862         | Mount Airy City     | 13.43%              | 9.59%               | 6.85%               | 11.52%              | 19.08%              | 12.09%  |
| 870         | Swain County        | 5.04%               | 2.17%               | 7.63%               | 9.02%               | 9.56%               | 6.68%   |
| 880         | Transylvania County | 10.32%              | 13.57%              | 11.81%              | 12.11%              | 14.12%              | 12.39%  |
| 890         | Tyrrell County      | 5.08%               | 13.64%              | 10.81%              | 27.87%              | 20.34%              | 15.55%  |
| 900         | Union County        | 11.86%              | 18.48%              | 16.44%              | 15.91%              | 17.62%              | 16.06%  |
| 910         | Vance County        | 15.38%              | 17.56%              | 19.82%              | 25.38%              | 20.00%              | 19.63%  |
| 920         | Wake County         | 8.82%               | NR                  | 13.07%              | 10.78%              | 9.20%               | 10.47%  |
| 930         | Warren County       | 14.55%              | 17.94%              | 31.82%              | 19.80%              | 30.46%              | 22.91%  |
| 940         | Washington County   | 10.75%              | 13.57%              | 18.32%              | 19.00%              | 11.27%              | 14.58%  |
| 950         | Watauga County      | 5.63%               | 7.37%               | 9.72%               | 12.96%              | 11.50%              | 9.44%   |
| 960         | Wayne County        | 11.44%              | 13.72%              | 14.66%              | 9.70%               | 12.89%              | 12.48%  |
| 970         | Wilkes County       | 7.13%               | 11.92%              | 14.91%              | 6.98%               | 9.63%               | 10.11%  |
| 980         | Wilson County       | 14.17%              | 19.82%              | 17.83%              | 12.34%              | 22.79%              | 17.39%  |
| 990         | Yadkin County       | 11.28%              | 16.54%              | 13.96%              | 10.86%              | 10.44%              | 12.62%  |
| 995         | Yancey County       | 0.56%               | 6.70%               | 4.00%               | 1.65%               | 2.22%               | 3.03%   |
|             | Yearly Averages     | 11.46%              | 12.30%              | 13.41%              | 13.59%              | 13.96%              | 12.94%  |

# 5 Year Average Teacher Turnover (in descending order)

| LEA<br>Code | System Name                      | 5-Year  |
|-------------|----------------------------------|---------|
| 930         | Warren County                    | Average |
| 470         | Hoke County                      | 22.91%  |
| 422         | Weldon City                      | 22.91%  |
| 350         | •                                | 22.08%  |
| 330         | Franklin County Edgecombe County | 19.78%  |
| 910         | •                                | 19.73%  |
| 181         | Vance County                     | 19.63%  |
| 520         | Hickory City                     | 19.24%  |
| 600         | Jones County Moddonburg County   | 18.77%  |
| 291         | Mecklenburg County               | 18.34%  |
| 400         | Lexington City                   | 17.73%  |
| 980         | Greene County                    | 17.51%  |
| 320         | Wilson County                    | 17.39%  |
| 182         | Durham County                    | 17.09%  |
| 292         | Newton-Conover City              | 17.00%  |
|             | Thomasville City                 | 17.00%  |
| 390         | Granville County                 | 16.98%  |
| 730         | Person County                    | 16.96%  |
| 132         | Kannapolis City                  | 16.84%  |
| 232         | Shelby City                      | 16.68%  |
| 310         | Duplin County                    | 16.60%  |
| 190         | Chatham County                   | 16.46%  |
| 761         | Asheboro City                    | 16.40%  |
| 660         | Northampton County               | 16.24%  |
| 900         | Union County                     | 16.06%  |
| 830         | Scotland County                  | 15.92%  |
| 480         | Hyde County                      | 15.71%  |
| 750         | Polk County                      | 15.64%  |
| 670         | Onslow County                    | 15.59%  |
| 890<br>630  | Tyrrell County                   | 15.55%  |
| 10          | Moore County                     | 15.40%  |
| 491         | Alamance-Burlington              | 15.27%  |
| 640         | Mooresville City                 | 15.02%  |
| 680         | Nash-Rocky Mount                 | 15.01%  |
| 760         | Orange County                    | 14.92%  |
| 111         | Randolph County                  | 14.90%  |
|             | Asheville City                   | 14.74%  |
| 420<br>180  | Halifax County                   | 14.71%  |
|             | Catawba County                   | 14.70%  |
| 430         | Harnett County                   | 14.64%  |
| 940         | Washington County                | 14.58%  |
| 120         | Burke County                     | 14.32%  |
| 530         | Lee County                       | 14.26%  |
| 821         | Clinton City                     | 14.23%  |

# 5 Year Average Teacher Turnover (in descending order)

| LEA        |                                  | 5-Year           |
|------------|----------------------------------|------------------|
| Code<br>40 | System Name                      | Average          |
| 210        | Anson County Edenton-Chowan      | 14.21%           |
|            |                                  | 14.18%           |
| 80<br>681  | Bertie County                    | 14.08%           |
| 460        | Chapel Hill-Carrboro             | 14.01%           |
| 510        | Hertford County                  | 13.74%           |
| 170        | Johnston County                  | 13.57%           |
| 650        | Caswell County                   | 13.41%           |
| 710        | New Hanover County               | 13.40%           |
| 620        | Pender County Mantramore Country | 13.35%           |
| 550        | Montgomery County                | 13.29%           |
| 700        | Lincoln County                   | 13.27%           |
| 300        | Pasquotank County Davie County   | 13.15%           |
| 790        | Rockingham County                | 13.08%           |
| 780        | Robeson County                   | 13.05%           |
| 140        | Caldwell County                  | 12.88%           |
| 850        | Stokes County                    | 12.83%           |
| 150        | Camden County                    | 12.76%           |
| 990        | Yadkin County                    | 12.64%           |
| 540        | Lenoir County                    | 12.62%           |
| 960        | Wayne County                     | 12.60%           |
| 770        | Richmond County                  | 12.48%<br>12.43% |
| 880        | Transylvania County              | 12.43%           |
| 421        | Roanoke Rapids City              | 12.39%           |
| 840        | Stanly County                    | 12.39%           |
| 340        | Forsyth County                   | 12.25%           |
| 800        | Rowan-Salisbury                  | 12.15%           |
| 862        | Mount Airy City                  | 12.09%           |
| 130        | Cabarrus County                  | 11.81%           |
| 820        | Sampson County                   | 11.79%           |
| 720        | Perquimans County                | 11.79%           |
| 20         | Alexander County                 | 11.69%           |
| 70         | Beaufort County                  | 11.29%           |
| 580        | Martin County                    | 11.16%           |
| 690        | Pamlico County                   | 11.15%           |
| 410        | Guilford County                  | 11.10%           |
| 740        | Pitt County                      | 11.05%           |
| 270        | Currituck County                 | 11.02%           |
| 100        | Brunswick County                 | 11.00%           |
| 861        | Elkin City                       | 10.64%           |
| 240        | Columbus County                  | 10.63%           |
| 360        | Gaston County                    | 10.61%           |
| 290        | Davidson County                  | 10.52%           |
| 231        | Kings Mountain City              | 10.51%           |

# 5 Year Average Teacher Turnover (in descending order)

| LEA<br>Code<br>920 | System Name Wake County |                  | 5-Year<br>Average |
|--------------------|-------------------------|------------------|-------------------|
| 280                | Dare County             |                  | 10.47%<br>10.35%  |
| 490                | Iredell-Statesville     |                  |                   |
| 970                | Wilkes County           |                  | 10.14%            |
| 230                | Cleveland County        |                  | 10.11%            |
| 590                | McDowell County         |                  | 10.10%            |
| 860                | Surry County            |                  | 10.08%            |
| 250                | Craven County           |                  | 10.01%<br>9.88%   |
| 241                | Whiteville City         |                  | 9.85%             |
| 50                 | Ashe County             |                  | 9.67%             |
| 570                | Madison County          |                  | 9.59%             |
| 950                | Watauga County          |                  | 9.59%             |
| 450                | Henderson County        |                  | 9.35%             |
| 90                 | Bladen County           |                  | 9.10%             |
| 160                | Carteret County         |                  | 8.74%             |
| 260                | Cumberland County       |                  | 8.64%             |
| 500                | Jackson County          |                  | 8.50%             |
| 370                | Gates County            |                  | 8.33%             |
| 110                | Buncombe County         | ন                | 8.14%             |
| 60                 | Avery County            |                  | 7.21%             |
| 30                 | Alleghany County        |                  | 6.89%             |
| 870                | Swain County            |                  | 6.68%             |
| 440                | Haywood County          |                  | 6.53%             |
| 560                | Macon County            |                  | 6.49%             |
| 810                | Rutherford County       |                  | 6.41%             |
| 220                | Clay County             |                  | 6.20%             |
| 200                | Cherokee County         |                  | 5.35%             |
| 610                | Mitchell County         |                  | 4.50%             |
| 380                | Graham County           |                  | 4.17%             |
| 995                | Yancey County:          |                  | 3.03%             |
|                    | #                       |                  |                   |
|                    |                         | Average Turnover | 12.94%            |

## **APPENDIX D**

# Reasons for Teacher Turnover 1996-2001 (in descending rank order)

| Rank | 1996-1997                                 | 1997-1998  | 1998-1999                                    | 1999-2000                                    | 2000-2001                                    |
|------|---|--|--|--|--|
| -    | Personal or no reason given               | Resigned-Other reasons (e.g. better pay, lost license, etc.) | To teach elsewhere                           | To teach elsewhere                           | To teach elsewhere                           |
| 2    | Moved/relocated                           | Retired  | Retired                                      | Resigned-Other reasons or reasons unknown    | Retired                                      |
| က    | To teach elsewhere                        | Moved/relocated  | Other/unknown reasons                        | Retired                                      | Other/unknown reasons                        |
| 4    | Retired                                   | To teach elsewhere   | Moved/relocated                              | Family relocation                            | Family relocation                            |
| 5    | Left education                            | Family responsibilities/<br>childcare                        | Dissatisfied with teaching/career change     | Family responsibilities/                     | Family responsibilities/<br>childcare        |
| 9    | Family responsibilities/childcare         | End of contract  | Employed, but in a non-<br>teaching position | Dissatisfied with teaching/career change     | Dissatisfied with teaching/career change     |
| 7    | End of contract                           | Left education   | Family responsibilities /childcare           | Employed, but in a non-<br>teaching position | End of Contract                              |
| 8    | Non-renewed                               | Non-renewed  | Non-renewed/probationary contract ended      | Didn't obtain/maintain<br>license            | Employed, but in a non-<br>teaching position |
| 6    | To attend school                          | Employed in LEA, but not teaching                            | Health/disability                            | End of Contract                              | Didn't obtain/maintain<br>license            |
| 10   | Health                                    | To attend school   | To continue education/sabbatical             | To continue<br>education/sabbatical          | To continue<br>education/sabbatical          |
| 11   | Job dissatisfaction                       | Health   | End of contract                              | Health/disability                            | Non-renewed/probationary contract ended      |
| 12   | Employed in another LEA, but not teaching | Job dissatisfaction  | Dismissed/termination                        | Non-renewed/probationary contract ended      | Health/disability                            |
| 13   | Employed in same LEA, but not teaching    | Employed in education, but not teaching                      | Deceased                                     | Dismissed                                    | Dismissed                                    |
| 14   | Deceased                                  | Deceased   | Reduction in Force                           | Deceased                                     | Deceased                                     |
| 15   | Dismissed/termination of contract         | Dismissed/termination of contract                            |  | Reduction in Force                           | Reduction in Force                           |