

THE ROAD TO LONG-TERM
JOB CREATION
IS MORE THAN JUST A ROAD.



NORTH CAROLINA
RAILROAD
C O M P A N Y



**NCRR is helping build a strong economy
that benefits the people of North Carolina.**

We do this most visibly with steel and wood.

Even more important, we do it through careful management, effective collaborations, strategic thinking, and a clear plan for the future.

WHO WE ARE

Our Mission

To develop the unique NCRR assets for the good of the people of North Carolina, our single shareholder

Our Vision

To improve our state by enabling freight to grow business, expanding rail to move people, and investing in North Carolina



WHO WE ARE

We've been an essential part of a comprehensive transportation system for 166 years

- Unique Private/Public Structure
 - Private corporation with stock owned by the state
- Trackage-Rights Agreement Results in Revenue-Generating for Economic Development Investments
 - Approximately \$15 million annually in infrastructure and economic development capital to NCRR
- Operates with Private, Non-Taxpayer Money
 - Receives no state appropriations
- Part of Tax Base
 - Generates nearly \$2 million in local property tax revenue annually
- Pays \$4 Million Annual Dividend to Support Rail Projects



WHO WE ARE

We're devoted to developing and managing our 317-mile corridor in ways that:

- create jobs
- retain existing industry
- help grow the economy, and
- maximize its value to the people of North Carolina.



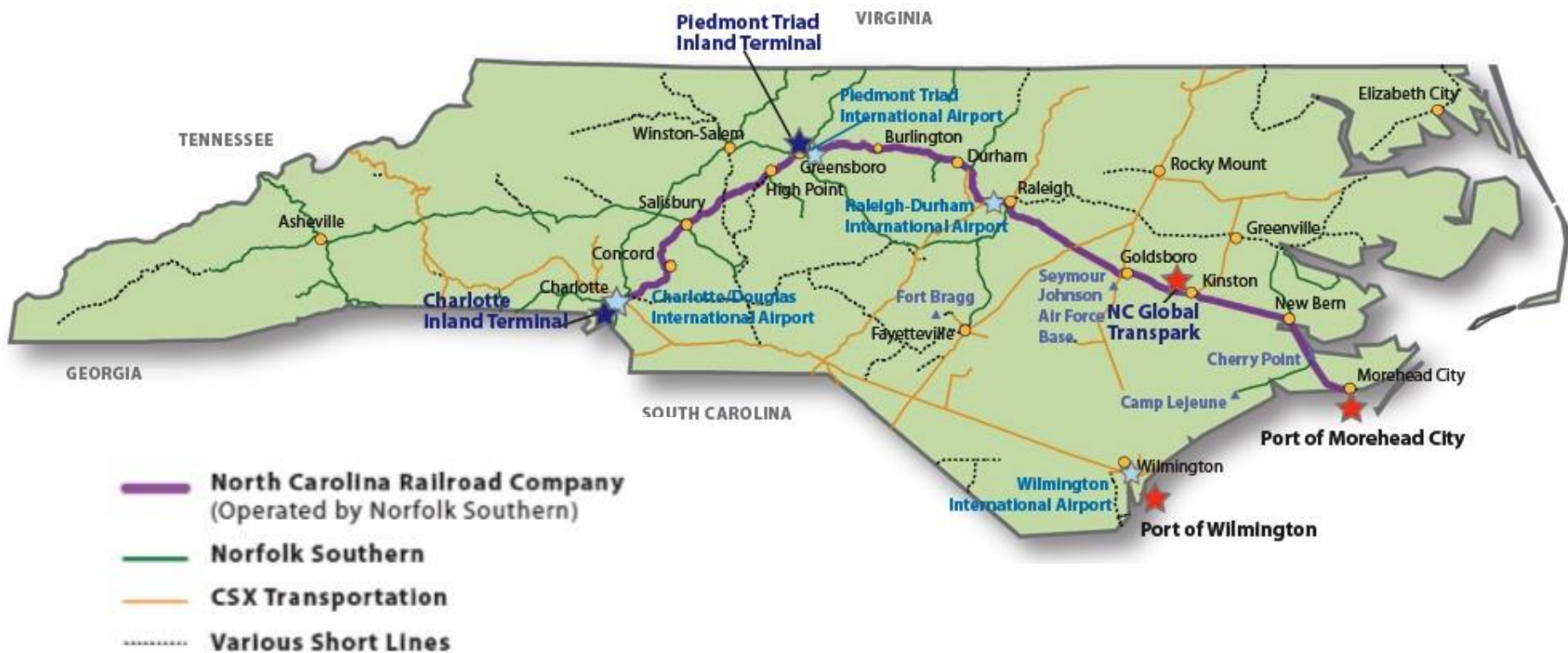
WHO WE ARE

WE PUT THE POWER OF TRAINS TO WORK

- **Managing** 317-mile, 200-foot wide corridor from Charlotte to Morehead City – an irreplaceable asset for N.C.
- **Identifying** rail-served industrial sites **statewide** to increase N.C.'s competitive position with the goal of spurring economic development
- **Building** rail improvements, infrastructure, stations, and **investing** in properties. Since 2000, NCRR has invested more than \$80 million to improve the railroad.
- **Partnering** with transportation and economic development organizations in new ways to expand freight rail service in NC and create jobs



WHO WE ARE



ECONOMIC IMPACT



- More than 100 customers utilize freight rail on the NCRR line
- 20% of freight car loads begin or end on NCRR line
- 11.4 million tons of freight originate or terminate on NCRR line



Sanderson Farms

ECONOMIC DEVELOPMENT



Cambro – Alamance County

- \$750,000 investment by NCRR
- 100 jobs
- \$34 M in capital investments

Asbury Carbons – Robeson County

- \$50,000 investment by NCRR
- \$250,000 investment by NCDOT
- 25 jobs
- \$8 M in capital investments



ECONOMIC DEVELOPMENT



CAPITAL INVESTMENT



Double Track Near Greensboro

- Bridges (height, width, and weight restrictions)
- Underpasses (safety)
- New passing and main tracks (capacity)
- Control signals (efficiency)



Hartsoe Siding, Lenoir County



Selma Yard



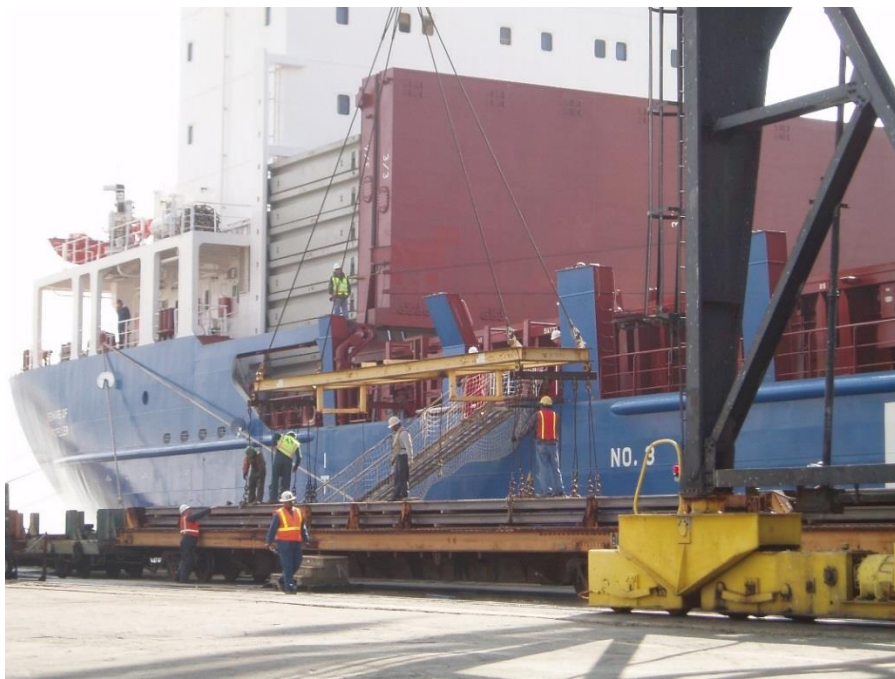


Trent River Bridge, New Bern



**Military Cargo loaded on train at
Camp Lejeune**

NCRR AND PORTS



Rail Shipments at the Port of Morehead City

NCRR will continue its commitment to North Carolina by:

- enabling freight to grow business
- expanding rail to move people and investing in North Carolina
- investing in economic development



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