North Carolina Economy and Income: **Growth vs Gain**

February 4 2016

Brent Lane, Director

UNC Center for Competitive Economies (C³E)

2009 Incentives Study Committee

- ✓ Eliminate most tax credits effective 2010
- ☑ Reduce corporate tax rate to competitive rate
- Address systemic economic policy factors
- ✓ Institute legislative oversight function
- Expand JDIG and One NC programs targeted to high impact firms in distressed counties

NC's Economy is Big

- NC Population = 10 million (9th)
- NC GDP = \$482 billion (9th)
- NC = 28th largest national economy (Norway/Austria)
- Workforce of 4.8 million people
- 350,000+ businesses of many types

Big can be hard to measure.







North Carolina "Best Business Climate" 15 of last 20 years

| Site Selection's 2015 Top State Business Climate Rankings | | | | | | | | | | | | |
|---|----------------------------|-----------------------------|------------------------------|------------------------|--------------------------------------|--------------------------------------|--|----------------------------------|-------------------------------|--------------------------|--|--|
| | Overall Ranking Rank | Executive Survey Rank | Competi- tiveness Rank | 2014 New Plant Rank | 2014 New Plant Rank Per Capita | 2015 New Plant Rank (Jan Aug.) | 2015 New Plant Rank Per Capita (Jan Aug.) | Mature Firm Tax Index Rank | New Firm Tax Index Rank | Final Total Points | | |
| 1 | Georgia | 2 | 10 | 5 | 7 | 2 | 6 | 3 | 6 | 637 | | |
| 2 | North Carolina | 2 | 1 | 4 | 6 | 1 | 4 | 7 | 13 | 615 | | |
| 3 | Kentucky | 8 | 6 | 6 | 1 | 7 | 1 | 18 | 7 | 585 | | |
| 4 | Louisiana | 13 | 2 | 9 | 3 | 8 | 2 | 10 | 2 | 576 | | |
| 5 | Ohio | 11 | 9 | 2 | 2 | 5 | 12 | 5 | 3 | 573 | | |
| 6 | Texas | 1 | 3 | 1 | 14 | 18 | 41 | 12 | 42 | 553 | | |
| 7 | Tennessee | 6 | 5 | 10 | 9 | 10 | 10 | 29 | 29 | 531 | | |
| 8 | Utah | 9 | 17 | 28 | 19 | 30 | 26 | 6 | 10 | 528 | | |
| 9 | Indiana | 7 | 8 | 12 | 13 | 3 | 3 | 43 | 15 | 525 | | |
| 10 | South Carolina | a 5 | 4 | 17 | 11 | 11 | 9 | 32 | 34 | 517 | | |

| North Carolina Tar I | Heels | | | | | | | | | | | | |
|----------------------|-------|-------|-------|-------|------|------|-----|-----|-----|-----|----|----|-----|
| STARTERS | MIN | FGM-A | 3PM-A | FTM-A | OREB | DREB | REB | AST | STL | BLK | то | PF | PTS |
| Brice Johnson, F | 27 | 4-6 | 0-0 | 7-9 | 4 | 7 | 11 | 1 | 0 | 1 | 3 | 2 | 15 |
| Kennedy Meeks, F | 18 | 2-4 | 0-0 | 0-1 | 1 | 5 | 6 | 1 | 0 | 0 | 2 | 4 | 4 |
| Justin Jackson, F | 26 | 6-9 | 0-2 | 4-5 | 1 | 1 | 2 | 1 | 1 | 0 | 2 | 2 | 16 |
| Marcus Paige, G | 34 | 3-13 | 1-6 | 2-3 | 2 | 0 | 2 | 4 | 3 | 1 | 2 | 2 | 9 |
| Joel Berry II, G | 34 | 1-10 | 1-5 | 4-4 | 2 | 1 | 3 | 1 | 2 | 1 | 1 | 1 | 7 |
| BENCH | MIN | FGM-A | 3PM-A | FTM-A | OREB | DREB | REB | AST | STL | BLK | то | PF | PTS |
| Isaiah Hicks, F | 17 | 2-8 | 0-0 | 4-5 | 5 | 3 | 8 | 0 | 0 | 0 | 1 | 4 | 8 |
| Theo Pinson, F | 19 | 0-3 | 0-2 | 1-2 | 0 | 2 | 2 | 3 | 1 | 0 | 2 | 3 | 1 |
| Joel James, F | 7 | 0-0 | 0-0 | 0-0 | 0 | 2 | 2 | 0 | 0 | 0 | 0 | 1 | 0 |
| <u>Luke Maye</u> , F | 3 | 1-2 | 0-0 | 0-0 | 0 | 1 | 1 | 0 | 0 | 0 | 2 | 1 | 2 |
| Kenny Williams, G | 3 | 0-0 | 0-0 | 0-0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Nate Britt, G | 12 | 1-3 | 1-2 | 0-0 | 0 | 1 | 1 | 0 | 0 | 0 | 0 | 1 | 3 |
| TOTALS | | FGM-A | 3PM-A | FTM-A | OREB | DREB | REB | AST | STL | BLK | то | PF | PTS |
| | | 20-58 | 3-17 | 22-29 | 16 | 23 | 39 | 11 | 7 | 3 | 16 | 21 | 65 |
| | | 34.5% | 17.6% | 75.9% | | | | | | | | | |
| Louisville Cardinals | ; | | | | | | | | | | | | |
| STARTERS | MIN | FGM-A | 3PM-A | FTM-A | OREB | DREB | REB | AST | STL | BLK | то | PF | PTS |
| Chinanu Onuaku, C | 23 | 5-8 | 0-0 | 2-3 | 3 | 7 | 10 | 2 | 0 | 0 | 3 | 4 | 12 |
| Damion Lee, F | 40 | 8-12 | 4-7 | 4-4 | 0 | 5 | 5 | 1 | 1 | 0 | 3 | 3 | 24 |
| Jaylen Johnson, F | 9 | 0-2 | 0-0 | 0-0 | 2 | 1 | 3 | 0 | 1 | 1 | 1 | 3 | 0 |
| Quentin Snider, G | 36 | 2-11 | 0-1 | 2-3 | 2 | 2 | 4 | 7 | 0 | 0 | 1 | 1 | 6 |
| Trey Lewis, G | 26 | 3-7 | 0-2 | 3-4 | 2 | 2 | 4 | 0 | 2 | 0 | 3 | 2 | 9 |
| BENCH | MIN | FGM-A | 3PM-A | FTM-A | OREB | DREB | REB | AST | STL | BLK | то | PF | PTS |
| Anas Mahmoud, F | 17 | 2-5 | 0-0 | 0-3 | 1 | 3 | 4 | 1 | 1 | 3 | 0 | 0 | 4 |
| Raymond Spalding, F | 28 | 2-7 | 0-0 | 0-0 | 3 | 2 | 5 | 0 | 2 | 1 | 2 | 4 | 4 |
| Deng Adel, F | 3 | 1-2 | 0-1 | 0-0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 2 |
| Donovan Mitchell, G | 18 | 3-6 | 1-3 | 3-4 | 1 | 4 | 5 | 1 | 0 | 0 | 1 | 2 | 10 |
| TOTALS | | FGM-A | 3PM-A | FTM-A | OREB | DREB | REB | AST | STL | BLK | то | PF | PTS |
| | | 26-60 | 5-14 | 14-21 | 15 | 26 | 41 | 12 | 7 | 5 | 15 | 20 | 71 |
| | | 43.3% | 35.7% | 66.7% | | | | | | | | | |

| STARTERS | MIN | FGM-A | 3PM-A | FTM-A | OREB | DREB | REB | AST | STL | BLK | TO | PF | PTS |
|-------------------------|-----|----------------|---------------|----------------|------------|------------|-----------|-----------|----------|-----|----|--------|----------|
| Brice Johnson, F | 27 | 4-6 | 0-0 | 7-9 | 4 | 7 | 11 | 1 | 0 | 1 | 3 | 2 | 15 |
| Kennedy Meeks, F | 18 | 2-4 | 0-0 | 0-1 | 1 | 5 | 6 | 1 | 0 | 0 | 2 | 4 | 4 |
| Justin Jackson, F | 26 | 6-9 | 0-2 | 4-5 | 1 | 1 | 2 | 1 | 1 | 0 | 2 | 2 | 16 |
| Marcus Paige, G | 34 | 3-13 | 1-6 | 2-3 | 2 | 0 | 2 | 4 | 3 | 1 | 2 | 2 | 9 |
| Joel Berry II, G | 34 | 1-10 | 1-5 | 4-4 | 2 | 1 | 3 | 1 | 2 | 1 | 1 | 1 | 7 |
| BENCH | MIN | FGM-A | 3PM-A | FTM-A | OREB | DREB | REB | AST | STL | | | 3 | T |
| <u>Isaiah Hicks</u> , F | 17 | 2-8 | 0-0 | 4-5 | 5 | 3 | 8 | 0 | 0 | | | | |
| Theo Pinson, F | 19 | 0-3 | 0-2 | 1-2 | 0 | 2 | 2 | 3 | 1 | | | وحبالا | ь. |
| Joel James, F | 7 | 0-0 | 0-0 | 0-0 | 0 | 2 | 2 | 0 | 0 | - 4 | P | TS: | М. |
| <u>Luke Maye</u> , F | 3 | 1-2 | 0-0 | 0-0 | 0 | 1 | 1 | 0 | 0 | - | | | 11 |
| Kenny Williams, G | 3 | 0-0 | 0-0 | 0-0 | 0 | 0 | 0 | 0 | 0 | - 4 | | 65 | 1.5 |
| Nate Britt, G | 12 | 1-3 | 1-2 | 0-0 | 0 | 1 | 1 | 0 | 0 | - 1 | | | |
| TOTALS | | FGM-A | 3PM-A | FTM-A | OREB | DREB | REB | AST | STL | | | - 4 | ₹. |
| | | 20-58 | 3-17 | 22-29 | 16 | 23 | 39 | 11 | 7 | | | | 1 |
| | | 34.5% | 17.6% | 75.9% | | | | | | | | | 4 |
| Louisville Cardina | als | | | | | | | | | | | | |
| STARTERS | MIN | FGM-A | ЗРМ-А | FTM-A | OREB | DREB | REB | AST | STL | BLK | то | PF | PTS |
| Chinanu Onuaku, C | 23 | 5-8 | 0-0 | 2-3 | 3 | 7 | 10 | 2 | 0 | 0 | 3 | 4 | 12 |
| Damion Lee, F | 40 | 8-12 | 4-7 | 4-4 | 0 | 5 | 5 | 1 | 1 | 0 | 3 | 3 | 24 |
| Jaylen Johnson, F | 9 | 0-2 | 0-0 | 0-0 | 2 | 1 | 3 | 0 | 1 | | | | |
| Quentin Snider, G | 36 | 2-11 | 0-1 | 2-3 | 2 | 2 | 4 | 7 | 0 | | | 40 | |
| Trey Lewis, G | 26 | 3-7 | 0-2 | 3-4 | 2 | 2 | 4 | 0 | 2 | | | | L |
| BENCH | MIN | FGM-A | 3PM-A | FTM-A | OREB | DREB | REB | AST | STL_ | | | | |
| Anas Mahmoud, F | 17 | 2-5 | 0-0 | 0-3 | 1 | 3 | 4 | 1 | 1 | | P | TS: | 13 |
| Raymond Spalding, F | 28 | 2-7 | 0-0 | 0-0 | 3 | 2 | 5 | 0 | 2 | | | | 1 |
| Deng Adel, F | 3 | 1-2 | 0-1 | 0-0 | 0 | 0 | 0 | 0 | 0 | | | 74 | |
| Donovan Mitchell, G | 18 | 3-6 | 1-3 | 3-4 | 1 | 4 | 5 | 1 | 0 | - T | | 71 | |
| Donovan Mitchell, G | | | | | | | | | | | | | |
| TOTALS | | FGM-A | 3PM-A | FTM-A | OREB | DREB | REB | AST | STL | | _ | | |
| | | FGM-A 26-60 | 3PM-A 5-14 | FTM-A 14-21 | OREB 15 | DREB 26 | REB 41 | AST 12 | STL 7 | | | | |

Income



Per Capita Income in NC

In 2014, North Carolina had a per capita income (PCI) of \$39,171

- PCI counts all forms of income
- NC PCI ranked 39th in the United States
- 85% of the national average (US PCI) of \$46,049

| STARTERS | HON | FCH-A | SPH-A | FTH-A | cers | pera : | DEB. | AST | 671. | BLK | TO | - pe | PTS |
|------------------------------------|-----------|-------|--------|-------|------|--------|-----------|-----|------|-----|-----|------|-----|
| Brow Johnson, F | 27 | 44 | 0-0 | 74 | * | 7 | 11 | 1 | | 1 | 1 | 2 | 15 |
| Secreta Hesta, F | 18 | 2-4 | 0.0 | 0-1 | | | | | | | 2 | 4 | - |
| Julin Japann * | 26 | 6-9 | 0.2 | +5 | 1 | - 1 | 2 | - | - | | - 2 | - 2 | 14 |
| Mercus Reige, G | 34 | 3-13 | 14 | 2.3 | - 1 | | 2 | | - 1 | - 1 | - 1 | - 1 | - |
| Joel Berry II. G | 34 | 1-10 | 1-5 | 44 | - 2 | - 1 | 3 | - 1 | - 1 | 1 | 1 | 1 | |
| BENOT | HON | FGM-A | 3996-A | PTH-A | otes | perm | ern' | AST | STL | | | - | - |
| Jacon Hote, F | 13 | 2-6 | 0-0 | 4-5 | 1 | 3 | | | | | - | _3 | |
| They Finge, F | 19 | 0-3 | 0.2 | 1-2 | 0 | - 1 | 1 | 3 | 1 | | | - | |
| Intlame." | | 0-0 | 0-0 | 0-0 | 0 | 2 | 2 | | | - 4 | P | TS | - |
| Lota State 7 | | 1/2 | 0.0 | 0.0 | | - 1 | 1 | | - 4 | - | - | - | 10 |
| Servy Williams, G | | 0-0 | 0.0 | 66 | | | | | | | | 65 | |
| Sady Britt, G | 12 | 1-5 | 1-2 | 0-0 | . 6 | - 1 | 1 | | | - 1 | | 00 | 1.0 |
| TOTALS | - | PCH-A | 3PH-A | PTM-A | open | DOFE | pra | AST | STL. | _ | | | • |
| | | 20-58 | 3-17 | 22-29 | 16 | 23 | 26 | 11 | | | 1 | 1 | 1 |
| | | 36.5% | 17.6% | 75.9% | | | | | | | 111 | 100 | |
| & Louisville Cardin | and a | | | | | | | | | | | | |
| STARTING CARGO | | - | 3PH-A | _ | _ | _ | | _ | | | _ | _ | _ |
| STARTERS Chinery Chiefly, C | HON 23 | PGH-A | 3PH-A | P2H-A | ORES | DOSE | REN 15 | AST | STL | BLK | 10 | ** | PTS |
| | 40 | 8-12 | 4-7 | | | | 1 | | | | | 3 | 12 |
| Democues-* | | | | 0-4 | | - 5 | | - 1 | - 1 | | 3 | - 2 | 24 |
| larien.lotrass * | | 0-2 | 94 | 0-0 | - 2 | - 1 | 1 | | - 1 | | | 10 | |
| Questic Solder: 4 | 36 | 2-11 | 0:1 | 2-3 | - 1 | 2 | 4 | , | 0 | | - | - | |
| Tercianis G | 26 | 3-7 | 0-2 | 2-4 | 2 | 1 | 4 | - 0 | 2 | | | - | |
| BENCH | HON | FCH-A | 3PH-A | FIN-A | ORES | DREB | HES | AST | STL. | | Tr. | TS | ъ. |
| | 17 | 2.5 | 0.0 | 6-3 | - 1 | 3 | 4 | - 1 | - 1 | - | | 13 | 1 |
| does Hebroud F | | 2-7 | 0.0 | 0-0 | 3 | 2 | - 1 | . 0 | 2 | | | | П |
| Section ! | 28 | | | | | | | | 6. | | | | |
| Securities / Decarate / | 3 | 1-2 | 0-1 | 0-0 | 0 | - 4 | | | | - | | 74 | - |
| Securities * Decarate * Decarate 4 | | 24 | 1-9 | 24 | 1 | 4 | 1 | 1 | 0 | • | | 71 | |
| Securities / Decarate / | 3 | | | | | | | | | 1 | | 71 | J |

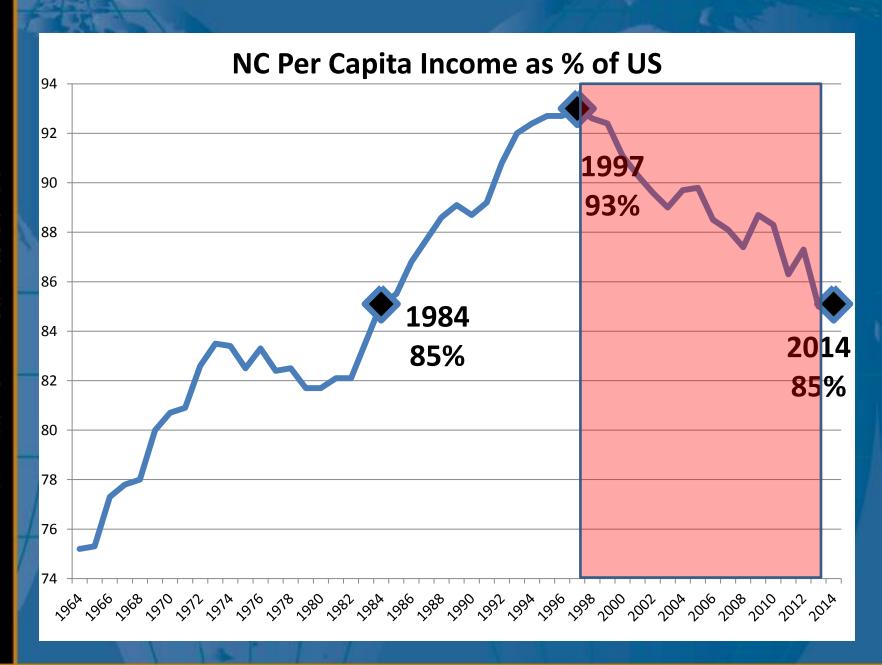
NC Economy 1997 to 2014

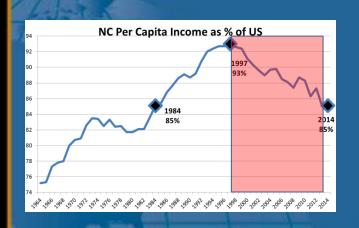
JOBS: NC = US annual job growth (1.1%)

GDP: NC grew (4.4%) faster than US (4.2%)

PCI: Annual growth (2.9%) lagged US (3.4%)

- Ga (2.8%), SC (3.2), TN (3.3%)
- NC PCI declined vs. US PCI since 1997 peak of 93% to 85% in 2014





NC PCI Decline

2014 NC per capita income (PCI) = \$39,171

- 39th in the US
- 85% of US PCI of \$46,049

Decline from 1997 (93%) to 1984 level (85%)

Loss of \$30 Billion in annual income

30 years of progress gone

Recent NCGA Policy

Pivot from industry targeting to systemic economic and public policy reform

Goals

- Broad private sector employment and wage growth in response to market forces
- Long term gradual improvement across NC

2014-15 Positive Income Trend

Growth in NC's PCI has exceeded the US rate for the past 8 quarters – best since 1994-5

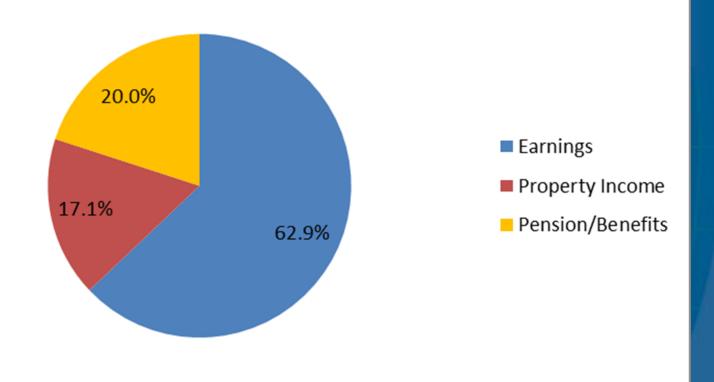
- Higher growth than GA, SC and TN
- Best growth in earnings, low in property income
- Broad statewide effect with NC metro and nonmetro growth higher than US peers

Per Capita Personal Income 2.0 1.5 Per capita personal income (Percent change from preceding period) 2/ 1.0 **BUSINESS SCHOOL** 0.5 0.0 -0.5 -1.0 -1.5 KENAN-FLAGLER -2.0 -2.5 -3.0 -3.5 -4.0 2013Q1 2013Q2 2015Q2 2013Q3 2013Q4 2014Q1 2014Q2 2014Q3 2014Q4 2015Q1 Source: U.S. Bureau of Economic Analysis North Carolina United States

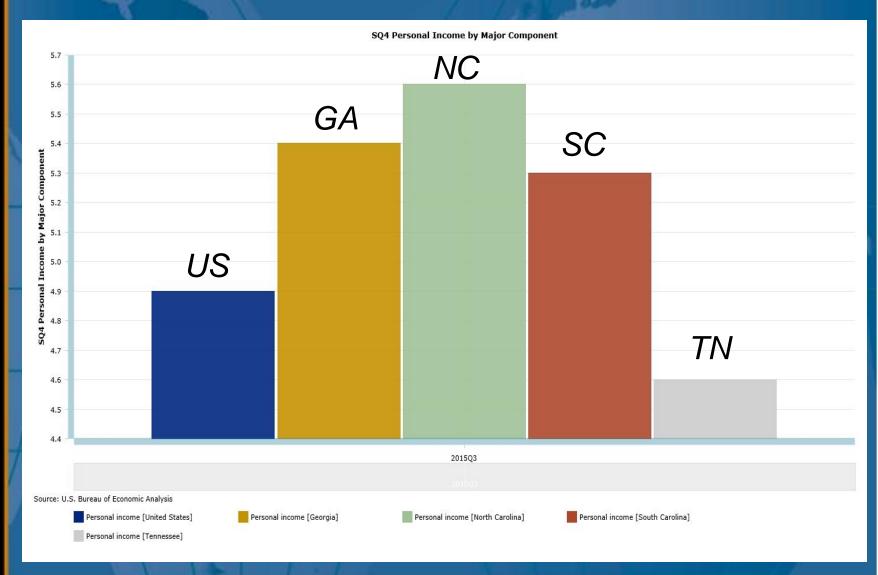
2015Q3

Income More than Wages

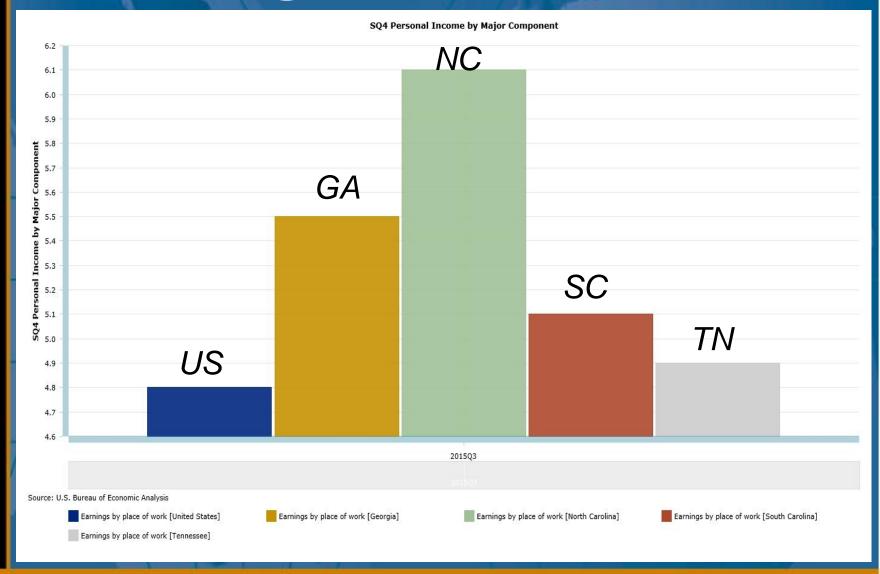
NC Income Composition - 2014



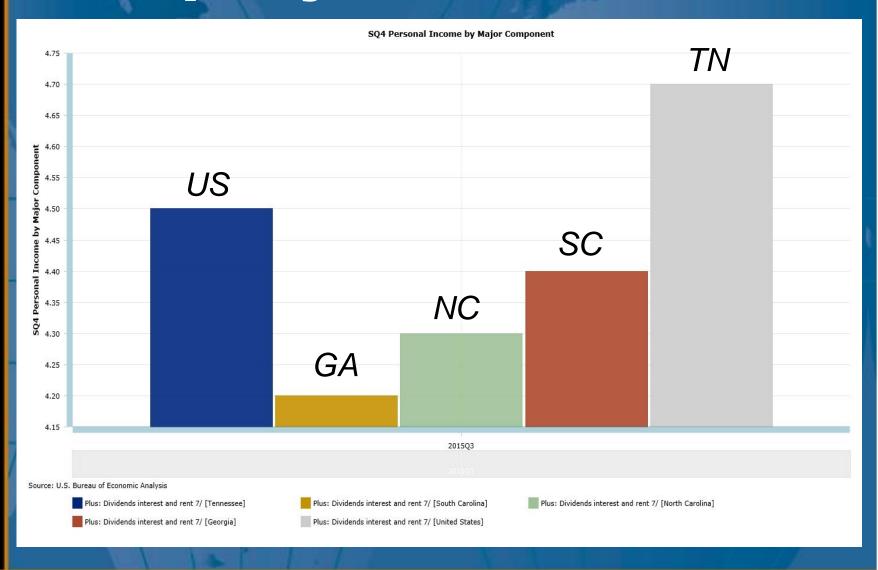
Total Income Growth



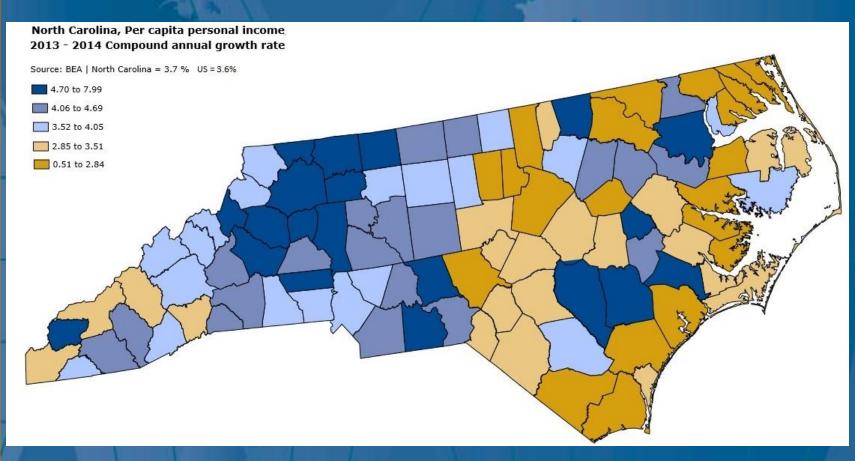
Earnings Income Growth



Property Income Growth



2013-14 PCI Growth NC Counties



2013-14 PCI Growth NC Micropolitans

- North Wilkesboro
- Mount Airy
- Marion
- Rockingham
- Cullowhee
- Albemarle
- Kinston

- Forest City
- Shelby
- Boone
- Brevard
- Dunn
- Sanford
- Laurinburg
- Lumberton

- Henderson
- Oxford
- Wilson
- Pinehurst-Southern Pines
- Roanoke Rapids
- Washington
- Elizabeth City

Make Income Growth a NCGA Priority

- Set long-term income growth goals at state and county levels
- Identify and implement a diversified "Income Growth Policy" portfolio
- Monitor and analyze income growth trends
- Assess progress and revise policies

NC Income Goals

Meet cost-adjusted US PCI in 10 years

NC PCI from \$39,171 to \$42,227 (+\$3,056)

- Metro cty. from \$40,944 to \$42,780 (+\$1,836)
- Non-metro cty. from \$32,951 to \$39,464 (+\$6,513)

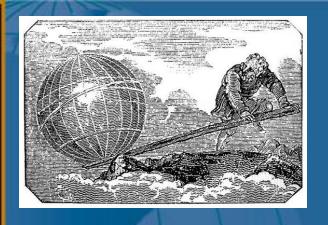
Nine counties already meet goals

Carteret, Chatham, Dare, Durham, Mecklenburg,
 Moore, Onslow, Orange, and Wake

PCI Portfolio Options

Research-supported based, actionable state policy options

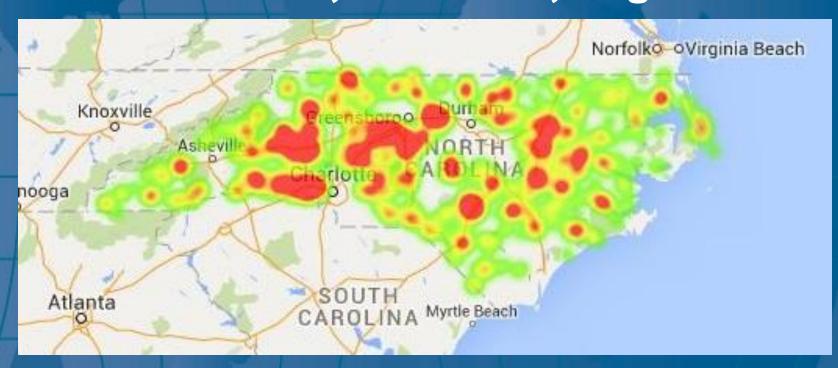
- Equitable policies for state-wide growth
- Educational attainment market rewards
- State purchasing and siting impacts
- Enable citizen investment in NC growth
- Emphasize incentive use for high impact firms in distressed counties

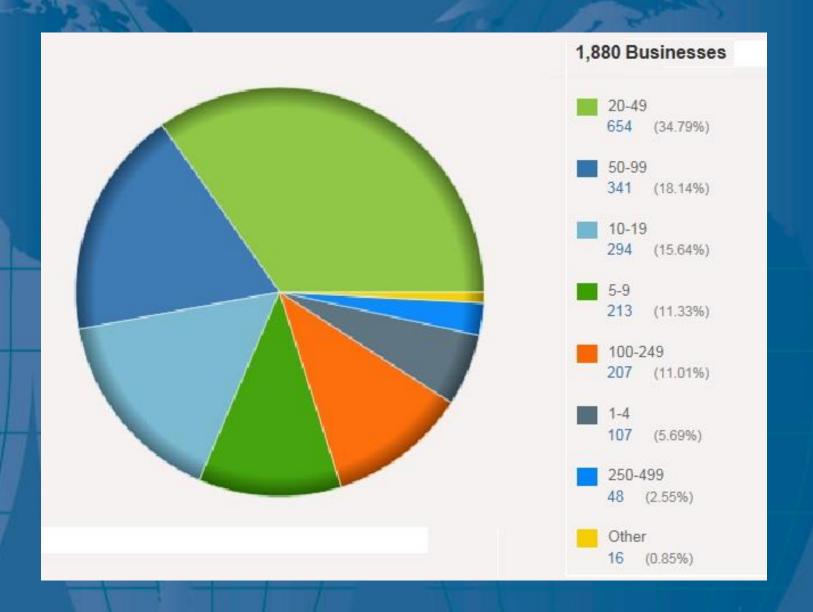


High Impact Firms

- Value-added products for export
- Headquarters/local ownership
- Growth-oriented: younger, smaller
- Employs local residents, minimizing new public service cost
- Affinity for location factors and workforce of distressed regions

1,880 Tier 1&2 High Impact Firms >\$5mm, NC based, mfg.





446 Tier 1 High Impact Firms >\$5mm, NC based, mfg.



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