Academic Common Market Pilot Program FINAL REPORT

FOR

SENATE BILL 1055, SESSION 2001 GENERAL ASSEMBLY OF NORTH CAROLINA

Submitted to
Joint Legislative Education Oversight Committee

By

Board of Governors The University of North Carolina

January 2005

UNC Academic Common Market Pilot Program: 2001-2005

Executive Summary

The 2001 General Assembly ratified the establishment of the UNC Academic Common Market pilot program for participation, at the graduate level only, in the Academic Common Market (ACM) of the Southern Regional Education Board (SREB). The General Assembly and the Board of Governors of the University of North Carolina believed that such a pilot program would test whether participation in the ACM would be a cost-effective way to offer North Carolina residents access to graduate programs in participating SREB universities that are unavailable in North Carolina. Out-of-state tuition is waived for ACM participating students. North Carolinians pursuing graduate degrees out-of-state pay in-state tuition in that state, and residents of SREB states pay North Carolina in-state tuition to pursue graduate degrees in unique programs here.

Fifty-six North Carolina residents have been certified to participate in the pilot program, from the pilot's beginning in 2001 through December 2004. Eleven of the constituent UNC institutions participate and have designated campus coordinators (usually graduate deans or associate deans) to monitor the program. Forty-six out-of-state residents were certified to participate during the same period. (However, three of the North Carolina residents and two of the out-of-state residents did not enroll.)

The pilot program ends at midnight on June 30, 2005. As delineated in Senate Bill 1005, the Board of Governors is to report to the Joint Legislative Education Oversight Committee, reviewing the activities of the pilot program and recommending whether UNC should continue to participate in the SREB-ACM.

UNC Academic Common Market Pilot Program

The Southern Regional Education Board was America's first interstate compact for education (SREB 2004 Annual Report). The purpose of the compact is "to provide services to member states, to create ways to share resources, and to enable states to achieve together educational programs and improvements that would be impossible or financially impractical for a single state" (SREB Services and Programs, p. 1). The SREB was developed at the request of Southern leaders in business, education, and government. Sixteen states joined the compact: Alabama, Arkansas, Delaware, Florida, Georgia, Kentucky, Louisiana, Maryland, Mississippi, North Carolina, Oklahoma, South Carolina, Tennessee, Texas, Virginia, and West Virginia. The ACM directly reflects the SREB's goal of encouraging states to share resources and reduce the duplication of specific educational programs.

Over the years the SREB has worked to improve every aspect of education—from early childhood education to doctoral degrees and beyond. The SREB states believe that they can lead the nation in educational progress. In 2004, the SREB-ACM celebrated 30 years of

connecting states, students, and universities. Each year about 2000 graduate and undergraduate students are certified to participate.

The original 1974 compact of the Academic Common Market states that its purpose "is to share between states academic degree programs located at southern public colleges and universities. This is accomplished through an exchange of students across borders at in-state rates" (Academic Common Market: Administrative Guidelines, 2004-05, p. 2). The ACM supports existing degree programs that have the capacity to serve additional students and "to provide access and encourage movement across state lines for programs not available in a student's home state" (Guidelines, p 2).

It was in the spirit of sharing resources, encouraging efficiency, and providing access to more educational opportunity for citizens that the Board of Governors endorsed participation in the SREB-ACM. In response to the Board's request, the 2001 General Assembly ratified the establishment of a pilot program to participate at the graduate level. The General Assembly required two reports on the pilot program. An earlier report was forwarded to the General Assembly in December 2003. This report is due January 2005. Participation by UNC in the SREB-Academic Common Market past June 30, 2005 must be ratified by the General Assembly.

In order to coordinate UNC's participation in the Academic Common Market, the Office of the President appointed an ACM state coordinator and a manager of the web site. The UNC-ACM web site was developed and continues to be hosted by the Research Triangle Institute.



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 Participation/Application
- Academic Programs
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Welcome to the University of North Carolina Academic Common Market (UNC-ACM). The Academic Common Market is a Southern Regional Education Board (SREB) project. It is a cooperative agreement between North Carolina and 15 other southern states that enables residents to pursue unique graduate degree programs offered at public institutions in other states while paying in-state tuition.

What Is the Academic Common Market?

Dr. Donna Benson was the original UNC-ACM state coordinator, and Dr. Michelle Howard-Vital serves in the position now. Mr. Morris Dean, a member of the Academic Planning Staff, serves as managing coordinator of the UNC Academic Common Market and webmaster. Mr. Dean is in daily contact with UNC-ACM coordinators, students, and SREB staff to ensure that the program fulfills its legislative intent.

The leadership of the Office of the President for the Academic Common Market pilot program was guided by the legislation that established the criterion for selecting graduate UNC academic programs to be included in the ACM inventory: "select for participation only those graduate programs that are likely to be unique or are not commonly available in other

Southern Regional Education Board states." The Office of the President invited UNC campuses to nominate programs for the inventory. Using the National Center for Education Statistics' database, the Integrated Postsecondary Education Data System (IPEDS), programs were reviewed using the standard of whether there were no more than six similar degree programs available in public universities in the SREB states. That process resulted in the initial set of programs accepted for the inventory. Either by request from a potential student or by campus nomination, other graduate degree programs are regularly reviewed for inclusion in the inventory. There are currently 110 unique or not commonly available graduate degree programs in the UNC-ACM inventory. These programs are listed in Appendix B, p. 7.

Because of the UNC-ACM's graduate focus, UNC campus coordinators are generally graduate deans or associate deans. (See Appendix A., p. 6, for a list of participating UNC institutions and their campus coordinators.) Campus coordinators interact with out-of-state students who want to participate in the ACM. They create a record on the UNC-ACM web site to alert the managing coordinator of receipt of an ACM certification for an out-of-state student, communicate with their campus's business office regarding in-state tuition for ACM participants, and certify that participants are progressing continually toward their degree. In order to maintain an appropriate level of participation in the ACM, campus coordinators monitor their campus's inventory of ACM academic programs, nominate new programs for inclusion, and review requests for ACM access to graduate academic programs not currently in the inventory to judge whether the programs warrant inclusion.

Benefits of the Program

The benefits observed over the course of the pilot program include tuition savings for North Carolina residents, cost savings for UNC institutions in not having to develop programs already available elsewhere, attraction of intellectual capital to North Carolina, and, for several UNC institutions that participate in the UNC-ACM, increased enrollment in unique graduate programs. As shown by Appendix D (p. 12), the most popular North Carolina graduate degree program for out-of-state ACM participants is the Master of Arts in Appalachian Studies at Appalachian State University. Eight students have been certified for this program (although one did not enroll), with the majority coming from the state of Virginia. Other popular programs are the Master of Arts in Maritime Studies at East Carolina University, degrees in Maternal and Child Health at UNC Chapel Hill, and degrees in Dance at UNC Greensboro. The average overall percentage of ACM students in UNC programs that included at least one out-of-state ACM participant was 1.5% for the Fall 2002 and Spring 2003 terms, 2.3% for the Fall 2003 term, 2.5% for the Spring 2004 term, and 4.5% for the Fall 2004 term (Appendix E, p 13, shows the percentage by individual program).

Twelve of the fifty-six North Carolinians who have so far been certified to participate in the ACM selected the LLM degree program in Taxation at the University of Florida (although one of them never enrolled). North Carolina residents have sought access to this program steadily throughout the pilot program (see Appendix C, p. 11). Additionally, five North Carolina residents have pursued the Master of Science in Radiologic Administration at Midwestern State University in Texas. Other programs North Carolinians have sought

access to include the Doctor of Philosophy in Nursing Science at the University of South Carolina, the Master of Arts in International Commerce and Policy at George Mason University, and the Master of Science in Clinical Lab Sciences (Cytology Option) at the Medical University of South Carolina.

The Office of the President has provided overall leadership for the program to maintain a balance between the number of North Carolina ACM participants and the number of out-ofstate ACM participants coming into North Carolina. Such balance has been maintained during the pilot program and is expected to continue, should the UNC-ACM be extended beyond June 2005. A "slot system" was devised at the outset of the pilot program to help control the balance between incoming and outgoing students during any given academic year, but it never had to be used to limit the number of incoming students. Doctorategranting institutions were allocated four slots per year for incoming students and master'sgranting institutions were allocated two slots per year. These allocations were fluid and could be expanded for a particular campus, as they have been in the current academic year for ASU, UNC-CH, and UNCG. North Carolina residents were allowed to participate one semester before residents of other states could access North Carolina programs, which partially explains the greater number of North Carolinians certified (56 North Carolinians, compared with 46 out-of-state residents, through December 2004). The balance year by year after other states got access to North Carolina programs has been fairly even (Table 1, below).

Table 1. Comparison of the number of students certified for ACM participation: North Carolina students going out versus out-of-state students coming in to pursue a graduate degree program

Academic Year	NC Residents Certified	Out-of-State Students Certified	Comment
2001-02	9	0	Early NC participation
2002-03	8	10	
2003-04	18	12	
2004-05	21	24	Through Dec. 2004
Total	56	46	

As evidenced by the data on North Carolina residents going out of state as ACM participants, the UNC Academic Common Market pilot program has provided access for North Carolinians to unique graduate programs in areas such as Taxation Law, Radiologic Administration, International Commerce and Policy, and Clinical Lab Sciences. A typical comment from a North Carolinian after graduating and coming back to North Carolina: "I am currently employed as a tax attorney...in Raleigh. The UNC Academic Common Market gave me the opportunity to attend the University of Florida and obtain an LLM in Taxation. Without the ACM, I would not have been able to afford the program. I am forever grateful."

Moreover, the pilot program has demonstrated that the Office of the President can successfully monitor the flow of students to ensure that the program meets the needs of North Carolina residents for graduate degree programs and the enrollment needs of certain graduate programs at UNC's constituent institutions. The UNC-ACM is clearly providing opportunities both for North Carolina residents and for residents of other SREB states to access affordable graduate educational programs.

Fiscal Analysis

When we analyze the difference between the in-state tuition that ACM participants paid and the out-of-state tuition they would have had to pay without the ACM, we see that, as a cohort, North Carolinians pursuing graduate degree programs outside North Carolina through the ACM have saved \$370,458.82 over the six terms of the pilot program through December 2004 (Appendix F, p. 14). The difference for individual students ranged from \$407.16 to \$32,118.03, with an average difference of \$7,124.21.

Similarly, ACM participants coming to North Carolina from other SREB states saved \$490,264.00 (Appendix G, p. 15). While this represents a loss of tuition revenue for the State of North Carolina, it must be weighed against the expense the State would have borne if it had established programs to accommodate the North Carolinians who had to go to other states to find them. Appendix H (p. 16) provides an estimate of the minimum cost of establishing those programs, taking into account only the cost of providing additional faculty for one year. Even though the estimate of \$4,685,947 does not include the substantial cost of buildings, infrastructure, operational expenses, and technology support, it demonstrates the value to the State of participating in the ACM.

Recommendation

The Office of the President recommends that the Board of Governors of the University of North Carolina ask the North Carolina General Assembly to authorize the continuation of UNC's participation at the graduate level in the Academic Common Market.

Appendix A. UNC-ACM Campus Coordinators

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Appendix B. UNC-ACM Inventory of Graduate Academic Degree Programs

Search results for Eligible UNC Programs for ALL Residents

Search	results for Eligible UNC Programs for ALL	Residents		
Degree	Program Title	<u>Institution</u>	Stat	e <u>CIP</u>
Your s	earch returned 110 records. You may sort b	y column headings. <u>Search ac</u>	ain.	
МА	Family and Marriage Therapy Counseling Marriage & Family Therapy Physics, General	Appalachian State University	NC	51,1505
MS	Applied Physics	Appalachian State University	NC	40.0801
MA	Gerontology Gerontology	Appalachian State University	NC	30.1101
MA	Area Studies, Other Appalachian Studies	Appalachian State University	NC	05.0199
MA	Vocational Rehabilitation Counseling Health Psychology	Appalachian State University	NC	51,2310
MARIC	Exercise Sciences/Physiology and Movement Studies	Di Control		
IVIMANULA	Exercise Science, Strength and Conditioning	Appalachian State University	NC	31.0505
MS	Physics, General Physics: Medical Concentration	East Carolina University	NC	40.0801
ММ	Music Therapy Music Therapy	East Carolina University	NC	51.2305
MS	Recreational Therapy Recreational Therapy Administration	East Carolina University	NC	51,2309
MS	Molecular Biology Molecular Biology and Biotechnology	East Carolina University	NC	20.0204
MSN	Nuising, Other Nursing (Midwifery concentration)	East Carolina University	NC	51,1899
MSN	Nusing, Other Nursing (Neonatal Nurse Practitioner concentration)	East Carolina University	NC	51.1000
MFA	Fine/Studio Arts Art (Wood Design or Metal Design)	East Carolina University	NC	50.0702
PhD	Audiology/Audiologist and Speech-Language Pathology/Pathologist Communication Sciences and Disorders	East Carolina University	NG	51.0204
PhD	Biophysics Biomedical Physics	East Carolina University	NC	26.0203
MA	Multi/Interdisciplinary Studies, Other Maritime Studies	East Carolina University	NC	30.9899
PhD	Multi/Interdisciplinary Studies, Other Coastal Resources Management	East Carolina University	NC	90,9909
PhD	Physiology, Pathology, and Related Sciences, Other Bioenergetics	East Carolina University	NC	20.0000
MA	English Language and Literature/Letters, Other English and African-American Literature	North Carolina Agricultural and Technical State University	NC	23.9999
MSIT	Industrial Technologyy/Technician	North Carolina Agricultural and Technical State University	NC	15.0812
MS	Architectural Engineering Architectural Engineering	North Carolina Agricultural and Technical State University		14.0401
MS	Animal Health Animal Health Science	North Carolina Agricultural and Technical State University	NC	01.0903
MS	Communication Disorders, General Communication Disorders	North Carolina Central University	NC	51.0201
	Education of the Blind and Visually Handicapped Special Education: Orientation and Mobility	North Carolina Central University	NG	13.1009
MAT	Education of the Blind and Visually Handicapped Visual Impairment	North Carolina Central University	NC	13.1009
	Communication Disorders, General Communication Disorders	North Carolina Central University	NC	51.0201
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MS	Biometry/Biometrics Biomathematics	North Carolina State University	NC	28.1101
PhD	Biometry/Biometrics Biomathematics	North Carolina State University	NC	26.1101
М	Poultry Science Poultry Science	North Carolina State University	NC	7090.10
MS	Poultry Science Poultry Science	North Carolina State University	NC	01.0907
MS	Computer Systems Networking and Telecommunications Computer Networking	North Carolina State University	NC	11.0901
М	Textile Sciences and Engineering Textiles	North Carolina State University	NC	14.2801
MS	Textile Sciences and Engineering Textiles	North Carolina State University	NC	14.2801
MS	Textile Sciences and Engineering Textile Chemistry	North Carolina State University	NC	14.2801
MS	Textile Sciences and Engineering Textile Engineering	North Carolina State University	NC	14.2801
PhD	Textile Sciences and Engineering Fiber and Polymer Science	North Carolina State University	NC	14.2801
PhD	Textile Sciences and Engineering Textile Technology and Management	North Carolina State University	NC	14.2801
M	Natural Resources Management and Policy Natural Resources	North Carolina State University	NC	03.0201
MS	Natural Resources Management and Policy Natural Resources Forestry, General	North Carolina State University	NC	03.0201
PhD	Forestry	North Carolina State University	NC	03.0501
M	Wood Science and Wood Products/Pulp and Paper Technology Wood and Paper Science	North Carolina State University	NC	03.0500
MS	Wood Science and Wood Products/Pulp and Paper Technology Wood and Paper Science	North Carolina State University	NC	03.0509
PhD	Wood Science and Wood Products/Pulp and Paper Technology Wood and Paper Science	North Carolina State University	NC	9020.60
PhD	Environmental Design/Architecture Design	North Carolina State University	NC	04,0401
MS	Organizational Communication, General Communication	North Carolina State University	NC	CD.0801
М	Bioinformatics Bioinformatics	North Carolina State University	NC	28.1103
М	Genetics, Other Functional Genomics	North Carolina State University	NC	26.0988
MS	Genetics, Other Functional Genomics	North Carolina State University	NE	20.0899
PhD	Bloinformatics Bioinformatics	North Carolina State University	NC	26.1103
PhD	Genetics, Other Functional Genomics	North Carolina State University	NC	26.0999
М	Operations Research Operations Research	North Carolina State University	NC	14.3701
MS	Operations Research Operations Research	North Carolina State University	NC	14.3701
PhD	Operations Research Operations Research	North Carolina State University	NC	14.3701

PhD	Parks, Recreation and Leisure Facilities Management Parks, Recreation and Tourism Management	North Carolina State University	NC	31.0301
	Physical Sciences, Other	North Carolina State University	NC	40.9099
MS	Marine, Earth and Atmospheric Sciences Physical Sciences, Other	Mortin Carolinia State Oniversity	NC	Bebe.OF
PhD	Marine, Earth and Atmospheric Sciences	North Carolina State University	NC	40.9999
MA	Public/Applied History and Archival Administration Public History	North Carolina State University	NC	54.0105
PhD	Public Policy Analysis Public Policy	University of North Carolina at Chapel Hill	NC	44.0501
MA	Music History, Literature, and Theory Music (History and Literature)	University of North Carolina at Chapel Hill	NC	50.0902
PhD	Music History, Literature, and Theory Music (Musicology)	University of North Carolina at Chapel Hill	NC	50,0902
PhD	Nutritional Sciences Nutrition	University of North Carolina at Chapel Hill	NC	30.1901
MA	Ecology Ecology	University of North Carolina at Chapel Hill	NC	28.1301
MS	Ecology Ecology	University of North Carolina at Chapel Hill	NC	28.1301
PhD	Ecology Ecology	University of North Carolina at Chapel Hill	NC	26.1301
MA	Slavic, Baltic, and Albanian Languages, Literatures, and Linguistics, Other	University of North Carolina at	NC	16.0409
14114	Slavic Languages Slavic, Baltic, and Albanian Languages,	Chapel Hill	TO AND SE	HESTINES
PhD	Literatures, and Linguistics, Other Slavic Languages	University of North Carolina at Chapel Hill	NC	16.0400
AuD	Audiology/Audiologist and Hearing Sciences Audiology	University of North Carolina at Chapel Hill	NC	51.0202
DrPH	Maternal and Child Health Maternal and Child Health	University of North Carolina at Chapel Hill	NC	61.2209
MS	Movement Therapy and Movement Education Human Movement Science	University of North Carolina at Chapel Hill	NC	51.3601
МРН	Public Health Education and Promotion Health Behavior and Health Education	University of North Carolina at Chapel Hill	NC	51,2207
PhD	Audiology/Audiologist and Speech-Language Pathology/Pathologist Speech and Hearing Sciences	University of North Carolina at Chapel Hill	NC	51.0204
PhD	Library Science/Librarianship Information and Library Science	University of North Carolina at Chapel Hill	NC	25.0101
МРН	Maternal and Child Health Maternal and Child Health	University of North Carolina at Chapel Hill	NC	51.2209
MSPH	Maternal and Child Health Maternal and Child Health	University of North Carolina at Chapel Hill	NC	51.2200
PhD	Maternal and Child Health Maternal and Child Health	University of North Carolina at Chapel Hill	NC	51.2200
МА	Communications, General Communication: International Public Relations	University of North Carolina at Charlotte	NC	09.0101
МА	Spanish Language and Literature Spanish: Translating and Translation Studies	University of North Carolina at Charlotte	NC	18.0905
PhD	Biology, General Biology	University of North Carolina at Charlotte	NC	28.0101
PhD	Information Technology Information Technology	University of North Carolina at Charlotte	NC	11.0103
МА	Geography Geography (Community Planning)	University of North Carolina at Charlotte	NC	45.0701

МА	Gerantology Gerontology	University of North Carolina at Charlotte	NC 30.1101
PhD	Public Policy Analysis Public Policy Studies	University of North Carolina at Charlotte	NC 44.0501
MA	Dance Dance	University of North Carolina at Greensboro	NC 50.0301
MFA	Dance Dance	University of North Carolina at Greensboro	NC 50.0301
MFA	Fine/Studio Arts Studio Arts	University of North Carolina at Greensborn	NC 50.0702
DMA	Music Performance, General Music Performance	University of North Carolina at Greensboro	NC 50,0903
мм	Music Theory and Composition Music Composition	University of North Carolina at Greensboro	NC 50.0004
ММ	Music Theory and Composition Music Theory	University of North Carolina at Greensboro	NC 50.0904
MS	Human/Medical Genetics Genetic Counseling	University of North Carolina at Greensboro	NC 28.0805
MEd	Educational Assessment, Testing and Measurement Educational Research, Measurement and Eval.	University of North Carolina at Greensboro	NC 13.0604
PhD	Educational Assessment, Testing and Measurement Educational Research, Measurement and Eval.	University of North Carolina at Greensborg	NC 13.0804
PhD	Clothing/Apparel and Textile Studies Textile Products Marketing	University of North Carolina at Greensboro	NC 10.0001
MA	Business/Managerial Economics Applied Economics	University of North Carolina at Greensborg	NC 52.0801
MFA	Drama/Theater Arts, General Drama with a Concentration in Film and Video	University of North Carolina at Greensboro	NC 50,0501
MSN	Community Organization, Resources and Services		NC 51.1808
MA	Conflict Resolution Nursing Science (Post R.N.)	Greensboro	
MSN	Nursing with concentration in Nurse Anesthesia	University of North Carolina at Greensbore	NC 51.1808
MS	Exercise Sciences/Physiology and Movement Studies Athletic Training	University of North Carolina at Greensboro	NC 31,0505
MS	Gerontology Gerontology	University of North Carolina at Greensboro	NC 30.1101
MS	Clothing/Apparel and Textile Studies Textile Products Marketing	University of North Carolina at Greensboro	NC 19.0901
PhD	Marine Biology and Biological Oceanography Marine Biology	University of North Carolina at Wilmington	NC 28.1302
MS	Marine Biology and Biological Oceanography Marine Biology Oceanography, Chemical and Physical	University of North Carolina at Wilmington	NC 28.1302
MS	Marine Sciences Health/Health Care Administration/Management	University of North Carolina at Wilmington	NC 40.0807
MHS	Health Science	Western Carolina University	NC 51,0701
MS	Nursing, Family Practice (Post-R.N.) Family Nurse Practitioner (FNP) Communication Disorders, General	Western Carolina University	NC 51.1605
MS	Communication Disorders	Western Carolina University	NC 51.0201
MA	American (United States) History American History (Cherokee Studies)	Western Carolina University	NC 45.0802
MS	Manufacturing Technology/Technician Engineering Technologies Manufacturing	Western Carolina University	NC 15.0813
MSN	Nursing, Psychiatric/Mental Health (Post-R.N.) Nursing	Winston-Salem State University	NC 51.1610

Appendix C. UNC-ACM Participation by North Carolina Residents

Enrolled in Program	Degree	Institution	State	Certification	Starting
Emergency Management (Electronic Campus)	MPA	Jacksonville State University	AL	7/30/2002	2002/Fa
Forensic Science	MSFS	University of Alabama at Birmingham	AL	9/10/2003	2003/Fa
Art Education/Arts Administration Emphasis	PhD	Florida State University	FL.	11/9/2004	2005/Sp
Business Administration (Concentration in Supply Chain Management)	MBA	Florida State University	FL	8/13/2002	2002/Fa
Counseling and Human Systems (Specialization in Career Counseling)	MS/EdS	Florida State University	FL	8/11/2004	2004/Fa
Educational Psychology (Sport Psychology)	MS	Florida State University	FL	8/27/2004	2004/Fa
Instructional Systems (Electronic Campus)	MS	Florida State University	FL	11/13/2001	2002/Sp
Musicology (Ethnomusicology)	MM	Florida State University	FL	11/14/2003	2004/Sp
Sports Administration	MS	Florida State University	FL	3/10/2004	2004/Fa
Mass Communications - Documentary	MA	University of Florida	FL	5/28/2003	2003/Fa
Mass Communications - Documentary	MA	University of Florida	FL	10/18/2004	2004/Fa
Political Science (Political Campaigning)	MA	University of Florida	FL	11/13/2001	2002/Sp
Taxation	LLM	University of Florida	FL	11/13/2001	2002/Sp
Taxation	LLM	University of Florida	FL	11/13/2001	2002/Sp
Taxation	LLM	University of Florida	FL	11/13/2001	2002/Sp
Taxation	LLM	University of Florida	FL	11/13/2001	2002/Sp
Taxation	LLM	University of Florida	FL	11/16/2001	2002/Sp
Taxation	LLM	University of Florida	FL	8/9/2002	2002/Fa
Taxation	LLM	University of Florida	FL	3/3/2002	2002/Fa
Taxation	LLM	University of Florida	FL	5/15/2003	2003/Fa
Taxation	LLM	University of Florida	FL	7/24/2003	2003/Fa
Taxation	LLM	University of Florida	FL	8/21/2003	2003/Fa
Taxation	LLM	University of Florida	FL	3/26/2004	2003/Fa 2004/Fa
Taxation	LLM	University of Florida	FL	6/4/2004	2004/Fa
Safety Management	MPH	University of South Florida	FL	5/29/2003	2004/Fa
Actuarial Science	MAS				
	EdD	Georgia State University	GA	8/9/2002	2002/Fa
Instruction & Administration (Concentration in Inst. Systems Design Arts Administration	MA	University of Kentucky	KY	11/25/2002	2002/Fa
	PhD	University of New Orleans	LA	2/4/2004	2004/Fa
International Development Clinical Lab Sciences (Cytology Option)	MS	University of Southern Mississippi	MS SC	2/2/2004	2004/Sp
		Medical University of South Carolina		2/5/2003	2003/Fa
Clinical Lab Sciences (Cytology Option)	MS	Medical University of South Carolina	SC	3/30/2004	2004/Fa
Educational Psychology and Research	PhD	University of South Carolina	SC	7/24/2003	2003/Su
Human Resources	MHR	University of South Carolina	SC	7/17/2002	2002/Fa
International Master of Business Administration	IMBA	University of South Carolina	SC	6/14/2004	2004/Fa
Nursing Science	PhD	University of South Carolina	SC	6/5/2003	2003/Fa
Nursing Science	PhD	University of South Carolina	SC	5/12/2004	2004/Fa
Nursing Science	PhD	University of South Carolina	SC	9/30/2004	2004/Fa
Communication Arts: Corporate Communication (Electronic Campus)	MA	Austin Peay State University	TN	3/9/2004	2004/Sp
Technology (Geosciences)	MS	East Tennessee State University	TN	5/27/2004	2004/Fa
Art History (Egyptian Art and Archaelogy)	MS	University of Memphis	TN	11/13/2001	2002/Sp
Anthropology (Biological Anthropology)	MA	University of Tennessee at Knoxville	TN	6/29/2004	2004/Fa
Education (Early Childhood Education)	PhD	University of Tennessee at Knoxville	TN	10/8/2004	2004/Fa
Education (Educational Psych: Collaborative Learning)	EdD	University of Tennessee at Knoxville	TN	8/13/2002	2002/Fa
Human Ecology	PhD	University of Tennessee at Knoxville	TN	7/28/2003	2003/Fa
Radiologic Administration; Education		Midwestern State University	TX	9/6/2002	2002/Fa
Radiologic Administration; Education	MS	Midwestern State University	TX	5/28/2003	2003/Su
Radiologic Administration; Education		Midwestern State University	TX	11/11/2003	2003/Fa
Radiologic Administration; Education	MS	Midwestern State University	TX	12/17/2003	2004/Sp
Radiologic Administration; Education	MS	Midwestern State University	TX	7/7/2004	2004/Fa
International Commerce and Policy	MA	George Mason University	VA	6/22/2004	2004/Fa
International Commerce and Policy	MA	George Mason University	VA	7/16/2004	2004/Fa
International Commerce and Policy	MA	George Mason University	VA	8/23/2004	2004/Fa
New Professional Studies (Organizational Learning Track)	MS	George Mason University	VA	6/11/2003	2003/Fa
Occupational Therapy (Post-Professional)	MS	Virginia Commonwealth University	VA	11/13/2001	2002/Sp
Forensic Science	MS	Marshall University	WV	8/12/2004	2004/Fa
Industrial Relations	MS	West Virginia University	W۷	6/18/2004	2004/Su

Fifty-six students certified through December 2004, three of whom did not enroll

Appendix D. UNC-ACM Participation by Out-of-State Residents

From	Enrolled in Graduate Program	Degree		Certification	Starting
	Appalachian Studies	MA	Appalachian State University	3/18/2003	2003/Fa
TN	Appalachian Studies	MA	Appalachian State University	8/11/2003	2003/Fa
	Appalachian Studies	MA	Appalachian State University	4/15/2004	2004/Fa
	Appalachian Studies	MA	Appalachian State University	5/7/2004	2004/Fa
	Appalachian Studies	MA	Appalachian State University	7/1/2004	2004/Fa
VA	Appalachian Studies	MA	Appalachian State University	7/1/2004	2004/Fa
	Appalachian Studies	MA	Appalachian State University	5/21/2002	2002/Fa
	Appalachian Studies	MA	Appalachian State University	5/21/2002	2002/Fa
	Applied Physics	MS	Appalachian State University	9/27/2002	2002/Fa
TN	Gerontology	MA	Appalachian State University	7/16/2004	2004/Fa
TN	Gerontology	MA	Appalachian State University	7/22/2004	2004/Fa
TN	Health Psychology	MA	Appalachian State University	10/5/2004	2004/Fa
GA	Art (Wood Design or Metal Design)	MFA	East Carolina University	5/4/2004	2004/Fa
GA	Coastal Resources Management	PhD	East Carolina University	1/6/2004	2004/Sp
TX	Coastal Resources Management	PhD	East Carolina University	9/10/2003	2003/Fa
SC	Coastal Resources Management	PhD	East Carolina University	5/21/2002	2002/Fa
MD	Maritime Studies	MA	East Carolina University	10/4/2002	2002/Fa
MD	Maritime Studies	MA	East Carolina University	8/28/2003	2003/Fa
VA	Maritime Studies	MA	East Carolina University	11/19/2003	2003/Fa
VA	Maritime Studies	MA	East Carolina University	6/21/2004	2004/Fa
MD	Music Therapy	MM	East Carolina University	5/21/2002	2002/Fa
FL	Recreational Therapy Administration	MS	East Carolina University	2/11/2004	2004/Sp
GA	Recreational Therapy Administration	MS	East Carolina University	12/1/2003	2003/Fa
KY	Design	PhD	NC State University	7/8/2004	2004/Fa
	Audiology	AuD	UNC Chapel Hill	5/10/2004	2004/Fa
	Health Behavior & Health Education	MPH	UNC Chapel Hill	7/14/2003	2003/Fa
	Health Behavior & Health Education	MPH	UNC Chapel Hill	1/21/2003	2003/Sp
	Health Behavior & Health Education	MPH	UNC Chapel Hill	3/22/2004	2004/Fa
	Maternal and Child Health	PhD	UNC Chapel Hill	6/4/2003	2003/Fa
	Maternal and Child Health	MPH	UNC Chapel Hill	3/9/2004	2004/Fa
	Maternal and Child Health	PhD	UNC Chapel Hill	7/22/2004	2004/Fa
	Maternal and Child Health	MPH	UNC Chapel Hill	5/26/2004	2004/Fa
KY	Communication: International Public Relations	MA	UNC Charlotte	11/5/2004	2004/Fa
AL	Geography (Community Planning)	MA	UNC Charlotte	8/19/2003	2003/Fa
WV	Gerontology	MA	UNC Charlotte	4/29/2004	2004/Fa
	Spanish: Translating and Translation Studies	MA	UNC Charlotte	7/26/2004	2004/Su
	Dance	MA	UNC Greensboro	12/15/2004	2004/Fa
	Dance	MFA	UNC Greensboro	5/16/2002	2002/Fa
	Dance		UNC Greensboro	7/14/2003	2003/Fa
	Dance		UNC Greensboro	5/16/2002	2002/Fa
	Dance (conc in Choreography)		UNC Greensboro	5/28/2004	2004/Fa
	Genetic Counseling		UNC Greensboro	7/8/2004	2004/Fa
	Genetic Counseling		UNC Greensboro	8/10/2004	2004/Fa
	Gerontology		UNC Greensboro	7/8/2004	2004/Fa
	Music Performance		UNC Greensboro	8/20/2004	2004/Fa
TN	Nursing (Gerontology)	MSN	UNC Greensboro	10/9/2002	2002/Fa

Forty-six students certified through December 2004, two of whom did not enroll

Appendix E. Percent of ACM Enrollment in UNC Programs That Included at Least One Out-of-State ACM Participant (from Fall 2002 through Fall 2004)

					A	cademic Term	s	
Institution	CIP code / Program Name		egree	Fall 02	Spr 03	Fall 03	Spr 04	Fall 04
	050199 Area Studies, Other (Appalachian Studies)		MA	23	20	25	21	22
		ACM	- 1	2	1	3	2	4
		% ACM		8.7%	5,0%	12.0%	9.5%	18.2%
	301101 Gerontology		MA	10	11	12	12	9
		ACM						2
ASU		% ACM						22.2%
	400801 Physics, General		MS	9	9	7	7	12
		ACM		1	1	1	1	1
		% ACM		11.1%	11.1%	14.3%	14.3%	8.3%
	512310 Vocational Rehabilitation Counseling		MA	8	7	7	7	10
		ACM	1					11
	309999 Multi/Interdisciplinary Studies, Other	% ACM		40				10.0%
	309999 Multi/Interdisciplinary Studies, Other	ACM	MA	42 2	41 2	37 5	40	33
	0	% ACM		4.8%			6	6
	500702 Fine/Studio Arts		ЛFA	36	4.9%	13.5% 34	15.0%	18.2%
	300702 Tille/3 tudio Arts	ACM	VICA	30	36	34	37	46
	0	% ACM						1 2.2%
ECU	512305 Music Therapy		MM	2	2	3	3	4
	To 12000 Madio Midrapy	ACM '	VIIVI	1	1	1	1	1
	9	% ACM		50.0%	50.0%	33.3%	33.3%	
	512309 Recreational Therapy		MS	8	9	10	11	11
		АСМ		-		1	2	2
	9	% ACM				10.0%	18.2%	18.2%
	040401 Architectural Environmental Design		hD	18	19	19	18	21
NCSU		ACM					,-	1
	9	% ACM						4.8%
	510202 Audiology/Hearing Sciences	Α	UD	9	9	14	14	19
	0	ACM						1
	9	% ACM						5.3%
	512207 Public Health Education & Promotion	N	1PH	78	76	79	78	81
		ACM			1	1	1	2
UNC-CH		% ACM			1.3%	1.3%	1.3%	2.5%
	512299 Public Health, Other (512209 Fall 04)		1PH	42	39	41	42	48
		ACM						2
	9	% ACM						4.2%
			PhD	26	24	24	22	23
		ACM				1	1	2
		% ACM				4.2%	4.5%	8.7%
	090101 Communications, General		MA	34	32	38	35	29
								1
	160905 Spanish Language and Literature				- 10		- 00	3.4%
3.	1 100905 Spanish Language and Literature		MA	14	13	23	23	33
		ACM	- 1					1
UNC-C	301101 Gerontology	% ACM	VA	45	45	40	40	3.0%
	130 FOT Geroniology	ACM	VIA	15	15	16	19	16
	0,	% ACM	1					1 6.3%
	450701 Geography		MA	56	57	59	61	62
		ACM '	."\	50	J.	1	1	1
	0,	% ACM				1.7%	1.6%	1.6%
	260806 Genetic Counseling		VIS			1.7 70	1,070	16
		ACM .						2
	9	% ACM	- 1			[1	12.5%
	301101 Gerontology (student didn't attend)		VIS	18	18	9	13	16
	,	ACM						
		% ACM						
	500301 Dance		MA	9	6	8	5	13
		ACM	- 1			1	1	2
UNCG	9	% ACM				12.5%	20.0%	15.4%
51,00		N	/IFA	16	15	14	13	11
		ACM		2	2	2	2	3
		% ACM		12.5%	13.3%	14.3%	15.4%	27.3%
	500903 Music - General Performance		MA	56	62	64	61	71
		ACM						1
	9/	% ACM						1.4%
	511608 Nursing Science (Post-R.N.)		ISN	106	94	247	244	258
		ACM		1	1	1	1	1
		& ACM		0.9%	1.1%	0.4%	0.4%	0.4%
	These overall figures do NOT include the enrollment numb		nent/term	617	596	781	773	848
	for UNCG's Gerontology program, because the certified	-	ACM	9	9	18	19	38
	ACM participant did NOT undertake the program.	1 %	ACM	1.5%	1.5%	2.3%	2,5%	4.5%

		Rates for Spring 2002		Rates for 2002-03	002-03			Rates for 2003-04	003-04		Rates for Fall 2004	-all 2004	Total Tuiti	Total Tuition over the Six Terms	CTerms
At Institution	State	Spring In Spring Out	Fall In	Fall Out	Spring in	Spring Out	Fall In	Fall Out	Spring In	Spring Out	Fall In	Fall Out	rl .	Out	Difference
Jacksonville State University University of Alabama at Birmingham	7 7		\$1,620.00	\$3,240,00	\$1,620.00	\$3,240 00	\$1,770,00	\$3,540.00	\$3 242 50	\$6.485.00	\$3 077 00	\$6.154.00	\$5,010.00	\$10,020.00	\$5,010,00
Florida State University			\$163.10	\$570.26	\$178.26	\$670.92	\$178.26	\$670.92						\$1,912.10	\$1,392,48
Florida State University Florida State University	7 2	\$163.10 \$670.26			2116		out till		\$196.27	\$730.80	\$196.27	\$730.80	\$392.54	\$1,461.60.	\$1,069.06
Florida State University	교		GIA		121			Thomas on			\$196.27	\$730.80		\$730.80	\$534.53
Florida State University	료				42	Y CONTRACTOR					\$196.27	\$730.80		\$730.80	\$534.53
Flonds State University	d 0						00 000	90,000,00	00 63 69	CO NOT LO	\$196.27	\$730.80		\$730.80	\$534,53
University of Florida	ᅼᆏ						\$2,463,00	\$9,294.50	\$2,463.00	S 24 25			\$4,926,00	\$18,589,00	\$13,663.00
University of Florida	댒		ION.		(90)		\$2,463.00	\$9,294.50	\$2,463.00	\$9,284,50	\$2,742.00	\$10,679,50		\$29,268.50	\$21,600.50
University of Florida	교				1100				1		\$2,742.00	\$10,679.50		\$10,679.50	\$7,937.50
University of Florida	군 :	\$1,964.00 \$6,856.00							9.00				\$1,964.00	\$6,850.00	\$4,886,00
University of Florida	ヹ	64 024 00 65 ozn nn	60 450 00	40.045.00	60 450 00	60.000.00	1//				\$2,742.00	\$10,679.50	\$2,742.00	\$10,679.50	\$7,937.50
University of Florida			32,132,00	30,010,00	94,132.00	00.010.00	\$2 463 00	\$9.294 FO	\$2 463 00	NG 2008 50			\$6,266.00	\$22,880.00	\$13,612,00
University of Florida	귙	\$1,984.00 \$6,850,00	OIE;										\$1,964,00	\$6,850.00	\$4,886,00
University of Florida	귙				MEAN		\$2,463.00	\$9,294,50	\$2,463.00	\$9,294.50			\$4,926.00	03	\$13,663,00
University of Florida	료 :	\$1,964.00 \$6.850,00			25.)				1501				\$1,964.00		\$4,886,00
University of Florida	2		187		DE.		10.1		977		00 277 00	A40 CTO CO	\$1,964.00	\$6,850.00	\$4,886.00
University of Florida		\$1 964 00 \$6 850 00	22				atili				35,742,00	ng/a/a/ate	\$2,742.00	\$ 10,679.50 \$6.850.00	00,756,74
University of South Florida	. d		161		W.300		\$4,674.36	\$17,578,86	\$3,677,70	\$13 522 20	\$3.354.81	\$12.723.84	\$11,706.87	\$43,824,90	\$32,118.03
Georgia State University	GA		\$1,395.00	\$5,580,00	\$1,395.00	\$5,580.00	\$1,692.00	\$6,498,00	\$1,692.00	\$6,498.00	100		\$6,174.00	\$24,156,00	\$17,982.00
University of Kentucky	⋩	THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NAMED IN COL	\$2,173.25	\$5,782.25	\$2,173.25	\$5,782,25				11 20 00	8		\$4,346,50	\$11,564,50	\$7,218.00
University of New Orleans	4				US.				65	STATE STATE	\$1,592	\$5,114	\$1,592.00	\$5,114.00	\$3,522.00
University of Southern Mississippi	MS							DIXE II SAI	\$1,937	\$2,439	\$2,053	\$2,585	\$3,990.00	\$5,024.00	\$1,034.00
Medical University of South Carolina	သွ မ						01100	0.4	47 400 40		\$6,565.50	\$13,740,00	\$6,565.50	\$13,740.00	\$7,174.50
Medical University of South Carolina	ر ا						\$5,787,50	\$11,21\$	\$5,787.50	\$12,112	\$4,377.00	59,115.00	\$15,952.00	\$33,339,00	\$17,387,00
University of South Carolina	ွ ပွ						rio de				\$1,722.50	23/30:00	\$1,722.50	00,000,00	\$2,007.50
University of South Carolina	SC		\$1,350.00	\$2,922,00	\$1,350.00	\$2 922 00	\$1 552 50	\$3,360,50	100		00.331,14	and along		\$2,130.00	\$4,007,30
University of South Carolina	SC										\$16,000.00	\$23,500,00	\$16,000,00	\$23,500,00	\$7,500,00
University of South Carolina	SC				12		\$1,552.50	\$3,360.50	\$1,552.50	\$3,360,50	\$1,722.50	\$3,730.00	\$4,827.50	\$10,451,00	\$5,623,50
University of South Carolina	SC	/41 			27		\$1,552.50	\$3,360.50	\$1,552.50	\$3,360.50	\$1,722.50	\$3,730,00	\$4,827.50	\$10,451.00	\$5,623.50
Austin Peay State University	Z						N2III	Wall to was the	982	-	\$1,680,00	\$3,888.00	\$1,680.00	\$3,888.00	\$2,208,00
University of Memphis University of Tennessee at Knoxville	2 2	\$2,050.00 \$5,261.00	\$2,251.00	\$5,828,00	\$2,251	\$5,828.00	62 185 00	64 416 00	62 046 00	66 809 90	64 570 00	FO 480 DO	\$6,552.00	\$16,917.00	\$10,365.00
University of Tennessee at Knoxville	K							and the same of th	2,000	on many	\$2,357,00	24.765.00		\$4765.00	\$2 408 00
University of Tennessee at Knoxville	N.			100 Sept.			\$729.00	\$1,473,00	\$2,187.00	\$4,419,00	\$1,572.00	\$3,180,00		\$9,072,00	\$4,584.00
University of Tennessee at Knoxville	Z						oski)				\$2,357.00	\$4,765.00	\$2,357.00	\$4,765,00	\$2,408.00
Midwestern State University	<u> </u>		\$418.00	\$2,489 00	\$418.00	\$2,489.00	\$414.00	\$2,538.00	\$414.00	\$2,538.00	\$384.00	\$2,448.00	\$2,048.00	\$12,502.00	\$10,454.00
Midwestern State University	< <u>×</u>		831		9984		\$299.00	\$1,833.00 63 800.00	2289.00	\$1,833.00			\$598.00	\$3,666.00	\$3,068.00
Midwestern State University	×		1		6(3)			2000000	**		\$624.00	\$3,978.00		00.850.64	\$3,251.00
Midwestern State University	ĭ		287		199	The Part of the	0.000		\$552.00	\$3,384,00	\$624.00	\$3,978.00	69	\$7,362.00	\$6,186,00
George Mason University	\$ \$		129.			157	0			() () () () () () () () () ()	\$3,249.00	\$5,931.00		\$5,931,00	\$2,682,00
George Mason University	× ×						\$1,876.50	\$5,743.5U	\$2,205.00	00 709'S\$	\$3,249,00	25,837,00		\$16,681,50	\$9,351,00
Virginia Commonwealth University	Α×	\$1,428.00 \$4,224.00			UE V		\$963.00	\$2,652,00	\$1,926.00	\$5,304,00	\$337,00	\$884.00	\$3,249.00	\$13.064.00	\$2,682.00
Marshall University	[≥]	65			221		3 10				\$3,359.00	\$7,489,00	\$3,359.00	\$7,489.00	\$4,130.00
West Virginia University	≩	64 F 40 F 40 F 554 4 F F 50	20 707 019	A32 423 C4	24 000 54	100 100	00 101		802.83		\$4,369.00	\$12,711.00	\$4,369.00	\$12,711.00	\$8,342.00
		07 02 100 01 075 010	Difference	\$24 950 16	\$14,88U.51	\$26.403.66	S41,431,62:	\$125,393,28 \$83,061,66	155	\$123,957,50	\$84,644,39	\$202,552.04	\$212,360,94	\$582,819.76	
		Difference -02 \$35,730,16		5	Difference 2002-03	\$51,353.82	Daniel Child	Differe	Difference 2003-04	\$165,467,19 Difference 04-	fference 04-	\$117,907,65		Overall Total	\$370.458.82
	arri	ı				-		The second secon	П	The same of the same of		0111		ı	802 C. T. C.

ACM Pilot Program: Final Report

Appendix G. Tuition Difference between In-State and Out-of-State Rates for Out-of-State ACM Participants: Fall 2002 through Fall 2004

			Rates for 2002-03	2002-03			Rates for 2003-04	2003-04		Rates for Fall 2004	Fall 2004	Total Tuitio	Total Tuition Over the Five Terms	e Terms
From	At UNC Institution	Fall In	Fall Out	Spring In	Spring Out	Fall In	Fall Out	Spring In	Spring Out	Fall In	Fall Out	<u>=</u>	Out	Difference
₹	Appalachian State University				いない	\$834.00	\$5,588,00	\$834.00	\$5,588.00	\$946.50	\$5,738.00	\$2,614.50	\$16,914,00	\$14,299.50
Z	Appalachian State University					\$834.00	\$5,588.00					\$834.00	\$5,588.00	\$4,754.00
X	Appalachian State University					180				\$946.50	\$5,738,00	\$346.50	\$5,738.00	\$4,791.50
Α	Appalachian State University					016		contri	The same	\$946.50	\$5,738.00	\$946.50	\$5,738.00	\$4,791,50
<u> </u>	Appalachian State University					500		and the				\$0.00	\$0.00	\$0.00
ΑN	Appalachian State University						N. C.			\$946,50	\$5,738,00	\$946.50	\$5,738.00	\$4,791.50
ΑV	Appalachian State University	\$794.50		\$794.50	\$5,338.00	\$834.00	\$5,588.00	\$834.00	\$5,588.00			\$3,257 00	\$21,852.00	\$18,595,00
ΑV	Appalachian State University	\$794.50	\$5,338.00				The state of the s			110		\$794.50	\$5,338.00	\$4,543.50
Z	Appalachian State University									\$946,50	\$5,738,00	\$946.50	\$5,738.00	\$4,791,50
N	Appalachian State University							mini		\$946.50	\$5,738,00	\$946.50	\$5,738.00	\$4,791.50
SC	Appalachian State University	\$794.50	\$5,338,00	\$794.50	\$5,338,00	\$834.00	\$5.588.00	\$834 00	\$5.588.00	\$946.50	\$5,738,00	\$4,203,50	\$27,590,00	\$23,386,50
8 2	Appalachian State University)))			\$946.50	25 738 00	\$946.50	\$5738.00	\$4 791 50
S	Fast Carolina University	\$948.00	\$5 866 00	\$948.00	\$5 866 00	8995 50	\$6 116 00	\$995 50	\$6.118.00	\$1 108 00	\$6.266,00	\$4 995 00	\$30,230,00	\$25 235 00
<u> </u>	Cost Carolina University		000°C€	P = 1	2000	00000	? ?	6005.50	CE 146 OF	64 108 00	00000000	69 403 EO	430,230,00	640.770.50
5 5	Fast Carollia Cillydishy					1000	And and and	000000	000000000000000000000000000000000000000	00.000	00,000,00	42,103.30	\$12,002.00	0000000
S :	East Carollia University		in the state of			00.0884	90, 10,00	9330.00	00'110'00	41,100.00	40,000,00	00.880,04	\$ 18,498,00	00.885,014
8	East Carolina University					\$395.50	\$6,116.00	\$995.50	\$6,116.00			\$1,991.00	\$12,232.00	\$10,241,00
×	East Carolina University				Ç	\$995.50	\$6,116.00	\$995.50	\$6,116.00	\$1,108.00	\$6,256,00	\$3,099,00	\$18,498.00	\$15,399.00
SC	East Carolina University	\$948.00	\$5,866.00	\$948.00	\$5,866.00	\$995.50	\$6,116.00	\$995.50	\$6,116.00	\$1,108.00	\$6,266,00	\$4,995.00	\$30,230.00	\$25,235.00
۸۷	East Carolina University									\$1,108.00	\$6,266,00	\$1,108.00	\$6,266.00	\$5,158.00
SA.	East Carolina University				10000000000000000000000000000000000000	1013				\$1,108.00	\$6,266,00	\$1,108.00	\$6,266.00	\$5,158,00
QW	East Carolina University	\$948.00	\$5,866,00	\$948.00	\$5,866,00	\$995.50	\$6.116.00	\$995.50	\$6,116,00			\$3.887.00	\$23,964.00	\$20,077,00
ш	Fast Carolina University					2.390		\$995.50	\$6.116.00	\$1 108.00	\$6 268 OD	\$2 103 50	\$12.382.00	\$10 278 50
. C	Fast Carolina University				THE CHARLES	\$995.50	46 118.00	\$995.50	\$6 116 00	\$1.108.00	\$6.256.00	\$3 000 00	\$18 498 00	\$15,399,00
₹	INC State University				CONTRACTOR OF THE PARTY OF THE					\$1,706.50	\$7.730.50	\$1,706.50	\$7,730.50	\$6,024.00
0	LIND Change Line		THE PERSON NAMED IN		ON THE PROPERTY OF THE PARTY OF				WW. Toolson	64 70E ED	02 020 50	64 70E ED	00 000 om	00.120,00
2 1	ONC Chapel Hill						200			00.007,14	98,330,50	00.007,14	96,056,8¢	\$5,524.00
Z [UNC Chapel Hill				() () () () () () () () () ()	DC.18C,14	\$7,580,50	\$1,581.5U	05:086,7¢	\$1,706.5U	38,330.50	\$4,869.50	\$23,491.50	\$18,622,00
H H	UNC Chapel Hill			\$1,506.00	09'066'7\$	0000						\$1,506.00	\$7,330,50	\$5,824.50
5	UNC Chapel Hill									\$1,706.50	\$8,330,50	\$1,706.50	\$8,330,50	\$6,624.00
۸۸	UNC Chapel Hill					\$1,581.50	\$7,580.50	\$1,581.50	\$7,580.50	\$1,706.50	\$8,330.50	\$4,869.50	\$23,491.50	\$18,622.00
ΑN	UNC Chapel Hill									\$1,706.50	\$8,330,50	\$1,706.50	\$8,330.50	\$6,624,00
긥	UNC Chapel Hill					966	10000000000000000000000000000000000000		ă M	\$1,706.50	\$8,330.50	\$1,706.50	\$8,330.50	\$6,624.00
٨٨	UNC Chapel Hill		THE PARTY OF THE P							\$1,706.50	\$8,330.50	\$1,706.50	\$8,330.50	\$6,624,00
₹	UNC Charlotte				A 500 P	HE				\$1,102.00	\$6,205.50	\$1,102.00	\$6,205.50	\$5,103.50
₹	UNC Charlotte						の出出の	078		\$1,102.00	\$6,205,50	\$1,102.00	\$6,205.50	\$5,103,50
≥W	UNC Charlotte						The state of the s		が の 次 を	\$1,102.00	\$6,205,50	\$1,102.00	\$6,205.50	\$5,103,50
AL	UNC Charlotte					\$989.50	\$6,055.50	\$989.50	\$6,055.50	\$1,102.00	\$6,205.50	\$3,081,00	\$18,316,50	\$15,235.50
₹	UNC Greensboro				据	NE.			THE COLUMN	\$1,056.00	\$6,581,00	\$1,056.00	\$6,581.00	\$5,525.00
GA	UNC Greensboro					1016				\$1,056.00	\$6,581.00	\$1,056.00	\$6,581.00	\$5,525.00
SC	UNC Greensboro											\$0.00	\$0.00	\$0.00
≩	UNC Greensboro									\$1,056.00	\$6,581,00	\$1,056.00	\$6,581.00	\$5,525,00
SC	UNC Greensboro	\$898.50	\$6,181.00	\$898.50	\$6,181,00	\$943.50	\$6,431.00	\$943.50	\$6,431.00	\$1,056.00	\$6,581.00	\$4,740.00	\$31,805.00	\$27,065.00
Z	UNC Greensboro					\$943.50	\$6,431.00	\$943.50	\$6,431.00	\$1,056.00	\$8,581.00	\$2,943.00	\$19,443.00	\$16,500.00
SC	UNC Greensboro	\$898.50	\$6,181,00	\$898.50	\$6,181.00	\$943.50	\$6,431.00	\$943.50	\$6,431.00	\$1,056.00	\$6,581.00	\$4,740.00	\$31,805.00	\$27,065,00
\ \	UNC Greensboro									\$1,056.00	\$6,581.00	\$1,058.00	\$6,581.00	\$5,525.00
Z	UNC Greensboro	\$898.50	\$5,181,00	\$898,50	\$6,181.00	\$943.50	\$6,431.00	\$943.50	\$6,431.00	\$1,056.00	\$6,581.00	\$4,740.00	\$31,805.00	\$27,065.00
\$	UNC Greensboro									\$1,056.00	\$6,581,00	\$1,056.00	\$6,581.00	\$5,525.00
		\$7,923.00	\$52,155.00	\$8,634.50	\$54,147.50	\$18,231,00:	\$112,104.50	\$19,388,00	118,748.50	\$45,108.00	\$252,393.00	\$99,284.50	\$589,548.50	
		Difference	\$44,232.00	Difference	\$45,513,00	Difference	\$93,873,50	Difference	\$99,360.50					
			Differ	Difference 2002-03	\$89,745.00		Diffe	Difference 2003-04	\$193,234.00	Difference 04-	\$207,285.00	Ove	Overall difference	\$490,264.00

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Appendix H. Minimum Cost of Establishing New Degree Programs to Accommodate North Carolina's ACM Participants

V.	
Weighted average faculty salary for UNC institutions, 2004-05	\$68,508
Plus 20% fringe	\$13,702
Total cost of weighted average faculty salary	\$82,210
For distinctly different programs (26), a UNC institution would have to add at least two new faculty for each	\$4,274,899
For programs with some overlap (5), a UNC institution would have to add at least one new faculty for each	\$411,048
Total estimated minimum cost to establish new degree programs to accommodate NC ACM participants	\$4,685,947