JOINT LEGISLATIVE OVERSIGHT COMMITTEE ON HEALTH AND HUMAN SERVICES



Behavioral Health Liabilities and Budget Deficit

Jim Slate, Director
Division of Budget & Analysis
Dale Armstrong, MBA, FACHE, Director
Division of State Operated Healthcare Facilities

November 18, 2014

Total Budget for Facilities



SFY 14-15 Certified Budget

FACILITY TYPE	TOTAL BUDGET
Hospitals & Schools	\$336,777,604
Neuro-Medical Treatment Centers	110,020,208
Developmental Centers	236,912,515
Alcohol & Drug Abuse Treatment Centers	40,875,972

Grand Total of All Facilities

\$724,586,299

Note 1: Disproportionate Share (DSH) funds are not included

Note 2: For above budget, Receipts = \$432,888,258 and State = \$291,698,041

Contributing Factors

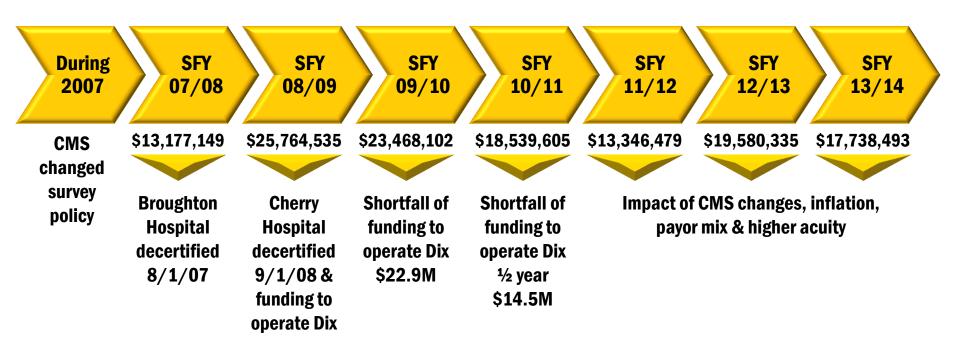


- Changes by CMS on surveying / certification issues
- Closure of Dorothea Dix Hospital
- Patient/resident increased acuity
 - Incapable to Proceed (ITP)
- Inflation
- Changes in payor mix

Facility Shortfall Timeline



Not Mental Health Liability



Note: Based on actuals before departmental funds were transferred to minimize impact

Mental Health Liabilities



State Fiscal Years 2009-2014

STATE FISCAL YEAR	LIABILITY
SFY 08/09	\$16.0M
SFY 09/10	\$17.6M
SFY 10/11	\$37.8M
SFY 11/12	\$35.6M
SFY 12/13	\$21.8M
SFY 13/14	\$13.5M

Initiatives Completed



INITIATIVE	ANNUAL SAVINGS
Group Purchasing Organization (GPO)	\$2M-\$3M
Lab and transcription consolidation	\$1M
Agency staffing RFP and negotiated rates	\$600K
Pharmacy initiatives	\$10M

Total Initiative Annual Savings \$13.6-\$14.6 million

Note: All savings are based on gross expenditure savings

Initiatives in Progress



\$9.2M annuallybeginning July 1, 2015

- Automated Timekeeping System
- Financial Management Reporting System (FMRS)
- Labor Standards Study/Workforce Management
- Regionalization of Purchasing
- Reduction in Motor Fleet Vehicles
- Consolidation of Various Services Across Facilities to Achieve Additional Savings

Note: DSOHF has identified additional initiatives for savings. Projects above have the most significant savings.

DSOHF Goals



DHHS Division of State Operated Healthcare Facilities

Provide high quality service and care every day for over 3,000 individuals with significant disabilities and increasingly high acuity levels

Utilize sound business
model principles to achieve
cost effective, efficient
service delivery