#### THE DIVISION OF BUSINESS AND FINANCE

# "Report on the Adequacy of Multi-Campus Colleges & Off-Campus Center Funds"

#### Introduction

Since 1998, the North Carolina General Assembly has appropriated funds for the operations of Multi-Campus Colleges (MCC's) and Off-Campus Centers (OCC's). The funding has been used to supplement the duplicative costs of staffing these locations. The duplicative costs were validated in a cooperative study conducted by the Division of Business and Finance and the Finance Committee of the North Carolina Association of Community College Presidents over a two-year period (1997-1999). The study revealed that because of the need for management and student support services, community colleges were forced to re-allocate limited funds from the main campus to both MCC and OCC locations. As a result of the study's findings, the State Board of Community Colleges adopted a funding formula for MCC's and OCC's early in calendar year 2000. That formula has remained intact, with only minor adjustments.

Following several sessions of incremental funding, the 2004 Session of the General Assembly found that "additional data was needed to determine the adequacy of multi-campus and off-campus center funding." Toward that end, the Assembly directed that the System Office gather expenditure information about the use of state appropriated funds at MCC's and OCC's by September 1 of each fiscal year. In addition, the General Assembly directed that:

"The Community Colleges System Office shall report on these expenditures to the Education Appropriation Subcommittees of the House of Representatives and the Senate, the Office of State Budget and Management, and the Fiscal Research Division by October 1, of each year. Notwithstanding any other provision of law, funds appropriated to the Community Colleges System Office for multi-campus colleges or off-campus centers shall be used only for the administration of the multi-campus colleges or off-campus centers for which the funds were allotted. These funds shall not be transferred to any other campus or center, or used for any other purpose."

<sup>&</sup>lt;sup>1</sup> Section 8.9 of Session Law 2004-124.

<sup>&</sup>lt;sup>2</sup> Ibid.

#### Purpose and Definitions

The purpose of the State Board of Community Colleges' policy on off-campus centers and multicampus colleges is to help ensure that appropriate geographic access is provided to community college programs and services while minimizing the unnecessary duplication and proliferation of facilities and the impact on existing college campuses and centers.

An off-campus center functions as a convenience location to provide appropriate population and geographic access for community outreach, testing, faculty/staff offices, as well as literacy, continuing education, and curriculum instruction. Students may complete certificates or diplomas at centers, but due to the level of support services such as libraries, student development services, etc., students would not normally be able to complete the associate degree at an off-campus center. An off-campus center will be located within a college's service area (location depends upon geographic and population access needs). Since the creation of an off-campus center operation requires the duplication of specific base formula allotment positions and functions, a base formula allotment adjustment is applied for State Board approved centers that generate more than 50 BFTE.

A multi-campus college functions as a convenience location in the service area to provide appropriate population and geographic access for community outreach, testing, faculty/staff offices, as well as literacy, continuing education, and curriculum instruction. Students may complete certificates, diplomas, and associate degrees at multi-campus locations. Comprehensive instructional support functions including areas such as libraries, student development services, etc., are parts of the operation. A multi-campus college must provide students the opportunity to complete at least one associate degree at each campus of a multi-campus college.

#### Background

At a fall 1997 Association of Community College Presidents (NCACCP) meeting at Wayne Community College, the Association agreed to support the inclusion of funding for multi-campus colleges in the 1998-99 Consensus Budget Request. It was also agreed that an appropriate analysis of costs be undertaken to document a basis for supplemental funding. From 1997 through 1999, the System Office and NCACCP Finance Committee undertook this study. At the October 1998 NCACCP Finance Committee meeting, a survey instrument was completed, and approved for distribution.

From November 1998 through January 1999, NCACCP Finance Committee and System Office – Division of Business and Finance worked on the survey, compiled the results, and formulated a report. At a January 1999 meeting, the NCACCP Finance Committee discussed and analyzed the results. The results indicated that based upon multiple factors (average FTE, facility size, personnel and other costs), three groupings of multi-campus colleges and off-campus centers each could be established for supplemental funding purposes. It was clear that there was an increased cost per site of operating multi-campuses and off-campus centers. The consensus at the January meeting was that further detailed analysis of the "duplicate" costs of campus and center operations be conducted.

At their February 17, 2000 meeting, the State Board of Community Colleges (State Board) gave final approval to policy which permanently established a funding formula for MCC and OCC. The funding formula for multi-campus colleges and off-campus centers consists of three items:

- An FTE "level" of campus size (center or campus);
- the budgeted FTE, based upon the greater of the current year, or three-year average; and,
- a "formula duplication adjustment"

The "formula duplication adjustment" is revised annually based upon the enrollment allotment value. The value for 2004-05 was \$1,122 per FTE. A maximum amount of funding per "level" is established biennially, based upon inflation factors. The values notwithstanding, State Board policy has remained unchanged since 2000.

#### Legislative Appropriations

The General Assembly began appropriating funds in the 1999 Session for multi-campus colleges. The General Assembly has directed how each of the appropriations is to be allocated. The directions have not necessarily been according to the State Board approved formula. The 2004 Session of the General Assembly fully funded all State Board approved MCC's, consistent with the Board's formula<sup>3</sup>, and provided initial funding for OCC's.

The following chart illustrates the history of state appropriations for multi-campus colleges (MCC) and off-campus centers (OCC).

1998:	\$ 650,000	The Committee Report <sup>4</sup> directed that the funds be distributed evenly to MCC
1999:	\$1,000,000	The Committee Report <sup>5</sup> directed that the funds be distributed evenly to MCC
2000:	\$0	
2001:	\$0	
2002:	\$0	
2003:	\$ 300,000	The Committee Report <sup>6</sup> designated \$102,591 per MCC campus, with mid-
		year campus start-ups receiving a pro-rata share. Funds remaining in the line
		item at year-end are to revert.
2004:	\$8,300,000	The Committee Report <sup>7</sup> designated \$6.9 million to MCC, \$1.39 million to
		OCC >50 FTE, and \$10,000 to OCC <50 FTE
2005:	\$ 976,832	The Committee Report <sup>8</sup> designated an additional \$1,376,832 to fund three (3)
		MCC's, and reduced funding to the OCC's by \$400,000

\$11,226,832 TOTAL Funding Provided by the General Assembly since 1998

<sup>&</sup>lt;sup>3</sup> Session Laws 2004-124

<sup>&</sup>lt;sup>4</sup> Conference Committee Report on the Continuation, Capital and Expansion Budget; July, 1998; Item #64

<sup>&</sup>lt;sup>5</sup> Conference Committee Report on the Continuation, Capital and Expansion Budget; June 29, 1999; Item #81

<sup>&</sup>lt;sup>6</sup> Conference Committee Report on the Continuation, Capital and Expansion Budget; June 28, 2003; Item #67

<sup>&</sup>lt;sup>7</sup> Conference Committee Report on the Continuation, Capital and Expansion Budget; July 17, 2004; Item #71,72

<sup>&</sup>lt;sup>8</sup> Conference Committee Report on the Continuation, Capital and Expansion Budget; August 8, 2005; Items #121,122

#### Allocation of Funds: Fiscal Year 2004-05

For fiscal year 2004-05, the State Board allocated \$8,828,116 for Multi-Campus Colleges; \$1,390,000 for Off-Campus Centers with more that 50 FTE; and \$10,000 for Off-Campus Centers with less than 50 FTE. The allocation by location, including the budgeted FTE enrollment, is found in ATTACHMENTS A, B AND C respectively. The total budgeted FTE for MCC's was 11,503, therefore the amount of funds budgeted per capita was \$767.46. The total budgeted FTE for OCC's was 7,272, therefore the amount of funds budgeted per capita was \$192.52. This compares unfavorably to the budgeted enrollment allotment value, the multiplier used in the State Board formula, of \$1,122. In effect, MCC's were budgeted at 68.4 percent of the State Board Formula – "Enrollment Allotment" value per FTE, and OCC's were budgeted at 17.2 percent.

#### Expenditure Analysis: Fiscal Year 2004-05

#### A. System Wide Aggregated Data

As directed by the General Assembly<sup>9</sup>, the Division of Business and Finance developed and distributed to all community colleges that operate a State Board approved multi-campus college or off-campus center an expenditure instrument on July 29, 2005. The instrument was designed to capture all expenditure data, regardless of fund source, for the period ending June 30, 2004. This includes expenditures from the state allotment, other state formula-funded expenditures, county expenditures, and the expenditure of funds from a college's "institutional funds budget.<sup>10</sup> The information report was due to the Division of Business and Finance by September 1, 2005.

#### Multi-Campuses:

As depicted in ATTACHMENT D (for Multi-Campus Colleges), the state allotment was \$8,828,116 for MCC's. The expenditures from this funding source were \$8,662,559, or 98.1 percent of allotment. There were other state funds expended for MCC operations however. The expenditure of other state funds, including state aid formula funds, was \$35,467,814. Therefore, colleges expended four times the amount of other state funds for MCC's than was allotted. Stated another way, the MCC special allotment represented only 19.6 percent of total state expenditures.

In addition to the \$44 million of state expenditures, another \$23.1 million was expended in local funds. These funds were used to cover salaries, current services (utilities, repairs, maintenance, and communications), fixed charges and capital outlay. Finally, approximately \$4.36 million was expended in institutional funds. These expenditures included salaries, current services, and equipment.

The total amount of funds expended from all sources at all MCC's was approximately \$71.6 million. Therefore, the amount of special allotment expended for MCC's (\$8.67 million) represents 12.1 percent of the total expenditures.

<sup>9</sup> Section 8.9 of Session Law 2004-124

<sup>&</sup>lt;sup>10</sup> General Statute 115D-32 requires that all maintenance of plant expenditures (utilities, custodial care, repairs to facilities, etc) be made from local funds. General Statute 115D-54 defines Institutional Funds to include auxiliary enterprises, and certain items of operating expense (student expenses, capital outlay, subscriptions, etc).

#### Off-Campus Centers:

As depicted in ATTACHMENT E (for Off-Campus Centers), the state allotment was \$1,399,631 for OCC's. The expenditures from this funding source were \$1,353,055, or 96.7 percent of allotment. There were other state funds expended for OCC operations however. The expenditure of other state funds, including state aid formula funds, was \$30,550,545. Therefore, colleges expended 22.6 times the amount of other state funds for OCC's than was allotted. Stated another way, the OCC special allotment represented only 4.2 percent of total state expenditures.

In addition to the \$31.9 million of state expenditures, another \$6.6 million was expended in local funds. These funds were used to cover salaries, current services (utilities, repairs, maintenance, and communications), fixed charges and capital outlay. Finally, approximately \$4.6 million was expended in institutional funds. These expenditures included salaries, current services, and equipment.

The total amount of funds expended from all sources at all OCC's was approximately \$43.1 million. Therefore, the amount of special allotment expended for OCC's (\$1.35 million) represents 3.1 percent of the total expenditures.

#### A-1. How were the Funds Used (Aggregated Data)?

The research conducted about multiple locations in 1997-99 indicated that the biggest expense to and drain on the budgets of the main campus of colleges was the duplication of personnel. In effect, having to replicate the administrative structure at multiple locations took resources away from the main campus. A lesser factor, but one at the time that created another budget shortage, was the operating (not maintenance of plant or communication – local expense) costs associated with multiple locations. This included supplies, materials, and capital costs. The research concluded that supplemental funding, based upon the Enrollment Allotment value that pays for additional staff and supplies, would help offset some of the duplicative cost of operating multiple locations. The important question to be answered, therefore, is how were the supplemental funds used?

#### Multi-Campuses:

Of the \$8.6 million expended for MCC's, \$8.1 million (94.6%) was expended for personal services (salaries and benefits). This validates the original research and findings about duplicative staffing costs being the biggest drain on main campus budgets. In addition, ~\$200,000 (2.3%) was spent on supplies and materials (office supplies), \$127,259 (1.5%) on current services (travel and advertising), and \$133,312 (1.6%) on capital outlay (office and data processing equipment).

<sup>&</sup>lt;sup>11</sup> Division of Business and Finance and NCACCP Finance Committee: "Need for Additional Funding & Re-definition of 'Off-Campus Centers'", July 1999.

#### Off-Campus Centers:

Of the \$1.35 million expended for OCC's, \$1.34 million (99.1%) was expended for personal services (salaries and benefits). In addition, \$4,641 (.3%) was spent on supplies and materials (office supplies), \$6,652 (.5%) on current services (travel and postage), and ~\$900 (.1%) on capital outlay (office and data processing equipment).

#### B. College - Specific Data

As explained in the "Aggregated Data" portion of this report, far more state funds were expended in operating multi-campus colleges and off campus centers than were provided in the special allotments. Why? The State Board allocation formula sets a "cap" on the maximum amount that a college can earn in funding for both MCC's and OCC's. This "cap" is significantly below the true operating cost. Why was the cap established? Because it was understood at the time the original research was done that the true cost of operating multiple locations was staggering, and likely not to be completely funded by the General Assembly. As such, a reasonable and moderate funding formula was developed by the Division of Business and Finance, and approved by the State Board. It should be noted that while the cost was high, it represented only a fraction of the cost associated with operating another stand-alone college. Again, why? Because none of the "Base Allotment" is replicated in the funding for multiple locations, and the cost avoidance of establishing a new college versus operating a multi-campus college is huge.

#### Multiple Campuses:

The effects of enrollment growth each year at multiple locations, which sometimes grow at a faster rate than the main campus, create even more pressure on a moderate funding formula. Currently, fourteen (14) of the twenty-three (23) (61%) multi-campus locations actually should earn more dollars than they are funded for under the current State Board formula. The predicted annual cost in total dollars for fully funding MCC's is \$15.01 million, or 170 percent more than the current allotment. Perhaps this begs the question of whether the current funding formula should be revisited. It also raises the question of whether enrollment growth should be funded at each MCC.

With that understanding, it is no surprise that all but one (Gaston – Lincoln County) of the MCC locations spent substantially more in state funds than they were allotted. The range was from 120 percent to 11.5 times (Rowan Cabarrus – Cabarrus County) the allotment. The average was in the 400 percent range. A college-by-college comparison of funding to total state expenditures s found in ATTACHMENT F.

<sup>&</sup>lt;sup>12</sup> The "Base Allotment" in the State Aid Formula includes 29 positions and \$28,471 of other cost funds, totaling \$1,685,463. This amount is allocated to each of the 58 community colleges. Research indicates that this amount is necessary to open the doors of a college with minimal staff. The estimated minimal cost of opening a new college is \$8 million.

#### Off-Campus Centers:

The 2004 Session of the General Assembly directed that the \$1.4 million of funding for OCC's be split, with \$1.39 million designated for centers with >50 FTE, and \$10,000 designated for centers with <50 FTE. Under the State Board's policy, centers with <50 FTE do not receive funding. The total funding request for OCC's had been \$4.1 million for 2004-05. Therefore, the General Assembly funded approximately 35 percent of the State Board's request and the college's need.

With only minor exceptions (spent slightly less, or the exact amount) the majority of the sixty-three (63) State board approved centers expended more state funds than were allotted. A college-by-college report is found in **ATTACHMENTS G & H.** While the allotment for OCC's with > 50 FTE was \$1.39 million, the total expenditures from all state funds was \$28.6 million. And, while the OCC's with <50 FTE received only \$10,000, their total state expenditure was \$3.25 million.

#### Summary

In compliance with the express intent of the General Assembly, the State Board has met the reporting requirement of Session Law 2004-124. In so doing, it has been determined that the several community colleges have expended the special appropriations that they received for multiple locations consistent with legislative intent. Funds were not transferred to other locations, but in fact additional funds were needed to maintain MCC and OCC locations. No funds were used for non-state approved purposes. Funds were used, consistent with law, for administrative purposes. Of concern in conducting this analysis is the appropriate funding level of both MCC's and OCC's. Further conversations with the General Assembly may be in order about this concern, to include funding enrollment growth.

NOTE: Each of the fifty-eight individual college survey responses is available for inspection. The volume of the survey responses total well over two hundred pages, and as such has not been replicated for this report. The information is, however, available for inspection at any time in the Office of the Vice President for Business and Finance

<sup>&</sup>lt;sup>13</sup> Section 8.9 of Session Laws 2004-124.

<sup>&</sup>lt;sup>14</sup> State Board of Community Colleges: "2004-05 Consensus Budget Request." March 2004.

## NORTH CAROLINA COMMUNITY COLLEGE SYSTEM MULTI CAMPUS FUNDING FY: 2004-05

COMMUNITY COLLEGES	CAMPUS TITLE	TOWN	FTE ENROLLMENT	FUNDING PER CAMPUS	TOTAL ALLOTMENT
Caldwell CC	Materiae Chy Compus	Hudson Boone	670	\$ 525,000	\$ 525,000
-	Watauga Cty. Campus	Боопе	070	φ 323,000	ψ 323,000
Cape Fear CC	North Campus	Wilmington Wilmington	595	525,000	525,000
Central Carolina CC	Chatham Cty. Campus Harnett Cty. Campus	Sanford Pittsboro Lillington	288 695	309,888 525,000	834,888
Central Piedmont CC	North Campus Northeast Campus South Campus	Charlotte Huntersville Charlotte Matthews	586 434 1435	525,000 466,984 575,000	
. =	Southwest Campus West Campus	Charlotte Charlotte	591 302	525,000 324,952	2,416,936
College of The Albemarle	Dare Cty. Campus	Elizabeth City Manteo	299	321,724	321,724
Craven CC	Havelock/Cherry Point Campus.	New Bern Havelock	297	319,572	319,572
Edgecombe CC	Rocky Mount Campus	Tarboro Rocky Mount	726	525,000	525,000
Gaston College	Lincoln Cty. Campus	Dallas Lincolnton	495	475,000	475,000
Guilford TCC	Greensboro Campus	Jamestown Greensboro	765	525,000	525,000
Rowan-Cabarrus CC	Cabarrus Cty. Campus	Salisbury Concord	1378	575,000	575,000
South Piedmont CC (East Campus)	West Campus (Brewer Dr., Union Cty.)	Polkton Monroe	346	372,296	372,296
Vance-Granville CC	Franklin Cty. Campus Granville Cty. Campus	Henderson Louisburg Creedmoor	438 387	471,288 416,412	887,700
Wake TCC	Health Sciences Campus	Raleigh Raleigh	776	525,000	525,000
TOTAL			11,503		\$ 8,828,116

NOTE: A "Center had to generate >50 FTE to be eligible for funding, and the first 50 FTE were excluded from the calculation.

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### NORTH CAROLINA COMMUNITY COLLEGE SYSTEM OFF CAMPUS CENTER FUNDING DISTRIBUTION OF \$1.39 MILLION TO CENTERS WITH > 50 FTE

COMMUNITY COLLEGES	OFF CAMPUS CENTER TITLE	TOWN	FTE ENROLLMENT	FUNDING PER CENTER	TOTAL ALLOTMENT
Alamance CC	Burlington Ctr.	Graham Burlington	96.3	19,679	\$ 19,679
Asheville-Buncombe TCC	Enka Ctr. Madison Cty. Ctr.	Asheville Enka Marshall	54.0 87	11,035 17,779	28,814
Bladen CC	Kelly/East Arcadia Ctr.	Dublin Kelly	103.7	21,191	21,191
Blue Ridge CC	Transylvania Cty. Ctr.	Flat Rock Pisgah Forest	275.3	56,258	56,258
Brunswick CC	Leland Ctr.	Supply Leland	78	15,939	15,939
Caldwell CC & TI	Watauga Cty. Cont. Ed. Ctr.	Hudson Boone	66.7	13,630	13,630
Cape Fear CC	Burgaw Ctr. (Pender Cty.) Hampstead Ctr. (Pender Cty.)	Wilmington Burgaw Hampstead	77 110	15,735 22,479	38,214
Catawba Valley CC	Alexander Cty. Ctr.	Hickory Taylorsville	63	12,874	12,874
Central Carolina CC	School of Telecommunications (Ctr.) Siler City. Ctr. (Chatham Cty.)	Sanford Sanford Siler City	58.7 115	11,995 23,500	35,495
Central Piedmont CC	West Center (Allegany St.)	Charlotte Charlotte	99	20,231	20,231
College of The Albemarle	Chowan Cty. Ctr.	Elizabeth City Edenton	 135	27,587	27,587
Davidson County CC	Davie Cty. Ctr.	Lexington Mocksville	138	28,201	28,201
Durham TCC	Northern Durham Ctr.	Durham Durham	217	44,344	44,344
Fayetteville TCC	Spring Lake Ctr.	Fayetteville Spring Lake	715.3	146,173	146,173
Forsyth TCC	Carver Road Ctr. Kernersville Ctr. West Ctr.	Winston-Salem Winston Salem Kernersville Winston-Salem	262 229 454.3	53,540 46,797 92,837	193,174
Guilford TCC	Aviation Ctr. High Point Ctr.	Jamestown Greensboro High Point	68 322	13,896 65,801	79,697
Haywood CC	Continuing Ed. Ctr. High Tech. Ctr.	Clyde Clyde Waynesville	144 149	29,427 30,448	59,875
Lenoir CC	Greene Cty. Ctr. Jones Cty. Ctr.	Kinston Snow Hill Trenton	177 66	36,170 13,487	49,657

### NORTH CAROLINA COMMUNITY COLLEGE SYSTEM OFF CAMPUS CENTER FUNDING DISTRIBUTION OF \$1.39 MILLION TO CENTERS WITH > 50 FTE

COMMUNITY COLLEGES	OFF CAMPUS CENTER TITLE	TOWN	FTE ENROLLMENT	FUNDING PER CENTER	TOTAL ALLOTMENT
Martin CC	Bertie Cty. Ctr.	Williamston Windsor	100	20,435	20,435
Mitchell CC	Mooresville Ctr.	Statesville Mooresville	163	33,309	33,309
Piedmont CC	Caswell Cty. Ctr.	Roxboro Yanceyville	312	63,758	63,758
Randolph CC	Archdale Ctr.	Asheboro Archdale	88.3	18,044	18,044
Richmond CC	Continuing Education Ctr.	Hamlet Rockingham	ا 110.3	22,540	22,540
Robeson CC	Lumberton Extension Ctr. Pembroke Extension Ctr.	Lumberton Lumberton Pembroke	85.3 137	17,431 27,996	45,427
Rowan-Cabarrus CC	Cloverleaf Plaza Ctr.	Salisbury Kannapolis	178.8	36,538	36,538
Sandhills CC	Hoke Cty. Ctr.	Pinehurst Raeford	111	- 22,683	22,683
South Piedmont CC (East Campus)	Wadesboro Cont. Ed. Ctr.	Polkton Wadesboro	62	12,670	12,670
Stanly CC	Western Stanly Ctr.	Albemarle Locust	140	28,609	28,609
Surry CC	Yadkin Cty. Ctr.	Dobson Yadkinville	79	16,144	16,144
Tri-County CC	Graham Cty. Ctr.	Murphy Robbinsville	166	33,922	33,922
Vance-Granville CC	Warren Cty. Ctr.	Henderson Warrenton	120.7	24,665	24,665
Wake TCC	Adult Education Ctr.	Raleigh Raleigh	248.3	50,741	50,741
Wilkes CC	Alleghany Cty. Ctr. Ashe Cty. Ctr.	Wilkesboro Sparta West Jefferson	73 214	14,918 43,731	58,649
Wilson TCC	Police Academy Ctr.	Wilson Wilson	53	10,833	10,833
TOTAL			6,802.0		\$ 1,390,000

<sup>\*</sup>Section 8.9 of HB 1414

# NORTH CAROLINA COMMUNITY COLLEGE SYSTEM OFF CAMPUS CENTER FUNDING DISTRIBUTION OF \$10,000 TO CENTERS WITH < 50 FTE FY: 2004-05

COMMUNITY COLLEGES	OFF CAMPUS CENTER TITLE	TOWN	FTE ENROLLMENT	FUNDING PER CENTER	TOTAL ALLOTMENT
Brunswick CC		Supply		:(e:	
	Southport Ctr.	Leland	32.3	662	\$ 662
Caldwell CC & TI	Adm. Sup./Basic Skills Ctr. (Watauga Cty.)	Boone Boone	2.7	- 55	55
College of The Albemarle	Riverside Ext. Ctr.	Elizabeth City Elizabeth City	2	41	41
Fayetteville TCC	Firefighting Facility Ctr.	Fayetteville Fayetteville	31	635	635
Guilford TCC	Small Business Ctr.	Jamestown Greensboro	9	184	184
Isothermal CC	Polk Cty. Ctr.	Spindale Columbus	44	902	902
Lenoir CC	Aviation Ctr. Walstonburg Ctr. (Greene Cty) West Boundary Street Ctr.	Kinston Kinston Walstonburg LaGrange	19.3 3.3 9.3	396 68 191	655
Mayland CC	Avery Cty. Ctr. Yancey Cty. Ctr.	Spruce Pine Newland Burnsville	39 46	799 943	1,742
McDowell TCC	Marion Ctr.	Marion Marion	39	799	799
Richmond CC	James Nursing Bldg. (Ctr.) Scotland Cty. Ctr.	Hamlet Hamlet Laurinburg	0.7 42	14 861	875
Robeson CC	Emergency Training Ctr.	Lumberton Lumberton	49.3	1,010	1,010
Southeastern CC	Bus./Ind. Trng. Ctr.	Whiteville Whiteville	18	369	369
Southwestern CC	Macon Cty. Ctr. Swain Cty. Ctr.	Sylva Franklin Bryson City	43 32.3	881 662	1,543
Wayne CC	Aviation Ctr.	Goldsboro Goldsboro	25.7	528	528
TOTAL			487.9		\$ 10,000

<sup>\*</sup>Section 8.9 of HB 1414

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MULTI-CAMPUS Expenditures	Expenditures	All Other	Total			
	Against	State Formula	State	County	Institutional	TOTAL
Personal Services	Allocation	Expenditures	Expenditures	Expenditures	Expenditures	Expenditures
Salaries						
Administrators	\$299,002	\$167,513	\$466,515	\$84,694	\$0	\$551,209
Professional Staff Support Staff	\$4,128,163 \$1,496,980	\$2,037,985 \$1,139,373	\$6,166,148 \$2,636,353	\$489,261 \$216,401	\$405,729 \$105,106	\$7,061,138 \$2,957,860
Faculty	\$0	\$20,152,383	\$20,152,383	\$545,404	\$415,042	\$21,112,829
Service/Maint/Skilled Crafts	\$0	\$0	\$0	\$1,126,446	\$168,833	\$1,295,279
Technical/Paraprofessional	\$865,918	\$1,075,246	\$1,941,164	\$139,821	\$235,906	\$2,316,891
Student Salaries Benefits	\$0	\$22,377	\$22,377	\$13,820	\$13,820	\$50,017
Social Security	\$518,969	\$1,851,628	\$2,370,597	\$193,095	\$109,805	\$2,673,497
Retirement	\$383,063	\$1,200,373	\$1,583,436	\$138,733	\$51,005	\$1,773,174
Medical Ins	\$478,736	\$1,598,818	\$2,077,554	\$224,169	\$125,908	\$2,427,631
Other Benefits	\$0 \$25,421	\$0 \$463.131	\$188.550	\$5,298	\$2,630	\$7,928
Longevity Contracted Services	\$20,421	\$163,131	\$188,552	\$11,269	\$3,462	\$203,283
Contracted Services	\$1,330	\$83,612	\$84,942	\$773,166	\$318,228	\$1,176,336
Contracted Instruction	\$0	\$669,500	\$669,500	\$1,703	\$70,497	\$741,700
Total Personal Services	\$8,197,582	\$30,161,939	\$38,359,521	\$3,963,280	\$2,025,971	\$44,348,772
Supplies & Materials						
Custodial Supplies	\$0	\$61,376	\$61,376	\$104,114	J \$0	\$165,490
Maintenance Supplies Instructional Supplies	\$0 \$0	\$0 \$1,143,053	\$0 \$1,143,053	\$188,325 \$2,019	\$0 \$150.383	\$188,325
Repair Supplies	\$0 \$0	\$1,143,033	\$1,143,053	\$38,815	\$159,383 \$1,767	\$1,304,455 \$40,697
Motor Vehicle Supplies	\$0	\$0	\$0	\$9,736	\$606	\$10,342
Office Supplies	\$135,974	\$500,868	\$636,842	\$24,686	\$18,937	\$680,465
Other Supplies	\$63,140	\$229,710	\$292,850	\$40,037	\$83,625	\$416,512
Audio-Visual Supplies Total Supplies & Materials	\$199,114	\$17,176 \$1,952,298	\$17,176 \$2,151,412	\$407.732	\$0 \$264,318	\$17,176 \$2,823,462
Total Coppings of Materials	,	V 1,000,000	\$0	4101,102	4201,010	ψ <u>ε</u> ,σ <u>ε</u> σ, σ <u>ε</u>
Current Services			\$0			
Travel Expenses In-Slate Travel	\$29,374	\$231,979	\$0 \$261,353	\$4,787	\$8,761	\$274.901
Out-of-State Travel	\$0	\$101,028	\$101,028	\$0	\$821	\$101,849
Registration Fees	\$0	\$93,621	\$93,621	\$50	\$1,324	\$94,995
Communication			\$0			
Postage Telephone	\$9,708 \$0	\$147,286 \$0	\$156,994	\$19,876	\$2,181 \$6,099	\$179,051
Telecommunication Data Charge	\$17,130	\$35,596	\$0 \$52,726	\$355,548 \$6,756	\$6,099	\$361,647 \$59,482
Utilities	V.11.00	<b>V</b> 00,000	402,720	ψο,, σσ	40	400,402
Heat	\$0	\$0	\$0	\$419,185	\$0	\$419,185
Water	\$0	. \$0	\$0	\$156,519	\$0	\$156,519
Electricity Garbage/Sewer	\$0 \$0	\$0 \$0	\$0 \$0	\$1,614,422 \$22,226	\$0 \$4,890	\$1,614,422 \$27,116
Printing & Binding	\$8,392	\$130,649	\$139,041	\$0	\$9,212	\$148,253
Repairs & Maintenance						
Equipment Repairs	\$574	\$45,724	\$46,298	\$14,895	\$5,768	\$66,981
Repairs to Facilities Motor Vehicles	\$0 \$0	ੂ_∠ ≱ \$0 \$0	\$0 \$0	\$257,604 \$5,802	\$0 \$675	\$257,604 \$6,477
Service Contracts	\$8,836	\$56,223	\$65,059	\$846,249	\$7,010	\$918,318
Advertising	\$53,245	\$197,748	\$250,993	\$1,775	\$3,542	\$256,310
Other Current Services	\$0	\$32,454	\$30.4E4	8520	£2.700	600.000
Magazine/Newspaper Subscript Other Current Expense	\$0 \$0	\$141,613	\$32,454 \$141,613	\$536 \$53,702	\$3,700 \$83,087	\$36,690 \$278,402
Student Related Expense	\$0	\$0	\$0	\$48,265	\$6,074	\$54,339
Employee Education Expense	\$0	\$2,502	\$2,502	\$0	\$117	\$2,619
Total Current Services	\$127,259	\$1,216,423	\$1,343,682	\$3,828,197	\$143,281	\$5,315,160
Fixed Charges						
Rental of Property	\$0	\$17,899	\$17,899	\$111,825	\$10,167	\$139,891
Lease/Rental of Equipment Data Processing Software	\$4,792 \$500	\$38,291 \$96,417	\$43,083 \$96,917	\$47,553 \$19,880	\$0 \$11,704	\$90,636 \$138 501
Insurance & Bonding	\$0	\$0	\$0,517	\$135,197	\$1,225	\$128,501 \$136,422
Menberships & Dues	*-		*-	¥1,1	4.1,000	0.00,102
Memberships & Dues	\$0	\$35,242	\$35,242	\$3,759	\$4,874	\$43,875
Accreditation Expense Total Fixed Charges	\$0 \$5,292	\$8,940 \$196,789	\$8,940 \$202,081	\$318,214	\$0	\$8,940
Total Fixed Charges	\$3,252	\$150,705	\$202,001	\$310,214	\$27,970	\$548,265
Capital Outlay						
Office Equipment	\$102,941	\$60,679	\$163,620	\$0	\$5,580	\$169,200
Data Processing Equipment Educational Equipment	\$19,936 \$0	\$254,863 \$1,161,066	\$274,799 \$1,161,066	\$0 \$0	\$32,424 \$600,607	\$307,223 \$1,761,673
Motor Vehicles	\$0	\$85,472	\$85,472	\$2,711	\$787	\$88,970
Other Equipment	\$9,942	\$250,799	\$260,741	\$321,998	\$159,130	\$741,869
Books	\$493	\$96,900	\$97,393	\$0	\$0	\$97,393
Other Capital Outlay Total Capital Outlay	\$133,312	\$30,586 \$1,940,365		\$14,261,679 \$14,586,388	\$1,099,970 \$1,898,498	\$15,392,235 \$18,558,563
. Co. Supriur Colley	⊕ 130,0 1Z	ψ1,040,000	WE, 013, 011	\$17,000,000	91,000,700	φ (0,000,303
GRAND TOTAL	\$8,662,559	\$35,467,814	\$44,130,373	\$23,103,811	\$4,360,038	\$71,594,222
Multi Campus Allotment	\$8,828,116					
FTE	11,503.0					

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OFF CAMPUS CENTERS EXPENDITURES	Expenditures Against	All Other Slate Formula	Total State	County	Institutional	TOTAL
Personal Services	Allocation	Expenditures	Expenditures	Expenditures	Expenditures	Expenditures
Salaries	8070 000	#500.400	8070 750	240 500	***	
Administrators Professional Staff	\$370,336 \$549,159	\$502,423 \$4,131,511	\$872,759 \$4,680,670	\$10,597 \$92,210	\$21,293 \$500,478	\$904,649
Support Staff	\$241,189	\$2,112,093	\$2,353,282	\$109,355	\$161,376	\$5,273,358 \$2,624,013
Faculty	\$0	\$15,245,155	\$15,245,155	\$54,526	\$566,839	\$15,866,520
Service/Maint/Skilled Crafts	\$0	\$1,638	\$1,638	\$1,005,156	\$56,539	\$1,063,333
Technical/Paraprofessional Student Salaries Benefits	\$40,169 \$678	\$780,077 \$5,715	\$820,246 \$6,393	\$7,634 \$0	\$119,027 \$32,130	\$946,907 \$38,523
Social Security	\$53,796	\$1,660,427	\$1,714,223	\$90,535	\$112,610	\$1,917,368
Retirement	\$34,991	\$766,950	\$801,941	\$61,033	\$50,966	\$913,940
Medical Ins	\$48,971	\$1,016,679	\$1,065,650	\$132,610	\$75,711	\$1,273,971
Other Benefits Longevity	\$0 \$1,770	\$9,512 \$87,605	\$9,512 \$89,375	\$9,070 \$5,514	\$13,699 \$3,655	\$32,281 \$98,544
Contracted Services	<b>41,110</b>	45,1000	400,0,0	40,014	40,000	\$0
Contracted Services	\$0	\$68,245	\$68,245	\$599,664	\$172,037	\$839,946
Contracted Instruction Total Personal Services	\$1,341,059	\$1,046,427 \$27,434,457	\$1,046,427	\$0	\$115,339	\$1,161,766
	\$1,341,039	\$27,434,437	\$28,775,516	\$2,177,904	\$2,001,699	\$32,955,119
Supplies & Materials	50	FO	50	£67.666	£4.004	***
Custodial Supplies Maintenance Supplies	\$0 \$0	\$0 \$0	\$0 \$0	\$67,666 \$65,000	\$1,994 \$3,043	\$69,660 \$68,043
Instructional Supplies	\$0	\$1,128,159	\$1,128,159	\$1,B42	\$170,577	\$1,300,578
Repair Supplies	\$0	\$0	\$0	\$12,715	\$9,143	\$21,858
Motor Vehicle Supplies	\$0	\$395	\$395	\$2,890	\$1,820	\$5,105
Office Supplies Other Supplies	\$4,641 \$0	\$180,642	\$185,283	\$4,156	\$12,499	\$201,938
Audio-Visual Supplies	\$0	\$81,582 \$20,407	\$81,582 \$20,407	\$25,056 \$0	\$8,513 \$234	\$115,151 \$20,641
Total Supplies & Materials	\$4,641	\$1,411,185	\$1,415,826	\$179,325	\$207,823	\$1,802,974
Current Services						
Travel Expenses	60.740	6400.000	\$400.01C	64.30	<b>0.40.00</b> :	
in-State Travel Out-of-State Travel	\$2,710 \$0	\$183,930 \$34,672	\$186,640 \$34,672	\$4,724 \$22	\$43,994 \$11,629	\$235,358 \$46,323
Registration Fees	\$0	\$40,068	\$40,068	\$250	\$27,201	\$67,519
Communication						
Postage	\$1,159	\$135,670	\$136,829	\$9,011	\$3,45B	\$149,298
Telephone Telecommunication Data Charge	\$665 \$0	\$0 \$44,912	\$665 \$44,912	\$248,393	\$14,617	\$263,675
Utilities	<b>4</b> 0	\$44,51Z	Φ44,512	\$25,913	\$2,504	\$73,329
Heat	\$0	\$0	\$0	\$446,758	\$2,838	\$449,596
Water	\$0	\$0	\$0	\$86,691	\$366	\$87,057
Electricity	\$0	. \$0	\$0	\$1,212,731	\$20,806	\$1,233,537
Garbage/Sewer Printing & Binding	\$0 \$0	\$0 \$14,680	\$0 \$14,680	\$28,298 <b>\$</b> 0	\$1,337 \$6,573	\$29,635 \$21,253
Repairs & Maintenance	•0	<b>\$14,000</b>	φ14,000	Ψ0	40,575	\$21,200
Equipment Repairs	\$2,076	\$45,618	\$47,694	\$33,470	\$3,901	\$85,065
Repairs to Facilities	\$0	\$0	\$0	\$165,906	\$46,220	\$212,126
Motor Vehicles Service Contracts	\$0 \$27	\$0 \$33,204	\$0 \$33,231	\$3,021 \$429,162	\$276 \$3,324	\$3,297
Advertising	\$15	\$47,693	\$47,708	\$2,188	\$45,966	\$465,717 \$95,862
Other Current Services	***		,	42,.00	V.0(000	000,002
Magazine/Newspaper Subscript	\$0	\$3,670	\$3,670	\$583	\$15,242	\$19,495
Other Current Expense	\$0 \$0	\$99,318 \$0	\$99,318 \$0	\$68,307 \$0	\$76,749	\$244,374
Student Related Expense Employee Education Expense	\$0	\$11	\$11	\$0	\$34,676 \$0	\$34,676 \$11
Total Current Services	\$6,652	\$703,553	\$710,205	\$2,765,428	\$362,975	\$3,838,608
Fixed Charges						
Rental of Property	\$0	\$0 \$49.476	\$0	\$375,782	\$6,120	\$381,902
Lease/Rental of Equipment Data Processing Software	\$255 \$0	\$18,476 \$108,892	\$18,731 \$108,892	\$9,454 \$9,948	\$0 \$9,818	\$28,185 \$128,658
Insurance & Bonding	\$0	\$0	\$100,032	\$128,126	\$10,601	\$138,727
Menberships & Dues			**	*,	,	<b>V</b>
Memberships & Dues	\$0	\$3,240	\$3,240	\$1,274	\$1,833	\$6,347
Accreditation Expense Total Fixed Charges	\$0 \$255	\$1,510 \$139,051	\$1,510 \$139,306	\$524,584	\$28,372	\$1,510
Total Fixed Charges	<b>\$233</b>	\$105,001	φ139,300	\$024,004	\$20,372	\$692,262
Capital Outlay Office Equipment	\$267	\$68,580	\$68,847	\$0	\$17,606	COC AEO
Dala Processing Equipment	\$0	\$233,837	\$233,837	\$0 \$0	\$183,137	\$86,453 \$416,974
Educational Equipment	\$0	\$389,759	\$389,759	\$1,861	\$394,932	\$786,552
Motor Vehicles	\$0	\$0	\$0	\$7,434	\$0	\$7,434
Other Equipment	\$181	\$162,729	\$162,910	\$25,205	\$79,593	\$267,708
Books Other Capital Outlay	\$0 \$0	\$7,394 \$0	\$7,394 \$0	\$0 \$931,288	\$1,181 \$1,336,386	\$8,575 \$2,267,674
Total Capital Outlay	\$448	\$862,299	\$862,747	\$965,788	\$2,012,835	\$2,267,674 \$3,841,370
GRAND TOTAL	\$1,353,055	\$30,550,545	\$31,903,600	\$6,613,029	\$4,613,704	\$43,130,333
Multi Campus Allotment	\$1,399,631		•			
FTE	7,271.9					

Note: Randolph CC and Mayland CC failed to submit reports.

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## NORTH CAROLINA COMMUNITY COLLEGE SYSTEM MULTI CAMPUS EXPENDITURES FY: 2004-05

COMMUNITY COLLEGES	CAMPUS TITLE	TOWN	FTE ENROLLMENT	FUNDING PER CAMPUS	TOTAL STATE EXPENSES
Caldwell CC	Watering Chy Compute	Hudson Boone	670	\$ 525,000	\$ 2,137,008
	Watauga Cty. Campus	Bootie	070	\$ 525,000	φ 2,137,000
Cape Fear CC	North Campus	Wilmington Wilmington	595	525,000	2,727,959
Central Carolina CC	Chatham Cty. Campus Hamett Cty. Campus	Sanford Pittsboro Lillington	288 695	309,888 525,000	370,463 803,915
Central Piedmont CC	North Campus Northeast Campus South Campus Southwest Campus West Campus	Charlotte Huntersville Charlotte Matthews Charlotte Charlotte	4586 434 1435 591 302	525,000 466,984 575,000 525,000 324,952	1,442,779 1,892,181 2,882,293 2,374,358 3,186,124
College of The Albemarle	Dare Cty. Campus	Elizabeth City Manteo	299	321,724	1,169,993
Craven CC	Havelock/Cherry Point Campus.	New Bern Havelock	297	319,572	840,610
Edgecombe CC	Rocky Mount Campus	Tarboro Rocky Mount	726	525,000	3,880,789
Gaston College	Lincoln Cty. Campus	Dallas Lincolnton	495	475,000	475,000
Guilford TCC	طریات Greensboro Campus	Jamestown Greensboro	765	525,000	3,037,160
Rowan-Cabarrus CC	Cabarrus Cty. Campus	Salisbury Concord	1378	575,000	6,906,627
South Piedmont CC (East Campus)	West Campus (Brewer Dr., Union Cty.)	Polkton Monroe	346	372,296	2,281,441
Vance-Granville CC	Franklin Cty. Campus Granville Cty. Campus	Henderson Louisburg Creedmoor	438 387	471,288 416,412	1,206,918 1,321,047
Wake TCC	Health Sciences Campus	Raleigh Raleigh	776	525,000	5,193,709
TOTAL			11,503		\$ 44,130,374

NOTE: A "Center had to generate >50 FTE to be eligible for funding, and the first 50 FTE were excluded from the calculation.

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### NORTH CAROLINA COMMUNITY COLLEGE SYSTEM STATE EXPENDITURES OF CENTERS WITH > 50 FTE

COMMUNITY COLLEGES	OFF CAMPUS CENTER TITLE	TOWN	FTE ENROLLMENT	FUNDING PER CENTER	TOTAL STATE EXPENSES
Alamance CC		Graham		540	
7 Idinando de	Burlington Ctr.	Burlington	96.3	19,679	956,690
Asheville-Buncombe TCC	Enka Ctr. Madison Cty. Ctr.	Asheville Enka Marshall	54.0 87	11,035 17,779	1,270,454 232,714
Bladen CC	Kelly/East Arcadia Ctr.	Dublin Kelly	103.7	21,191	104,343
Blue Ridge CC	Transylvania Cty. Ctr.	Flat Rock Pisgah Forest	275.3	- 56,258	672,635
Brunswick CC	Leland Ctr.	Supply Leland	78	15,939	11,758
Caldwell CC & TI	Watauga Cty, Cont. Ed. Ctr.	Hudson Boone	66.7	13,630	257,050
Cape Fear CC	Burgaw Ctr. (Pender Cty.) Hampstead Ctr. (Pender Cty.)	Wilmington Burgaw Hampstead	77 110	15,735 22,479	204,250 297,307
Catawba Valley CC	Alexander Cty. Ctr.	Hickory Taylorsville	63	12,874	12,874
Central Carolina CC	School of Telecommunications (Ctr.) Siler City. Ctr. (Chatham Cty.)	Sanford Sanford Siler City	58.7 115	11,995 23,500	42,505 142,997
Central Piedmont CC	West Center (Allegany St.)	Charlotte Charlotte	99	20,231	233,944
College of The Albemarle	Chowan Cty. Ctr.	Elizabeth City Edenton	135	27,587	636,525
Davidson County CC	Davie Cty. Ctr.	Lexington Mocksville	138	28,201	340,240
Durham TCC	Northern Durham Ctr.	Durham Durham	217	44,344	44,344
Fayetteville TCC	Spring Lake Ctr.	Fayetteville Spring Lake	715.3	146,173	973,853
Forsyth TCC	Carver Road Ctr. Kernersville Ctr. West Ctr.	Winston-Salem Winston Salem Kernersville Winston-Salem	262 229 454.3	53,540 46,797 92,837	858,766 894,282 5,266,945
Guilford TCC	Aviation Ctr. High Point Ctr.	Jamestown Greensboro High Point	68 322	- 13,896 65,801	727,822 1,488,537
Haywood CC	Continuing Ed. Ctr. High Tech. Ctr.	Clyde Clyde Waynesville	144 149	29,427 30,448	29,427 30,448

## NORTH CAROLINA COMMUNITY COLLEGE SYSTEM STATE EXPENDITURES OF CENTERS WITH > 50 FTE

COMMUNITY COLLEGES	OFF CAMPUS CENTER TITLE	TOWN	FTE ENROLLMENT	FUNDING PER CENTER	TOTAL STATE EXPENSES
Lenoir CC		Kinston			
(Includes Walstonburg)	Greene Cty. Ctr. Jones Cty. Ctr.	Snow Hill Trenton	177 66	36,170 13,487	1,177,850 285,671
Martin CC	Bertie Cty. Ctr.	Williamston Windsor	100	20,435	102,918
Mitchell CC	Mooresville Ctr.	Statesville Mooresville	163	33,309	515,192
Piedmont CC	Caswell Cty. Ctr.	Roxboro Yanceyville	312	63,758	1,782,074
Randolph CC	Archdale Ctr,	Asheboro Archdale	88.3	18,044	No Report
Richmond CC	Continuing Education Ctr.	Hamlet Rockingham	110.3	22,540	336,051
Robeson CC	Lumberton Extension Ctr. Pembroke Extension Ctr.	Lumberton Lumberton Pembroke	85.3 137	17,431 27,996	26,322
Rowan-Cabarrus CC	Cloverleaf Plaza Ctr.	Salisbury Kannapolis	178.8	36,538	751,260
Sandhills CC	Hoke Cty. Ctr.	Pinehurst Raeford	111	22,683	54,685
South Piedmont CC (East Campus)	Wadesboro Cont. Ed. Ctr.	Polkton Wadesboro	62	12,670	205,639
Stanly CC	Western Stanly Ctr.	Albemarle Locust	140	28,609	275,057
Surry CC	Yadkin Cty. Ctr.	Dobson Yadkinville	79	16,144	88,736
Tri-County CC	Graham Cty. Ctr.	Murphy Robbinsville	166	33,922	339,560
Vance-Granville CC	Warren Cty. Ctr.	Henderson Warrenton	120.7	24,665	489,653
Wake TCC	Adult Education Ctr.	Raleigh Raleigh	248.3	50,741	4,682,960
Wilkes CC	Alleghany Cty. Ctr. Ashe Cty. Ctr.	Wilkesboro Sparta West Jefferson	73 214	14,918 43,731	503,156 1,088,154
Wilson TCC	Police Academy Ctr.	Wilson Wilson	53	10,833	220,930
TOTAL			6,802.0	_\$	

# NORTH CAROLINA COMMUNITY COLLEGE SYSTEM OFF CAMPUS CENTER FUNDING STATE EXPENDITURES OF CENTERS WITH < 50 FTE FY: 2004-05

COMMUNITY COLLEGES	OFF CAMPUS CENTER TITLE	TOWN	FTE ENROLLMENT	FUNDING PER CENTER	TOTAL ALLOTMENT
Brunswick CC	Southport Ctr.	Supply Leland	32.3	662	\$ 662
Caldwell CC & TI	Adm. Sup./Basic Skills Ctr. (Watauga Cty.)	Boone Boone	2.7	- 55	164,733
College of The Albemarle	Riverside Ext. Ctr.	Elizabeth City Elizabeth City	2	41	8,825
Fayetteville TCC	Firefighting Facility Ctr.	Fayetteville Fayetteville	31	635	179,865
Guilford TCC	Small Business Ctr.	Jamestown Greensboro	9	184	121,423
Isothermal CC	Polk Cty. Ctr.	Spindale Columbus	44	902	189,527
Lenoir CC (Includes W. Boundry St) (Included with Greene Co.)	Aviation Ctr. Walstonburg Ctr. (Greene Cty) West Boundary Street Ctr.	Kinston Kinston Walstonburg LaGrange	19.3 3.3 9.3	396 68 191	98,497
Mayland CC	Avery Cty. Ctr. Yancey Ctỳ. Ctr.	Spruce Pine Newland Burnsville	39 46	799 943	No Report No Report
McDowell TCC	Marion Ctr.	Marion Marion	39	- 799	160,027
Richmond CC	James Nursing Bldg. (Ctr.) Scotland Cty. Ctr.	Hamlet Hamlet Laurinburg	0.7 42	- 14 861	727,144 501,850
Robeson CC	Emergency Training Ctr.	Lumberton Lumberton	49.3	1,010	978
Southeastern CC	Bus./Ind. Trng. Ctr.	Whiteville Whiteville	18	369	978,942
Southwestern CC	Macon Cty. Ctr. Swain Cty. Ctr.	Sylva Franklin Bryson City	43 32.3	881 662	117,274
Wayne CC	Aviation Ctr.	Goldsboro Goldsboro	25.7	- 528	528
TOTAL			487.9		\$ 3,250,275

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