



NORTH CAROLINA COMMUNITY COLLEGE SYSTEM

Peter Hans, President

August 19, 2019

Members, Joint Legislative Education Oversight Committee
c/o North Carolina General Assembly Research Division
Suite 545, Legislative Office Building
Raleigh, NC 27603-5925

Dear Committee Members:

In compliance with G.S. 115D-5.1(f), the State Board of Community Colleges shall report on an annual basis to the Joint Legislative Education Oversight Committee on expenditures and trainees for the Customized Training Program. The program supports the economic development efforts of the State by providing education and training opportunities for eligible businesses and industries.

The Customized Training Program, through its job growth, productivity enhancement and technology investment projects, provided company-specific training to 30,056 trainees at 369 North Carolina businesses and industries. To provide continued support to existing businesses, Existing Industry Support funds were used by North Carolina community colleges to work with 643 local business partners and 8,502 trainees, through each phase of a company's lifecycle. Collectively, through the Customized Training Program, the Community College System served 38,558 employees and potential employees through 1,012 new, expanding and existing companies. The appropriated funds made available to the Customized Training Program assisted these companies in expanding their existing workforce, deploying new technologies, developing the skills of their workers, and enhancing the productivity and profitability of their operations in North Carolina.

On behalf of the State Board of Community Colleges, I am pleased to forward to you, the *Customized Training Program 2018-2019 Annual Expenditures Report*.

With kindest regards, I am

Sincerely,



Peter Hans, President

PH/ml/lw
Attachment

**Customized
Training
Projects**

**Existing
Industry
Support**

**Regionally
Based
Resources/
Trainers**

**Learning
Resources
Instructional
Tools**

**Mr. Peter Hans
System President**

Customized Training Program

Expenditures Report 2018-2019

submitted to the:

**Joint Legislative
Education Oversight
Committee**

September 1, 2019



Expenditures Report 2018-2019

Customized Training Program

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EXECUTIVE SUMMARY

The Customized Training Program supports the economic development efforts of the State by providing education, training and support services for eligible new, expanding and existing business and industry in North Carolina (G.S. 115D-5.1) through its network of 58 community colleges, serving all 100 counties of the state. The program goal is to foster and support three key aspects of a company's well-being: Job Growth, Technology Investment and Productivity Enhancement.

The program was developed in recognition of the fact that one of the most important factors for a business or industry considering locating, expanding, or remaining in North Carolina is the ability of the State to ensure the presence of a well-trained workforce. The program is designed to react quickly to the needs of businesses and to respect the confidential nature of proprietary processes and information within those businesses.

North Carolina General Statutes 115D-5.1 (e) (f) (f1) (f2) (f3) reads:

(e) There is created within the North Carolina Community College System the Customized Training Program. The Customized Training Program shall offer programs and training services to assist new and existing business and industry to remain productive, profitable, and within the State.

(f) The State Board shall report on an annual basis to the Joint Legislative Education Oversight Committee on:

- (1) The total amount of funds received by a company under the CIT Program;
- (2) The amount of funds per trainee received by that company;
- (3) The amount of funds received per trainee by the community college delivering the training;
- (4) The number of trainees trained by the company and community college; and
- (5) The number of years that company has been funded.

(f1) Notwithstanding any other provision of law, the State Board of Community Colleges may adopt rules and guidelines that allow the Customized Training Program and the Focused Industrial Training Program to use funds appropriated for those programs to support training projects for the various branches of the United States Armed Forces.

(f2) Funds available to the Customized Training Program shall not revert at the end of a fiscal year but shall remain available until expended. Up to ten percent (10%) of the college-delivered training expenditures and up to five percent (5%) of the contractor-delivered training expenditures for the prior fiscal year for Customized Training may be allotted to each college for capacity building at that college.

(f3) Of the funds appropriated in a fiscal year for the Customized Training Programs, the State Board of Community Colleges may approve the use of up to eight percent (8%) for the training and support of regional community college personnel to deliver Customized Industry Training Program services to business and industry.

In compliance with NCGS 115D-5.1 (f), this report is submitted as the September 1, 2019 annual expenditures report for the Customized Training Program and includes training activities for the reporting period July 1, 2018– June 30, 2019.



Customized Training Program Guidelines

The following guidelines were adopted by the State Board of Community Colleges on August 15, 2008; amended May 15, 2009.

PURPOSE

The purpose of the Customized Training Program is to provide customized training assistance in support of full-time production and direct customer service positions created in the State of North Carolina, thereby enhancing the growth potential of companies located in the state while simultaneously preparing North Carolina's workforce with the skills essential to successful employment in emerging industries.

Colleges will receive an annual base allotment of Customized Training Program funds to support business and industry services. This annual base allotment will include an administrative and an instructional component.

ELIGIBILITY

Those businesses and industries eligible for support through the Customized Training Program include Manufacturing, Technology Intensive (i.e., Information Technology, Life Sciences), Regional or National Warehousing and Distribution Centers, Customer Support Centers, Air Courier Services, National Headquarters with operations outside North Carolina, and Civil Service employees providing technical support to US military installations located in North Carolina.

In order to receive assistance, eligible businesses and industries must demonstrate two or more of the following criteria:

- ◆ The business is making an appreciable capital investment;
- ◆ The business is deploying new technology;
- ◆ The business is creating jobs, expanding an existing workforce, or enhancing the productivity and profitability of the operations within the State; and
- ◆ The skills of the workers will be enhanced by the assistance.

Resources may support training assessment, instructional design, instructional costs, and training delivery for personnel involved in the direct production of goods and services. Production and technology support positions are also eligible for training support.

Full-time probationary employees of qualified Customized Training companies are eligible for training delivered by the community college.

The use of Customized Training funds requires that trainees are paid by the company for all time during training hours.

EXPENDITURE GUIDELINES

Salaries, Wages, and Related Expenses

- ◆ The following priorities will be given to the recruitment and utilization of instructors for Customized Training Program projects: 1) community college permanent or part-time employees; 2) contractors of the community college; and 3) company personnel. It shall be the responsibility of North Carolina Community College System staff and local community college staff to determine the appropriate length and provision of training. This information will be indicated in the Project Profile submitted for approval.
- ◆ Reimbursement for company instructors will be made at a 6:1 or greater trainee to trainer ratio.
- ◆ In those cases when community college staff or contractors are used for instruction, they will be compensated directly in accordance with existing policies and guidelines. In addition to costs of instruction, which includes travel expenses and course preparation time, community college staff or contractors may be reimbursed for costs associated with job analysis, training needs assessment and instructional design. The payment of social security taxes and other employee benefits to community college employees will be made in accordance with existing policies and procedures of the college.
- ◆ Employees of the client company may be used as instructors if community college staff or college contractors with the appropriate expertise are not readily available. The community colleges have the responsibility in such circumstances to insure that all trainees are registered and to monitor the instruction so as to assure that it is being delivered according to the Training Plan and Project Profile. In such cases where company personnel are used as instructors, the company will be reimbursed the normal hourly rate of pay, less benefits, not to exceed a maximum of \$30.00 per hour. In addition to actual hours of direct instruction, compensation for additional time devoted to training program preparation may be recommended by the Regional Customized Training Director and authorized by the Vice President of Economic Development for the North Carolina Community College System. This amount may not exceed 15 percent of the scheduled training hours or a maximum of 80 hours total. Wages may not be paid to prospective trainers while they are trainees in production operations, and under no circumstances may funds be used to pay trainee wages or salaries. The cost of materials may not be included as an allowance expense if the materials will be part of a marketable product for the company.
- ◆ Colleges will receive a 10 percent administrative allowance based upon the current fiscal year expenditures that support an approved Customized Training project. Clerical staff, administrative personnel, and project coordination staff may be employed by a community college expressly for direct services related to a specific project if recommended by the Regional Customized Training Director and approved by the Vice President of Economic Development. Funding for these positions will not be included in the calculation of college administrative allowance.

- ◆ Administrative allowance earned during the current fiscal year may be carried forward and expended in the following fiscal year. The combination of funding of the annual base allotment to support business and industry services and the available carry forward shall not exceed \$100,000.
- ◆ When recommended by the local community college and the Regional Customized Training Director and approved by the Vice President of Economic Development, Customized Training Program funds may also support training of community college instructors for skill acquisition of strategic technologies associated with a Customized Training Program project. The purpose of these expenditures will be to support specialized college instructor training for skills deemed important for future support of employers within the college's service area.

Travel Expenses

- ◆ Community college instructors may be reimbursed for travel expenses in accordance with local established travel policies and procedures.
- ◆ Out-of-state residents, employed or reimbursed directly by the company, may be temporarily assigned as training instructors and reimbursed for their expenses after having trained six or more company employees. The number of individuals per project supported for travel to the state is subject to negotiation and prior approval, and under such circumstances they will be limited to:
 - a) a maximum of twelve (12) weeks per diem at the currently approved in-state rate.
 - b) one round-trip air fare (coach class, reimbursed at a 14-day prior purchase rate) or cost equivalent for each of the two complete or partial six-week periods of supported state residency.
 - c) local travel allowances as authorized by the Regional Customized Training Director prior to departure.
- ◆ In-state residents serving as instructors and employed by the company may be reimbursed for previously authorized out-of-state travel after having returned and trained six or more company employees in the knowledge or skills acquired as a result of the out-of-state travel. The intent of the out-of-state travel will be to acquire knowledge or skills necessary for project instruction.

The number of individuals supported for out-of-state travel per project is subject to negotiation and prior approval, and under such circumstances they will be limited to:

- a) a maximum of six weeks per diem at the currently approved out-of-state rate. Per diem allowances for international travel may be adjusted for actual cost differences in different locations.
- b) one round-trip air fare (coach class, reimbursed at a 14-day prior purchase rate) or cost equivalent to location of the temporary assignment.
- c) local travel allowances as authorized by the Regional Customized Training Director prior to departure.

Training Facilities

- ◆ Community colleges may be reimbursed for costs associated with providing dedicated training

facilities for Customized Training projects. Reimbursement to the college may be provided for the period required by the client company for dedicated temporary training space, not to exceed twelve months in duration. Funding for training facility costs will not be calculated into the college's administrative allowance.

- ◆ For training provided at existing college facilities, the college may be reimbursed a reasonable cost share of utilities (including electricity, gas, oil, water and sewer) for the space provided to the Customized Training project. If suitable space is not available at a community college permanent facility, colleges may also be reimbursed for the costs of leasing space on a temporary basis. In such cases, colleges may be reimbursed the reasonable costs of leasing, utilities, maintenance, trash and garbage service, protective and security services, and insurance costs. Colleges may not lease temporary training space from Customized Training client companies or their subsidiaries.
- ◆ Colleges may be reimbursed for reasonable costs associated with necessary alterations to facilities to accommodate the training. Pursuant to G.S. 143-34.40, 143-15.3A, and 143-23(a), these reasonable costs cannot be considered as capital expenditures and must be approved by the Vice President of Economic Development prior to the initiation of the project.

Client companies may not be reimbursed for the leasing of training or other facilities through the Customized Training Program. They may, however, be reimbursed the reasonable costs of transporting, installing, and removing training equipment to and from community college-provided training facilities. Customized Training funds may not be used to make repairs or improvements to company-owned equipment.

Training Materials, Supplies, and Equipment

- ◆ The State may provide necessary classroom and training-related supplies and materials in support of a specific training project.
- ◆ Media development services may be provided if recommended by the Regional Customized Training Director and approved by the Vice President of Economic Development.
- ◆ The State may provide, install, and maintain at the training site, standard items of equipment normally associated with vocational/occupational training as available and typically used within the North Carolina Community College System.

APPROVAL PROCEDURES

- ◆ Project Profile and Developmental Authorization forms must be approved by the local community college Director, the community college President, and the Regional Customized Training Director and submitted for approval prior to project initiation. The Project Profile must include total estimated project costs and a project time frame, not to exceed 36 months in duration after project approval. Time frames and project costs may be amended according to project training needs with prior approval from the Vice President of Economic Development.
- ◆ Approval for projects with estimated total expenditures less than \$50,000 may be made by the Vice President of Economic Development. Projects in excess of \$50,000 must be approved by the Vice

President of Economic Development and submitted by the Vice President for secondary approval to a Joint Community College/Department of Commerce Review Panel consisting of a designee of the President of the North Carolina Community College System and a designee of the North Carolina Secretary of Commerce.

- ◆ Project expenditures must be in accordance with the approved Project Profile and may not exceed the amount indicated in the profile without prior amendment and approval.

CAPACITY BUILDING

10 Percent/5 Percent Funds

- ◆ Up to 10% of the college-delivered Customized Training Program expenditures and up to 5% of the contractor-delivered Customized Training Program expenditures for the prior fiscal year may be appropriated by the State Board of Community Colleges to each community college for capacity building through the development of human capital.
- ◆ The community college shall identify instructional delivery deficiencies and how receipt of these funds will address such deficiencies.
- ◆ These funds shall be used for instructor/trainer skill-specific training, certifications, and development of instructional materials at the local level.
- ◆ A projected budget shall be submitted to the Vice President of Economic Development for approval.
- ◆ Community colleges shall evaluate the impact of these capacity-building funds. The results of this impact evaluation shall be shared with the State Board of Community Colleges within the Joint Legislative Education Oversight Committee Annual Report. Future allocations will be dependent upon demonstration of local instructional services capacity building.

Eight Percent Set-Aside Funds

- ◆ Up to 8% of the annual Customized Training Program budget may be appropriated by the State Board of Community Colleges for the support of regional community college personnel to deliver Customized Training Program services to business and industry.
- ◆ Under the direction of the Vice President of Economic Development and the Regional Customized Training Directors, regional support positions will be identified and placed strategically at community colleges to maximize training services to business and industry throughout the State.
- ◆ These regional support positions will be contracted on a 12-month basis and will be re-evaluated at the completion of each contract. Funding may be allotted to the colleges for these regional support positions for up to 18 months.

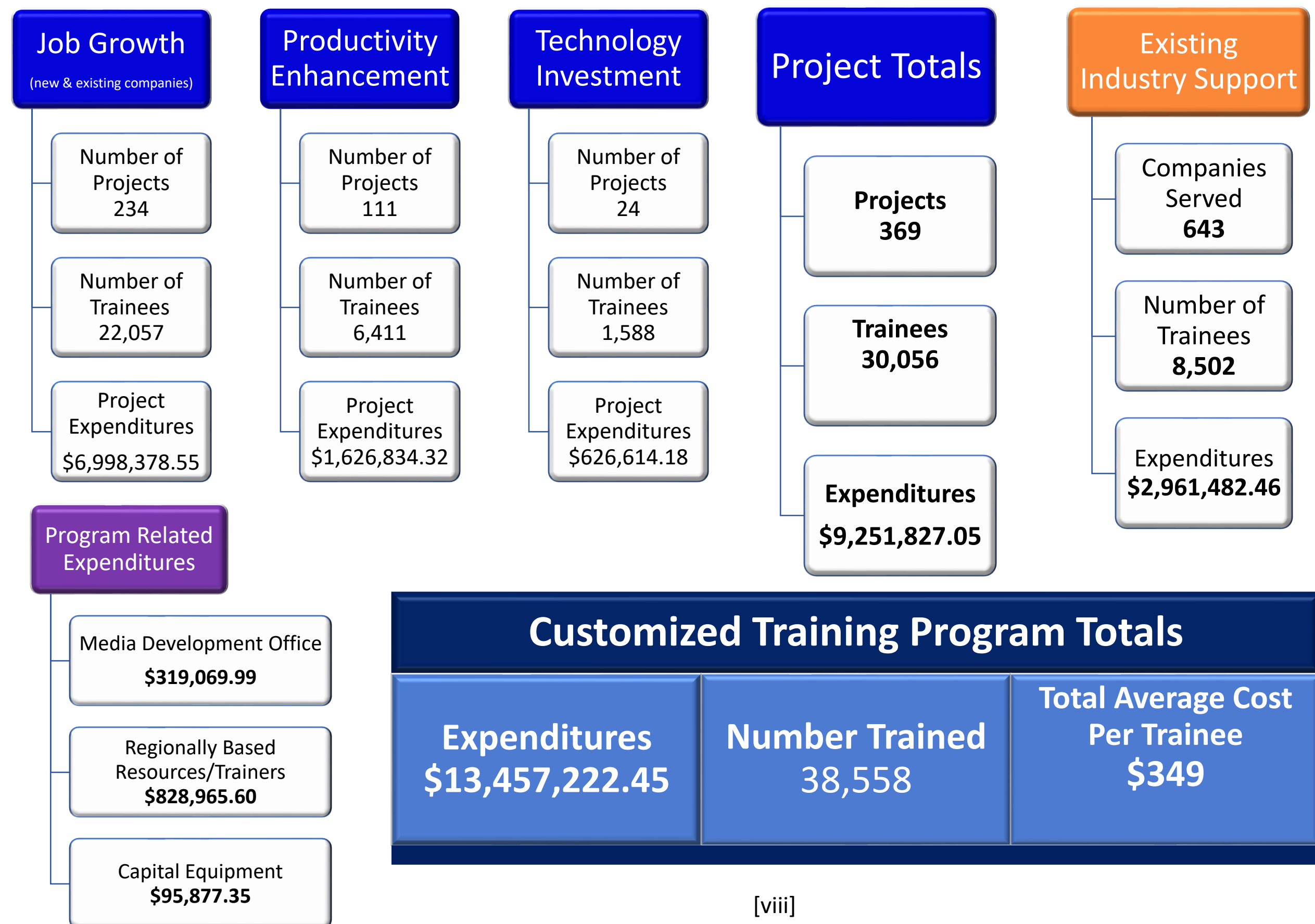
- ◆ These 8% funds can be used for salary, fringes, travel, subsistence, supplies and materials, and training certifications.
- ◆ The regional support positions will be evaluated at the end of each contract to determine if the strategic initiative of capacity building within the System is being accomplished. The results of the evaluation process will determine future location of such positions. The results will be shared with the State Board of Community Colleges within the Joint Legislative Education Oversight Committee Annual Report.

GUIDELINES EXCEPTION

- ◆ In unusual or extenuating circumstances, the Vice President of Economic Development may recommend to the President of the North Carolina Community College System and the Secretary of the North Carolina Department of Commerce exceptions to these Guidelines. Exceptions will be documented in a written format and included with the appropriate Project Profile form.

Customized Training for New and Existing North Carolina Companies: FY 2018-2019

The Customized Training Program provides education, training and support services for new, expanding and existing business and industry in North Carolina through a network of 58 community colleges, serving all 100 counties of the state. The goal is to foster and support three key aspects of a company's well-being: Job Growth, Technology Investment and Productivity Enhancement.



Customized Training Project Expenditures Data Category Definitions

Column	Data Category	Definition
1	College/Company	North Carolina community college to which funds have been allocated for the support of an approved Customized Training project/The new or existing company supported by Customized Training project funding.
2	Project Type	JG-New = Job Growth for New Company; JG-Existing = Job Growth for Existing Company; PE-Existing = Productivity Enhancement for Existing Company; TI-Existing = Technology Investment for Existing Company.
3	Fiscal Years Funded	Total number of fiscal years the Customized Training project has been funded.
4	Company Training Reimbursement Expenditures	Funds provided directly to a company for instructional and other training-related expenditures allowable under the Customized Training Program.
5	Number Trained by Company Instructors	Number of trainees trained by instructors who are company employees/contractors; number trained by which the company has received program funds to reimburse travel for train-the-trainer company instructors expense, and/or their wages for instruction and company instructors course development time.
6	Average Company Reimbursement Per Trainee	Customized training-related company expenditures divided by the number of trainees trained by company instructors.
7	College Training Expenditures	Funds expended by a community college to support the training of employees and potential employees of a company under the Customized Training Program, including administrative allowance.
8	Number Trained by College Instructors	Number of company trainees trained by either full- or part-time college instructors, contracted community college instructors, NCCCS Regional Trainers, or NCCCS BioNetwork instructors under an approved Customized Training project.
9	Average College Cost Per Trainee	Total Customized Training funds expended by a community college for support of a project, outside of funds provided directly to a company, divided by the total number of trainees trained by community college instructors.
10	Total Expenditures	Total amount of Customized Training funds expended per fiscal year to support an approved project.
11	Total Trained by Company and College Instructors	Total unduplicated number of employees trained under an approved Customized Training project, by training providers listed in columns 5 and 8.
12	Average Total Cost Per Trainee	Total expenditures for an approved Customized Training project divided by the total unduplicated number of trainees.

North Carolina Community College System
Customized Training Project Expenditures
(Funding Purpose 361)
Reporting Period: July 1, 2018 - June 30, 2019

College/Company [1]	Project Type [2]	Number of Fiscal Years Funded [3]	Company Training Reimburse- ment Expenditures [4]	Number Trained by Company Instructors [5]	Average Company Reimburse- ment Per Trainee [6]	College Training Expenditures [7]	Number Trained by College Instructors [8]	Average College Cost Per Trainee [9]	Total Expenditures [10]	Total Trained by Company & College Instructors [11]	Average Total Cost Per Trainee [12]
Alamance Community College											
Andersen Products (project 2)	JG- Existing	1	0.00	0	0.00	17,694.00	101	175.19	17,694.00	101	175.19
Applied Textiles	JG- Existing	2	0.00	0	0.00	19,415.00	34	571.03	19,415.00	34	571.03
BD Diagnostics	JG- Existing	3	0.00	0	0.00	38,232.91	72	531.01	38,232.91	72	531.01
Carolina Biological Supply (project 4)	JG- Existing	1	0.00	0	0.00	26,989.14	142	190.06	26,989.14	142	190.06
Engineered Controls International (Elon)	JG- Existing	5	0.00	0	0.00	80,580.64	254	317.25	80,580.64	254	317.25
Fairystone Fabrics (project 3)	JG- Existing	3	0.00	0	0.00	2,530.00	10	253.00	2,530.00	10	253.00
GKN Driveline (Mebane) (project 3)	JG- Existing	2	0.00	0	0.00	112,850.11	81	1,393.21	112,850.11	81	1,393.21
ITG Burlington Finishing (Burlington)	JG- Existing	2	0.00	0	0.00	2,542.71	23	110.55	2,542.71	23	110.55
Kayser-Roth (Graham) (project 2)	PE- Existing	3	0.00	0	0.00	12,686.09	114	111.28	12,686.09	114	111.28
PRA Group, Inc. (Call Center)	JG-New	1	0.00	0	0.00	524.18	27	19.41	524.18	27	19.41
Sandvik	JG- Existing	1	0.00	0	0.00	11,839.60	66	179.39	11,839.60	66	179.39
Technical Precision Plastics, Inc. [#]	JG- Existing	2	0.00	0	0.00	2,174.00	1	2,174.00	2,174.00	1	2,174.00
USA-Dutch	JG- Existing	2	0.00	0	0.00	17,052.41	55	310.04	17,052.41	55	310.04
Walmart Logistics Perishable Distribution Center	JG-New	3	0.00	0	0.00	8,916.57	59	151.13	8,916.57	59	151.13
Alamance Total			0.00	0.00	0.00	354,027.36	1,039	340.74	354,027.36	1,039	340.74
Asheville-Buncombe Technical Community College											
Avadim Technologies, Inc.	JG- Existing	1	0.00	0	0.00	10,670.00	30	355.67	10,670.00	30	355.67
BorgWarner Turbo Systems (project 2)	JG- Existing	1	0.00	0	0.00	24,433.80	63	387.84	24,433.80	63	387.84
Eaton Electrical (project 5)	PE- Existing	2	0.00	0	0.00	20,528.32	65	315.82	20,528.32	65	315.82

North Carolina Community College System
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(Funding Purpose 361)
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College/Company [1]	Project Type [2]	Number of Fiscal Years Funded [3]	Company Training Reimburse- ment Expenditures [4]	Number Trained by Company Instructors [5]	Average Company Reimburse- ment Per Trainee [6]	College Training Expenditures [7]	Number Trained by College Instructors [8]	Average College Cost Per Trainee [9]	Total Expenditures [10]	Total Trained by Company & College Instructors [11]	Average Total Cost Per Trainee [12]
GE Aviation (Asheville) (project 2)	JG- Existing	3	12,000.00	18	666.67	123,737.21	517	239.34	135,737.21	517	262.55
Linamar (project 3)	JG- Existing	1	0.00	0	0.00	26,554.91	70	379.36	26,554.91	70	379.36
New Belgium Brewing (project 2)	PE- Existing	2	0.00	0	0.00	51,211.38	122	419.77	51,211.38	122	419.77
Nexus Technologies (project 2)	PE- Existing	2	0.00	0	0.00	3,184.00	17	187.29	3,184.00	17	187.29
PECO (project 2)	PE- Existing	2	0.00	0	0.00	105.99	4	26.50	105.99	4	26.50
Reich, LLC	JG- Existing	2	0.00	0	0.00	15,174.61	33	459.84	15,174.61	33	459.84
White Labs	JG-New	3	0.00	0	0.00	5,361.90	32	167.56	5,361.90	32	167.56
Wicked Weed Brewing	JG- Existing	1	0.00	0	0.00	1,320.00	13	101.54	1,320.00	13	101.54
Asheville-Buncombe Total			12,000.00	18	666.67	282,282.12	966	292.22	294,282.12	966	304.64

Beaufort County Community College

Iconic Marine	JG- Existing	1	0.00	0	0.00	2,521.65	42	60.04	2,521.65	42	60.04
idX Corporation (project 2)	PE- Existing	2	0.00	0	0.00	8,952.00	66	135.64	8,952.00	66	135.64
PAS USA, Inc. (project 3)	JG- Existing	3	0.00	0	0.00	27,088.90	12	2,257.41	27,088.90	12	2,257.41
Potash Aurora	PE- Existing	2	0.00	0	0.00	27,144.00	152	178.58	27,144.00	152	178.58
Beaufort Total			0.00	0	0.00	65,706.55	272	241.57	65,706.55	272	241.57

Bladen Community College

Lineage Logistics (project 2)	JG- Existing	3	0.00	0	0.00	3,509.00	24	146.21	3,509.00	24	146.21
Lineage Logistics (project 3)	JG- Existing	1	0.00	0	0.00	400.00	14	28.57	400.00	14	28.57
Specialty Product Technologies (project 3)	JG- Existing	3	0.00	0	0.00	2,785.00	52	53.56	2,785.00	52	53.56
Bladen Total			0.00	0	0.00	6,694.00	90	74.38	6,694.00	90	74.38

North Carolina Community College System
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Blue Ridge Community College											
Continental Teves (Fletcher) (project 3)	PE- Existing	1	0.00	0	0.00	13,233.13	51	259.47	13,233.13	51	259.47
Demmel, Inc.	JG- Existing	1	0.00	0	0.00	11,908.00	20	595.40	11,908.00	20	595.40
GF Linamar	JG-New	4	0.00	0	0.00	31,132.67	54	576.53	31,132.67	54	576.53
Kimberly Clark Corporation	PE- Existing	1	0.00	0	0.00	22,306.00	69	323.28	22,306.00	69	323.28
Norafin (Americas), Inc.	JG-New	2	0.00	0	0.00	2,843.00	39	72.90	2,843.00	39	72.90
Westrock - MPS (project 3)	PE- Existing	2	0.00	0	0.00	3,098.00	45	68.84	3,098.00	45	68.84
Blue Ridge Total			0.00	0	0.00	84,520.80	278	304.03	84,520.80	278	304.03
Brunswick Community College											
Victaulic	JG- Existing	3	0.00	0	0.00	4,128.60	136	30.36	4,128.60	136	30.36
Brunswick Total			0.00	0	0.00	4,128.60	136	30.36	4,128.60	136	30.36
Caldwell Community College & Technical Institute											
Bemis Mfg.	PE- Existing	1	0.00	0	0.00	19,629.55	25	785.18	19,629.55	25	785.18
Continental Structural Plastics (Lenoir facility)	PE- Existing	2	0.00	0	0.00	2,475.00	40	61.88	2,475.00	40	61.88
Exela Pharma Sciences	JG- Existing	1	0.00	0	0.00	109,580.03	277	395.60	109,580.03	277	395.60
Goodnight Brothers	PE- Existing	1	0.00	0	0.00	10,228.00	71	144.06	10,228.00	71	144.06
JBS USA	PE- Existing	2	0.00	0	0.00	9,315.62	34	273.99	9,315.62	34	273.99
Misty Mountain Threadworks, Inc.	PE- Existing	1	0.00	0	0.00	2,464.00	14	176.00	2,464.00	14	176.00
Sealed Air (Lenoir)	PE- Existing	2	0.00	0	0.00	8,734.00	35	249.54	8,734.00	35	249.54

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Stallergenes Greer	PE- Existing	4	0.00	0	0.00	28,731.18	222	129.42	28,731.18	222	129.42
Caldwell Total			0.00	0.00	0.00	191,157.38	718	266.24	191,157.38	718	266.24
Cape Fear Community College											
Cardinal MetalWorks, Inc.	JG- Existing	1	0.00	0	0.00	17,374.50	8	2,171.81	17,374.50	8	2,171.81
Corning (Wilmington) (project 3)	JG- Existing	3	0.00	0	0.00	19,710.50	138	142.83	19,710.50	138	142.83
Fenner Drives (project 3)	JG- Existing	3	0.00	0	0.00	598.00	1	598.00	598.00	1	598.00
Global Nuclear Fuels (project 2)	PE- Existing	3	0.00	0	0.00	4,105.83	98	41.90	4,105.83	98	41.90
Master Machining	JG- Existing	1	0.00	0	0.00	12,045.00	17	708.53	12,045.00	17	708.53
Mojotone	JG- Existing	1	0.00	0	0.00	217.13	24	9.05	217.13	24	9.05
National Gypsum	JG- Existing	1	0.00	0	0.00	4,007.36	64	62.62	4,007.36	64	62.62
Sturdy Corporation (project 3)	JG- Existing	2	0.00	0	0.00	31,809.34	143	222.44	31,809.34	143	222.44
Cape Fear Total			0.00	0	0.00	89,867.66	493	182.29	89,867.66	493	182.29
Carteret Community College											
Frank Door Company	PE- Existing	4	0.00	0	0.00	80.00	6	13.33	80.00	6	13.33
SPX Flow Technology (Newport) (project 2)	PE- Existing	1	0.00	0	0.00	7,525.68	27	278.73	7,525.68	27	278.73
Veneer Technologies, Inc. (project 2)	JG- Existing	3	0.00	0	0.00	20,788.83	81	256.65	20,788.83	81	256.65
Carteret Total			0.00	0	0.00	28,394.51	114	249.07	28,394.51	114	249.07
Catawba Valley Community College											
Corning Optical Communications (Hickory)	JG- Existing	2	0.00	0	0.00	33,945.76	93	365.01	33,945.76	93	365.01

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GKN ePowertrain (project 2)	JG- Existing	1	0.00	0	0.00	25,871.64	71	364.39	25,871.64	71	364.39
GKN Sinter Metals	PE- Existing	2	0.00	0	0.00	11,397.68	36	316.60	11,397.68	36	316.60
Vanguard Furniture (project 2)	PE- Existing	3	0.00	0	0.00	24,526.70	82	299.11	24,526.70	82	299.11
Catawba Valley Total			0.00	0	0.00	95,741.78	282	339.51	95,741.78	282	339.51
Central Carolina Community College											
A.D. Tubi USA, Inc.	JG-New	1	0.00	0	0.00	11,327.28	8	1,415.91	11,327.28	8	1,415.91
Bulldog Hose Company	JG- Existing	1	0.00	0	0.00	3,046.98	14	217.64	3,046.98	14	217.64
Caterpillar (Sanford) (project 2)	PE- Existing	3	0.00	0	0.00	56,815.98	127	447.37	56,815.98	127	447.37
Conveyor Technologies	JG- Existing	2	0.00	0	0.00	29,973.61	23	1,303.20	29,973.61	23	1,303.20
Coty, Inc. (project 3)	JG- Existing	2	0.00	0	0.00	33,709.00	163	206.80	33,709.00	163	206.80
GKN Driveline (Sanford) (project 2)	TI- Existing	2	0.00	0	0.00	6,490.00	14	463.57	6,490.00	14	463.57
MAS Acme (Siler City)	PE- Existing	1	0.00	0	0.00	1,958.66	27	72.54	1,958.66	27	72.54
Mountaire Farms	JG- Existing	1	0.00	0	0.00	24,044.72	59	407.54	24,044.72	59	407.54
Pentair Water Pool & Spa (project 3)	PE- Existing	3	0.00	0	0.00	16,760.14	50	335.20	16,760.14	50	335.20
Pilgrim's Pride	JG- Existing	3	0.00	0	0.00	23,372.28	91	256.84	23,372.28	91	256.84
Southern Veneer Specialty Products (formerly Boise Cascade)	JG- Existing	2	0.00	0	0.00	6,575.43	32	205.48	6,575.43	32	205.48
Zurn Industries	PE- Existing	3	0.00	0	0.00	2,230.80	6	371.80	2,230.80	6	371.80
Central Carolina Total			0.00	0	0.00	216,304.88	614	352.29	216,304.88	614	352.29

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Central Piedmont Community College											
Allstate Insurance Company (Operations Center) (project 2)	JG- Existing	1	0.00	0	0.00	138,945.85	396	350.87	138,945.85	396	350.87
Aplix, Inc. (project 4)	JG- Existing	2	0.00	0	0.00	20,614.68	53	388.96	20,614.68	53	388.96
AvidXchange	JG- Existing	3	0.00	0	0.00	141,950.00	347	409.08	141,950.00	347	409.08
Bakkavor USA	JG- Existing	1	0.00	0	0.00	1,489.48	19	78.39	1,489.48	19	78.39
Caraustar Carolina Carton	JG- Existing	1	0.00	0	0.00	4,042.78	18	224.60	4,042.78	18	224.60
General Steel Drum, LLC	PE- Existing	1	0.00	0	0.00	10,816.66	10	1,081.67	10,816.66	10	1,081.67
Genpak (project 2)	JG- Existing	2	0.00	0	0.00	40,908.48	105	389.60	40,908.48	105	389.60
InVue Security Products (project 2)	JG- Existing	3	0.00	0	0.00	19,896.57	71	280.23	19,896.57	71	280.23
K-Tek	JG- Existing	4	0.00	0	0.00	7,601.00	34	223.56	7,601.00	34	223.56
KURZ Transfer Products	JG- Existing	2	0.00	0	0.00	19,662.26	61	322.33	19,662.26	61	322.33
Mauser USA, LLC	TI- Existing	1	0.00	0	0.00	266.00	9	29.56	266.00	9	29.56
Megadyne	JG- Existing	1	0.00	0	0.00	8,965.91	53	169.17	8,965.91	53	169.17
MSC Industrial Direct Company (project 2)	JG- Existing	2	0.00	0	0.00	39,672.78	172	230.66	39,672.78	172	230.66
Nutec	JG- Existing	2	0.00	0	0.00	8,502.18	23	369.66	8,502.18	23	369.66
Poly-Tech 【**】	JG- Existing	2	0.00	0	0.00	1,046.00	0	0.00	1,046.00	0	0.00
Princeton Laboratories	JG- Existing	2	0.00	0	0.00	21,990.00	251	87.61	21,990.00	251	87.61
Printful	JG- Existing	2	0.00	0	0.00	54,241.26	88	616.38	54,241.26	88	616.38
Snyder's Lance (project 3)	TI- Existing	2	0.00	0	0.00	88,686.29	176	503.90	88,686.29	176	503.90
Central Piedmont Total			0.00	0	0.00	629,298.18	1,886	333.67	629,298.18	1,886	333.67

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Cleveland Community College											
Clearwater Paper (project 4)	JG- Existing	2	0.00	0	0.00	99,207.77	156	635.95	99,207.77	156	635.95
Fiber Innovators International	JG- Existing	1	0.00	0	0.00	3,476.99	24	144.87	3,476.99	24	144.87
KSM Castings NC, Inc. (project 2)	JG- Existing	2	0.00	0	0.00	48,753.54	56	870.60	48,753.54	56	870.60
Pioneer Motor Bearing	JG- Existing	1	0.00	0	0.00	12,760.00	41	311.22	12,760.00	41	311.22
STI - Kings Plush	JG- Existing	2	0.00	0	0.00	12,626.11	346	36.49	12,626.11	346	36.49
Uniquetex	JG- Existing	2	0.00	0	0.00	6,756.73	23	293.77	6,756.73	23	293.77
Cleveland Total			0.00	0	0.00	183,581.14	646	284.18	183,581.14	646	284.18
College of the Albemarle											
Daedalus Yacht	JG- Existing	1	0.00	0	0.00	18,392.00	27	681.19	18,392.00	27	681.19
Hoffer Flow	PE- Existing	2	0.00	0	0.00	337.00	17	19.82	337.00	17	19.82
College of the Albemarle Total			0.00	0	0.00	18,729.00	44	425.66	18,729.00	44	425.66
Craven Community College											
Chatsworth Products	JG- Existing	3	0.00	0	0.00	1,668.74	99	16.86	1,668.74	99	16.86
Drahtzug Stein (project 3)	JG- Existing	3	0.00	0	0.00	440.00	13	33.85	440.00	13	33.85
Weyerhaeuser (New Bern Lumber) (project 2)	JG- Existing	3	0.00	0	0.00	5,265.98	25	210.64	5,265.98	25	210.64
Craven Total			0.00	0	0.00	7,374.72	137	53.83	7,374.72	137	53.83

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Davidson County Community College											
DEX Heavy Duty Parts	PE- Existing	3	0.00	0	0.00	1,067.74	54	19.77	1,067.74	54	19.77
Ennis-Flint (project 2)	JG- Existing	1	0.00	0	0.00	20,340.49	129	157.68	20,340.49	129	157.68
Facility Logistic Services	PE- Existing	3	0.00	0	0.00	1,617.00	6	269.50	1,617.00	6	269.50
KURZ Transfer Products	JG- Existing	3	0.00	0	0.00	1,104.59	5	220.92	1,104.59	5	220.92
Mohawk Industries	JG- Existing	2	0.00	0	0.00	8,629.50	58	148.78	8,629.50	58	148.78
Multi Packaging Solutions (Lexington) (project 2)	JG- Existing	3	0.00	0	0.00	2,189.00	152	14.40	2,189.00	152	14.40
Old Dominion Freight Line	JG- Existing	3	0.00	0	0.00	46,687.48	222	210.30	46,687.48	222	210.30
Olon Industries, Inc.	PE- Existing	1	0.00	0	0.00	12,995.03	11	1,181.37	12,995.03	11	1,181.37
Davidson Total			0.00	0	0.00	94,630.83	637	148.56	94,630.83	637	148.56
Durham Technical Community College											
AKG of America (project 2)	PE- Existing	2	0.00	0	0.00	121,104.34	243	498.37	121,104.34	243	498.37
Almac Group	JG- Existing	2	0.00	0	0.00	56,396.54	227	248.44	56,396.54	227	248.44
AveXis, Inc.	JG-New	1	0.00	0	0.00	14,921.37	62	240.67	14,921.37	62	240.67
Burt's Bees	JG- Existing	1	0.00	0	0.00	8,092.05	128	63.22	8,092.05	128	63.22
Humacyte	JG- Existing	1	0.00	0	0.00	8,824.41	43	205.22	8,824.41	43	205.22
KBI Biopharma	JG- Existing	1	0.00	0	0.00	35,646.82	144	247.55	35,646.82	144	247.55
Medicago (project 3)	JG- Existing	1	0.00	0	0.00	52,672.56	121	435.31	52,672.56	121	435.31
Merck Manufacturing (project 5)	PE- Existing	3	0.00	0	0.00	109,412.25	196	558.23	109,412.25	196	558.23

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Premier Research	JG- Existing	3	0.00	0	0.00	42,447.38	107	396.70	42,447.38	107	396.70
United Therapeutics (project 2)	JG- Existing	2	0.00	0	0.00	3,951.52	14	282.25	3,951.52	14	282.25
Yukon Medical	JG- Existing	2	0.00	0	0.00	1,202.85	9	133.65	1,202.85	9	133.65
Durham Total			0.00	0	0.00	454,672.09	1,294	351.37	454,672.09	1,294	351.37
Edgecombe Community College											
ABB (Pinetops) (project 2)	JG- Existing	1	0.00	0	0.00	7,992.92	32	249.78	7,992.92	32	249.78
Keihin CST (project 3)	JG- Existing	2	0.00	0	0.00	31,360.94	120	261.34	31,360.94	120	261.34
Sara Lee Frozen Bakery (project 2)	JG- Existing	2	0.00	0	0.00	15,319.00	56	273.55	15,319.00	56	273.55
Triangle Tire (developmental) 【**】	DEV	1	0.00	0	0.00	94,373.01	0	0.00	94,373.01	0	0.00
Edgecombe Total			0.00	0	0.00	149,045.87	208	716.57	149,045.87	208	716.57
Fayetteville Technical Community College											
Eaton Corporation (project 2)	PE- Existing	1	0.00	0	0.00	15,840.00	35	452.57	15,840.00	35	452.57
eClerx LLC	JG-New	3	0.00	0	0.00	14,261.48	84	169.78	14,261.48	84	169.78
Ellery Homestyles	PE- Existing	2	0.00	0	0.00	12,414.19	26	477.47	12,414.19	26	477.47
M.J. Softe, LLC. (project 2)	PE- Existing	1	0.00	0	0.00	1,037.78	11	94.34	1,037.78	11	94.34
Nitta Gelatin USA	PE- Existing	2	0.00	0	0.00	9,567.60	35	273.36	9,567.60	35	273.36
Fayetteville Total			0.00	0	0.00	53,121.05	191	278.12	53,121.05	191	278.12
Forsyth Technical Community College											
Avid Solutions	JG- Existing	3	0.00	0	0.00	7,362.22	22	334.65	7,362.22	22	334.65

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Corning Optical Communications	JG-Existing	2	0.00	0	0.00	76,754.00	209	367.24	76,754.00	209	367.24
Herbalife International of America (project 2)	JG-Existing	3	0.00	0	0.00	178,483.54	634	281.52	178,483.54	634	281.52
Ingredion, Inc.	TI-Existing	2	0.00	0	0.00	56,193.43	71	791.46	56,193.43	71	791.46
Inmar, Inc. (project 2)	JG-Existing	4	0.00	0	0.00	40,202.09	52	773.12	40,202.09	52	773.12
Reynolds American, Inc. (project 2)	PE-Existing	1	0.00	0	0.00	89,310.65	165	541.28	89,310.65	165	541.28
Siemens Energy (Rural Hall) (project 3) [#]	JG-Existing	1	0.00	0	0.00	8,647.76	4	2,161.94	8,647.76	4	2,161.94
Wieland Copper Products (project 3)	TI-Existing	4	0.00	0	0.00	28,250.20	145	194.83	28,250.20	145	194.83
Forsyth Total			0.00	0	0.00	485,203.89	1,302	372.66	485,203.89	1,302	372.66
Gaston College											
Advanced Drainage Systems	JG-Existing	1	0.00	0	0.00	23,517.48	15	1,567.83	23,517.48	15	1,567.83
Aptar (project 3)	JG-Existing	1	0.00	0	0.00	10,030.23	161	62.30	10,030.23	161	62.30
Blum	JG-Existing	1	0.00	0	0.00	54,383.11	413	131.68	54,383.11	413	131.68
Cataler North America (project 3)	JG-Existing	2	0.00	0	0.00	83,276.78	89	935.69	83,276.78	89	935.69
Dixon Quick Couplins (project 2)	JG-Existing	4	0.00	0	0.00	16,962.11	30	565.40	16,962.11	30	565.40
Firestone Fibers & Textiles (project 2)	JG-Existing	2	0.00	0	0.00	620.00	6	103.33	620.00	6	103.33
FMS Enterprises, USA, Inc.	JG-Existing	2	0.00	0	0.00	8,006.48	18	444.80	8,006.48	18	444.80
Hanesbrands (Gastonia)	JG-Existing	2	0.00	0	0.00	24,169.17	132	183.10	24,169.17	132	183.10
Hunter Douglas Blinds & Shades	JG-Existing	2	0.00	0	0.00	26,082.21	215	121.31	26,082.21	215	121.31
HYDAC	JG-Existing	1	0.00	0	0.00	24,928.12	95	262.40	24,928.12	95	262.40
KACO USA, Inc. (project 4)	JG-Existing	1	0.00	0	0.00	15,991.00	18	888.39	15,991.00	18	888.39
MANN+HUMMEL Filtration Technology (project 3)	JG-Existing	2	0.00	0	0.00	127,222.47	394	322.90	127,222.47	394	322.90

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Owens Corning (project 2)	PE- Existing	2	0.00	0	0.00	65,116.43	91	715.57	65,116.43	91	715.57
Pharr Yarns (project 4)	JG- Existing	2	0.00	0	0.00	82,284.25	348	236.45	82,284.25	348	236.45
Precision Drive Systems	JG- Existing	2	0.00	0	0.00	11,825.00	7	1,689.29	11,825.00	7	1,689.29
Robert Bosch Tool Corporation	JG- Existing	2	0.00	0	0.00	61,908.61	461	134.29	61,908.61	461	134.29
Stabilus, Inc. USA	PE- Existing	2	0.00	0	0.00	25,800.75	70	368.58	25,800.75	70	368.58
Tenowo, Inc.	JG- Existing	2	0.00	0	0.00	6,426.86	98	65.58	6,426.86	98	65.58
The Timken Company (Iron Station)	JG- Existing	1	0.00	0	0.00	85,711.00	614	139.59	85,711.00	614	139.59
Gaston Total			0.00	0	0.00	754,262.06	3,275	230.31	754,262.06	3,275	230.31
Guilford Technical Community College											
Accordant Health Services (project 2)	JG- Existing	3	0.00	0	0.00	18,214.01	122	149.30	18,214.01	122	149.30
Conduit Global	JG- Existing	2	0.00	0	0.00	3,148.79	22	143.13	3,148.79	22	143.13
Core Technology Molding	JG- Existing	2	0.00	0	0.00	28,222.19	16	1,763.89	28,222.19	16	1,763.89
Ecolab Kay Chemical Company (project 2)	TI- Existing	1	0.00	0	0.00	40,810.00	93	438.82	40,810.00	93	438.82
Engineered Controls International (Rock Creek) (project 2)	JG- Existing	1	0.00	0	0.00	29,553.17	103	286.92	29,553.17	103	286.92
HAECO Airframe Services	JG- Existing	2	0.00	0	0.00	98,259.00	155	633.93	98,259.00	155	633.93
Harland Clarke (project 2)	JG- Existing	3	0.00	0	0.00	19,000.71	48	395.85	19,000.71	48	395.85
Krueger International	JG- Existing	2	0.00	0	0.00	5,304.67	14	378.91	5,304.67	14	378.91
LC America (project 2)	JG- Existing	4	0.00	0	0.00	11,550.22	28	412.51	11,550.22	28	412.51
O'Neal Manufacturing Services	JG- Existing	3	0.00	0	0.00	8,932.00	52	171.77	8,932.00	52	171.77
Pactiv	JG- Existing	2	0.00	0	0.00	17,178.11	18	0.00	17,178.11	18	954.34

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Parker Hannifin	JG- Existing	2	0.00	0	0.00	1,391.98	9	154.66	1,391.98	9	154.66
Slane Hosiery Mills (project 2)	JG- Existing	2	0.00	0	0.00	56,350.25	61	923.77	56,350.25	61	923.77
The Fresh Market (Corporate HQ)	JG- Existing	2	0.00	0	0.00	28,498.85	83	343.36	28,498.85	83	343.36
Thomas Built Buses (project 2)	JG- Existing	2	0.00	0	0.00	72,349.24	144	502.43	72,349.24	144	502.43
Wysong (project 2)	PE- Existing	4	0.00	0	0.00	2,085.00	21	99.29	2,085.00	21	99.29
Guilford Total			0.00	0	0.00	440,848.19	989	445.75	440,848.19	989	445.75
Halifax Community College											
Reser's Fine Foods, Inc.	JG- Existing	1	0.00	0	0.00	1,800.00	104	17.31	1,800.00	104	17.31
Halifax Total			0.00	0	0.00	1,800.00	104	17.31	1,800.00	104	17.31
Haywood Community College											
ConMet (Canton) (project 2)	PE- Existing	1	0.00	0	0.00	7,059.69	90	78.44	7,059.69	90	78.44
Haywood Total			0.00	0	0.00	7,059.69	90	78.44	7,059.69	90	78.44
Isothermal Community College											
American Zinc Products (project 2)	JG- Existing	1	0.00	0	0.00	39,709.95	195	203.64	39,709.95	195	203.64
CMI [**]	JG- Existing	2	0.00	0	0.00	44.36	0	0.00	44.36	0	0.00
Everest Textiles USA	JG-New	2	0.00	0	0.00	7,136.28	282	25.31	7,136.28	282	25.31
Isothermal Total			0.00	0	0.00	46,890.59	477	98.30	46,890.59	477	98.30

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James Sprunt Community College											
Bay Valley Foods	TI- Existing	1	0.00	0	0.00	6,733.02	17	396.06	6,733.02	17	396.06
Butterball (Mt. Olive) (project 2)	TI- Existing	2	0.00	0	0.00	88,554.68	432	204.99	88,554.68	432	204.99
US Cold Storage	JG- Existing	1	0.00	0	0.00	13,428.63	37	362.94	13,428.63	37	362.94
James Sprunt Total			0.00	0	0.00	108,716.33	486	223.70	108,716.33	486	223.70
Johnston Community College											
Berry Plastics (Benson) (project 4)	PE- Existing	3	0.00	0	0.00	5,557.10	28	198.47	5,557.10	28	198.47
Caterpillar (Clayton) (project 4)	JG- Existing	1	0.00	0	0.00	50,169.55	86	583.37	50,169.55	86	583.37
Global Skyware (project 2)	PE- Existing	2	0.00	0	0.00	14,967.11	25	598.68	14,967.11	25	598.68
Grifols - NFF (project 4)	PE- Existing	1	0.00	0	0.00	73,467.98	329	223.31	73,467.98	329	223.31
House-Autry	PE- Existing	2	0.00	0	0.00	8,506.72	37	229.91	8,506.72	37	229.91
Novo Nordisk-DAPI (project 3)	JG- Existing	2	0.00	0	0.00	96,132.60	120	801.11	96,132.60	120	801.11
Novo Nordisk-DAPI (project 4)	JG- Existing	1	0.00	0	0.00	267,788.19	225	1,190.17	267,788.19	225	1,190.17
Novo Nordisk-DFP	JG- Existing	1	0.00	0	0.00	18,160.00	47	386.38	18,160.00	47	386.38
OPW FCS (project 4)	JG- Existing	1	0.00	0	0.00	22.92	25	0.92	22.92	25	0.92
Studio TK (project 2)	JG- Existing	3	0.00	0	0.00	1,909.77	11	173.62	1,909.77	11	173.62
Sysco Food Services (project 2)	PE- Existing	1	0.00	0	0.00	4,803.75	13	369.52	4,803.75	13	369.52
The Hales Group	PE- Existing	3	0.00	0	0.00	44,977.86	39	1,153.28	44,977.86	39	1,153.28
Johnston Total			0.00	0	0.00	586,463.55	985	595.39	586,463.55	985	595.39

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Lenoir Community College											
Crown	JG- Existing	3	0.00	0	0.00	943.44	48	19.66	943.44	48	19.66
Field Controls Company (project 2)	JG- Existing	1	0.00	0	0.00	3,946.90	11	358.81	3,946.90	11	358.81
MasterBrand Cabinets, Inc. (project 2)	JG- Existing	1	0.00	0	0.00	7,491.54	112	66.89	7,491.54	112	66.89
West Pharmaceutical Services (project 2)	TI- Existing	4	0.00	0	0.00	2,088.90	33	63.30	2,088.90	33	63.30
Lenoir Total			0.00	0	0.00	14,470.78	204	70.94	14,470.78	204	70.94
Martin Community College											
A R Textiles	JG- Existing	2	0.00	0	0.00	18,337.00	11	1,667.00	18,337.00	11	1,667.00
Domtar (project 3)	PE- Existing	1	0.00	0	0.00	7,440.00	75	99.20	7,440.00	75	99.20
Penco Products (Hamilton) (project 2)	PE- Existing	1	0.00	0	0.00	10,560.00	9	1,173.33	10,560.00	9	1,173.33
Syfan USA (project 2)	JG- Existing	4	0.00	0	0.00	2,096.00	47	44.60	2,096.00	47	44.60
Martin Total			0.00	0	0.00	38,433.00	142	270.65	38,433.00	142	270.65
Mayland Community College											
Altec (project 4)	PE- Existing	1	0.00	0	0.00	14,413.17	15	960.88	14,413.17	15	960.88
Mayland Total			0.00	0	0.00	14,413.17	15	960.88	14,413.17	15	960.88
McDowell Technical Community College											
Baxter Healthcare (project 2)	PE- Existing	1	0.00	0	0.00	4,815.95	10	481.60	4,815.95	10	481.60
McDowell Total			0.00	0	0.00	4,815.95	10	481.60	4,815.95	10	481.60

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Mitchell Community College											
Corvid Technologies	JG- Existing	1	0.00	0	0.00	30,594.86	14	2,185.35	30,594.86	14	2,185.35
General Microcircuits, Inc.	PE- Existing	3	0.00	0	0.00	1,418.18	12	118.18	1,418.18	12	118.18
NGK Ceramics (Phase 4)	JG- Existing	2	0.00	0	0.00	43,296.27	227	190.73	43,296.27	227	190.73
Tristone Flowtech USA, Inc.	JG-New	1	0.00	0	0.00	8,485.14	25	339.41	8,485.14	25	339.41
Mitchell Total			0.00	0	0.00	83,794.45	278	301.42	83,794.45	278	301.42
Montgomery Community College											
McRae Industries, Inc. (project 2) [**]	TI- Existing	2	0.00	0	0.00	5,201.00	0	0.00	5,201.00	0	0.00
Montgomery Total			0.00	0	0.00	5,201.00	0	0.00	5,201.00	0	0.00
Nash Community College											
Altantic Natural Foods, LLC (project 2)	JG- Existing	1	0.00	0	0.00	1,760.00	7	251.43	1,760.00	7	251.43
Nash Community College			0.00	0	0.00	1,760.00	7	251.43	1,760.00	7	251.43
Piedmont Community College											
Eaton (Roxboro) (project 3)	JG- Existing	2	0.00	0	0.00	52,171.00	61	855.26	52,171.00	61	855.26
GKN Driveline (Timberlake) (project 2)	JG- Existing	2	0.00	0	0.00	62,203.10	58	1,072.47	62,203.10	58	1,072.47
Louisiana Pacific	PE- Existing	1	0.00	0	0.00	935.00	41	22.80	935.00	41	22.80
Polywood Outdoor	JG-New	1	0.00	0	0.00	22,668.65	25	906.75	22,668.65	25	906.75
Spuntech Industries (project 4)	JG- Existing	2	0.00	0	0.00	45,837.25	71	645.60	45,837.25	71	645.60
Piedmont Total			0.00	0	0.00	183,815.00	256	718.03	183,815.00	256	718.03

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Pitt Community College											
Domtar (Greenville)	PE- Existing	2	0.00	0	0.00	3,259.84	28	116.42	3,259.84	28	116.42
Hyster-Yale Group (project 3)	PE- Existing	3	0.00	0	0.00	60,018.03	175	342.96	60,018.03	175	342.96
Jack A. Farrior, Inc.	PE- Existing	2	0.00	0	0.00	6,353.00	36	176.47	6,353.00	36	176.47
Mayne Pharma	JG- Existing	3	0.00	0	0.00	52,418.94	60	873.65	52,418.94	60	873.65
Metallix Refining (project 2)	JG- Existing	1	0.00	0	0.00	5,153.76	64	80.53	5,153.76	64	80.53
Penco Products (Greenville)	PE- Existing	2	0.00	0	0.00	3,331.16	31	107.46	3,331.16	31	107.46
Purilum	PE- Existing	1	0.00	0	0.00	4,331.60	13	333.20	4,331.60	13	333.20
Thermo Fisher Scientific (project 2) (formerly Patheon)	JG- Existing	1	0.00	0	0.00	102,224.70	293	348.89	102,224.70	293	348.89
Weyerhaeuser (Grifton) (project 2)	TI- Existing	2	0.00	0	0.00	1,540.00	14	110.00	1,540.00	14	110.00
Pitt Total			0.00	0	0.00	238,631.03	714	334.22	238,631.03	714	334.22
Randolph Community College											
BJ Con-Sew (project 3)	JG- Existing	3	0.00	0	0.00	594.00	7	84.86	594.00	7	84.86
ETI/DJO Global	PE- Existing	4	0.00	0	0.00	10,323.67	25	412.95	10,323.67	25	412.95
Jowat Corporation	PE- Existing	4	0.00	0	0.00	5,684.00	46	123.57	5,684.00	46	123.57
MAS-Acme USA (project 2)	PE- Existing	1	0.00	0	0.00	3,348.09	10	334.81	3,348.09	10	334.81
Metals USA	PE- Existing	4	0.00	0	0.00	1,515.91	9	168.43	1,515.91	9	168.43
Phoenix Precision Machining (Group project; also includes Kennametal #2 and United Brass Works #2)	PE- Existing	1	0.00	0	0.00	6,190.02	28	221.07	6,190.02	28	221.07
Plastics Color Corporation (project 2)	PE- Existing	2	0.00	0	0.00	215.00	46	4.67	215.00	46	4.67

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Speed Metal Fabrication (Group project; also includes DARRAN Furniture and Baker Interiors Group)	PE-Existing	1	0.00	0	0.00	1,686.56	17	99.21	1,686.56	17	99.21
Technimark (project 2)	JG-Existing	3	0.00	0	0.00	27,005.59	76	355.34	27,005.59	76	355.34
Randolph Total			0.00	0	0.00	56,562.84	264	214.25	56,562.84	264	214.25

Richmond Community College

American Woodmark Corporation (formerly RSI Home Products)	JG-New	3	0.00	0	0.00	4,125.00	11	375.00	4,125.00	11	375.00
Direct Pack	JG-Existing	3	0.00	0	0.00	28,535.00	28	1,019.11	28,535.00	28	1,019.11
FCC NC Segment Plant (project 3)	TI-Existing	4	0.00	0	0.00	7,233.00	51	141.82	7,233.00	51	141.82
FerroFab (project 2)	PE-Existing	2	0.00	0	0.00	440.00	5	88.00	440.00	5	88.00
Global Packaging (project 2)	TI-Existing	1	0.00	0	0.00	22,475.00	17	1,322.06	22,475.00	17	1,322.06
ITG Burlington (Cordova) (project 2)	TI-Existing	3	0.00	0	0.00	7,806.00	16	487.88	7,806.00	16	487.88
Metallix Refining, Inc. (Maxton)	PE-Existing	1	0.00	0	0.00	4,012.00	12	334.33	4,012.00	12	334.33
Service Thread (project 6)	TI-Existing	2	0.00	0	0.00	15,152.00	99	153.05	15,152.00	99	153.05
Therafirm (project 4)	TI-Existing	1	0.00	0	0.00	4,919.00	16	307.44	4,919.00	16	307.44
Richmond Total			0.00	0	0.00	94,697.00	255	371.36	94,697.00	255	371.36

Roanoke-Chowan Community College

Roanoke Connect (Call Center)	JG-Existing	1	0.00	0	0.00	1,851.69	30	61.72	1,851.69	30	61.72
Roanoke-Chowan Total			0.00	0	0.00	1,851.69	30	61.72	1,851.69	30	61.72

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Robeson Community College											
Harger Lightning & Grounding	JG- Existing	1	0.00	0	0.00	770.00	6	128.33	770.00	6	128.33
Trinity Frozen Foods (project 2)	PE- Existing	2	0.00	0	0.00	3,520.00	7	502.86	3,520.00	7	502.86
Watts Water Technologies	JG- Existing	2	0.00	0	0.00	4,396.74	25	175.87	4,396.74	25	175.87
Robeson Total			0.00	0	0.00	8,686.74	38	228.60	8,686.74	38	228.60
Rockingham Community College											
Henniges Automotive	PE- Existing	3	0.00	0	0.00	14,725.00	53	277.83	14,725.00	53	277.83
Keystone Foods	PE- Existing	1	0.00	0	0.00	33,261.00	65	511.71	33,261.00	65	511.71
Loparex (Eden) (project 3) [*]	PE- Existing	3	0.00	0	0.00	0.00	144	0.00	0.00	144	0.00
Pine Hall Brick (project 2)	PE- Existing	1	0.00	0	0.00	24,062.26	14	1,718.73	24,062.26	14	1,718.73
UNIFI (Reidsville) (project 2)	JG- Existing	3	0.00	0	0.00	44,682.51	100	0.00	44,682.51	100	446.83
Rockingham Total			0.00	0	0.00	116,730.77	376	310.45	116,730.77	376	310.45
Rowan-Cabarrus Community College											
Agility Fuel Systems (project 2)	TI- Existing	2	0.00	0	0.00	27,008.91	48	562.69	27,008.91	48	562.69
Americhem, Inc.	JG- Existing	3	0.00	0	0.00	2,488.81	99	25.14	2,488.81	99	25.14
Carolina Precision Mfg. (CPM)	PE- Existing	2	0.00	0	0.00	10,530.24	30	351.01	10,530.24	30	351.01
Celgard, LLC (Concord) (project 2)	JG- Existing	1	0.00	0	0.00	27,633.69	252	109.66	27,633.69	252	109.66
Corning (Midland) (project 4)	JG- Existing	2	0.00	0	0.00	46,620.79	365	127.73	46,620.79	365	127.73

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Custom Golf Car Supply (project 2)	PE- Existing	2	0.00	0	0.00	10,359.06	107	96.81	10,359.06	107	96.81
DNP IMS America Corp (project 3)	JG- Existing	3	0.00	0	0.00	12,920.73	30	430.69	12,920.73	30	430.69
Ei Solutionworks, LLC (project 3)	JG- Existing	2	0.00	0	0.00	160.00	256	0.63	160.00	256	0.63
FillTech, USA	JG- Existing	1	0.00	0	0.00	2,787.00	153	18.22	2,787.00	153	18.22
Haines	JG- Existing	2	0.00	0	0.00	3,300.00	85	38.82	3,300.00	85	38.82
Imperial Supplies (project 2)	PE- Existing	3	0.00	0	0.00	5,165.00	44	117.39	5,165.00	44	117.39
Intertape Polymers Group)	JG-New	3	0.00	0	0.00	3,447.64	17	202.80	3,447.64	17	202.80
Ketchie-Houston, Inc.	PE- Existing	1	0.00	0	0.00	4,726.00	28	168.79	4,726.00	28	168.79
New York Air Brake	JG- Existing	2	0.00	0	0.00	15,392.57	123	125.14	15,392.57	123	125.14
Racing Electronics	PE- Existing	2	0.00	0	0.00	9,560.66	52	183.86	9,560.66	52	183.86
Rowan-Cabarrus Total			0.00	0	0.00	182,101.10	1,689	107.82	182,101.10	1,689	107.82
Sampson Community College											
Rheinfelden Americas	JG-New	4	0.00	0	0.00	3,135.00	16	195.94	3,135.00	16	195.94
Southeastern Outdoor Products	PE- Existing	2	0.00	0	0.00	136.00	6	22.67	136.00	6	22.67
Sampson Total			0.00	0	0.00	3,271.00	22	148.68	3,271.00	22	148.68
Sandhills Community College											
ITG Burlington (Raeford)	PE- Existing	3	0.00	0	0.00	25,737.00	83	310.08	25,737.00	83	310.08
Reliance Packaging, LLC	JG- Existing	2	0.00	0	0.00	1,448.00	19	76.21	1,448.00	19	76.21
Situs (project 4)	TI- Existing	1	0.00	0	0.00	3,508.00	38	92.32	3,508.00	38	92.32
Unilever (Raeford) (project 3)	TI- Existing	3	0.00	0	0.00	7,870.00	19	414.21	7,870.00	19	414.21
Sandhills Total			0.00	0	0.00	38,563.00	159	242.53	38,563.00	159	242.53

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College/Company [1]	Project Type [2]	Number of Fiscal Years Funded [3]	Company Training Reimburse- ment Expenditures [4]	Number Trained by Company Instructors [5]	Average Company Reimburse- ment Per Trainee [6]	College Training Expenditures [7]	Number Trained by College Instructors [8]	Average College Cost Per Trainee [9]	Total Expenditures [10]	Total Trained by Company & College Instructors [11]	Average Total Cost Per Trainee [12]
South Piedmont Community College											
ATI Specialty Materials (project 3)	JG- Existing	3	0.00	0	0.00	19,810.30	64	309.54	19,810.30	64	309.54
Columbus McKinnon Corp. (project 3)	PE- Existing	3	0.00	0	0.00	200.00	21	9.52	200.00	21	9.52
Consolidated Metco, Inc.	JG- Existing	1	0.00	0	0.00	24,642.00	41	601.02	24,642.00	41	601.02
Darnel, Inc. (project 3)	JG- Existing	4	0.00	0	0.00	989.00	39	25.36	989.00	39	25.36
Glenmark Pharmaceuticals	JG-New	3	0.00	0	0.00	20,739.31	188	110.32	20,739.31	188	110.32
McGee Corporation	PE- Existing	2	0.00	0	0.00	9,625.00	38	253.29	9,625.00	38	253.29
O'Neil Digital Solutions	JG-New	3	0.00	0	0.00	4,182.97	44	95.07	4,182.97	44	95.07
Scott Safety	JG- Existing	4	0.00	0	0.00	19,250.00	12	1,604.17	19,250.00	12	1,604.17
Southern Fabricators, Inc.	JG- Existing	1	0.00	0	0.00	5,384.16	22	244.73	5,384.16	22	244.73
Triangle Brick Company	TI- Existing	1	0.00	0	0.00	3,700.00	8	462.50	3,700.00	8	462.50
South Piedmont Total			0.00	0	0.00	108,522.74	477	227.51	108,522.74	477	227.51
Southeastern Community College											
Armour West Fraser	PE- Existing	2	0.00	0	0.00	5,391.00	37	0.00	5,391.00	37	145.70
Filtec Precise, Inc.	TI- Existing	3	0.00	0	0.00	150.00	73	2.05	150.00	73	2.05
Southeastern Total			0.00	0	0.00	5,541.00	110	50.37	5,541.00	110	50.37
Southwestern Community College											
Franklin Tubular (project 2)	PE- Existing	2	0.00	0	0.00	507.00	5	101.40	507.00	5	101.40
TekTone Sound & Signal Mfg., Inc. (project 2)	JG- Existing	1	0.00	0	0.00	17,890.99	28	638.96	17,890.99	28	638.96
Southwestern Total			0.00	0	0.00	18,397.99	33	557.51	18,397.99	33	557.51

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College/Company [1]	Project Type [2]	Number of Fiscal Years Funded [3]	Company Training Reimburse- ment Expenditures [4]	Number Trained by Company Instructors [5]	Average Company Reimburse- ment Per Trainee [6]	College Training Expenditures [7]	Number Trained by College Instructors [8]	Average College Cost Per Trainee [9]	Total Expenditures [10]	Total Trained by Company & College Instructors [11]	Average Total Cost Per Trainee [12]
Stanly Community College											
Fiberon (project 2)	PE- Existing	1	0.00	0	0.00	9,180.98	23	399.17	9,180.98	23	399.17
International Automotive Components Group [**]	JG- Existing	4	0.00	0	0.00	486.00	0	0.00	486.00	0	0.00
Magna Machining, Inc. [**]	PE- Existing	1	0.00	0	0.00	50.40	0	0.00	50.40	0	0.00
Michelin Aircraft Tire (project 3)	PE- Existing	1	0.00	0	0.00	14,883.60	56	265.78	14,883.60	56	265.78
New Finish (project 2)	JG- Existing	1	0.00	0	0.00	4,259.20	2	2,129.60	4,259.20	2	2,129.60
Stanley Engineered Fastening	JG- Existing	2	0.00	0	0.00	4,245.40	79	53.74	4,245.40	79	53.74
United Protective Technologies (project 2)	PE- Existing	2	0.00	0	0.00	1,431.52	22	65.07	1,431.52	22	65.07
Stanly Total			0.00	0	0.00	34,537.10	182	189.76	34,537.10	182	189.76
Surry Community College											
Advanced Electronic Services (project 3)	JG- Existing	1	0.00	0	0.00	28,770.52	131	219.62	28,770.52	131	219.62
Altec Industries, Inc. (Mt. Airy)	JG- Existing	2	0.00	0	0.00	28,597.35	231	123.80	28,597.35	231	123.80
B & G Foods Snacks, Inc. (Yadkin) (project 2)	JG- Existing	3	0.00	0	0.00	23,858.00	23	1,037.30	23,858.00	23	1,037.30
Cardinal Custom Tempered Glass (project 3)	JG- Existing	2	0.00	0	0.00	8,972.92	69	130.04	8,972.92	69	130.04
Dorsett Technologies	PE- Existing	1	0.00	0	0.00	7,608.15	15	507.21	7,608.15	15	507.21
Hibco Plastics, Inc.	JG- Existing	1	0.00	0	0.00	618.00	19	32.53	618.00	19	32.53
Insteel Industries, Inc.	JG- Existing	1	0.00	0	0.00	28,593.82	103	277.61	28,593.82	103	277.61
Johnson Granite, Inc. (project 2)	JG- Existing	2	0.00	0	0.00	14,581.00	12	1,215.08	14,581.00	12	1,215.08
Lydall, Inc. (project 3)	JG- Existing	3	0.00	0	0.00	40,249.13	143	281.46	40,249.13	143	281.46

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MVP Group International, Inc. (project 2)	PE- Existing	1	0.00	0	0.00	17,943.71	60	299.06	17,943.71	60	299.06
NCFI	JG- Existing	3	0.00	0	0.00	7,876.93	69	114.16	7,876.93	69	114.16
Nester Hosiery, Inc. (project 2)	PE- Existing	1	0.00	0	0.00	27,999.57	178	157.30	27,999.57	178	157.30
Phillips-Van Heusen Distribution Center (project 3)	JG- Existing	3	0.00	0	0.00	73,445.00	160	459.03	73,445.00	160	459.03
UNIFI, Inc. (Yadkinville) (project 3)	JG- Existing	3	0.00	0	0.00	14,546.00	141	103.16	14,546.00	141	103.16
Weyerhaeuser (Elkin) (project 4)	TI- Existing	1	0.00	0	0.00	21,265.13	79	269.18	21,265.13	79	269.18
Surry Total			0.00	0	0.00	344,925.23	1,433	240.70	344,925.23	1,433	240.70

Vance-Granville Community College

Dill Air Controls	PE- Existing	3	0.00	0	0.00	19,934.88	146	136.54	19,934.88	146	136.54
K-FLEX USA (project 2)	JG- Existing	2	0.00	0	0.00	6,737.50	45	149.72	6,737.50	45	149.72
M.R. Williams	PE- Existing	1	0.00	0	0.00	17,816.87	79	225.53	17,816.87	79	225.53
Palziv (project 3)	JG- Existing	3	0.00	0	0.00	23,210.00	116	200.09	23,210.00	116	200.09
Revlon (project 2)	JG- Existing	4	0.00	0	0.00	11,000.00	31	354.84	11,000.00	31	354.84
RiceWrap Food Corporation [*]	JG-New	1	0.00	0	0.00	0.00	21	0.00	0.00	21	0.00
Robling Medical	PE- Existing	3	0.00	0	0.00	8,360.00	31	269.68	8,360.00	31	269.68
Vance-Granville Total			0.00	0	0.00	87,059.25	469	185.63	87,059.25	469	185.63

Wake Technical Community College

Allscripts	JG- Existing	3	0.00	0	0.00	86,472.36	146	592.28	86,472.36	146	592.28
Apex Tool Group	JG- Existing	2	0.00	0	0.00	19,432.76	55	353.32	19,432.76	55	353.32
Catalent Pharma Solutions (project 2) [**]	JG- Existing	3	0.00	0	0.00	947.20	0	0.00	947.20	0	0.00

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College/Company [1]	Project Type [2]	Number of Fiscal Years Funded [3]	Company Training Reimburse- ment Expenditures [4]	Number Trained by Company Instructors [5]	Average Company Reimburse- ment Per Trainee [6]	College Training Expenditures [7]	Number Trained by College Instructors [8]	Average College Cost Per Trainee [9]	Total Expenditures [10]	Total Trained by Company & College Instructors [11]	Average Total Cost Per Trainee [12]
ChannelAdvisor Corp.	JG-Existing	2	0.00	0	0.00	112,318.56	123	913.16	112,318.56	123	913.16
Charles & Colvard	JG-Existing	1	0.00	0	0.00	13,906.93	21	662.23	13,906.93	21	662.23
Consolidated Asset Recovery Systems, Inc.	JG-Existing	1	0.00	0	0.00	10,195.33	52	196.06	10,195.33	52	196.06
Credit Suisse	JG-Existing	2	0.00	0	0.00	538,237.31	1,041	517.04	538,237.31	1,041	517.04
Dude Solutions	JG-Existing	1	0.00	0	0.00	159,905.43	264	605.70	159,905.43	264	605.70
d-Wise Technologies (project 2)	JG-Existing	1	0.00	0	0.00	25,822.00	23	1,122.70	25,822.00	23	1,122.70
GlaxoSmithKline	JG-Existing	1	0.00	0	0.00	144,792.82	200	723.96	144,792.82	200	723.96
ImmunoReagents, Inc. (project 2)	JG-Existing	1	0.00	0	0.00	17,298.62	12	1,441.55	17,298.62	12	1,441.55
Infosys, Ltd. [**]	JG-New	2	0.00	0	0.00	23,760.00	0	0.00	23,760.00	0	0.00
Kellogg (project 2)	JG-Existing	3	0.00	0	0.00	44,474.18	108	411.80	44,474.18	108	411.80
Merz North America	JG-New	3	0.00	0	0.00	31,658.33	64	494.66	31,658.33	64	494.66
Multi Packaging Solutions	JG-Existing	3	0.00	0	0.00	40.00	4	10.00	40.00	4	10.00
Polyzen, Inc.	JG-Existing	2	0.00	0	0.00	34,399.75	62	554.83	34,399.75	62	554.83
Proto Labs, Inc.	JG-Existing	4	0.00	0	0.00	20,675.77	50	413.52	20,675.77	50	413.52
Seqirus, Inc. (project 5)	JG-Existing	3	0.00	0	0.00	31,773.81	69	460.49	31,773.81	69	460.49
SunTech Medical, Inc.	JG-Existing	1	0.00	0	0.00	17,004.16	67	253.79	17,004.16	67	253.79
Varonis Systems (project 3)	JG-Existing	2	0.00	0	0.00	34,848.73	36	968.02	34,848.73	36	968.02
Wake Total			0.00	0	0.00	1,367,964.05	2,397	570.70	1,367,964.05	2,397	570.70
Wayne Community College											
Anchor Coupling	JG-Existing	2	0.00	0	0.00	20,525.64	138	148.74	20,525.64	138	148.74
AP Emissions Technologies (project 2)	JG-Existing	3	0.00	0	0.00	2,647.65	21	126.08	2,647.65	21	126.08
Mission Foods (project 3)	JG-Existing	4	0.00	0	0.00	160.00	7	22.86	160.00	7	22.86
Mt. Olive Pickle Company	JG-Existing	4	0.00	0	0.00	11,029.89	30	367.66	11,029.89	30	367.66
SPX Flow Technology (Goldsboro)	JG-Existing	1	0.00	0	0.00	12,897.34	36	358.26	12,897.34	36	358.26

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Stormberg Foods	JG-New	1	0.00	0	0.00	60.00	6	10.00	60.00	6	10.00
US Cargo Systems	JG-Existing	1	0.00	0	0.00	963.00	76	12.67	963.00	76	12.67
Wayne Total			0.00	0	0.00	48,283.52	314	153.77	48,283.52	314	153.77

Western Piedmont Community College

Case Farms (Morganton) (project 2)	PE-Existing	1	0.00	0	0.00	2,842.60	18	157.92	2,842.60	18	157.92
Chaddock Furniture (project 2)	PE-Existing	2	0.00	0	0.00	7,700.00	8	962.50	7,700.00	8	962.50
Continental Teves	JG-Existing	2	0.00	0	0.00	78,444.17	121	648.30	78,444.17	121	648.30
Ekornes USA	PE-Existing	1	0.00	0	0.00	4,502.90	32	140.72	4,502.90	32	140.72
Jackson Corrugated	JG-New	1	36,476.00	22	1,658.00	5,042.00	10	504.20	41,518.00	32	1,297.44
Leviton Southern Devices (Morganton) (project 2)	PE-Existing	2	0.00	0	0.00	8,045.45	710	11.33	8,045.45	710	11.33
Marves Industries (project 2)	PE-Existing	3	0.00	0	0.00	22,028.50	12	1,835.71	22,028.50	12	1,835.71
Marves Industries (project 3)	JG-Existing	1	0.00	0	0.00	11,242.09	12	936.84	11,242.09	12	936.84
Meridian Specialty Yarn Group	JG-Existing	3	0.00	0	0.00	9,106.37	129	70.59	9,106.37	129	70.59
Molded Fiber Glass	PE-Existing	2	0.00	0	0.00	36,653.44	60	610.89	36,653.44	60	610.89
Saft America, Inc.	PE-Existing	3	0.00	0	0.00	5,918.06	36	164.39	5,918.06	36	164.39
Siegwerk Environmental Inks. (project 2)	PE-Existing	4	0.00	0	0.00	3,909.63	11	355.42	3,909.63	11	355.42
Valdese Weavers (project 4)	PE-Existing	1	0.00	0	0.00	38,678.12	77	502.31	38,678.12	77	502.31
Western Piedmont Total			36,476.00	22	0.00	234,113.33	1,236	189.41	270,589.33	1,258	215.09

Wilkes Community College

Gardner Glass Projects	PE-Existing	1	0.00	0	0.00	1,060.35	68	15.59	1,060.35	68	15.59
GE Aviation (West Jefferson) (project 2) 【**】	JG-Existing	1	7,798.80	0	0.00	37,576.38	380	98.89	45,375.18	380	119.41

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InterFlex Group (project 2)	PE- Existing	2	0.00	0	0.00	10,622.34	17	624.84	10,622.34	17	624.84
Leviton (West Jefferson)	PE- Existing	2	0.00	0	0.00	887.12	7	126.73	887.12	7	126.73
Plycem USA	PE- Existing	3	0.00	0	0.00	9,950.49	42	236.92	9,950.49	42	236.92
Tyson Foods, Inc. (project 2)	PE- Existing	2	0.00	0	0.00	16,594.56	30	553.15	16,594.56	30	553.15
United Chemi-Con (project 2)	PE- Existing	2	0.00	0	0.00	7,113.09	63	112.91	7,113.09	63	112.91
Worldwide Protective Products	PE- Existing	2	0.00	0	0.00	2,399.51	15	159.97	2,399.51	15	159.97
Wilkes Total			7,798.80	0	0.00	86,203.84	622	138.59	94,002.64	622	151.13
Wilson Community College											
3C Store Fixtures (project 2)	PE- Existing	1	0.00	0	0.00	7,631.72	61	125.11	7,631.72	61	125.11
Alliance One Specialty Products, LLC	TI- Existing	2	0.00	0	0.00	5,384.81	24	224.37	5,384.81	24	224.37
Bridgestone Americas (project 2)	JG- Existing	2	0.00	0	0.00	95,069.18	233	408.02	95,069.18	233	408.02
Evans MacTavish Agricraft, Inc.	JG- Existing	2	0.00	0	0.00	19,743.88	25	789.76	19,743.88	25	789.76
Smithfield Foods (Wilson)	TI- Existing	1	0.00	0	0.00	175,328.81	96	1,826.34	175,328.81	96	1,826.34
Sun River Services Corporation	JG- Existing	3	0.00	0	0.00	28,524.46	110	259.31	28,524.46	110	259.31
Wilson Total			0.00	0	0.00	331,682.86	549	604.16	331,682.86	549	604.16
SYSTEM TOTALS			\$56,274.80	40	1,406.87	\$9,195,552.25	30,034	\$306.17	\$9,251,827.05	30,056	\$307.82

Project Expenditures: \$9,251,827.05

Capital Equipment Expenditures: \$95,877.35

Media Development Expenditures: \$319,069.99

Total Expenditures: \$9,666,774.39

Customized Training Project Expenditures Footnotes

The report is footnoted to explain company and/or college project expenditures when there were trainees but no expenditures; there were expenditures but no trainees reported; when colleges reported an excessive average total cost per trainee; or, when there were categorical equipment expenditures.

[*]	Projects where colleges reported trainees but did not incur expenditures is the result of: 1) training provided by NC Community Colleges Regional Trainers and/or BioNetwork instructors; 2) training provided by Regional Trainers whereby colleges opted not to utilize the earned administrative allowance; 3) company and/or 3 rd Party provider opted not to be reimbursed for training; and 4) training scheduled and paid for in previous year, but a portion postponed by the company, resulting in training being completed in the next fiscal year.
[**]	Projects where company or college expenditures were incurred but there were no trainees reported, the expenditures fall within one or more of the following categories: 1) instructional supplies, materials, and applicable tax and shipping costs; 2) curriculum development for course training; 3) travel costs including in-state, out-of-state, or out-of-country; 4) earned administrative allowance and/or approved administrative allowance carryforward earned from prior fiscal year; 5) job profiles; 6) authorized equipment purchase as stipulated in the Customized Training Program guidelines; 7) project director/coordinator/support staff's salary; 8) balance of invoices paid for training which occurred in late June; and, 9) developmental expenditures authorization.
[#]	Projects where colleges reported an excessive "average total cost per trainee," the excess expenditures fall within one or more of the following categories: 1) high-tech specialized training/instructional materials and/or certification; 2) training conducted for a smaller number of employees due to production demand; 3) job profiling; 4) registration fees for specialized training; and 5) approved equipment purchase/lease costs. These are ongoing projects which, upon completion, will illustrate the average total cost per trainee as originally approved, unless noted otherwise.

Media Development Office

The Customized Training Program supports the Media Development Office (MDO), which is hosted by Wilkes Community College. During FY 2018-2019, the MDO supported promotional/marketing videos related to aviation/aerospace, agribusiness, bio- and pharmaceutical manufacturing, and RAMP East. The MDO also supported learning resources such as manuals, DVDs, industrial training videos, and computer-based interactive programs used for instructional training for a number of Customized Training projects. The Media Development Office expenditures totaled **\$319,069.99**.

North Carolina Community College System
Customized Training Projects by Industry Clusters

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COLLEGE	CLIENT COMPANY	INDUSTRY CLUSTER
Alamance	Andersen Products	Pharmaceutical/Medical
Alamance	Applied Textiles	Textiles/Apparel
Alamance	BD Diagnostics	Pharmaceutical/Medical
Alamance	Carolina Biological Supply	Miscellaneous Manufacturing
Alamance	Engineered Controls International (Elon)	Machinery/Equipment
Alamance	Fairstone Fabrics	Textiles/Apparel
Alamance	GKN Driveline (Mebane)	Transportation
Alamance	ITG Burlington Finishing (Burlington)	Textiles/Apparel
Alamance	Kayser-Roth (Graham)	Textiles/Apparel
Alamance	PRA Group, Inc. (Call Center)	Business Support Services
Alamance	Sandvik	Metals/Iron/Steel
Alamance	Technical Precision Plastics, Inc.	Plastics/Rubber/Glass/Cement
Alamance	USA-Dutch	Metals/Iron/Steel
Alamance	Walmart Logistics Perishable Distribution Center	Warehousing/Distribution
Asheville-Buncombe	Avadim Technologies, Inc.	Pharmaceutical/Medical
Asheville-Buncombe	BorgWarner	Transportation
Asheville-Buncombe	Eaton Electrical	Computers/Electronics/Electrical
Asheville-Buncombe	GE Aviation (Asheville)	Transportation
Asheville-Buncombe	Linamar	Transportation
Asheville-Buncombe	New Belgium Brewing	Food/Beverages/Tobacco Processing
Asheville-Buncombe	Nexus Technologies	Professional/Scientific/Technical Services
Asheville-Buncombe	PECO	Machinery/Equipment
Asheville-Buncombe	Reich, LLC	Transportation
Asheville-Buncombe	White Labs	Food/Beverages/Tobacco Processing
Asheville-Buncombe	Wicked Weed Brewing	Food/Beverages/Tobacco Processing
Beaufort	Iconic Marine	Transportation
Beaufort	idX Corporation	Furniture/Fixtures/Appliances/Hardware
Beaufort	PAS USA, Inc.	Plastics/Rubber/Glass/Cement
Beaufort	Potash Aurora	Chemical
Bladen	Lineage Logistics	Warehousing/Distribution
Bladen	Specialty Product Technologies	Machinery/Equipment
Blue Ridge	Continental Teves (Fletcher)	Transportation
Blue Ridge	Demmel, Inc.	Transportation
Blue Ridge	GF Linamar	Metals/Iron/Steel
Blue Ridge	Kimberly Clark Corporation	Textiles/Apparel
Blue Ridge	Norafin (Americas), Inc.	Textiles/Apparel
Blue Ridge	Westrock - MPS	Wood/Paper/Printing

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COLLEGE	CLIENT COMPANY	INDUSTRY CLUSTER
Brunswick	Victaulic	Miscellaneous Manufacturing
Caldwell	Bemis Mfg.	Plastics/Rubber/Glass/Cement
Caldwell	Continental Structural Plastics (Lenoir facility)	Transportation
Caldwell	Exela Pharma Sciences	Pharmaceutical/Medical
Caldwell	Goodnight Brothers	Food/Beverages/Tobacco Processing
Caldwell	JBS USA	Food/Beverages/Tobacco Processing
Caldwell	Misty Mountain Threadworks, Inc.	Textiles/Apparel
Caldwell	Sealed Air (Lenoir)	Plastics/Rubber/Glass/Cement
Caldwell	Stallergenes Greer	Pharmaceutical/Medical
Cape Fear	Cardinal MetalWorks, Inc.	Metals/Iron/Steel
Cape Fear	Corning (Wilmington)	Plastics/Rubber/Glass/Cement
Cape Fear	Fenner Drives	Plastics/Rubber/Glass/Cement
Cape Fear	Global Nuclear Fuels	Chemical
Cape Fear	Master Machining	Metals/Iron/Steel
Cape Fear	Mojotone	Computers/Electronics/Electrical
Cape Fear	National Gypsum	Chemical
Cape Fear	Sturdy Corporation	Transportation
Carteret	Frank Door Company	Machinery/Equipment
Carteret	SPX Flow Technology (Newport)	Metals/Iron/Steel
Carteret	Veneer Technologies, Inc.	Wood/Paper/Printing
Catawba Valley	Corning Optical Communications (Hickory)	Computers/Electronics/Electrical
Catawba Valley	GKN ePowertrain	Transportation
Catawba Valley	GKN Sinter Metals	Miscellaneous Manufacturing
Catawba Valley	Vanguard Furniture	Furniture/Fixtures/Appliances/Hardware
Central Carolina	A.D. Tubi USA, Inc.	Metals/Iron/Steel
Central Carolina	Bulldog Hose Company	Textiles/Apparel
Central Carolina	Caterpillar (Sanford)	Machinery/Equipment
Central Carolina	Conveyor Technologies	Machinery/Equipment
Central Carolina	Coty, Inc.	Miscellaneous Manufacturing
Central Carolina	GKN Driveline (Sanford)	Transportation
Central Carolina	MAS Acme (Siler City)	Warehousing/Distribution
Central Carolina	Mountaire Farms	Food/Beverages/Tobacco Processing
Central Carolina	Pentair Water Pool & Spa	Miscellaneous Manufacturing
Central Carolina	Pilgrim's Pride	Food/Beverages/Tobacco Processing
Central Carolina	Southern Veneer Specialty Products (frmly Boise)	Wood/Paper/Printing
Central Carolina	Zurn Industries	Metals/Iron/Steel
Central Piedmont	Allstate Insurance Company (Operations Center)	Business Support Services
Central Piedmont	Aplix, Inc. (project 4)	Textiles/Apparel
Central Piedmont	AvidXchange	Information
Central Piedmont	Bakkavor USA	Food/Beverages/Tobacco Processing
Central Piedmont	Caraustar Carolina Carton	Wood/Paper/Printing
Central Piedmont	General Steel Drum, LLC	Metals/Iron/Steel
Central Piedmont	Genpak	Plastics/Rubber/Glass/Cement
Central Piedmont	InVue Security Products	Computers/Electronics/Electrical

North Carolina Community College System
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COLLEGE	CLIENT COMPANY	INDUSTRY CLUSTER
Central Piedmont	K-Tek	Metals/Iron/Steel
Central Piedmont	KURZ Transfer Products	Chemical
Central Piedmont	Mauser USA	Plastics/Rubber/Glass/Cement
Central Piedmont	Megadyne	Plastics/Rubber/Glass/Cement
Central Piedmont	MSC Industrial Direct Company	Machinery/Equipment
Central Piedmont	Nutec	Plastics/Rubber/Glass/Cement
Central Piedmont	Poly-Tech	Plastics/Rubber/Glass/Cement
Central Piedmont	Prinston Laboratories	Pharmaceutical/Medical
Central Piedmont	Printful	Wood/Paper/Printing
Central Piedmont	Snyder's Lance	Food/Beverages/Tobacco Processing
Cleveland	Clearwater Paper	Wood/Paper/Printing
Cleveland	Fiber Innovators International	Textiles/Apparel
Cleveland	KSM Castings NC, Inc.	Metals/Iron/Steel
Cleveland	Pioneer Motor Bearing	Metals/Iron/Steel
Cleveland	STI - Kings Plush	Textiles/Apparel
Cleveland	Uniquetex	Textiles/Apparel
College of the Albemarle	Daedalus Yacht	Transportation
Albemarle	Hoffer Flow	Metals/Iron/Steel
Craven	Chatsworth Products	Metals/Iron/Steel
Craven	Drahtzug Stein	Metals/Iron/Steel
Craven	Weyerhaeuser (New Bern Lumber)	Wood/Paper/Printing
Davidson	DEX Heavy Duty Parts	Transportation
Davidson	Ennis-Flint	Plastics/Rubber/Glass/Cement
Davidson	Facility Logistic Services	Warehousing/Distribution
Davidson	KURZ Transfer Products	Chemical
Davidson	Mohawk Industries	Wood/Paper/Printing
Davidson	Multi Packaging Solutions (Lexington)	Wood/Paper/Printing
Davidson	Old Dominion Freight Line	Warehousing/Distribution
Davidson	Olon Industries, Inc.	Wood/Paper/Printing
Durham	AKG of America	Metals/Iron/Steel
Durham	Almac Group	Professional/Scientific/Technical Services
Durham	AveXis, Inc.	Pharmaceutical/Medical
Durham	Burt's Bees	Chemical
Durham	Humacyte	Professional/Scientific/Technical Services
Durham	KBI Biopharma	Pharmaceutical/Medical
Durham	Medicago	Pharmaceutical/Medical
Durham	Merck Manufacturing	Pharmaceutical/Medical
Durham	Premier Research	Professional/Scientific/Technical Services
Durham	United Therapeutics	Pharmaceutical/Medical
Durham	Yukon Medical	Pharmaceutical/Medical
Edgecombe	ABB (Pinetops)	Computers/Electronics/Electrical
Edgecombe	Keihin CST	Computers/Electronics/Electrical
Edgecombe	Sara Lee Frozen Bakery	Food/Beverages/Tobacco Processing
Edgecombe	Triangle Tire (developmental stage)	Plastics/Rubber/Glass/Cement

North Carolina Community College System
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COLLEGE	CLIENT COMPANY	INDUSTRY CLUSTER
Fayetteville	Eaton Corporation	Computers/Electronics/Electrical
Fayetteville	eClerx LLC	Business Support Services
Fayetteville	Ellery Homestyles	Warehousing/Distribution
Fayetteville	M.J. Soffe, LLC.	Textiles/Apparel
Fayetteville	Nitta Gelatin USA	Pharmaceutical/Medical
Forsyth	Avid Solutions	Professional/Scientific/Technical Services
Forsyth	Corning Optical Communications	Computers/Electronics/Electrical
Forsyth	Herbalife International of America	Food/Beverages/Tobacco Processing
Forsyth	Ingredion, Inc.	Food/Beverages/Tobacco Processing
Forsyth	Inmar, Inc.	Business Support Services
Forsyth	Reynolds American, Inc.	Food/Beverages/Tobacco Processing
Forsyth	Siemens Energy (Rural Hall)	Metals/Iron/Steel
Forsyth	Wieland Copper Products	Metals/Iron/Steel
Gaston	Advanced Drainage Systems	Plastics/Rubber/Glass/Cement
Gaston	Aptar	Plastics/Rubber/Glass/Cement
Gaston	Blum	Furniture/Fixtures/Appliances/Hardware
Gaston	Cataler North America	Transportation
Gaston	Dixon Quick Couplins	Metals/Iron/Steel
Gaston	Firestone Fibers & Textiles	Textiles/Apparel
Gaston	FMS Enterprises, USA, Inc.	Textiles/Apparel
Gaston	Hanesbrands (Gastonia)	Textiles/Apparel
Gaston	Hunter Douglas Blinds & Shades	Textiles/Apparel
Gaston	HYDAC	Metals/Iron/Steel
Gaston	KACO USA, Inc.	Transportation
Gaston	MANN+HUMMEL Filtration Technology	Transportation
Gaston	Owens Corning	Textiles/Apparel
Gaston	Pharr Yarns	Textiles/Apparel
Gaston	Precision Drive Systems	Metals/Iron/Steel
Gaston	Robert Bosch Tool Corporation	Metals/Iron/Steel
Gaston	Stabilus, Inc. USA	Metals/Iron/Steel
Gaston	Tenowo, Inc.	Textiles/Apparel
Gaston	The Timken Company (Iron Station)	Textiles/Apparel
Guilford	Accordant Health Services	Business Support Services
Guilford	Conduit Global	Business Support Services
Guilford	Core Technology Molding	Plastics/Rubber/Glass/Cement
Guilford	Ecolab Kay Chemical Company	Chemical
Guilford	Engineered Controls International (Rock Creek)	Machinery/Equipment
Guilford	HAECO Airframe Services	Transportation
Guilford	Harland Clarke	Wood/Paper/Printing
Guilford	Krueger International	Furniture/Fixtures/Appliances/Hardware
Guilford	LC America	Food/Beverages/Tobacco Processing
Guilford	O'Neal Manufacturing Services	Metals/Iron/Steel
Guilford	Pactiv	Machinery/Equipment
Guilford	Parker Hannifin	Machinery/Equipment
Guilford	Slane Hosiery Mills	Textiles/Apparel
Guilford	The Fresh Market (Corporate HQ)	Business Support Services
Guilford	Thomas Built Buses	Transportation
Guilford	Wysong	Metals/Iron/Steel

North Carolina Community College System
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COLLEGE	CLIENT COMPANY	INDUSTRY CLUSTER
Halifax	Reser's Fine Foods, Inc.	Food/Beverages/Tobacco Processing
Haywood	ConMet (Canton)	Plastics/Rubber/Glass/Cement
Isothermal	American Zinc Products	Metals/Iron/Steel
Isothermal	CMI	Plastics/Rubber/Glass/Cement
Isothermal	Everest Textiles USA	Textiles/Apparel
James Sprunt	Bay Valley Foods	Food/Beverages/Tobacco Processing
James Sprunt	Butterball (Mt. Olive)	Food/Beverages/Tobacco Processing
James Sprunt	US Cold Storage	Warehousing/Distribution
Johnston	Berry Plastics (Benson)	Textiles/Apparel
Johnston	Caterpillar (Clayton)	Machinery/Equipment
Johnston	Global Skyware	Computers/Electronics/Electrical
Johnston	Grifols - NFF	Pharmaceutical/Medical
Johnston	House-Autry	Food/Beverages/Tobacco Processing
Johnston	Novo Nordisk-DAPI	Pharmaceutical/Medical
Johnston	Novo Nordisk-DFP	Pharmaceutical/Medical
Johnston	OPW FCS	Miscellaneous Manufacturing
Johnston	Studio TK	Furniture/Fixtures/Appliances/Hardware
Johnston	Sysco Food Services	Warehousing/Distribution
Johnston	The Hales Group	Plastics/Rubber/Glass/Cement
Lenoir	Crown	Machinery/Equipment
Lenoir	Field Controls Company	Metals/Iron/Steel
Lenoir	MasterBrand Cabinets, Inc.	Wood/Paper/Printing
Lenoir	West Pharmaceutical Services	Pharmaceutical/Medical
Martin	A R Textiles	Textiles/Apparel
Martin	Domtar	Wood/Paper/Printing
Martin	Penco Products (Hamilton)	Metals/Iron/Steel
Martin	Syfan USA	Plastics/Rubber/Glass/Cement
Mayland	Altec	Transportation
McDowell	Baxter Healthcare	Pharmaceutical/Medical
Mitchell	Corvid Technologies	Professional/Scientific/Technical Services
Mitchell	General Microcircuits, Inc.	Computers/Electronics/Electrical
Mitchell	NGK Ceramics (Phase 4)	Transportation
Mitchell	Tristone Flowtech USA, Inc.	Plastics/Rubber/Glass/Cement
Montgomery	McRae Industries, Inc.	Textiles/Apparel
Nash	Altantic Natural Foods, LLC	Food/Beverages/Tobacco Processing
Piedmont	Eaton (Roxboro)	Transportation
Piedmont	GKN Driveline (Timberlake)	Transportation
Piedmont	Louisiana Pacific	Wood/Paper/Printing

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COLLEGE	CLIENT COMPANY	INDUSTRY CLUSTER
Piedmont	Polywood Outdoor	Plastics/Rubber/Glass/Cement
Piedmont	Spuntech Industries	Textiles/Apparel
Pitt	Domtar (Greenville)	Wood/Paper/Printing
Pitt	Hyster-Yale Group	Machinery/Equipment
Pitt	Jack A. Farrior, Inc.	Metals/Iron/Steel
Pitt	Mayne Pharma	Pharmaceutical/Medical
Pitt	Metallix Refining	Metals/Iron/Steel
Pitt	Penco Products (Greenville)	Metals/Iron/Steel
Pitt	Purilum	Miscellaneous Manufacturing
Pitt	Thermo Fisher Scientific (formerly Patheon)	Pharmaceutical/Medical
Pitt	Weyerhaeuser (Grifton)	Wood/Paper/Printing
Randolph	BJ Con-Sew	Textiles/Apparel
Randolph	ETI/DJO Global	Textiles/Apparel
Randolph	Jowat Corporation	Chemical
Randolph	MAS-Acme USA	Textiles/Apparel
Randolph	Metals USA	Metals/Iron/Steel
Randolph	Phoenix Precision Machining	Metals/Iron/Steel
Randolph	Plastics Color Corporation	Plastics/Rubber/Glass/Cement
Randolph	Speed Metal Fabrication	Metals/Iron/Steel
Randolph	Technimark	Plastics/Rubber/Glass/Cement
Richmond	American Woodmark Corporation (formerly RSI Home Products)	Furniture/Fixtures/Appliances/Hardware
Richmond	Direct Pack	Plastics/Rubber/Glass/Cement
Richmond	FCC NC Segment Plant	Transportation
Richmond	FerroFab	Metals/Iron/Steel
Richmond	Global Packaging	Plastics/Rubber/Glass/Cement
Richmond	ITG Burlington (Cordova)	Textiles/Apparel
Richmond	Metallix Refining, Inc. (Maxton)	Metals/Iron/Steel
Richmond	Service Thread	Textiles/Apparel
Richmond	Therafirm	Textiles/Apparel
Roanoke-Chowan	Roanoke Connect (Call Center)	Information
Robeson	Harger Lightning & Grounding	Metals/Iron/Steel
Robeson	Trinity Frozen Foods	Food/Beverages/Tobacco Processing
Robeson	Watts Water Technologies	Metals/Iron/Steel
Rockingham	Henniges Automotive	Plastics/Rubber/Glass/Cement
Rockingham	Keystone Foods	Food/Beverages/Tobacco Processing
Rockingham	Loparex (Eden)	Wood/Paper/Printing
Rockingham	Pine Hall Brick	Plastics/Rubber/Glass/Cement
Rockingham	UNIFI (Reidsville)	Textiles/Apparel
Rowan-Cabarrus	Agility Fuel Systems	Transportation
Rowan-Cabarrus	Americhem, Inc.	Plastics/Rubber/Glass/Cement
Rowan-Cabarrus	Carolina Precision Mfg. (CPM)	Metals/Iron/Steel
Rowan-Cabarrus	Celgard, LLC (Concord)	Plastics/Rubber/Glass/Cement
Rowan-Cabarrus	Corning (Midland)	Information
Rowan-Cabarrus	Custom Golf Car Supply	Plastics/Rubber/Glass/Cement

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COLLEGE	CLIENT COMPANY	INDUSTRY CLUSTER
Rowan-Cabarrus	DNP IMS America Corp	Computers/Electronics/Electrical
Rowan-Cabarrus	Ei Solutionworks, LLC	Chemical
Rowan-Cabarrus	FillTech, USA	Chemical
Rowan-Cabarrus	Haines	Warehousing/Distribution
Rowan-Cabarrus	Imperial Supplies	Warehousing/Distribution
Rowan-Cabarrus	Intertape Polymers Group)	Chemical
Rowan-Cabarrus	Ketchie-Houston	Metals/Iron/Steel
Rowan-Cabarrus	New York Air Brake	Transportation
Rowan-Cabarrus	Racing Electronics	Computers/Electronics/Electrical
Sampson	Rheinfelden Americas	Metals/Iron/Steel
Sampson	Southeastern Outdoor Products	Metals/Iron/Steel
Sandhills	ITG Burlington (Raeford)	Textiles/Apparel
Sandhills	Reliance Packaging, LLC	Plastics/Rubber/Glass/Cement
Sandhills	Situs	Business Support Services
Sandhills	Unilever (Raeford)	Chemical
South Piedmont	ATI Specialty Materials	Metals/Iron/Steel
South Piedmont	Columbus McKinnon Corp.	Machinery/Equipment
South Piedmont	Consolidated Metco, Inc.	Transportation
South Piedmont	Darnel, Inc.	Plastics/Rubber/Glass/Cement
South Piedmont	Glenmark Pharmaceuticals	Pharmaceutical/Medical
South Piedmont	McGee Corporation	Metals/Iron/Steel
South Piedmont	O'Neil Digital Solutions	Wood/Paper/Printing
South Piedmont	Scott Safety	Miscellaneous Manufacturing
South Piedmont	Southern Fabricators, Inc.	Metals/Iron/Steel
South Piedmont	Triangle Brick Company	Plastics/Rubber/Glass/Cement
Southeastern	Armour West Fraser	Wood/Paper/Printing
Southeastern	Filtec Precise, Inc.	Textiles/Apparel
Southwestern	Franklin Tubular	Transportation
Southwestern	TekTone Sound & Signal Mfg., Inc.	Computers/Electronics/Electrical
Stanly	Fiberon	Plastics/Rubber/Glass/Cement
Stanly	International Automotive Components Group	Transportation
Stanly	Magna Machining, Inc.	Metals/Iron/Steel
Stanly	Michelin Aircraft Tire	Plastics/Rubber/Glass/Cement
Stanly	New Finish	Chemical
Stanly	Stanley Engineered Fastening	Metals/Iron/Steel
Stanly	United Protective Technologies	Plastics/Rubber/Glass/Cement
Surry	Advanced Electronic Services	Computers/Electronics/Electrical
Surry	Altec Industries, Inc. (Mt. Airy)	Transportation
Surry	B & G Foods Snacks, Inc. (Yadkin)	Food/Beverages/Tobacco Processing
Surry	Cardinal Custom Tempered Glass	Plastics/Rubber/Glass/Cement
Surry	Dorsett Technologies	Information
Surry	Hibco Plastics, Inc.	Plastics/Rubber/Glass/Cement
Surry	Insteel Industries, Inc.	Metals/Iron/Steel
Surry	Johnson Granite, Inc.	Metals/Iron/Steel
Surry	Lydall, Inc.	Transportation

North Carolina Community College System
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COLLEGE	CLIENT COMPANY	INDUSTRY CLUSTER
Surry	MVP Group International, Inc.	Miscellaneous Manufacturing
Surry	NCFI	Plastics/Rubber/Glass/Cement
Surry	Nester Hosiery, Inc.	Textiles/Apparel
Surry	Phillips-Van Heusen Distribution Center	Warehousing/Distribution
Surry	UNIFI, Inc. (Yadkinville)	Textiles/Apparel
Surry	Weyerhaeuser (Elkin)	Wood/Paper/Printing
Vance-Granville	Dill Air Controls	Transportation
Vance-Granville	K-FLEX USA	Plastics/Rubber/Glass/Cement
Vance-Granville	M.R. Williams	Warehousing/Distribution
Vance-Granville	Palziv	Textiles/Apparel
Vance-Granville	Revlon	Chemical
Vance-Granville	RiceWrap Food Corporation	Food/Beverages/Tobacco Processing
Vance-Granville	Robling Medical	Pharmaceutical/Medical
Wake	Allscripts	Professional/Scientific/Technical Services
Wake	Apex Tool Group	Metals/Iron/Steel
Wake	Catalent Pharma Solutions	Pharmaceutical/Medical
Wake	ChannelAdvisor Corp.	Information
Wake	Charles & Colvard	Miscellaneous Manufacturing
Wake	Consolidated Asset Recovery Systems, Inc.	Information
Wake	Credit Suisse	Business Support Services
Wake	Dude Solutions	Information
Wake	d-Wise Technologies	Professional/Scientific/Technical Services
Wake	GlaxoSmithKline	Pharmaceutical/Medical
Wake	ImmunoReagents, Inc.	Pharmaceutical/Medical
Wake	Infosys, Ltd.	Information
Wake	Kellogg	Food/Beverages/Tobacco Processing
Wake	Merz North America	Pharmaceutical/Medical
Wake	Multi Packaging Solutions	Wood/Paper/Printing
Wake	Polyzen, Inc.	Pharmaceutical/Medical
Wake	Proto Labs, Inc.	Plastics/Rubber/Glass/Cement
Wake	Seqirus, Inc.	Pharmaceutical/Medical
Wake	SunTech Medical, Inc.	Pharmaceutical/Medical
Wake	Varonis Systems	Professional/Scientific/Technical Services
Wayne	Anchor Coupling	Transportation
Wayne	AP Emissions Technologies	Transportation
Wayne	Mission Foods	Food/Beverages/Tobacco Processing
Wayne	Mt. Olive Pickle Company	Food/Beverages/Tobacco Processing
Wayne	SPX Flow Technology (Goldsboro)	Machinery/Equipment
Wayne	Stormberg Foods	Food/Beverages/Tobacco Processing
Wayne	US Cargo Systems	Transportation
Western Piedmont	Case Farms (Morganton)	Food/Beverages/Tobacco Processing
Western Piedmont	Chaddock Furniture	Furniture/Fixtures/Appliances/Hardware
Western Piedmont	Continental Teves	Transportation
Western Piedmont	Ekornes USA	Furniture/Fixtures/Appliances/Hardware
Western Piedmont	Jackson Corrugated	Wood/Paper/Printing
Western Piedmont	Leviton Southern Devices (Morganton)	Computers/Electronics/Electrical
Western Piedmont	Marves Industries	Textiles/Apparel
Western Piedmont	Meridian Specialty Yarn Group	Textiles/Apparel

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COLLEGE	CLIENT COMPANY	INDUSTRY CLUSTER
Western Piedmont	Molded Fiber Glass	Transportation
Western Piedmont	Saft America, Inc.	Computers/Electronics/Electrical
Western Piedmont	Siegwerk Environmental Inks.	Chemical
Western Piedmont	Valdese Weavers	Textiles/Apparel
Wilkes	Gardner Glass Projects	Plastics/Rubber/Glass/Cement
Wilkes	GE Aviation (West Jefferson)	Transportation
Wilkes	InterFlex Group	Plastics/Rubber/Glass/Cement
Wilkes	Leviton (West Jefferson)	Computers/Electronics/Electrical
Wilkes	Plycem USA	Plastics/Rubber/Glass/Cement
Wilkes	Tyson Foods, Inc.	Food/Beverages/Tobacco Processing
Wilkes	United Chemi-Con	Computers/Electronics/Electrical
Wilkes	Worldwide Protective Products	Textiles/Apparel
Wilson	3C Store Fixtures	Furniture/Fixtures/Appliances/Hardware
Wilson	Alliance One Specialty Products, LLC	Food/Beverages/Tobacco Processing
Wilson	Bridgestone Americas	Plastics/Rubber/Glass/Cement
Wilson	Evans MacTavish Agricraft, Inc.	Metals/Iron/Steel
Wilson	Smithfield Foods (Wilson)	Food/Beverages/Tobacco Processing
Wilson	Sun River Services Corporation	Food/Beverages/Tobacco Processing



Customized Training Program Business and Industry Support Summary of Training Activities

Data Category Definitions

Column	Data Category	Definition
1	College	North Carolina community college to which Business and Industry Support Funds have been allocated.
2	Number of Companies Served	Companies supported by Business and Industry Support Funds.
3	Number of Training Activities	Instructional activities provided with Business and Industry Support Funds.
4	Instructional Expenditures	Business and Industry Support Funds expended to support instructional activities.
5	Number of Trainees	Number of trainees served with Business and Industry Support Funds.
6	Average Cost Per Trainee	Total instructional expenditures divided by the total number of trainees.
7	Administrative Expenditures	Total administrative funds expended per college from the base allotment of Business and Industry Support Funds.
8	Total Expenditures	Total Business and Industry Support Funds expended which include instructional and administrative components.

Customized Training Program
Business and Industry Support (Funding Purpose 364 and 365)
Summary of Training Activities
Reporting Period: July 1, 2018 - June 30, 2019

College (1)	Number of Companies Served (2)	Number of Training Activities (3)	Instructional Expenditures (4)	Number of Trainees (5)	Average Cost Per Trainee (6)	Administrative Expenditures (7)	Total Expenditures (8)
Alamance	15	26	15,355.65	110	\$139.60	\$40,000.00	\$55,355.65
Asheville-Buncombe	24	36	20,220.15	269	\$75.17	\$39,779.42	59,999.57
Beaufort	6	7	7,269.29	81	\$89.74	\$39,984.12	47,253.41
Bladen	6	10	9,999.27	131	\$76.33	\$38,948.88	48,948.15
Blue Ridge	14	26	10,000.00	288	\$34.72	\$40,000.00	50,000.00
Brunswick	10	24	12,733.05	197	\$64.63	\$34,763.71	47,496.76
Caldwell	12	19	9,249.79	363	\$25.48	\$40,000.00	49,249.79
Cape Fear	18	67	19,669.66	158	\$124.49	\$40,000.00	59,669.66
Carteret	5	6	7,500.00	55	\$136.36	\$39,999.72	47,499.72
Catawba Valley	17	32	20,000.00	230	\$86.96	\$40,000.00	60,000.00
Central Carolina	11	18	19,173.97	87	\$220.39	\$40,000.00	59,173.97
Central Piedmont	18	40	20,000.00	150	\$133.33	\$40,000.00	60,000.00
Cleveland	5	15	9,371.53	130	\$72.09	\$40,000.00	49,371.53
Coastal Carolina	1	6	7,800.00	34	\$229.41	\$39,700.00	47,500.00
College of the Albemarle	6	7	7,500.00	69	\$108.70	\$40,000.00	47,500.00
Craven (consortium with Pamlico cc)	0	1	3,058.15	1	\$0.00	\$40,000.00	43,058.15
Davidson	7	11	19,419.23	61	\$318.35	\$40,000.00	59,419.23
Durham	17	29	20,469.78	262	\$78.13	\$39,526.23	59,996.01
Edgecombe	8	10	7,500.00	79	\$94.94	\$40,000.00	47,500.00
Fayetteville	19	35	23,976.30	179	\$133.95	\$36,022.00	59,998.30
Forsyth	19	30	20,000.00	81	\$246.91	\$40,000.00	60,000.00
Gaston	17	23	20,000.00	92	\$217.38	\$40,000.00	60,000.00
Guilford	37	54	20,000.00	129	\$155.04	\$40,000.00	60,000.00
Halifax	3	4	7,500.00	107	\$70.09	\$40,000.00	47,500.00
Haywood	3	14	8,300.00	158	\$52.53	\$40,000.00	48,300.00
Isothermal	15	37	9,263.90	217	\$42.69	\$39,884.79	49,148.69
James Sprunt	12	59	11,564.89	269	\$42.99	\$38,435.00	49,999.89
Johnston	10	17	9,983.49	67	\$149.01	\$39,733.36	49,716.85
Lenoir	4	6	10,254.94	60	\$170.92	\$39,745.00	49,999.94
Martin	6	10	7,547.78	231	\$32.67	\$39,952.00	47,499.78

Customized Training Program
Business and Industry Support (Funding Purpose 364 and 365)
Summary of Training Activities
Reporting Period: July 1, 2018 - June 30, 2019

College (1)	Number of Companies Served (2)	Number of Training Activities (3)	Instructional Expenditures (4)	Number of Trainees (5)	Average Cost Per Trainee (6)	Administrative Expenditures (7)	Total Expenditures (8)
Mayland	6	7	7,500.00	71	\$105.63	\$39,126.85	46,626.85
McDowell	10	20	9,994.66	146	\$68.46	\$39,075.67	49,070.33
Mitchell	14	18	17,389.71	148	\$117.14	\$39,617.89	57,007.60
Montgomery	13	22	7,293.80	237	\$30.78	\$39,999.16	47,292.96
Nash	7	9	10,000.00	61	\$163.93	\$40,000.00	50,000.00
Pamlico (<i>consortium with Craven cc</i>)							0.00
Piedmont	6	10	7,499.56	116	\$64.65	\$39,997.96	47,497.52
Pitt	13	14	20,000.00	211	\$94.79	\$39,996.38	59,996.38
Randolph	49	103	20,150.08	254	\$79.33	\$39,805.81	59,955.89
Richmond	14	26	10,000.00	286	\$34.97	\$40,000.00	50,000.00
Roanoke-Chowan	5	21	6,544.43	221	\$29.61	\$40,000.00	46,544.43
Robeson	5	8	4,970.76	59	\$84.25	\$40,000.00	44,970.76
Rockingham	4	4	10,000.00	78	\$128.21	\$40,000.00	50,000.00
Rowan-Cabarrus	18	25	19,726.78	254	\$77.66	\$39,999.52	59,726.30
Sampson	8	12	7,486.35	49	\$152.78	\$40,000.00	47,486.35
Sandhills	9	13	10,000.00	67	\$149.25	\$40,000.00	50,000.00
South Piedmont	5	5	20,000.00	154	\$81.29	\$40,000.00	60,000.00
Southeastern	4	6	7,539.22	39	\$193.31	\$39,960.00	47,499.22
Southwestern	2	2	4,114.50	16	\$257.16	\$39,998.88	44,113.38
Stanly	13	19	7,500.00	67	\$111.94	\$40,000.00	47,500.00
Surry	13	26	10,000.00	406	\$24.63	\$40,000.00	50,000.00
Tri-County	7	17	7,500.00	165	\$45.45	\$40,000.00	47,500.00
Vance-Granville	13	16	17,669.91	144	\$122.71	\$40,000.00	57,669.91
Wake	17	43	20,000.00	190	\$105.26	\$40,000.00	60,000.00
Wayne	11	15	9,982.61	33	\$302.50	\$40,000.00	49,982.61
Western Piedmont	11	17	11,519.26	192	\$60.00	\$38,475.84	49,995.10
Wilkes	15	32	9,999.29	428	\$23.36	\$39,948.36	49,947.65
Wilson	6	11	9,946.43	65	\$153.02	\$39,997.74	49,944.17
SYSTEM TOTALS	643	1,200	\$699,008.17	8,502	\$82.22	\$2,262,474.29	\$2,961,482.46

Continuous Improvement Evaluation Instrument

The purpose of the Continuous Improvement Evaluation Instrument is to assess the companies' expectations, program impact and overall effectiveness of the customized training received by participating in the Customized Training Program. The responses are summarized and used for program assessments and improvement.

Program assessment is based on the following categories and rating scale.

Expectations: The extent to which Customized Training met the company's expectations.

Impact: The overall impact of Customized Training on the company's operations.

Effectiveness: The overall effectiveness of Customized Training in preparing the company's employees for productivity.

Rating Scale					
5	4	3	2	1	N/A
Excellent no improvement necessary, exceed highest expectations	Very Good company needs were met at a highly acceptable level	Acceptable needs met but some improvement indicated	Marginal some needs unsatisfied, item needs substantial improvement	Unacceptable needs generally not satisfied	Not Applicable evaluation not completed by client company

The following Project Completions section includes summary performance information and evaluations for Customized Training projects that were completed during the reporting period July 1, 2018 – June 30, 2019.

Customized Training Project Completions Data Category Definitions

Column	Data Category	Definition
1	College/Company	North Carolina community college to which funds have been allocated for the support of an approved Customized Training project. The new or existing company supported by Customized Training project funding.
2	Project Type	JG-New = Job Growth for New Company; JG-Existing = Job Growth for Existing Company; PE-Existing = Productivity Enhancement for Existing Company; TI-Existing = Technology Investment for Existing Company.
3	Start Date	The initiation of a Customized Training project which has received approval by the Vice President of Economic Development and/or the NCCCS Review Panel.
4	End Date	The completion of all training activity and financial close out process for an approved Customized Training project.
5	Allocations	Total amount of Customized Training funds allotted to a college to support an approved Customized Training project.
6	Expenditures	Total amount of Customized Training funds expended by a college to support an approved Customized Training project.
7	Trained by Company Instructors	Total unduplicated number of trainees trained during the project period by instructors who are company employees/contractors.
8	Trained by College Instructors	Total unduplicated number of trainees trained during the project period by either full- or part-time college employees, contracted community college instructors, NCCCS Regional Trainers and NCCCS BioNetwork instructors.
9	Company's Expectations Met	Extent to which Customized Training met the company's expectations.
10	Training Impact	Overall impact of Customized Training on the company's operations.
11	Training Effectiveness	Overall effectiveness of Customized Training in preparing the company's employees for productivity.

Customized Training Program

Project Completions

(Funding Purpose 361)

Projects Completed July 1, 2018 through June 30, 2019

College/Company	Project Type	Start Date	End Date	Allocations	Expenditures	Trained by Company Instructors	Trained by College/ Other Instructors	Company's Expectations Met (Rating)	Training Impact (Rating)	Training Effectiveness (Rating)
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)
Alamance Community College										
Carolina Biological Supply (project 3)	JG-Existing	07/18/16	09/26/18	\$164,426	\$154,339	0	490	4	5	5
Fairystone Fabrics, Inc. (project 3)	JG-Existing	08/29/16	03/26/19	\$35,746	\$32,823	0	126	4	5	5
Kayser-Roth (Graham) (project 2)	PE-Existing	08/31/16	05/06/19	\$51,718	\$47,710	0	219	5	4	4
Asheville-Buncombe Technical Community College										
Nexus Technologies (project 2)	PE-Existing	07/03/17	05/24/19	\$7,345	\$7,340	0	46	5	5	5
PECO (project 2)	PE-Existing	07/12/17	05/14/19	\$1,630	\$1,629	0	21	5	5	5
Reich, LLC	JG-Existing	11/06/17	06/13/19	\$20,805	\$20,645	0	33	5	5	5
Beaufort County Community College										
P&G Manufacturing (project 2)	PE-Existing	01/01/17	10/30/18	\$6,778	\$6,778	0	25	5	5	4
Bladen Community College										
Gildan Yarns (project 2)	PE-Existing	10/23/17	02/11/19	\$2,508	\$2,508	0	60	5	5	5
Lineage Logistics (project 2)	JG-Existing	02/24/17	12/12/18	\$10,542	\$10,483	0	43	5	5	5
Specialty Product Technologies (project 3)	JG-Existing	05/22/17	01/03/19	\$45,995	\$44,321	0	94	5	5	5
Blue Ridge Community College										
Norafin (Americas), Inc.	JG-New	09/07/17	06/18/19	\$11,802	\$11,509	0	40	5	5	5

Customized Training Program

Project Completions

(Funding Purpose 361)

Projects Completed July 1, 2018 through June 30, 2019

College/Company	Project Type	Start Date	End Date	Allocations	Expenditures	Trained by Company Instructors	Trained by College/ Other Instructors	Company's Expectations Met (Rating)	Training Impact (Rating)	Training Effectiveness (Rating)
Caldwell Community College and Technical Institute										
Continental Structural Plastics (Lenoir)	PE-Existing	09/11/17	02/11/19	\$11,385	\$11,384	0	66	5	5	5
JBS USA	PE-Existing	01/01/18	06/28/19	\$20,491	\$20,491	0	86	N/A	N/A	N/A
Sealed Air (Lenoir)	PE-Existing	07/17/17	02/11/19	\$14,476	\$14,473	0	46	4	4	4
Stallergenes Greer	PE-Existing	05/09/16	05/07/19	\$55,881	\$53,723	0	316	5	4	4
Cape Fear Community College										
Corning (project 3)	JG-Existing	09/26/16	06/14/19	\$46,224	\$46,199	0	247	4	5	5
Fenner Drives (project 3)	JG-Existing	05/02/16	05/02/19	\$13,101	\$12,423	0	32	5	5	4
Global Nuclear Fuels (project 2)	PE-Existing	08/17/16	06/11/19	\$39,589	\$36,770	0	211	5	5	5
Carteret Community College										
Frank Door Company	PE-Existing	10/15/15	10/09/18	\$14,770	\$14,762	0	76	5	5	4
Catawba Valley Community College										
Carolina Nonwoens	PE-Existing	04/10/17	12/03/18	\$18,198	\$18,198	0	19	4	4	4
Central Carolina Community College										
Caterpillar (Sanford) (project 2)	PE-Existing	08/17/16	06/20/19	\$114,825	\$96,843	0	197	4	5	4
Magneti Marelli	JG-Existing	10/26/15	10/24/18	\$69,652	\$53,970	0	176	5	5	5
Pentair Water Pool & Spa (project 3)	PE-Existing	08/22/16	06/24/19	\$43,553	\$40,555	0	121	5	5	5
Zurn Industries	PE-Existing	08/22/16	06/11/19	\$24,138	\$18,905	0	90	5	5	5

Customized Training Program Project Completions

(Funding Purpose 361)

Projects Completed July 1, 2018 through June 30, 2019

College/Company	Project Type	Start Date	End Date	Allocations	Expenditures	Trained by Company Instructors	Trained by College/ Other Instructors	Company's Expectations Met (Rating)	Training Impact (Rating)	Training Effectiveness (Rating)
Central Piedmont Community College										
AvidXchange	JG-Existing	07/05/16	06/26/19	\$527,262	\$524,056	0	868	4	3	3
InVue Security Products, Inc. (project 2)	JG-Existing	07/01/16	12/03/18	\$54,731	\$54,729	0	167	4	4	4
K-Tek	JG-Existing	02/11/16	10/31/18	\$84,318	\$83,082	0	141	4	4	4
KURZ Transfer Products	JG-Existing	07/03/17	04/25/19	\$30,159	\$30,093	0	82	3	3	4
Poly-Tech	JG-Existing	07/01/17	10/05/18	\$11,507	\$10,460	0	43	N/A	N/A	N/A
Cleveland Community College										
Patrick Yarns	TI	02/20/17	02/11/19	\$8,723	\$6,177	0	83	4	4	4
Craven Community College										
BSH Home Appliances (project 2)	JG-Existing	02/18/16	12/17/18	\$66,337	\$66,176	0	227	4	4	4
Drahtzug Stein (project 3)	JG-Existing	11/07/16	06/17/19	\$3,519	\$2,004	0	39	4	4	4
Davidson County Community College										
Brass Craft	TI-Existing	07/17/17	04/22/19	\$16,181	\$15,350	0	32	N/A	N/A	N/A
Carolina Precision Plastics (project 2)	TI-Existing	10/04/16	09/07/18	\$22,142	\$22,141	0	137	N/A	N/A	N/A
DEX Heavy Duty Parts	PE-Existing	12/05/16	05/23/19	\$38,254	\$36,839	0	70	5	5	5
Facility Logistic Services	PE-Existing	03/27/17	03/27/19	\$23,265	\$17,908	0	39	5	5	5
Old Dominion Freight Line	JG-Existing	10/27/16	05/23/19	\$174,163	\$151,337	0	497	5	5	5
Durham Technical Community College										
Merk (project 5)	PE-Existing	08/16/16	06/24/19	\$302,580	\$270,471	0	526	5	5	5
Premier Research	JG-Existing	10/17/16	06/11/19	\$181,453	\$169,189	0	225	5	4	4
Spoonflower	PE-Existing	11/01/16	09/11/18	\$26,200	\$23,033	0	62	4	4	3

Customized Training Program

Project Completions

(Funding Purpose 361)

Projects Completed July 1, 2018 through June 30, 2019

College/Company	Project Type	Start Date	End Date	Allocations	Expenditures	Trained by Company Instructors	Trained by College/ Other Instructors	Company's Expectations Met (Rating)	Training Impact (Rating)	Training Effectiveness (Rating)
Fayetteville Technical Community College										
eClerx LLC	JG-New	03/23/17	06/25/19	\$49,001	\$48,874	31	120	5	5	5
Ellery Homstyles	PE-Existing	10/09/17	04/11/19	\$16,315	\$15,991	0	28	5	5	5
Forsyth Technical Community College										
Avid Solutions	JG-Existing	08/17/16	02/04/19	\$166,240	\$157,271	0	125	4	4	4
Inmar, Inc. (project 2)	JG-Existing	03/01/16	02/15/19	\$200,421	\$196,904	0	386	4	4	4
Key Services	JG-Existing	08/15/16	09/07/18	\$30,426	\$30,425	0	31	N/A	N/A	N/A
Weiland Copper Products (project 3)	TI-Existing	12/01/15	12/01/18	\$182,411	\$182,371	0	254	4	4	4
Gaston College										
Dixon Quick Couplings (project 2)	JG-Existing	09/30/15	09/06/18	\$133,246	\$124,020	0	186	5	5	5
Firestone Fibers & Textiles (project 2)	JG-Existing	02/05/18	10/24/18	\$1,280	\$1,082	0	24	N/A	N/A	N/A
FMS Enterprises, USA, Inc.	JG-Existing	02/27/17	02/14/19	\$12,401	\$12,272	0	39	5	5	5
Guilford Technical Community College										
Accordant Health Services (project 2)	JG-Existing	08/29/16	05/17/19	\$53,737	\$53,601	62	152	4	4	4
Conduit Global	JG-Existing	07/10/17	06/06/19	\$40,037	\$39,989	0	110	N/A	N/A	N/A
Core Technology Molding	JG-Existing	02/18/19	06/19/19	\$41,100	\$39,497	0	16	5	5	5
LC America (project 2)	JG-Existing	04/18/16	02/26/19	\$19,203	\$18,426	0	52	5	5	5
O'Neal Manufacturing Services	JG-Existing	04/28/16	03/08/19	\$30,768	\$30,034	0	162	4	4	4
The Fresh Market (Corp HQ)	JG-Existing	07/10/17	04/10/19	\$59,540	\$56,507	0	108	N/A	N/A	N/A
Wysong (project 2)	PE-Existing	01/11/16	12/17/18	\$33,920	\$26,928	0	38	5	5	5

Customized Training Program

Project Completions

(Funding Purpose 361)

Projects Completed July 1, 2018 through June 30, 2019

College/Company	Project Type	Start Date	End Date	Allocations	Expenditures	Trained by Company Instructors	Trained by College/ Other Instructors	Company's Expectations Met (Rating)	Training Impact (Rating)	Training Effectiveness (Rating)
Isothermal Community College										
CMI Enterprises	JG-Existing	08/18/17	06/27/19	\$1,859	\$1,675	0	8	5	5	5
James Spunt Community College										
US Cold Storage	JG-Existing	11/17/16	05/21/19	\$15,467	\$15,464	0	38	4	4	4
Johnston Community College										
Berry Plastics (Benson) (project 4)	PE-Existing	07/18/16	05/28/19	\$43,930	\$41,811	0	151	5	5	5
Global Skyware (project 2)	PE-Existing	10/23/17	04/18/19	\$20,749	\$20,669	0	53	5	5	5
House-Autry	PE-Existing	12/11/17	05/08/19	\$9,930	\$9,025	0	48	5	5	5
Novo Nordisk - DAPI (project 3)	JG-Existing	07/03/17	08/31/18	\$262,170	\$256,534	0	249	4	5	5
Studio TK (project 2)	JG-Existing	03/20/17	10/01/18	\$13,558	\$7,623	0	67	5	5	5
The Hales Group	PE-Existing	08/16/16	06/18/19	\$68,264	\$62,505	0	131	5	5	5
Lenoir Community College										
West Pharmaceutical Services (project 2)	TI-Existing	04/22/16	04/17/19	\$20,869	\$20,473	0	167	4	4	4
Martin Community College										
Syfan USA (project 2)	JG-Existing	10/01/15	09/28/18	\$19,726	\$19,689	0	106	5	5	5
Mitchell Community College										
General Microcircuits, Inc.	PE-Existing	01/16/17	05/23/19	\$19,262	\$13,963	0	73	5	5	5

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Projects Completed July 1, 2018 through June 30, 2019

College/Company	Project Type	Start Date	End Date	Allocations	Expenditures	Trained by Company Instructors	Trained by College/ Other Instructors	Company's Expectations Met (Rating)	Training Impact (Rating)	Training Effectiveness (Rating)
Pitt Community College										
Hyster-Yale Group (project 3)	PE-Existing	07/11/16	06/28/19	\$160,900	\$100,008	0	210	5	5	5
Jack A. Farrior, Inc.	PE-Existing	01/15/18	06/17/19	\$8,933	\$8,933	0	42	5	5	5
Select Custom Apparatus	PE-Existing	11/16/16	04/29/19	\$13,572	\$12,300	0	21	5	5	5
Weyerhaeuser (Grifton) (project 2)	TI-Existing	07/03/17	04/29/19	\$21,187	\$21,119	0	67	3	3	3
Randolph Community College										
Baker Interiors Group, LTD. (Group project)	PE-Existing	07/01/17	05/14/19	\$0	\$0	0	39	N/A	N/A	N/A
BJ Con-Sew (project 3)	JG-Existing	05/02/16	10/31/18	\$3,546	\$3,268	0	36	5	5	5
DARRAN Furniture (Group project)	PE-Existing	07/01/17	05/14/19	\$0	\$0	0	18	N/A	N/A	N/A
ETI/DJO Global	PE-Existing	05/24/16	04/22/19	\$65,219	\$64,143	0	106	5	5	5
Jowat Corporation	PE-Existing	02/01/16	12/03/18	\$18,852	\$18,234	0	73	5	5	5
Matlab	PE-Existing	04/14/16	10/31/18	\$27,397	\$27,274	0	42	5	5	5
Metals USA	PE-Existing	03/01/16	02/25/19	\$16,902	\$15,954	0	31	5	5	5
PEMMCO (project 2)	TI-Existing	03/26/16	02/19/19	\$9,405	\$9,405	0	52	4	3	3
Speed Metal Fabrication, Inc. (Lead company of Group project)	PE-Existing	07/01/17	05/14/19	\$20,584	\$19,945	0	12	N/A	N/A	N/A
Technimark (project 2)	JG-Existing	08/17/16	05/31/19	\$113,604	\$110,906	0	176	3	2	2
Richmond Community College										
American Woodmark Corporation (formerly RSI)	JG-Existing	09/09/16	05/20/19	\$23,437	\$23,437	0	36	5	5	5
FCC NC Paper Plant	TI-Existing	07/01/16	11/16/18	\$18,007	\$18,007	0	27	5	5	5
FCC NC Segment Plant (project 3)	TI-Existing	05/19/16	04/18/19	\$22,272	\$22,271	0	100	5	5	5
FerroFab (project 2)	PE-Existing	05/23/17	11/16/18	\$3,578	\$3,578	0	23	4	4	4

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Projects Completed July 1, 2018 through June 30, 2019

College/Company	Project Type	Start Date	End Date	Allocations	Expenditures	Trained by Company Instructors	Trained by College/ Other Instructors	Company's Expectations Met (Rating)	Training Impact (Rating)	Training Effectiveness (Rating)
Robeson Community College										
Apparel USA	JG-New	08/14/17	02/12/19	\$4,892	\$4,892	0	19	N/A	N/A	N/A
Campbell Soup Supply Company (project 4)	TI-Existing	02/05/18	01/29/19	\$2,454	\$2,454	0	16	4	5	4
Rockingham Community College										
Commonwealth Brands (project 5)	PE-Existing	03/06/17	12/21/18	\$29,128	\$29,127	0	50	5	5	5
Loparex (Eden) (project 2)	PE-Existing	10/24/16	04/01/19	\$61,433	\$40,144	0	200	5	5	5
UNIFI (Reidsville) (project 2)	JG-Existing	07/08/16	05/01/19	\$81,618	\$80,988	0	187	5	4	5
Rowan-Cabarrus Community College										
Americhem, Inc.	JG-Existing	07/01/16	10/08/18	\$35,826	\$35,746	0	130	5	5	5
DNP IMS America Corp (project 3)	JG-Existing	03/01/17	03/01/19	\$43,063	\$43,061	0	147	5	5	5
Ei Solutionworks, LLC. (project 3)	JG-Existing	11/10/17	10/22/18	\$9,843	\$9,843	0	256	N/A	N/A	N/A
Haines	JG-Existing	11/20/17	12/11/18	\$11,990	\$11,990	0	108	4	4	4
Imperial Supplies (project 2)	PE-Existing	07/01/16	06/03/19	\$51,381	\$51,381	0	88	5	5	4
Integro Technologies	JG-Existing	12/01/17	10/08/18	\$6,006	\$6,005	0	37	4	4	4
Intertape Polymer Group	JG-New	12/16/16	12/11/18	\$59,285	\$59,232	0	105	5	5	5
Sampson Community College										
Rheinfelden Americas	JG-New	02/08/16	01/07/19	\$4,302	\$4,248	0	56	5	5	5
Sandhills Community College										
ITG Burlington (Raeford)	PE-Existing	07/11/16	05/28/19	\$46,492	\$46,493	0	127	5	5	5

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Projects Completed July 1, 2018 through June 30, 2019

College/Company	Project Type	Start Date	End Date	Allocations	Expenditures	Trained by Company Instructors	Trained by College/ Other Instructors	Company's Expectations Met (Rating)	Training Impact (Rating)	Training Effectiveness (Rating)
Southeastern Community College										
Council Tool	PE-Existing	12/01/15	11/20/18	\$14,630	\$14,336	0	49	5	5	5
Filtec Precise, Inc.	TI-Existing	07/15/16	06/24/19	\$12,143	\$11,843	0	120	5	5	5
Southwestern Community College										
Franklin Tubular (project 2)	PE-Existing	08/09/17	06/28/19	\$11,993	\$11,048	0	34	4	4	4
South Piedmont Community College										
ATI Specialty Materials (project 3)	JG-Existing	07/05/16	05/29/19	\$48,835	\$46,241	0	143	5	5	5
Columbus McKinnon Coporation (project 3)	PE-Existing	04/24/17	03/29/19	\$17,449	\$15,542	0	29	5	5	5
Darnel, Inc. (project 3)	JG-Existing	02/01/16	12/18/18	\$31,032	\$27,309	0	118	5	5	5
Glenmark Pharmaceuticals	JG-Existing	07/01/16	05/29/19	\$46,081	\$38,018	0	276	5	5	5
O'Neil Digital Solutions	JG-Existing	07/15/16	05/29/19	\$22,116	\$18,736	18	55	5	5	5
Scott Safety	JG-Existing	05/02/16	03/29/19	\$81,184	\$76,288	0	99	5	5	5
Stanly Community College										
Carolina Paper Converter	JG-Existing	12/05/16	09/20/18	\$35,397	\$35,280	0	72	5	5	5
International Automotive Components Group	JG-Existing	09/28/15	09/18/18	\$127,871	\$125,306	0	187	5	5	5
Magna Machining, Inc.	PE-Existing	04/01/18	06/10/19	\$528	\$50	0	24	4	4	4

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Projects Completed July 1, 2018 through June 30, 2019

College/Company	Project Type	Start Date	End Date	Allocations	Expenditures	Trained by Company Instructors	Trained by College/ Other Instructors	Company's Expectations Met (Rating)	Training Impact (Rating)	Training Effectiveness (Rating)
Surry Community College										
B&G Foods Snacks (Yadkin) (project 2)	JG-Existing	11/07/16	09/25/18	\$48,162	\$38,526	0	293	4	5	4
Lydall, Inc. (project 3)	JG-Existing	08/29/16	05/31/19	\$124,983	\$117,976	0	252	4	5	4
NCFI	JG-Existing	08/15/16	11/16/18	\$47,144	\$40,959	0	188	5	5	5
Vance-Granville Community College										
Dill Air Controls	PE-Existing	02/01/17	06/12/19	\$60,986	\$60,091	0	152	5	5	5
Revlon (project 2)	JG-Existing	11/09/15	11/07/18	\$123,591	\$123,529	0	197	5	5	5
Robling Medical	PE-Existing	07/01/16	12/07/18	\$68,063	\$64,898	0	72	5	5	5
Wake Technical Community College										
Allscripts	JG-Existing	05/23/16	04/29/19	\$318,879	\$278,218	0	515	5	5	5
Catalent Pharma Solutions (project 2)	JG-Existing	01/16/17	10/15/18	\$85,434	\$67,985	0	259	5	5	5
Kellogg (project 2)	JG-Existing	07/01/16	06/12/19	\$148,145	\$144,652	0	191	5	5	5
Merz North America	JG-New	07/01/16	06/28/19	\$284,625	\$273,355	0	154	5	5	5
Multi Packaging Solutions	JG-Existing	08/16/16	12/17/18	\$25,529	\$24,588	0	145	5	5	5
Proto Labs, Inc.	JG-Existing	05/16/16	05/08/19	\$77,562	\$67,264	0	93	5	5	5
Seqirus (project 5)	JG-Existing	07/04/16	05/08/19	\$44,703	\$39,397	0	112	5	5	5
Wayne Community College										
Mission Foods (project 3)	JG-Existing	03/10/16	02/22/19	\$5,544	\$5,537	0	62	5	5	5
Mt. Olive Pickle Company, Inc.	JG-Existing	01/04/16	01/02/19	\$28,640	\$27,608	0	272	5	5	5

Customized Training Program

Project Completions

(Funding Purpose 361)

Projects Completed July 1, 2018 through June 30, 2019

College/Company	Project Type	Start Date	End Date	Allocations	Expenditures	Trained by Company Instructors	Trained by College/ Other Instructors	Company's Expectations Met (Rating)	Training Impact (Rating)	Training Effectiveness (Rating)
Western Piedmont Community College										
Chaddock Furniture (project 2)	PE-Extng	05/01/18	06/11/19	\$11,845	\$11,825	0	14	5	4	4
Marves Industries (project 2)	PE-Extng	01/26/17	03/08/19	\$32,797	\$32,788	0	92	5	5	5
Meridian Specialty Yarn Group	JG-Existing	08/04/16	06/14/19	\$13,503	\$12,479	0	211	5	5	5
Saft America	PE-Extng	08/16/16	05/31/19	\$13,710	\$13,626	0	274	5	5	5
Siegwerk Environmental Inks (project 2)	PE-Extng	03/29/16	03/15/19	\$14,329	\$13,847	0	93	5	5	5
Wilkes Community College										
Leviton (West Jefferson)	PE	07/03/17	05/15/19	\$13,632	\$13,612	0	79	5	4	4
SYSTEM TOTALS										
				\$7,018,375	\$6,562,592	111	16,603	4.7	4.7	4.6

N/A is the result of one or more of the following: College unable to obtain summary evaluation from client company due to redirection of company's training needs and/or management; training impact unrelated to portion of training received by company; company unable to accomplish planned activities due to unexpected economic circumstances impacting productivity; and/or company closed unexpectedly.



Expenditures Report 2018-2019

Customized Training Program

September 1, 2019

Mr. Peter Hans, President

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The North Carolina Community College System is committed to equality of opportunity and does not discriminate against students or employees based on race, color, national origin, religion, gender, age or disability.