



NORTH CAROLINA MILITARY AFFAIRS COMMISSION

**North Carolina Military Affairs
Commission's
Report to the Joint Legislative
Oversight Committee on
General Government**



NORTH CAROLINA MILITARY AFFAIRS COMMISSION

North Carolina Military Affairs Commission Members:

Mr. Michael Alford	David "Crockett" Long
The Honorable Lawrence Allen	Timothy McClain
The Honorable John Bell	LtGen Gary McKissock, USMC (Ret)
Colonel Frank Bottorff, USMC (Ret)	The Honorable Grier Martin
The Honorable Harry Brown	The Honorable Wesley Meredith
The Honorable George Cleveland	Ms. Etteinne Mitchell
Mr. Jeremiah Daniels	RADM Steve Ratti, USCG (Ret)
Ms. Julie Daniels	MG Edward M. Reeder (Ret)
MajGen Robert Dickerson, USMC (Ret)	Mr. Dan Roberts
Mr. Cresswell Elmore	Matthew Scott
SGT Patricia A. Harris, USA (Ret)	Captain Tony Stimatz, USCG (Ret)
SgtMaj William Hatcher, USMC (Ret)	Colonel Kirk Warner, USA (Ret)
Colonel David Hayden, USA (Ret)	

Ex-officio Members:

Lieutenant Governor
Secretary of Military and Veterans Affairs
Secretary of Public Safety
Secretary of Commerce
Secretary of Transportation
Secretary of the Department of Environment Quality
The Commissioner of Agriculture
Adjutant General of the NC National Guard
The Mayor of Elizabeth City
The Mayor of Fayetteville
The Mayor of Goldsboro
The Mayor of Havelock
The Mayor of Jacksonville
The President of the University of North Carolina
The President of the North Carolina Community College System
The Superintendent of Public Instruction



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Ex-officio Members (continued):

Commanding General, 18th Airborne Corps, Fort Bragg
Commanding General, Marine Corps Installations East-Marine Corps Base Camp Lejeune
Commanding Officer, Marine Corps Air Station (MCAS), Cherry Point
Commanding Officer, 4th Fighter Wing, Seymour Johnson Air Force Base
Commanding Officer, US Army Corps of Engineers, Wilmington District
Commanding Officer, US Coast Guard Base, Elizabeth City
Commanding Officer, MCAS New River
Commanding Officer, Fleet Readiness Center East
Commanding Officer, Military Ocean Terminal, Sunny Point
Commanding Officer, Coast Guard Sector North Carolina
Commanding Officer, Naval Support Activity Hampton Roads
Executive Director of the NC League of Municipalities
Executive Director of the NC Association of County Commissioners

North Carolina Military Affairs Commission Background:

The North Carolina Military Affairs Commission (NCMAC) was established within the Office of the Governor in August 2013. With the coordination of the Department of Military and Veterans Affairs, the NCMAC commissioned the development of a Strategic Plan for Supporting and Enhancing North Carolina Military Missions and Installations, Strategic Plan in 2015 and 2017 NCMAC Annual Report.

The purpose of the NCMAC is to provide advice, counsel and recommendations to the Governor, the NC General Assembly, the Secretary of the Department of Military and Veterans Affairs, the Secretary of Commerce and other State agencies on initiatives, programs and legislation that will continue and increase the role that NC's military installations, the National Guard and Reserves play in America's defense strategy and the economic health and vitality of the State. The Commission recommends actions to; protect the existing military infrastructure including mission essential training areas, ranges, and military training routes; maintain a high quality of life for military members and their families, and to promote new military missions and economic opportunities for



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the State and Its citizens. Our major military installations are the cornerstone of the second largest economic sector in North Carolina and are vital in attracting and retaining our 730,357 veterans that reside in every county across the state.

The NCMAC Is comprised of an Executive Steering Group and a full commission of representatives from all military communities in the State. The Commission executes recommendations through the action of four committees.

The four NCMAC Committees are:

- Base Sustainability and Community Affairs
- Quality of Life
- Economic Development
- Legislative Affairs

NCMAC 5 Goals:

1. Protect North Carolina existing military installations and missions.

Use the Commission’s membership, resources and partners to develop recommendations to advise the Governor on ways to protect North Carolina’s military installations, infrastructure, training ranges and low-level routes from encroachment or other initiatives that could degrade the military mission. Involve Commission members, both voting and ex-officio, working with community leaders, installation commanders, state and federal agencies, land use and environmental groups, developers and other partners to identify potential threats or problems and assist with resolving them before they encroach on installations or adversely affect military training and other missions.

2. Expand defense related economic development in North Carolina.

Provide assistance, support and recommendation to the NC Secretary of the Department of Military and Veterans Affairs and the NC Secretary of Commerce that identify and support economic development opportunities that focus on leveraging the



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military, help create jobs and expand defense and homeland security related economic growth opportunities in North Carolina.

3. Improve quality of life for military members and families

Promote mutual understanding and support between military members on installations and adjacent communities and encourage joint planning, cooperation and sharing of services. Seek to improve the quality of life for military members and their families, retirees, and veterans who live in North Carolina by identifying and supporting initiatives, programs and legislation that protect and enhance military programs and benefits.

4. Provide legislative and state agency coordination for military related issues.

Clarify and strengthen the ability of the General Assembly and State Agencies to carry out their functions and to write legislation appropriate to support the objectives of the State. Coordinate and leverage efforts among military installations, state agencies, military interest groups and others to take appropriate actions at the state level to promote base sustainability, economic development and quality of live.

5. Lead the state's efforts to prepare for the next Base Realignment and Closure (BRAC) process.

Coordinate community, regional and state efforts in preparation for the next BRAC and define a process that communities should follow to prepare for the next BRAC.

NCMAC Expenditures:

1. NC4ME (\$40,000): NC4ME offers a unique service to the state of North Carolina and military Veterans. This service educates business leaders on military employment, trains human resource professionals how to develop Veteran-friendly hiring practices and works with state and private organizations to match candidates with employers actively seeking Veterans for vacant positions.



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2. Memorandum of Understanding (MOU) with Department of Agriculture to support Sentinel Landscape (\$150,000): Sentinel Landscape is an innovative partnership focused on collaboration and coordination between farmers and foresters, conservationists, and military installations to provide mutual benefits to protect the state's two largest economic sectors.

3. Memorandum of Understanding (MOU) with Department of Commerce to support Economic Development Partnership of North Carolina (EDPNC) (\$120,000): EDPNC is focused on recruiting new businesses to the state, supporting the needs of existing businesses, connecting exporters to global customers, helping small business owners get their start, and attracting tourists and visitors from all over the world. The MOU specifically supports one sector specific specialist for military related industry.

4. Strategic Planning Event (\$10,000): NC Military Affairs Commission's strategic plan. The process will involve some of the Commission member to revisit the NCMAC's vision for the future as well as their goals and objectives.

5. OEA Grant (Supply Chain Mapping) (\$41,500): The Supply Chain Mapping grant was developed to assist NC businesses in the defense sector remain viable despite the cuts in defense spending. The NCMAC supported 15% of this project.

6. NC Military Foundation's Defense Asset Inventory and Target Industry Cluster Analysis (\$140,000): This document pinpoints where the state's strengths in industry, academia and R&D coincide with the emerging needs of the military and homeland security. This strategy, actionable by industry and economic developers across the state promotes innovation clusters for six target markets where North Carolina can best compete in the following areas: Command, control, communications, computers, intelligence, surveillance and reconnaissance (C4ISR); fuel and power; human factors; performance materials; RESET/vehicles support activities and unmanned systems.



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7. Lobbying Contract (\$200,000-\$500,000): To assist the Commission to be better prepared for another round of Base Realignment and Closure (BRAC); and to determine what additional actions may be needed to protect and expand military missions in NC. The NCMAC is in the final stage of the selection process for this contract.

8. Community Grants (\$225,000): Provide grants to local communities or military installations for projects designed to strengthen the State's posture when the Department of Defense (DoD) reviews, realigns, and reorganizes its National priorities. Projects can be leveraged to promote, preserve, or enhance military missions and installations in North Carolina. The NCMAC strives to support locally-driven strategies that support the NCMAC's goals and build on regional and State assets to spur a thriving and prosperous military presence within North Carolina.

9. Operating Expenses (\$100,000): Funding for NCMAC operating expenses such as travel, subsistence, office supplies, conference costs (travel, per diem, fees), and stipend for members,

Pursuant to Senate Bill 99, Session Law 2018-5, Section 19.3.(c) Section 19.1(g) of S.L.2017-57 reads as rewritten and in accordance with Section 19.1.(g) "The North Carolina Military Affairs Commission shall report to the Joint Legislative Oversight Committee on General Government no later than ~~February 15, 2018~~, February 15, 2019, on the expenditures from the Military Presence Stabilization Fund." The North Carolina Military Affairs Commission is pleased to submit this report.