### December 1, 2012

## **MEMORANDUM**

TO: The Honorable Phil Berger, Co-Chair

The Honorable Thom Tillis, Co-Chair

**Joint Legislative Commission on Government Operations** 

The Honorable David Rouzer, Chair

The Honorable Robert Mitchell Gillespie, Co-Chair

The Honorable Ruth Samuelson, Co-Chair

**Environmental Review Commission** 

The Honorable Brent Jackson, Co-Chair

The Honorable Carolyn Justice, Chair

The Honorable David Rouzer, Co-Chair

The Honorable Roger West, Chair

**Subcommittees on Appropriations for Natural and** 

**Economic Resources** 

Mr. Mark Trogdon, Director, Fiscal Research Division

Mrs. Jennifer Hoffmann, Fiscal Research Division

**Division of Fiscal Research, North Carolina General** 

**Assembly** 

FROM: Richard E. Rogers, Jr., Executive Director, CWMTF

Re: Clean Water Management Trust Fund's 2012 Annual Report

#### Introduction

The Board of Trustees of the Clean Water Management Trust Fund (CWMTF) is writing to thank the members of the General Assembly of North Carolina for your continuing support for investments in clean water and to make our annual report to the General Assembly and the public pursuant to GS 113A-257.

Water is the essence of life. All things that live rely on water to sustain themselves. As a state, our economic viability, health and ability to sustain ourselves and the natural environment all rely on clean water. The ability for the state to support its most important economies including agriculture, tourism and recreation require good water quality. To ensure sufficient drinking water supply for growing industry and the state's growing population, surface water must be protected. Since its start in 1996 the CWMTF, a non-regulatory program, has strived to protect North Carolina's surface waters while helping meet infrastructure needs of municipalities, increasing recreational opportunities, and enhancing quality of life in this state, all critical components for communities to obtain a competitive edge in their economic development. CWMTF has made these contributions to local communities through a wide array of programs that include wastewater, stream and wetland restoration, stormwater, riparian buffer conservation and greenways. The program has actively managed more than 1,500 grants while leveraging nearly \$1.50 (totaling almost \$1.5 Billion) for every \$1.00 the state has invested with the fund.

In 2012 the CWMTF was able to fund 26 projects (Appendix 1) to protect, restore and enhance the surface waters to the state, yet the CWMTF left more than \$110,000,000 in requests for projects unfunded. If funded these projects would have helped protect drinking water supplies and provided improved water quality to support the state's economy, improve our citizens' quality of life and sustain our natural heritage.

Today, the need for water quality protection is greater than ever because of the growing reliance our state will have on surface water to meet the drinking water needs of the growing population. The CWMTF has set its sights on aiding communities to help meet their need in protecting their drinking water supplies through drinking watershed protection as well as reservoir development. And with adequate funding the drinking water needs of the state can be met for generations to come. There remains a great deal of work that needs to be done to protect our surface waters in North Carolina.

#### **Background**

The 1996 General Assembly created the Clean Water Management Trust Fund (CWMTF). The purpose of the CWMTF is (Chapter 113A Article 18 (GS 113A-251 et seq.)), "to clean up pollution in the State's surface waters and to protect, preserve and conserve those waters that are not yet polluted." The CWMTF "shall be used to help finance projects that specifically address water pollution problems and focus on upgrading surface waters, eliminating pollution, and protecting, preserving, and conserving unpolluted surface waters, including enhancement or development of drinking water supplies" and "to build a network of riparian buffers and greenways for environmental, educational, and recreational benefits. It is lastly the intent of the General Assembly that moneys from the Fund also be used to preserve lands that could be used for water supply reservoirs."

The CWMTF is an independent non-regulatory agency housed for administrative purposes in the Department of Environment and Natural Resources (DENR.) A 21-member board of trustees

establishes criteria, allocates funds, reviews applications, approves grants, and hires the executive director. Seven members are appointed by the Governor; seven by the General Assembly upon the recommendation of the President Pro Tempore of the Senate; and seven by the General Assembly upon the recommendation of the Speaker of the House. An advisory council composed of the Commissioner of Agriculture, Chair of the Wildlife Resources Commission, Secretary of DENR, and Secretary of Commerce or their designees advises the board of trustees.

Local governments, state agencies, and nonprofit conservation organizations, such as land trusts, are eligible applicants. The next deadline for applications is February 1, 2013.

Monies from CWMTF may be used to repair failing wastewater collection and treatment systems; to eliminate failing septic tanks and straight pipes; to prevent, reduce, collect and treat stormwater pollution; to acquire conservation easements or land in fee simple to preserve riparian buffers, wetlands, floodplains, and greenways; to restore riparian buffers, streams, and wetlands; to plan water quality projects; and for administration and staff. The board works through three principal committees: infrastructure/wastewater, restoration/stormwater/greenways, and land/conservation easement acquisition.

CWMTF application forms for grants, grant evaluation guidelines, enabling legislation, lists of the board of trustees, staff directory, news releases, and other reports and documents are available at <a href="https://www.cwmtf.net">www.cwmtf.net</a>.

The executive director, a deputy director, wastewater/infrastructure project manager, restoration and stormwater project manager, water quality advisor, business officer, stewardship coordinator, acquisition program assistant, and infrastructure program assistant are based in the central office in Raleigh. Three field representatives cover the coast, piedmont and mountain regions of the state.

In 2012, the Board of Trustees met four times in Raleigh. The board's regularly scheduled September and November meetings were cancelled.

## 2012 Summary

CWMTF received over \$122,000,000 in requests for funding in 2012. With only \$10,750,000 appropriated to CWMTF, by the General Assembly for fiscal year 2012-2013, caps were placed on grant awards limiting the fund's ability to maximize water quality benefits. Requests for more than \$62 million of critical local needs will not be addressed this year. These unfunded critical local requests would have protected drinking water supplies, created an estimated 700 local jobs, repaired 28 failing wastewater treatment plants and collection systems, supported local tourism economies, and kept 30,000 tons of sediment and other pollutants from further impairing North Carolina's streams and rivers.

In 2011, CWMTF was given the authority to fund the acquisition of land for the purpose of water supply reservoirs. In October, CWMTF adopted criteria to review and prioritize applications requesting funding for reservoir development. The Trustees also instructed staff to post a Request for Proposals (RFP) to assist local governments with the protection of their existing surface drinking water supply through watershed planning that is focused on the improvement of the water quality in

their water supply watershed and the management of their drinking water supply to extend its use for the community. The board will take action on these requests in February 2013.

In the 2012-13 Budget the General Assembly authorized funding for the program at \$10,750,000. The General Assembly also changed CWMTF funding from recurring to nonrecurring funding. The Legislature directed CWMTF to prioritize its funding to the acquisition of property to protect military bases and water infrastructure projects. To date, the Board of Trustees has awarded \$11.6 million dollars for new 2012 projects including \$5.8 million for infrastructure projects, \$1.8 million for military base protection acquisition projects, and \$3.8 million for other acquisition projects and donated minigrants. (Appendix 1)

The 2012-2013 Budget also capped administrative cost for the program at \$3 million. Administrative cost include: all costs for program operations and the programs debt service payment. The current year's estimated debt service payment is \$1.6 million. The Board of Trustees authorized an annual administrative budget of up to \$1.36 million for fiscal year 2012-2013 at its August 2012 meeting.

# **Program Administration**

Clean Water Management Trust Fund (CWMTF) has been working to make significant reductions in its administrative and operating budget since the downturn in the economy. CWMTF has always sought to accomplish its work in an efficient manner. Over the past few years the Fund has made additional strides in this area by finding ways to streamline processes while still maintaining a superb level of customer service to its grant recipients. The Fund has reduced its total workforce by 43% since the 2008/09 fiscal year. This reduction equates to the elimination of over 9 FTE's, including full time permanent as well as temporary and contract positions. The total administrative budget has been reduced by 45% during that same time frame which is a nearly \$1.13 million reduction. In addition to staffing reductions, the Fund has made other significant cost reductions by moving from leased office space to a state owned facility, reducing the number of board meetings held each year, negotiating a lower indirect cost paid to the Department and reducing travel and leased motor fleet vehicles. CWMTF works at every turn to find cost savings and, when possible, uses technology and other means to reduce such operating costs as printing.

The Fund has implemented these reductions by simplifying programs and processes and by reshaping its business practices. While making significant administrative changes, the program has improved its effectiveness in managing projects and stewarding state funds. Through the trustee's oversight the Fund has been able to maintain and in some cases improve our management of the 240 ongoing grant contracts totaling nearly \$80,000,000 dollars that the program will continue managing this year.

CWMTF's management structure is attached. (Appendix 2)

#### Summary

In 2012 CWMTF did not have the opportunity to fund but a small percentage of the applications. More than \$100,000,000 in requests will go unfunded this year. However, the projects funded will assist local communities, many which are economically distressed, to protect the drinking water of almost 1.8 million North Carolina citizens and creating needed jobs in 22 counties.

CWMTF will continue to steward state dollars in its administration of grants and in funding projects that provide the greatest water quality benefit to the surface waters of the state. Water is a resource

that is vital to current economic engines in North Carolina such as agriculture, tourism and recreation. Access to clean water is critical in recruiting new industry. It is important to continue to assist local governments with infrastructure needs and keep our surface water clean for business interests and the people of North Carolina.

Looking to the horizon and NC's future water challenges, it is evident that with the population expected to increase by 30% by 2030 drinking water will be of great interest to those living in this state and to those yet to come to live here. Providing adequate water supplies and making sure there is drinking water where it is needed is one of the greatest challenges we face today. CWMTF continues to provide valuable assistance to communities in protecting their drinking water sources.

	Board Approved	Approval Pending Funds Becoming	Total Project	
Project Type	For Funding	Available	Cost	% Match
Protection of Military Installations	\$1,880,355	\$1,547,149	\$8,418,859	59%
Wastewater Infrastructure	\$3,790,000	\$1,784,000	\$38,048,564	85%
Restoration/ Stormwater Infrastructure	\$1,999,995	\$2,393,600	\$10,752,733	59%
Land Acquisition	\$3,599,505	\$2,430,992	\$20,849,731	71%
Donated Minigrants	\$350,000			
Total	\$11,619,855	\$8,155,741	\$78,069,887	75%

	17		16	15	14	13	12		11	10	
Restoration	2012-438		5 2012-434	5 2012-433	2012-437	3 2012-721		Wastewater	2012-548	2012-612	Project Number
Restoration/Stormwater Infrastructure Final Awards	construction)	RiverLink, Inc Rest/ Asheville - Craven Street Watershed Improvements (design and	Greensboro, City of - Rest/ S Buffalo Creek Habitat and Water Quality Improvement Project (construction)	Durham Soil & Water Conservation District - Rest/ Upper Sandy Creek Phase 5 Restoration (design and construction)	Mecklenburg County - Rest/ Main Stem McDowell Creek Restoration (design and construction)	Charlotte, City of - Storm/ Shadowlake Pond Rehabilitation (design and construction)	Charlotte, City of - Storm/ Wilson Pond Rehabilitation (design and construction)	Wastewater Infrastructure Final Awards Subtotal  Restoration/Stormwater Infrastructure Final Awards	Eden, City of - WW/ Tanyard Branch Outfall Rehabilitation, Dan River	Edgecombe Water & Sewer Dist No 5 - Septic/ NC Hwy 33/ Logsboro Rd Area WW/ Collection Sys, Swift Crk & Tar River	Application Name
\$1,999,995	\$400,000		\$400,000	\$399,995	\$400,000	\$200,000	\$200,000	\$3,100,000	\$500,000	\$600,000	Board Approved For Funding
											Conditional Approval Pending Funds Becoming Available
\$6,864,773	\$1,492,050		\$971,620	\$641,832	\$2,200,000	\$639,677	\$919,594	\$32,061,564	\$3,031,949	\$3,258,815	Total Project Cost
71%	73%		59%	38%	82%	69%	78%	90%	84%	82%	% Match
	Buncombe		Guilford	Durham	Mecklenburg	Mecklenburg	Mecklenburg		Rockingham	Edgecombe	County

2012-536

Ray's Fork

2012-549

Biscoe, Town of - WW/ WWTP Improvements, Little River

Wingate, Town of - WW/ Sewer Rehabilitation,

2012-502

Camp Branch

2012-509

Town Creek \*\*

Bailey, Town of - WW/ Sewer Rehabilitation,

Collection System Rehab, Yadkin River \*\*
Elm City, Town of - WW/ Sewer Rehabilitation,

\$600,000

\$90,000

Yadkin Valley Sewer Authority - WW/ SW Elkin

2012-542

Number Project

Wastewater Infrastructure Conditional Awards Subtotal

\$690,000

\$1,784,000

\$2,827,000 \$5,987,000

79%

Union

\$600,000

\$584,000

\$1,168,000

50%

Montgomery

\$600,000

\$1,082,000

45%

Nash

\$110,000

18%

Wilson

\$800,000

25%

Surry

Land A	24 2012-008		23 2012-028		22 2012-075		21 2012-010		20 2012-016		19 2012-078		18 2012-077		Land A	Number	Project
Land Acquisition Final Awards Subtotal	8 Thread Trail	Catawba Lands Conservancy - Acq/ Carolina	8 Tract, Waccamaw River	Nature Conservancy, The - Acq/ Riverstone	5 Mountain, Poison Fork	The Land Trust for Central NC - Acq/ Little Long	<ol> <li>French Broad Headwaters, Phase II</li> </ol>	NC Forest Service - Acq/ East Fork of the	6 Uwharrie River	Land Trust for Central NC - Acq/ Capel Tract,	8 Acq/ Grassy Ridge Tract, Jerry Cr	Southern Appalachian Highlands Conservancy -	7 Redus Lands Tract, Henry Fork River	Foothills Conservancy of North Carolina - Acq/	Land Acquisition Final Awards	er Application Name	ct
\$3,481,872	\$482,367		\$600,000		\$199,600		\$600,000		\$400,000		\$599,905		\$600,000			For Funding	Board Approved
																Available	Funds Becoming
\$12,699,139	\$964,734		\$4,100,000		\$775,600		\$1,400,000		\$1,450,100		\$1,211,905		\$2,796,800			Cost	Total Project
73%	50%		85%		74%		57%		72%		50%		79%			% Match	
	Regional		Columbus		Montgomery		Transylvania		Montgomery		Avery		Burke			County	

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Projects Receiving Conditional Awards Pending Funds Becoming Available Through June 30, 2013	
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Number | Application Name | For Funding | Available | Cost
Wastewater Infrastructure Conditional Awards- Projects will be funded as listed below as funds become available.

**Board Approved** 

**Funds Becoming** Approval Pending Conditional

Total Project

% Match

County

Available

For Funding

	73%	\$12,699,139		\$3,481,872	Land Acquisition Final Awards Subtotal	Land Acqui	
Regional	50%	\$964,734		\$482,367	Thread Trail	2012-008	24
					Catawba Lands Conservancy - Acq/ Carolina		
Columbus	85%	\$4,100,000		\$600,000	Tract, Waccamaw River	2012-028	23
					Nature Conservancy, The - Acq/ Riverstone		
Montgomery	74%	\$775,600		\$199,600	Mountain, Poison Fork	2012-075	22
					The Land Trust for Central NC - Acq/ Little Long		
Transylvania	57%	\$1,400,000		\$600,000	French Broad Headwaters, Phase II	2012-010	21
					NC Forest Service - Acq/ East Fork of the		
Montgomery	72%	\$1,450,100		\$400,000	Uwharrie River	20 2012-016	20
					Land Trust for Central NC - Acq/ Capel Tract,		
Avery	50%	\$1,211,905		\$599,905	Acq/ Grassy Ridge Tract, Jerry Cr	2012-078	19
					Southern Appalachian Highlands Conservancy -		
Burke	79%	\$2,796,800		\$600,000	Redus Lands Tract, Henry Fork River	2012-077	8
					Foothills Conservancy of North Carolina - Acq/		
					Land Acquisition Final Awards	Land Acqui	
County	% Match	Cost	Available	For Funding	Application Name	Number	
		Total Project	Funds Becoming   Total Project	Board Approved		Project	
			Approval Pending				
			Conditional				

			Conditional			
Project Number	Application Name	Board Approved For Funding	Funds Becoming Available	Total Project Cost	% Match	County
Restoration	Restoration/Stormwater Infrastructure Conditional Awards - Projects will be funded as listed below as funds become available.	s- Projects will be fu	inded as listed below	as funds becom	e available.	
	Resource Institute, Inc - Rest/ Ararat River and					
	Lovills Creek Phase III Stream Restoration					
2012	(design and construction) and Greenway		200	8000	000	0
	National Committee for the New River - Rest/					Watauga, Ashe and
2012-435	New River Builder Program Phase 7		\$400,000	\$543,000	26%	Alleghany
	Hiwassee River Watershed Association - Rest/					
	Valley River Restoration (design and					
2012-444	construction)		\$170,000	\$223,700	24%	Cherokee
	Goldsboro, City of - Rest/ Stoney Creek					
	Enhancement Phase 2 (design and					
2012-445	construction)		\$400,000	\$480,027	17%	Wayne
	Wilkesboro, Town of - Rest/ Cub Creek					
2012-440	Restoration, Phase 3 (design and construction)		\$273,000	\$423,880	36%	Wilker
	Caldwell Soil & Water Conservation District -					
	Rest/ Lower Creek Stream Restoration (design					
2012-431	and construction)		\$350,600	\$503,353	30%	Caldwell
	Harrisburg, Town of - Storm/ Harrisburg Park					
	Neighborhood Stormwater Drainage and BMPs					
2012-718	(design and construction)		\$400,000	\$1,089,000	63%	Cabarrus
Restoration	Restoration/Stormwater Infrastructure Conditional Awards Subtotal	s Subtotal	\$2,393,600	\$3,887,960	38%	
Protection o	Protection of Military Installations and Land Acquisition Conditional Awards	onditional Awards				
The order of	The order of funding for these projects will be determined by CWMTF as funds are made available through	CWMTF as funds are	e made available thro	ugh June 30, 2013	13.	
2012-008	Thread Trail **	\$117,633		\$235,266	50%	Regional
200 6106	Carolina Mountain Land Conservancy - Acq/		3010263	\$1 0A0 810	2000	Transvisnia
	Albemarle, City of - Acq/ Rock Creek Park					,
2012-002	Expansion		\$35,000	\$79,100	56%	Stanley
2012-072	Carolina Mountain Land Conservancy - Acq/ Dupont Forest Connector, Reasonover Cr		\$387.269	\$997.193	61%	Transvivanja
2012-011	Conservation Trust for NC - Acq/ Heffner Gap Tract, UT Honeycutt Creek		\$170,640	\$766,983	78%	McDowell, Mitchell
100-6106	Nature Conservancy, The - Acq/ Birgil Tract,		\$294.498	\$568 708	48%	Pandar
100			6000	40000100	1000	

	64%	\$11,110,446	\$3,978,141	\$117,633	Military Installations & Land Acquisition Conditional Awards Subtotal	Military Installati Awards Subtotal
Onslow	50%	\$1,197,455	\$600,000		Tract, White Oak River/MCB Camp Lejeune	2012-069
					The Nature Conservancy - Acq/Weyerhauser	
Craven	47%	\$775,192	\$411,442		Goodwin Cr/MCAS Cherry Point	2012-061
					NC Coastal Land Trust - Acq/ Belangia Tract,	
Craven	46%	\$987,207	\$535,707		Tract, Dam Cr/MCAS Cherry Point	2012-060
					NC Coastal Land Trust - Acq/ Bate Land Co	
Caldwell	73%	\$2,262,432	\$600,000		Phase II, Racket Creek	2012-032
					NC Forest Service - Acq/ Backbone Ridge Tract	
Macon	66%	\$467,690	\$161,300		Aαq/Duvall Tract, Little Tennessee River	2012-079
					The Land Trust for Little Tennessee -	
Durham	76%	\$1,723,520	\$412,180		Tract,	2012-074
					Eno River Association - Acq/ Danube Lane	
County	% Match	Cost	Available	For Funding	Application Name	Number
		Total Project	Funds Becoming	Board Approved		Project
			Approval Pending			
			Conditional			

<sup>\*\*</sup> Funds have become available and additional projects have received final approval for funding.

