

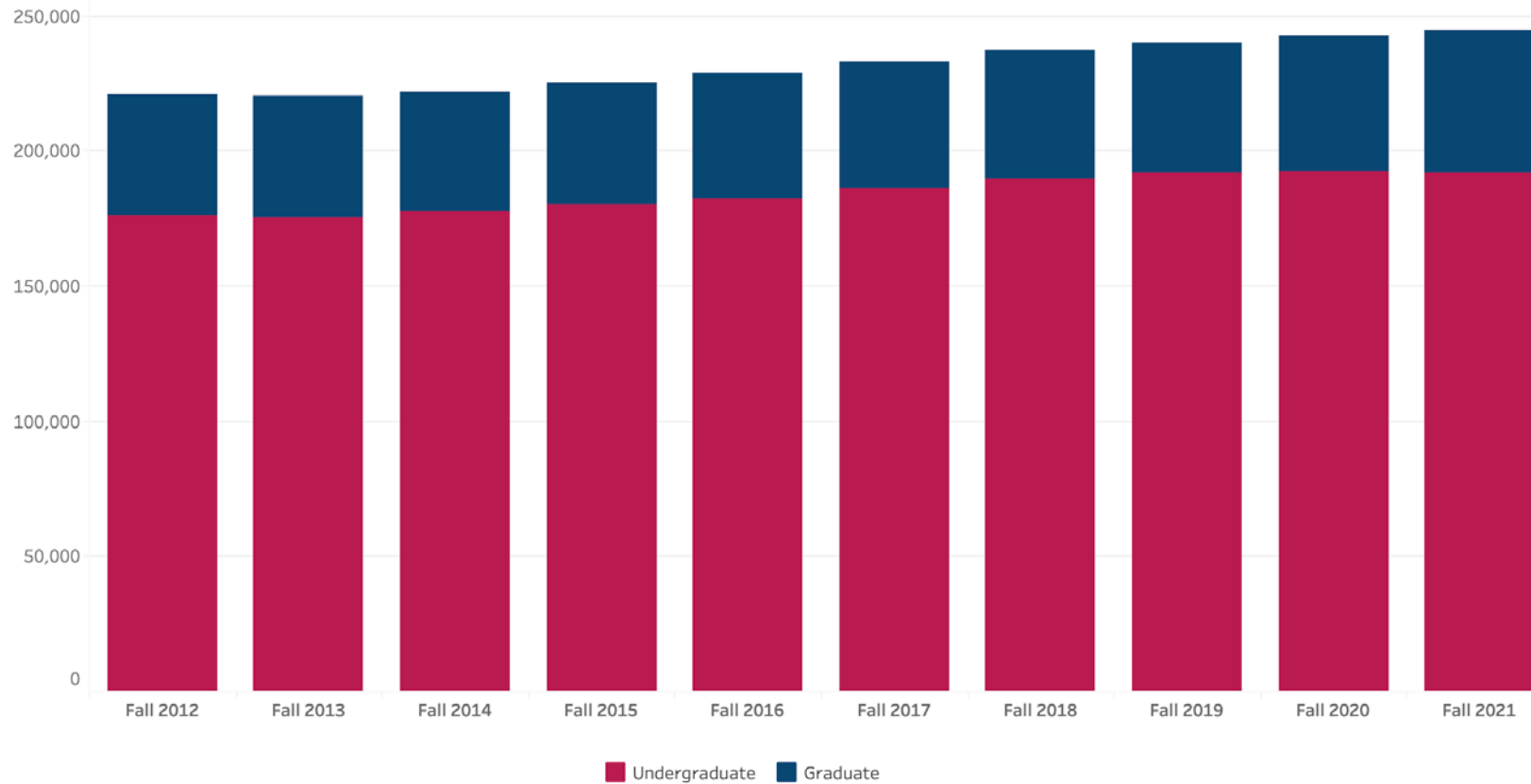


**THE UNIVERSITY OF  
NORTH CAROLINA SYSTEM**

Dr. David English  
Acting Senior Vice  
President for Academic  
Affairs

House Select Committee on  
Advancing Women in STEM  
September 9, 2022

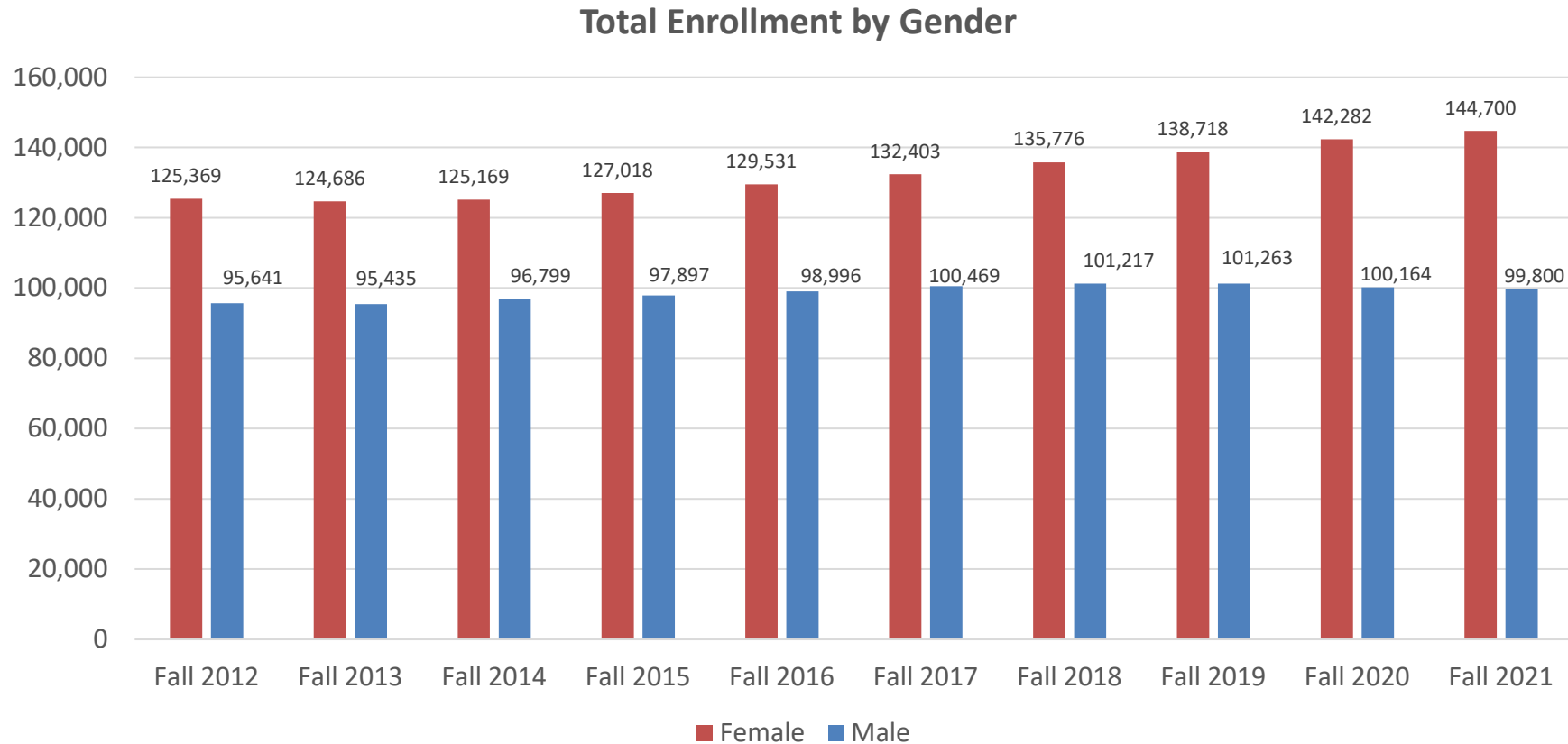
# Enrollment Growth in the UNC System



	Fall 2012	Fall 2013	Fall 2014	Fall 2015	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020	Fall 2021
<b>Undergraduate</b>	175,760	175,328	177,744	180,376	182,465	185,880	189,890	191,632	192,170	191,510
<b>Graduate</b>	45,250	44,793	44,224	44,539	46,062	46,992	47,103	48,349	50,276	52,990
<b>Total</b>	<b>221,010</b>	<b>220,121</b>	<b>221,968</b>	<b>224,915</b>	<b>228,527</b>	<b>232,872</b>	<b>236,993</b>	<b>239,981</b>	<b>242,446</b>	<b>244,500</b>

- UNC System has grown 10.6% over the past decade, bucking national trends

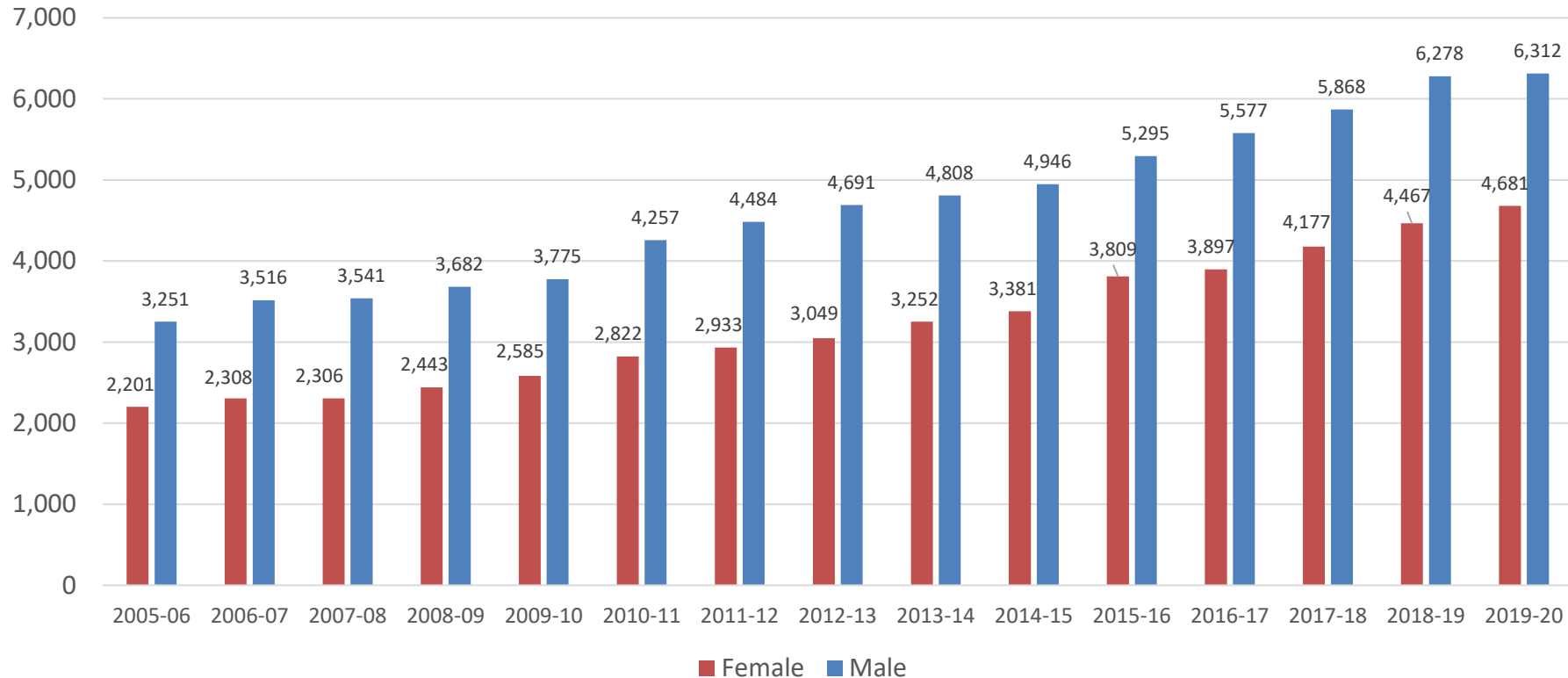
# Enrollment Growth by Gender



- Total female enrollment surpassed total male enrollment in 1979-80
- Female enrollment has grown by 15% over the past decade, compared to 4.3% for male enrollment
- Total female enrollment is now 1.5 times total male enrollment

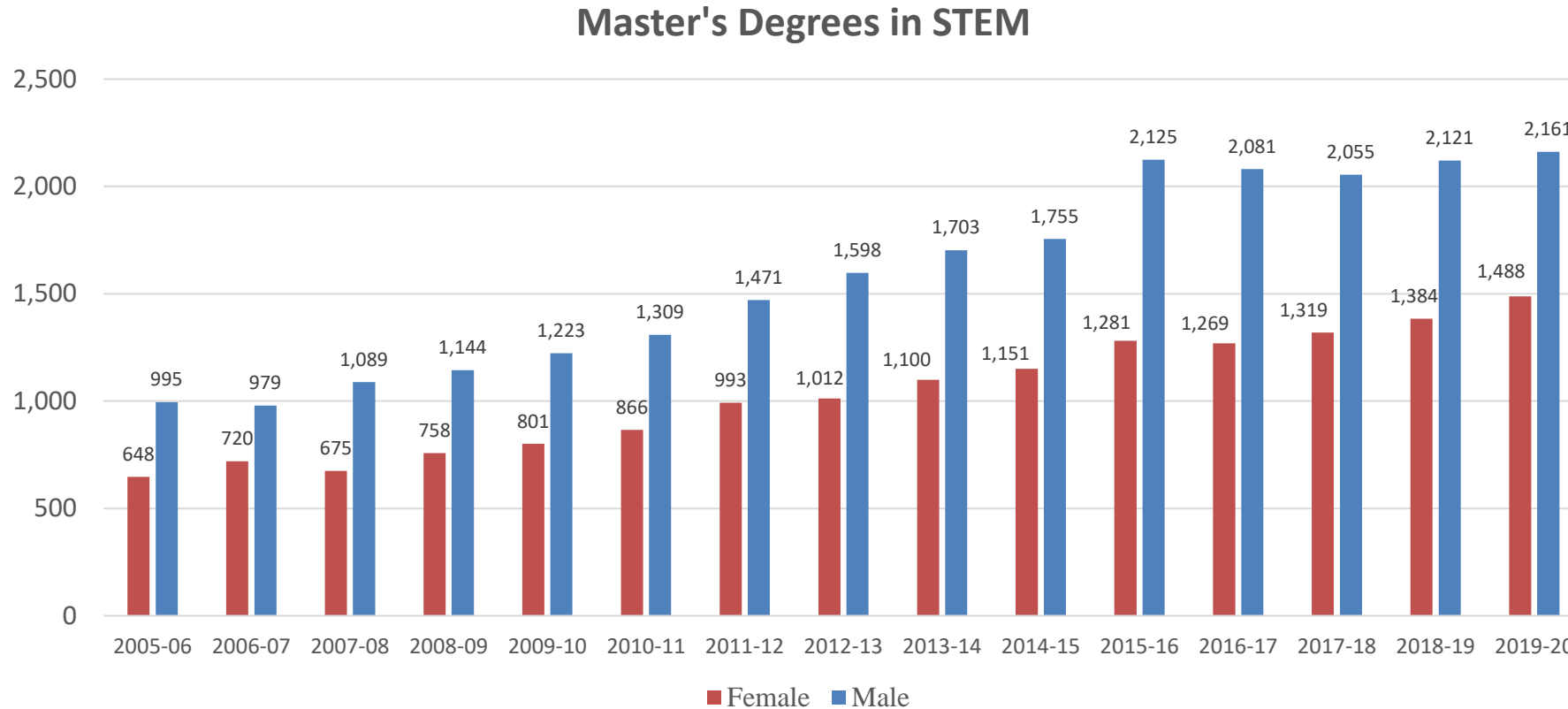
# STEM Degrees Produced by Gender

## Bachelor's Degrees in STEM



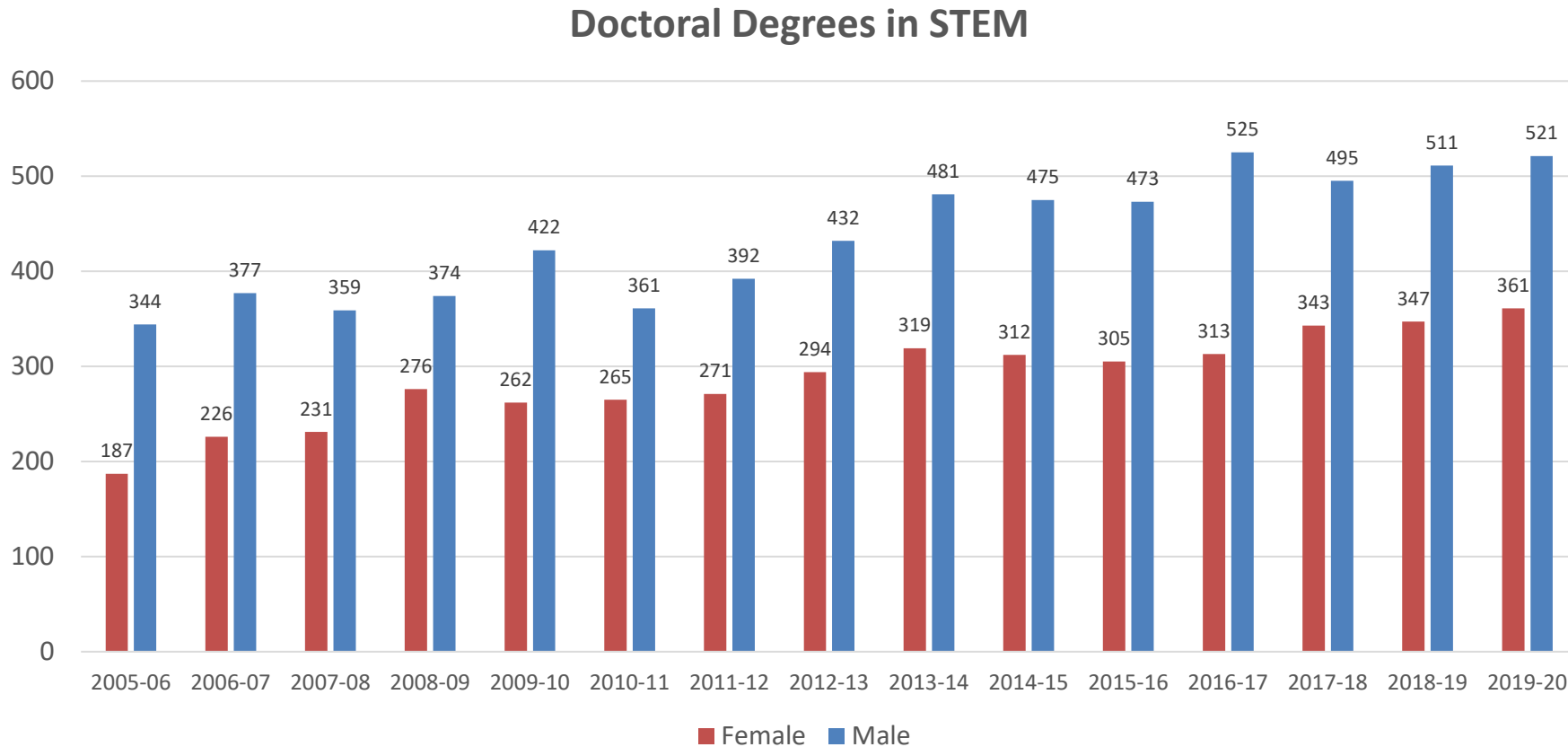
- Bachelor's degrees in STEM have grown consistently over the past fifteen years
- Female growth has outpaced male growth across the time period
- Since 2010-11, female bachelor's degrees in STEM have increased 66% compared to 48% for male bachelor's degrees in STEM

# STEM Degrees Produced by Gender



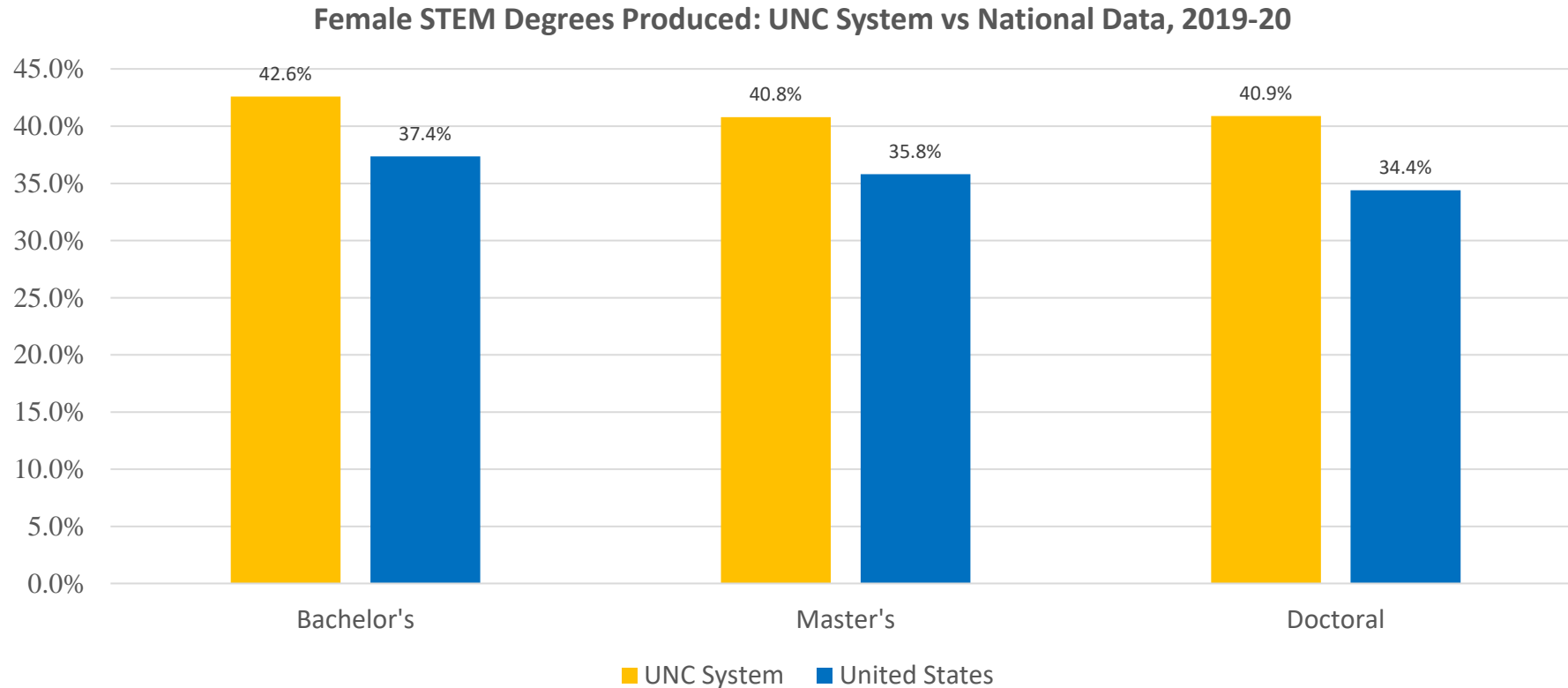
- Master's degrees in STEM have grown consistently over the past fifteen years
- Female growth has outpaced male growth across the time period
- Since 2015-16, female master's degrees in STEM have increased 16% compared to 1.7% for male master's degrees in STEM

# STEM Degrees Produced by Gender



- Doctoral degrees in STEM have grown consistently over the past fifteen years
- Female growth has outpaced male growth across the time period
- Since 2005-06, female doctoral degrees in STEM have increased 93% compared to 52% for male doctoral degrees in STEM

# Female STEM Degrees Produced



- Female STEM degrees produced as a percentage of all STEM degrees is higher in the UNC System than national data at the bachelor's, master's, and doctoral level
- *Source:* National Center for Education Statistics. (2021, September). [Table 318.45](#). Number and percentage distribution of science, technology, engineering, and mathematics (STEM) degrees/certificates conferred by postsecondary institutions, by race/ethnicity, level of degree/certificate, and sex of student

# UNC System Strategic Plan, 2022-2027

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- **By 2026-27, increase the number of Health Sciences and STEM degrees and certificates awarded across the UNC System**
  - Baseline: 26,957
  - Target: 33,000
  - Stretch: 38,000
- **Increasing STEM degree production has been a top-line strategic plan objective since 2017**



# Thank you!

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- Discussion
- Questions
- Follow-up

# **Advancing Women in STEM:** An Engineering Perspective

Dr. Laura J. Bottomley

Director, Women in Engineering and The Engineering Place

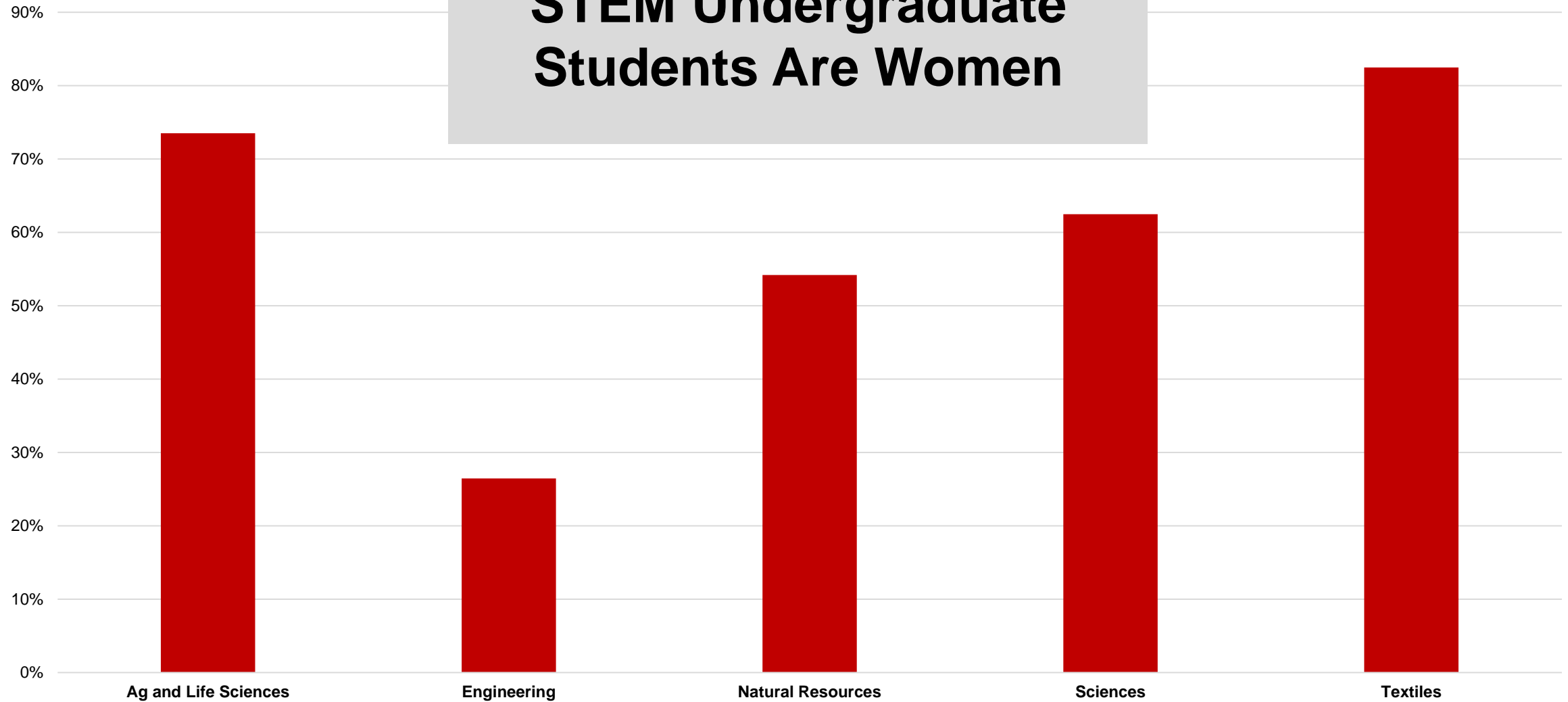
Director, Engineering Education

NC State College of Engineering



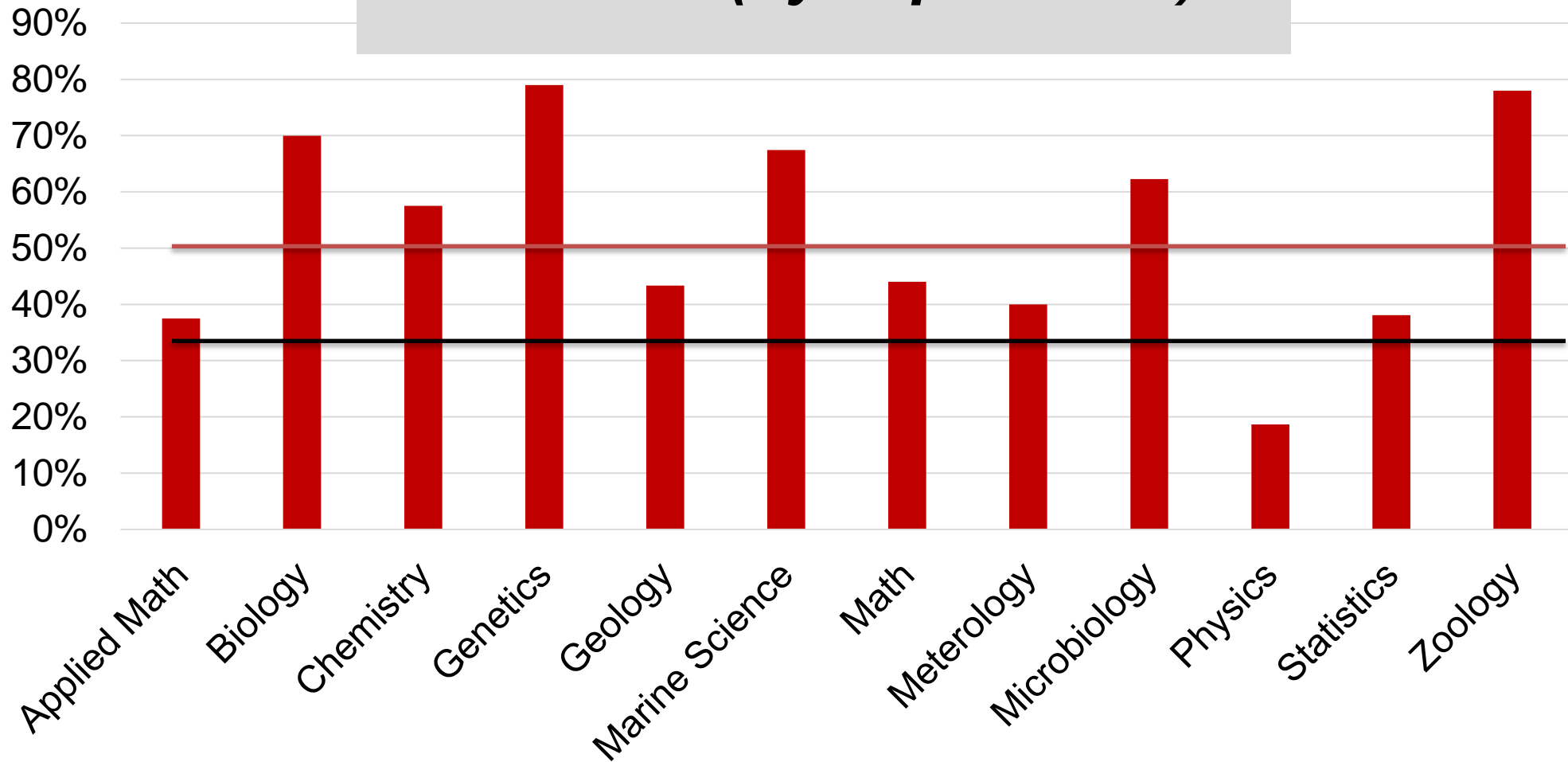


**At NC State, 46% of Our  
STEM Undergraduate  
Students Are Women**





# Percentage of Women in the College of Sciences at NC State *(by department)*





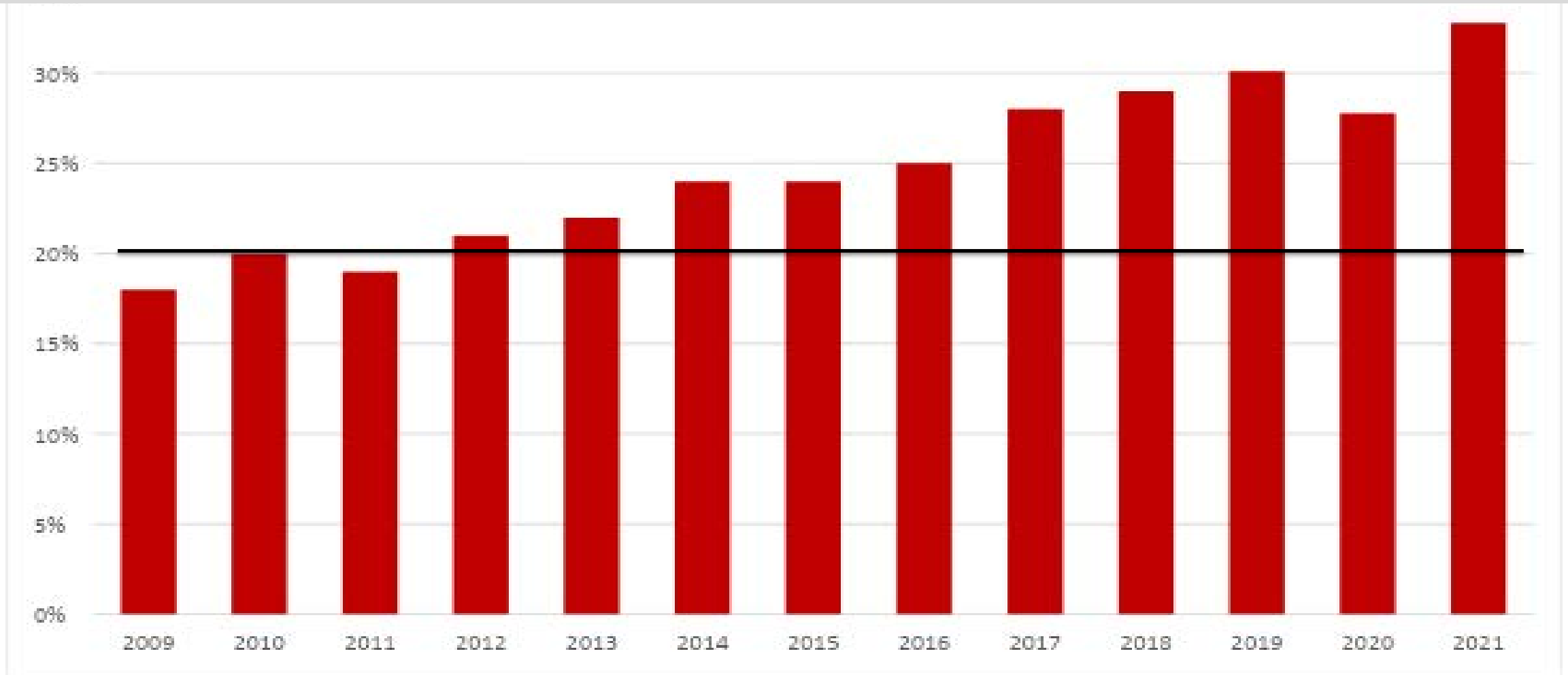
**#1**

# Awarding engineering bachelor degrees to women

Among U.S. top, public universities

*Source: ZDNET*

# Percentage of NC State Engineering Undergraduates Who Are Women (*by entering class*)



# It is not enough to enroll more women. We also need to graduate them.

- Of the women in engineering who started in 1995, **38.5%** of them graduated in engineering and **65.8%** of them graduated at NC State.
- Of the women in engineering who started in 2017, **72.7%** of them graduated in engineering, and **90.7%** of them graduated at NC State.



# This didn't happen overnight.

- Sarah Rajala, the first female tenured engineering faculty member at NC State hired Laura Bottomley as Director of Women in Engineering in 1997, with National Science Foundation (NSF) support.
- We took a hard look at the things being done around the country and decided to take a different path.
- The Women in Science and Engineering (WISE) Living and Learning Community was started in 2002 as a collaboration of the five STEM Colleges.
- We began to realize that the “pipeline” model was restricting progress. We shifted the focus from changing the students to fit the mold, to changing the climate of the College to include the students.
- Dean Louis Martin-Vega changed the paradigm on faculty hiring processes.

# 25 Years of Women in Engineering

*We strive to create an environment from the beginning that this is where our female students belong, so they can see a clear pathway toward their future when they set foot on campus.*

- Change the climate, not the student
- Industry partnerships: John Deere, Eastman, Microsoft, Caterpillar, and more



# Women in Science and Engineering (WISE) Living and Learning Community

- 370 first and second year women and upper class mentors
- Helping women in STEM feel at home at NC State and engage in focused inquiry within their disciplines to help them achieve their educational and career goals



# Purposeful and Concerted Efforts to Recruit and Retain Women Leaders

- From 10 to over 80 women faculty
- Three of our nine department heads are now women
- Women faculty lead major engineering research centers and efforts
- For women to aspire to have careers in engineering, they need existence proofs





# The Engineering Place for K–20 Outreach

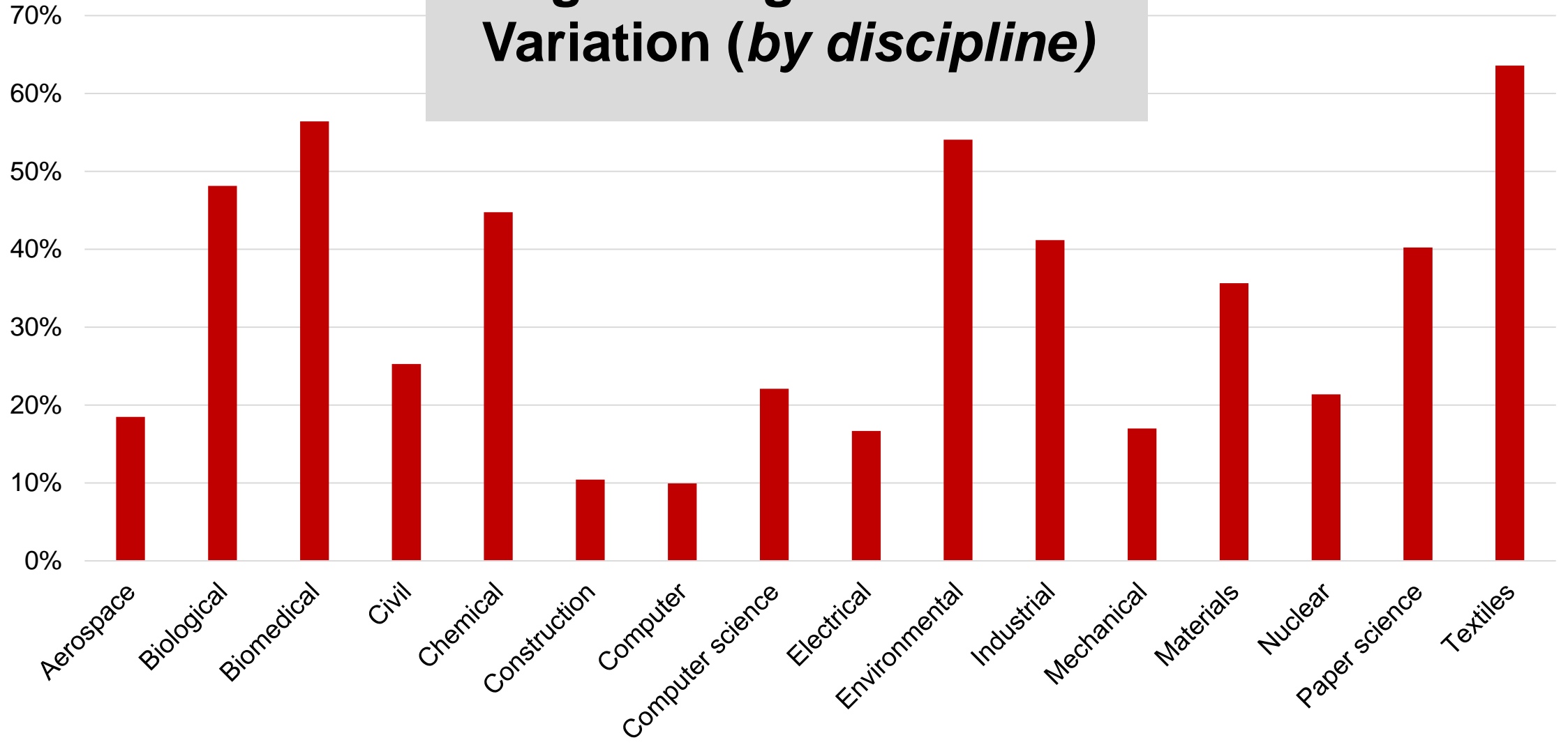
- At NC State, we begin exposing students to engineering ways of thinking *at age 4*
- Over 250,000 North Carolina students served, preK – 12th grade
- Engineering summer camps, Family STEM nights, Bits and Bytes



# Educational Partnerships

- Wake County STEM Early College High School has a curriculum based on the National Academy of Engineering (NAE) Grand Challenges for Engineering and has 50% girls enrolled.
- The NC Community College System represents alternative pathways for students to transfer into engineering programs.
- Brentwood Engineering Magnet School in Wake County introduces engineering thinking from kindergarten.
- Our new Engineering Education program is a partnership between the Colleges of Engineering and Education that will prepare educators to teach college and university level engineering classes.

# NC State College of Engineering Enrollment Variation (*by discipline*)



# Our Future Goals

- Half of our engineering students are women.
- Women are equally distributed across the disciplines.
- Half of our engineering faculty are women.



# Challenges and Barriers:

*Change does not happen overnight*

- We are making an effort to destroy myths.
- Industry is behind the curve in creating a positive climate for women.
- Institutional change requires communication and dedication.

# Final Thoughts

- We need more programs for young girls and women in STEM that reflect the reality of the fields.
- We need to remember that, above all, engineering is a human endeavor, and not just a set of tools or equations.
- We need to create opportunities for more young women to access an engineering education at all levels.



Thank you for your support of  
*Engineering North Carolina's Future.*



**4,000 More  
Students**



**\$20 Million for  
Faculty and Staff**



**\$30 Million for  
Facility Upgrades**





**Questions?**

# SHARING A SUCCESS STORY: ADVANCING WOMEN IN STEM AT NCA&T



Dr. Stephanie Luster-Teasley  
Interim Dean, College of Engineering

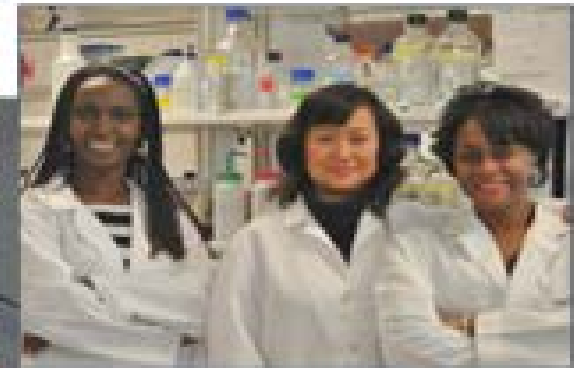
9/7/2022



# NC A&T ADVANCE IT Project

*Catalyzing Gender, Leadership, and Scholarship Equity through Institutional Change for All*

(NSF Award Number: 1409799)







## Our Story: Background

### 2013

- Institutional climate survey showed that the two most **prominent challenges**
  - **Obstacles to promotion and representation at the rank of full professor**
  - **Difficulty in establishing and sustaining research.**

### 2014

- Only **62 of 245** of tenured and tenure-track STEM/SBS faculty were women **(25%)**
- 12 STEM women were full professors **(5%)**
- Women were less likely to be PIs for grants and predominately were investigators
- High teaching, high service obligations, administrator roles as directors but not upper tier leadership positions



Original PIs/Co-PI (2014)

**Provost Joseph Whitehead (PI)**

**Dr. Goldie Byrd (Co-PI)**

Former Dean, Arts and Sciences

**Dr. Zakiya Wilson (Co-PI)**

Associate Dean, Arts and Sciences



**Dr. Beryl McEwen**

Former Provost and Executive  
Vice Chancellor for  
Academic Affairs, PI



**Dr. Tonya Smith-Jackson**

Interim Provost and Executive Vice  
Chancellor for  
Academic Affairs, PI



**Dr. Robin N.  
Coger**  
Engineering  
Co-PI



**Dr. Stephanie  
Luster-Teasley**  
Engineering  
Co-PI



**Dr. Margaret Kanipes**  
Chemistry  
Co-PI



**Dr. Anna Lee**  
Psychology  
Co-PI



**Dr. Sherrice Allen**  
Director,  
NC A&T ADVANCE IT  
Biology





## Goals

To catalyze and implement approaches that significantly increase the representation and career advancement of women in STEM and SBS disciplines at North Carolina A&T State University.

To fill knowledge gaps on the empowerment and equity of women in the academy.

**Institutional transformation**, via an **empowerment approach**, has positively impacted women and men faculty across the entire campus of NC A&T by enhancing the research/leadership capabilities of faculty leading to an increase in their overall professional achievements.



## Target Outcomes

- Address gender inequities on campus for women in STEM by catalyzing university-wide systemic changes that increase the representation of women at all levels.
  - > Interventions
  - > Policy and Climate
  - > Recruitment/Hiring
  - > Professional development
  - > Women in Leadership
- Design ADVANCE IT initiatives for high impact for all faculty
- Sustainable Institutional Transformation



## Objective 1

- *Increase recruitment, retention and advancement of women in STEM/SBS at N.C. A&T by building a strategic pipeline for academic and professional success.*

## Objective 2

- *Increase opportunities for sustained achievement for all faculty by creating a whole campus culture of excellence in STEM research and scholarship*

## Objective 3

- *Increase the knowledge of roles of gender and gender/race intersectionality within the academy*

# Initiatives

\*Blue – Women focused Initiatives

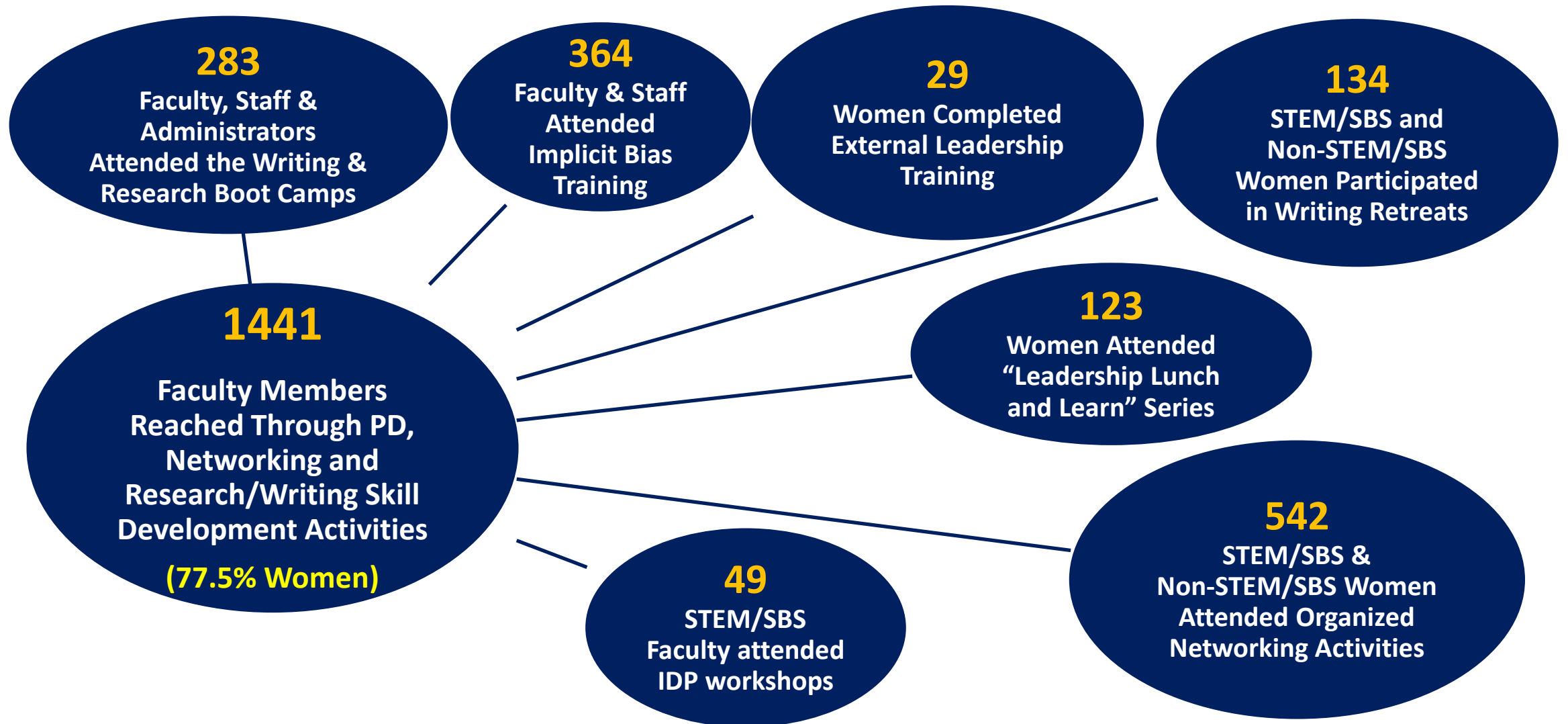
- ADVANCE IT Faculty Scholars Program
- STEM Women's Writing Retreat
- Writing Accountability Groups (WAGs)
- Individual Development Plan for Jr Faculty
- Biennial Writing & Research Boot Camp
- Tenure and Promotion Workshop
- Informal Group Mentoring and Coaching Sessions

- Equity and Inclusion Interactive Theatre Workshops for Search Committees
- Women and Minority Faculty Recruitment Directory
- ADVANCE IT Recruitment Grant for women candidates



- Chairs Leadership Development Series
- Sponsorship for External Leadership Training
- Women in Higher Education Leadership and Mentoring Conference

- Implementation of Faculty Climate Surveys
- Promote Policies, Procedures and Practices that Support Gender Equity
- Gender Equity & Leadership (GEL) Faculty Advocates



## ADVANCE IT Key Initiatives



## Success in Retention/Advancement

- ADVANCE IT Scholars: **27 scholars in 3 cohorts**
- Connected cohort of STEM/SBS women faculty
  - Formation of a supportive network of likeminded faculty
  - Safe outlet to share concerns and obtain strategies for navigating departmental culture
  - Increased retention and advancement rates
  - Enhanced competitiveness for leadership
  - Equipped to navigate the tenure & promotion process
  - Formation of interdisciplinary collaborative writing & research groups
  - Advancement of women in research funding as PIs, award nominations and recognition, scholarship, and leadership roles
  - Data supporting the advancement of women from Assistant to Associate to Full





## *ADVANCE-IT Scholars Milestones*

*27 women scholars from June 2015 – June 2021*

\$42,219,171 grant funding  
secured from a total of 127  
grants

224 publications and  
conference proceedings  
accepted/published

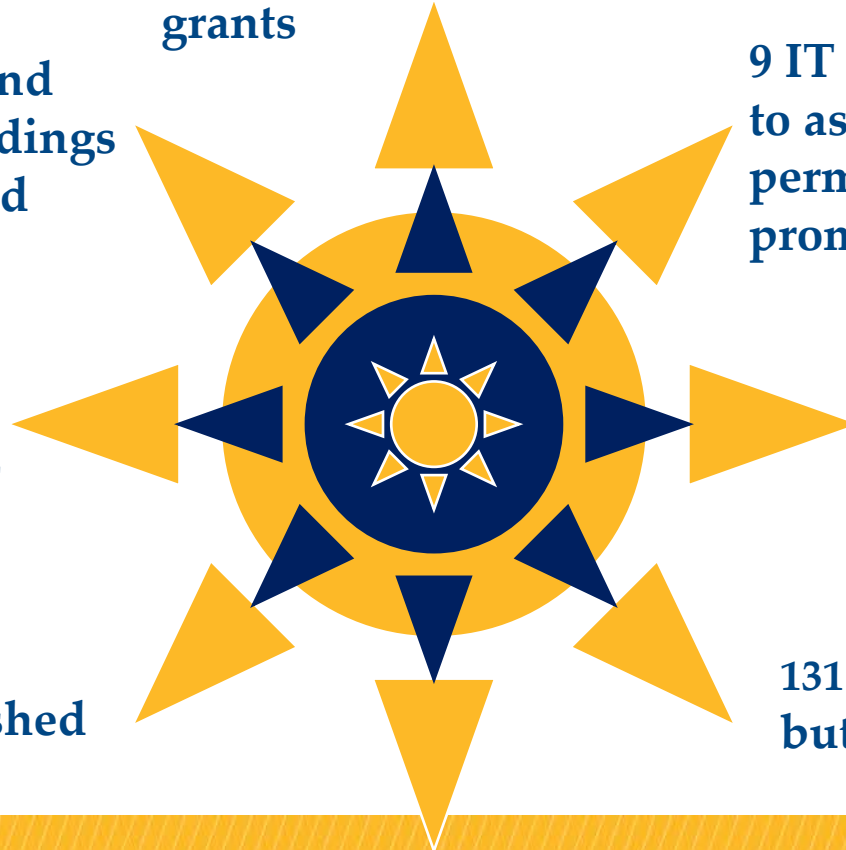
9 IT Scholars were promoted  
to associate professor w  
permanent tenure and 3  
promoted to full professor.

35 publications and  
conference proceedings  
submitted and/or under  
review

Scholars attended or presented  
work  
at 245 professional conferences

7 books published

131 proposals submitted  
but not funded





## STEM/SBS Women Faculty Retention and Advancement Statistics

<b>Academic Year</b>	<b>STEM/SBS Women Faculty (All ranks)</b>	<b>Tenured &amp; Tenure Track Women Faculty</b>	<b>STEM/SBS Women Full Professors</b>	<b>STEM/SBS Women Associate Professors</b>	<b>STEM/SBS Women Assistant Professors</b>
<b>2014 – 2015</b>	<b>71</b>	<b>62</b>	<b>12</b>	<b>30</b>	<b>20</b>
<b>2020 – 2021</b>	<b>135</b>	<b>75</b>	<b>16</b>	<b>29</b>	<b>30</b>





## ADVANCE IT Key Initiatives



## Success in Leadership

- Increased from 12 Full professor women faculty to 16 Full professor women faculty
- 67% of STEM women chairs are full professors
- Three (3) women moved to Tier 1 administrative positions
  - Provost and Vice Chancellor of Academic Affairs
  - Senior VP for Academic Affairs
  - VP for Undergraduate Education
- 29 women completed external leadership training across various events including: BRIDGES, HERS Institute, Fielding Leadership Summit, STEM Women of Color Conclave
- Women’s History Month Celebration and Networking Luncheon
- “Empowered to Lead” Women in Higher Education Leadership and Mentoring Conference



## ADVANCE IT Key Initiatives



## Success in Policy/Climate

- Faculty Handbook Revision
- Faculty Senate completed the rewriting of the faculty handbook, with member of ADVANCE team in service on committee; the Provost (PI) had active engagement in this process.
- Faculty Climate Survey
- Conducted three (3) iterations of the climate survey (2014, 2017 and 2021)
  - Results are being used to guide the development of an institutional transformation strategic plan and policy development
- Gender Equity & Leadership (GEL) Faculty Advocates
  - Project: Analyzing Faculty Workloads and RPT Policies through an Equity Lens



## ADVANCE IT Key Initiatives



## Success in Recruitment

- Search Committee Certification – required for all SHRA/ERHA who participate in search committees (450 employees certified)
- Two implicit bias focused workshops have been developed:
  - Faculty Hiring process: “The Perfect Fit”
  - Tenure & Promotion process: “Tenure and Promotion, The Play”
- Gender equity data statistics tracked annually and has become an institutional practice



## Recommendations

- Fostering an environment and climate structures to support women in STEM and the pipeline of women entering STEM
- Role models
- Establishing communities (safe spaces) and work/life integration
- Active recruitment of women in STEM into higher education, industry, and government
- Addressing policy changes for gender equity
- Nomination, sponsorship, and selection of women in STEM for leadership roles, scholarly awards, and administration
- Professional development and leadership training
- Track the data

# Thank you from the NCA&T ADVANCE IT Leadership Team

*Catalyzing Gender, Leadership, and Scholarship Equity through  
Institutional Change for All*

**NSF Award Number: 1409799**



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