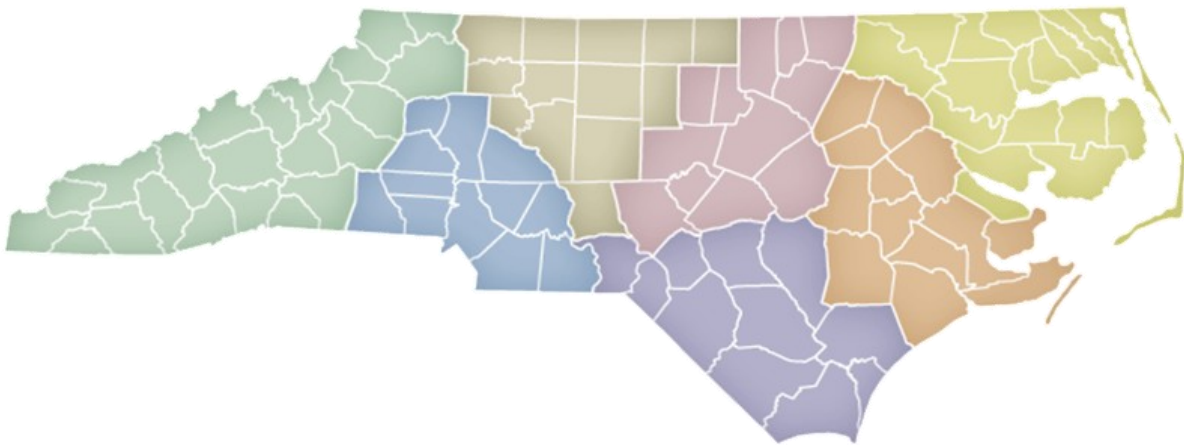




PORTS SUPPORT NC



65,300

NC jobs provided directly or indirectly
by the ports statewide

\$500 million

Annual tax revenues gained through the
ports for the statewide economy

\$7.5 billion

Annual economic contribution to state's
economy associated with goods moving through NC ports



MISSION STATEMENT

The mission of the North Carolina State Ports Authority is to enhance the economy of the State of North Carolina. The Ports Authority will be managed like a business focused on the requirements of our customers. North Carolina's Ports will be recognized for their self-sustaining operations, environmental stewardship, highly efficient workforce, satisfied customers and modern, well-maintained facilities and equipment.

Economic Contribution of North Carolina's Ports

The economic contribution of North Carolina's ports has been defined by a recent study from the North Carolina State University Institute for Transportation Research and Education (ITRE). The study provides details about the jobs and tax revenue associated with the NC Ports, located in Wilmington and Morehead City and was commissioned by the North Carolina State Ports Authority (NCSPA) Board of Directors.

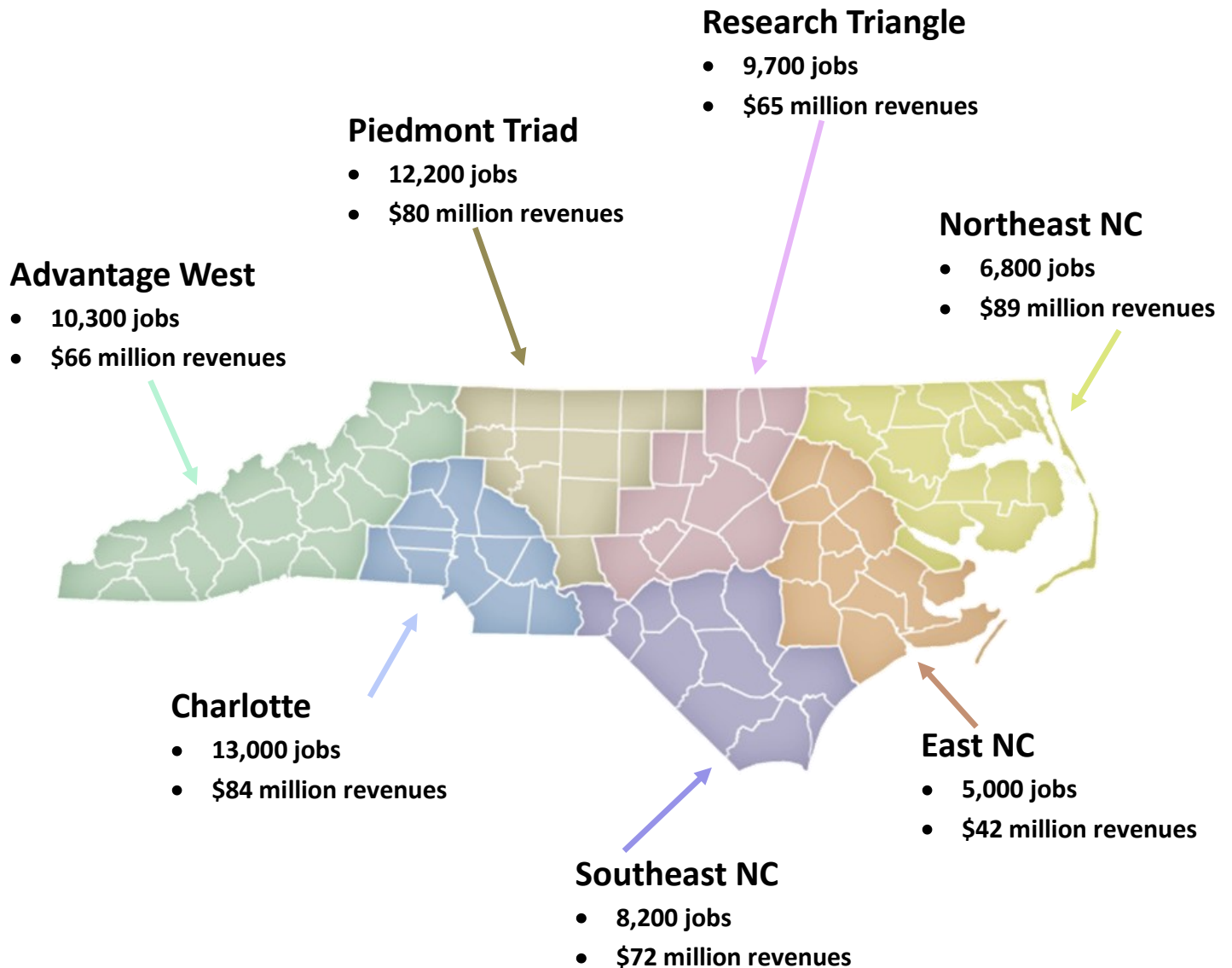
The ITRE study determined the economic contribution of NC Ports on the state's economy at the regional, statewide and county levels for the 2009 calendar year. According to the study, NC's ports support more than 65,000 jobs across the state, both directly and indirectly. The study also found that the wages from those jobs are higher than the average annual wages in 91 of the state's 100 counties.

Researchers utilized IMPLAN® modeling software, which is widely used to calculate economic contribution for ports and other transportation facilities throughout the United States. This allows for more accurate comparison with other transportation projects in North Carolina and in other states.

In 2009, there was approximately \$7.5 billion in economic contribution output related to goods moving through NCSPA ports. The ITRE study also analyzed tax revenue associated with port activity. Nearly \$500 million in sales, property, corporate and personal taxes went to state and local governments due to activity supported by the ports.

Partners in the study include North Carolina State University Institute for Transportation Research and Education, North Carolina State University Department of Civil Engineering, University of North Carolina Charlotte Center for Transportation Research and Transportation, North Carolina A&T State University School of Business and Economics, University of North Carolina Wilmington Swain Center for Business and Economic Services, as well as University of North Carolina Wilmington Cameron School of Business Administration, Western Carolina University Global Management and Strategy Department, and Moffatt & Nichol.

PORTS SUPPORT NC



ADVANTAGE WEST

10,300

NC jobs provided directly or indirectly by the
NC Ports in the Western North Carolina economy

\$66 million

Annual tax revenues gained through the NC Ports
for the Western North Carolina economy



Top Ports Customers in the Advantage West Region

- *Bernhardt Furniture (NC)*
- *Blue Ridge Paper Products (NC)*
- *Broyhill Furniture*
- *Century Furniture*
- *CK International LLC (NC)*
- *Continental Teves*
- *Drexel Heritage (Distrib. Ctr.)*
- *Henredon (Distrib. Ctr.)*
- *Hickory Springs (NC)*
- *Lane Venture (Distrib. Ctr.)*
- *Lowe's (N. Wilkesboro)*
- *Northwest Hardwoods*
- *Sherrill Occasional*

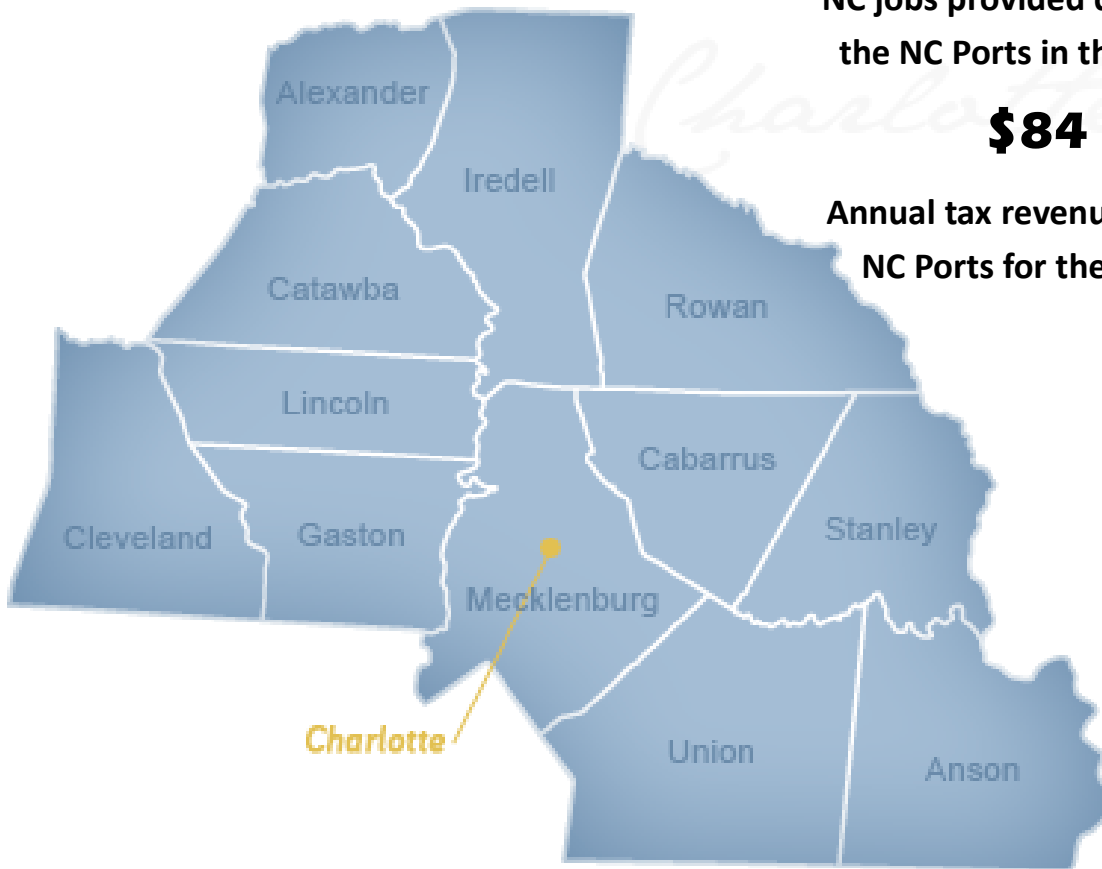
CHARLOTTE

13,000

NC jobs provided directly or indirectly by
the NC Ports in the Charlotte economy

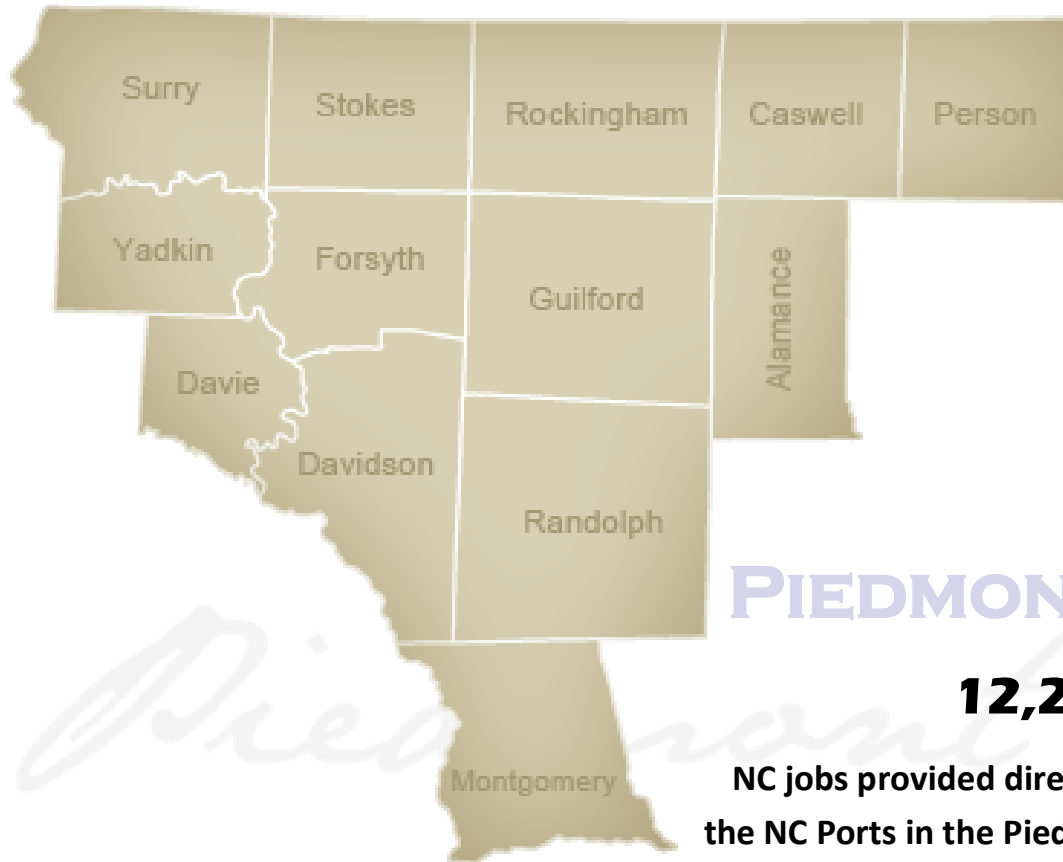
\$84 million

Annual tax revenues gained through the
NC Ports for the Charlotte economy



Top Ports Customers in the Charlotte Region

- *3A Composites*
- *American Tire Distributors*
- *Ansell (Distrib. Ctr.)*
- *ArvinMeritor*
- *A.W. Garcia Co.*
- *BIC Corporation*
- *Black & Decker (Distrib. Ctr.)*
- *Carolina By-Products*
- *Cato Corporation*
- *CCP Inc.*
- *Clariant (Sandoz) (N. Am.)*
- *Comer Industries Inc. (NC) (Distrib. Ctr.)*
- *Consolidated Textile Service Inc. (NC)*
- *Detroit Diesel*
- *Elmer's Glue*
- *Firestone Tires*
- *FMC Corp.*
- *Goulston Technologies (NC)*
- *John Deere*
- *Lowe's (Mooresville HQ)*
- *Lowe's (Statesville)*
- *Magla Products*
- *Masonite Door*
- *Minka Lighting*
- *Pass & Seymour Legrand*
- *Rite Aid*
- *Rooms to Go (Distrib. Ctr.)*
- *Spencer's Gifts*
- *Stanley Home Products*
- *Stein Fibers LTD*
- *Verbatim*



12,200

NC jobs provided directly or indirectly by the NC Ports in the Piedmont Triad economy

\$80 million

Annual tax revenues gained through the NC Ports for the Piedmont Triad economy

Top Ports Customers in the Piedmont Triad Region

- *Acacia Home & Garden*
- *American Valve*
- *Bernards Furniture*
- *Carolina Fibres*
- *Cooper Tire*
- *Deere Hitachi*
- *Dystar LLC*
- *E.N. Beard Hardwoods*
- *Gildan Activewear*
- *J.C. Penney*
- *Kincaid Furniture*
- *Klaussner International*
- *K-Mart*
- *Lacquercraft*
- *Legacy Classic*
- *Liberty Hardware*
- *Mannington Floors*
- *Polo-Ralph Lauren*
- *Procter & Gamble*
- *Quick-Step (Unilin)*
- *R.J. Reynolds*
- *Thomasville Furniture*
- *Tyco Electronics*
- *Universal Furniture*
- *VF Corp. (Vanity Fair)*

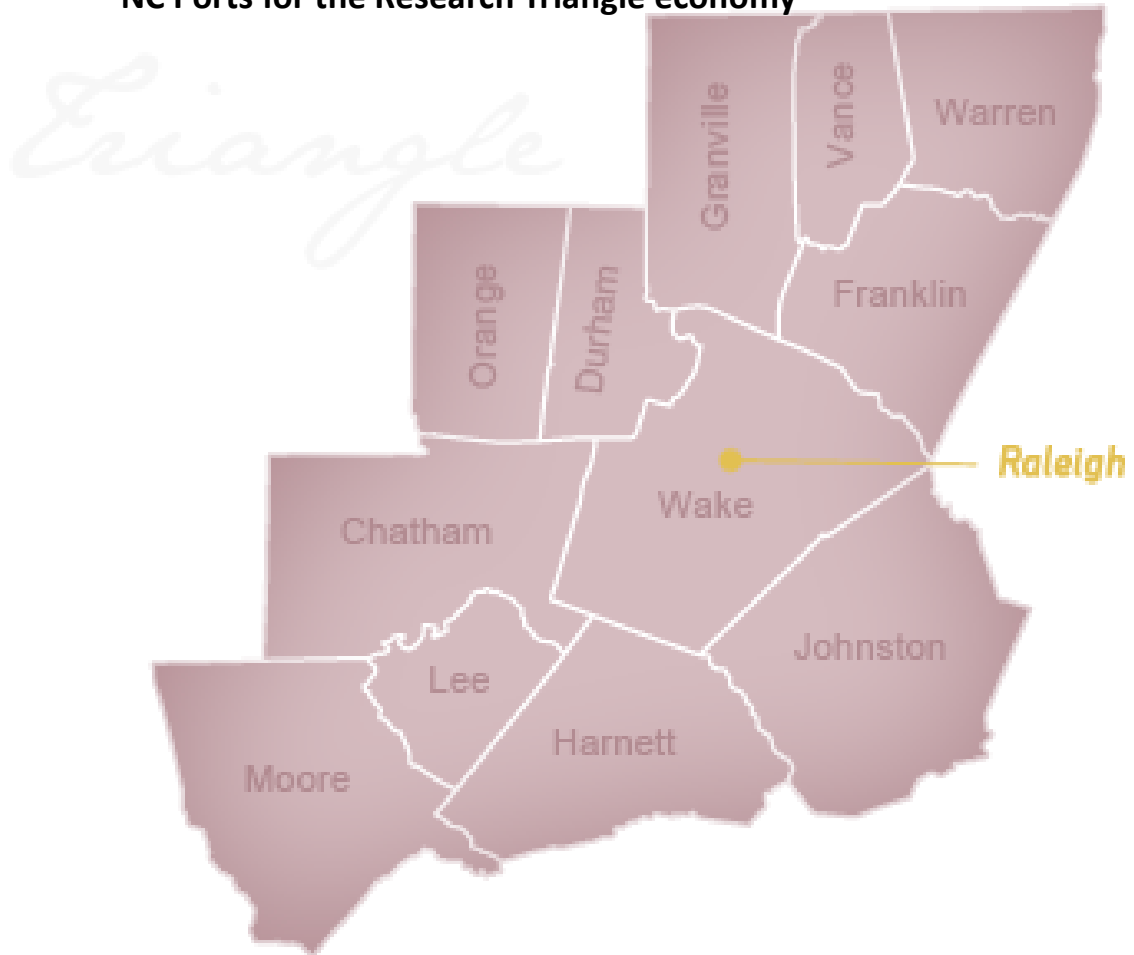
RESEARCH TRIANGLE

9,700

NC jobs provided directly or indirectly by the
NC Ports in the Research Triangle economy

\$65 million

Annual tax revenues gained through the
NC Ports for the Research Triangle economy



Top Ports Customers in the Research Triangle Region

- *Caterpillar BCP*
- *Ford Motor Co.*
- *Frontier Spinning*
- *Gold Toe Brands*
- *Goldkist*
- *Kidde & Company*
- *Pergo Wood Flooring*
- *Royal Home Fashions*
- *Sigma Electrical Corp.*
- *Sinai International*
- *The Body Shop*
- *Variety Wholesalers*
- *Yang Enterprises*

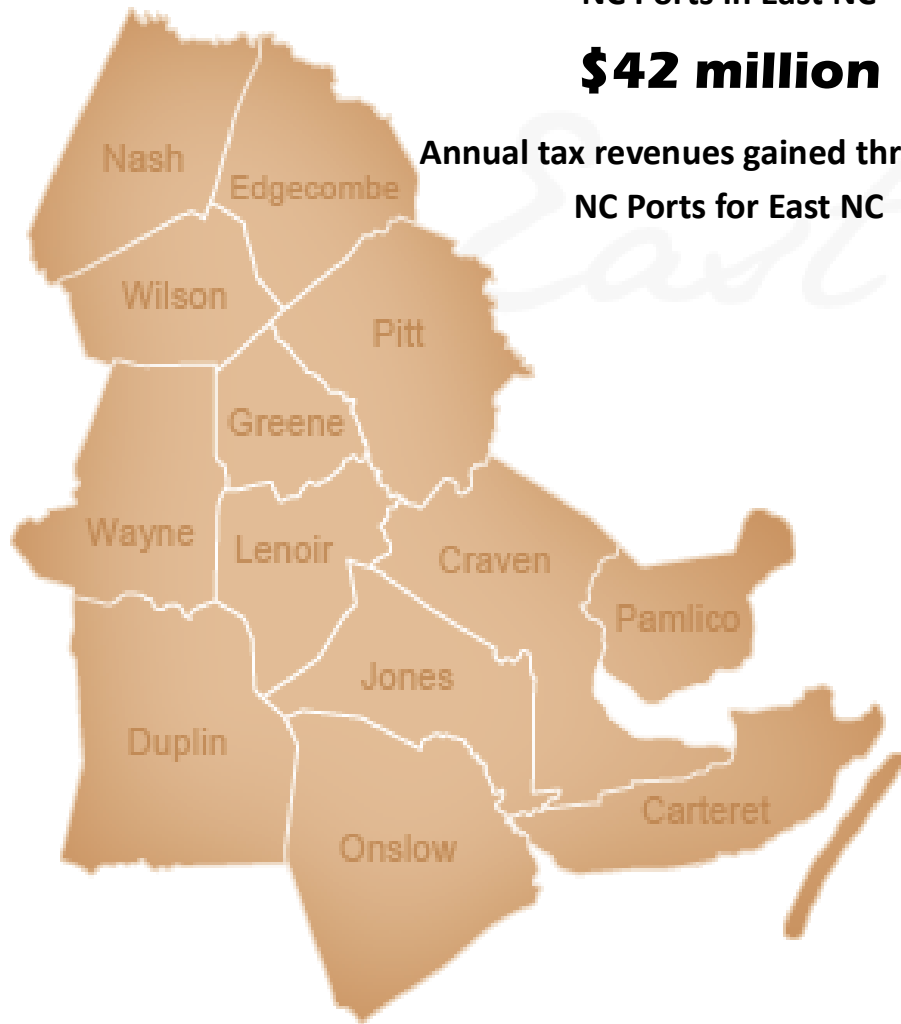
EAST NC

5,000

NC jobs provided directly or indirectly by the
NC Ports in East NC

\$42 million

Annual tax revenues gained through the
NC Ports for East NC



Top Ports Customers in the East NC Region

- *Alliance One*
- *Baillie Lumber*
- *BSH Home Appliance*
- *Carolina By-Products*
- *Carolina Ocean Lines*
- *Consolidated Diesel*
- *Daedong (Kioti Tractor)*
- *Electrolux*
- *Excell Home Fashions*
- *House of Raeford*
- *Masterbrand Cabinets*
- *Moen Incorporated*
- *NACCO Materials Handling*
- *QVC Inc.*
- *Room Store*
- *Spirit AeroSystems*
- *Standard Commercial*
- *Weyerhaeuser*

NORTHEAST NC

6,800

NC jobs provided directly or indirectly by the
NC Ports in Northeast NC

\$89 million

Annual tax revenues gained through the NC Ports
for Northeast NC



Top Ports Customers in the Northeast NC Region

- *Coastal Lumber*
- *Lowe's (Garysburg)*
- *Nucor Steel*
- *PCS Phosphate*
- *Safelite Auto Glass*
- *The Contractor Yard*

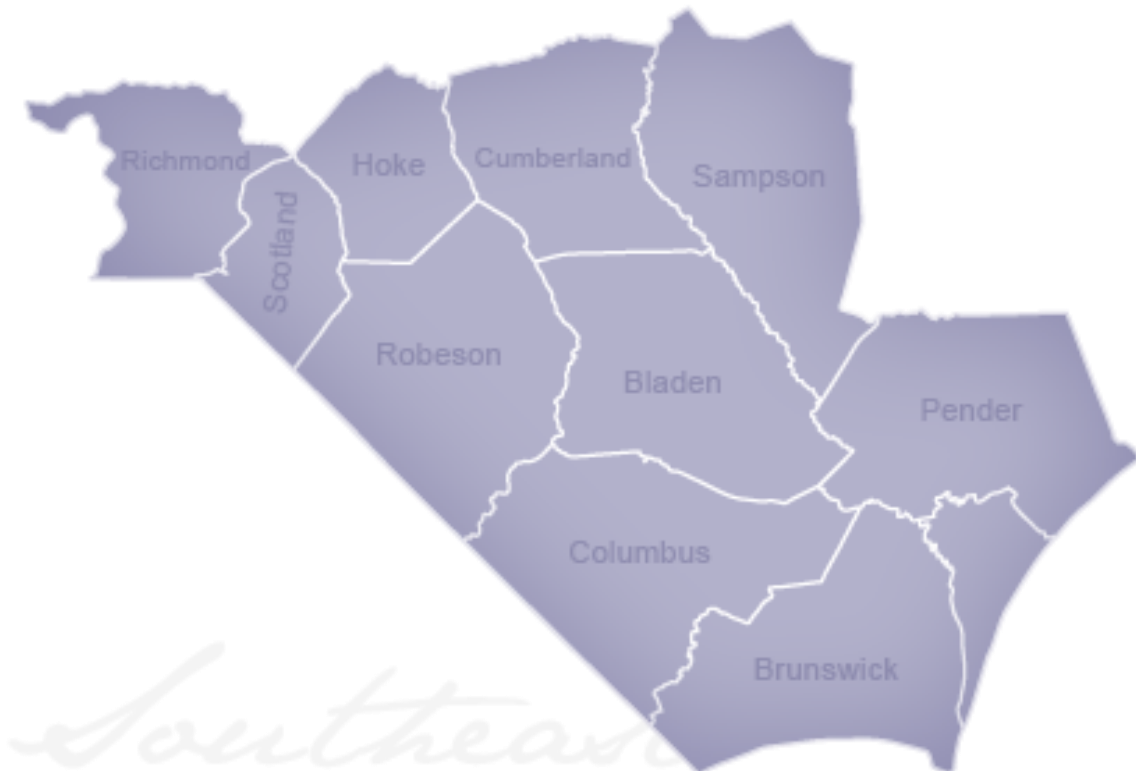
SOUTHEAST NC

8,200

NC jobs provided directly or indirectly by the
NC Ports in Southeast NC

\$72 million

Annual tax revenues gained through the NC Ports
for Southeast NC



Top Ports Customers in the Southeast NC Region

- *ADM*
- *Aloha Housewares*
- *Aludisc*
- *Big Rock Sports (Distrib. Ctr.)*
- *Elementis*
- *House of Raeford (HQ)*
- *International Paper*
- *Invista*
- *Leather Italia*
- *Maidenform*
- *Mountaire Farms*
- *Quickie Mfg.*
- *Smithfield Farms*
- *Sue Bee Honey*
- *TBC Corporation*
- *Terex Americas*
- *West Point Home (Distrib. Ctr.)*



www.ourncports.com