TEACHER TURNOVER, RETENTION, AND COMPENSATION

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FIVE CONSIDERATIONS FOR RAISING TEACHER QUALITY (NCTQ)

- 1. Delivering Well Prepared Teachers
- Expanding the Pool of Teachers
- 1. Identifying Effective Teachers
- 1. Retaining Effective Teachers
- 1. Exiting Ineffective Teachers

IS TEACHER TURNOVER GOOD OR BAD?

Opportunity

May raise quality and improve student outcomes

May improve organizational culture

Eliminates unproductive expenditures

Obstacle

May lower quality and impair student performance

May harm organizational culture

Imposes high replacement costs

INSUFFICIENT TEACHER TURNOVER DATA

- According to NCTQ, six states report an annual turnover rate (CT, IL, NJ, NY, NC, and SC)
- Individual studies of turnover in cities (Chicago, New York, Philadelphia, and Los Angeles) and states (NY, IL, and TX)
- Quadrennial attrition estimates from the federal School and Staffing Survey and Teacher Follow-up Survey

CHARACTERISTICS OF TEACHERS WHO MIGRATE OR LEAVE THE PROFESSION

Early-career teachers

Late-career teachers

Science teachers

Math teachers

Teachers in lowincome schools Teachers in lowperforming schools Teachers in highminority schools Teachers in urban schools

Teachers with higher test scores

Teachers who are less effective than their peers

Graduates of traditional teacher education programs

Teachers in schools that limit autonomy or provide insufficient support

WHY DO TEACHERS MIGRATE OR LEAVE THE PROFESSION?

circumstances

School working conditions

Regulations and policies

Personal

District characteristics

Student demographics

Labor market

EVALUATING STATE TEACHER RETENTION EFFORTS (NCTQ)

- Six states rated as most effective at retaining effective teachers (AR, FL, HI, LA, UT, and VA)
- NC grade for retaining effective teachers: C+
 - New teacher induction (NC meets goal)
 - Professional development (NC meets goal)
 - Pay scales and performance pay (NC meets small part of goal)
 - Differential pay (NC does not meet goal)
 - Compensation for prior experience (NC is a "best practice" state)

HOW CAN WE RETAIN HIGH-QUALITY TEACHERS?

High-quality induction programs

Performance pay

Differential pay for hard-to-staff schools

Differential pay for high-demand credentials

Pay scale flexibility

Leadership opportunities

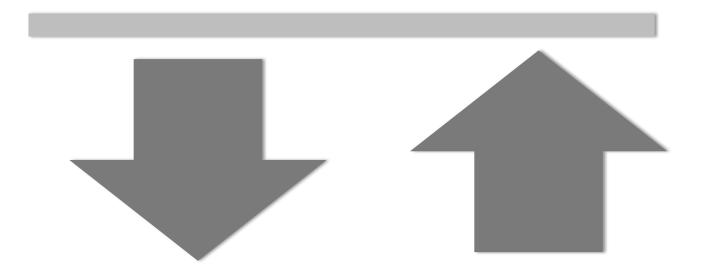
Contractual flexibility

Professional development

WHY NOT AN ACROSS-THE-BOARD SALARY INCREASE?

Creates a "bad equilibrium"

Salaries for both effective and ineffective teachers increase



THANK YOU

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