

IDS OFFICE OF INDIGENT DEFENSE SERVICES SAFEGUARDING JUSTICE

Annual Report of the Commission on Indigent Defense Services July 1, 2021 - June 30, 2022

Submitted to the North Carolina General Assembly
Pursuant to G.S. 7A-498.9

March 15, 2023



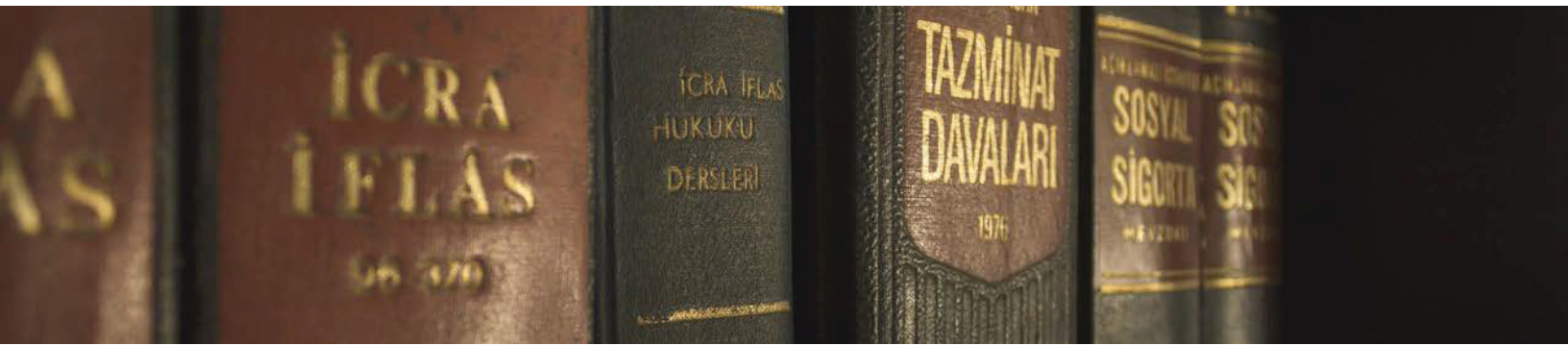


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Commission on Indigent Defense Services

☆☆☆

The Honorable Dorothy Hairston Mitchell, Vice-Chair

District 14, District Court Judge, Durham

Appointed by the IDS Commission

☆☆☆

Mr. Art F. Beeler, Vice- Chair

Assistant Clinical Professor, Criminal Justice, NC Central University

Appointed by the Governor

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Ms. Tonya Davis Barber

Barber Webster Law, PLLC, Goldsboro

NC Association of Women Attorneys

☆☆☆

Mr. Brian S. Cromwell

Parker Poe, Charlotte

Appointed by NC Association of Black Lawyers

☆☆☆

The Honorable Joseph Crosswhite

District 22A Senior Resident Superior Court Judge, Statesville

Appointed by Chief Justice of NC Supreme Court

☆☆☆

Ms. Caitlin Fenhagen

Criminal Justice Resource Department, Hillsborough

Appointed by the IDS Commission

☆☆☆

Ms. Karen Franco

Crime Victim Advocate, Haliwa-Saponi Indian Tribe, Hollister

Appointed by the IDS Commission

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Ms. Miriam M. Thompson

Attorney at Law, PLLC, Wilmington

Appointed by NC Advocates for Justice

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Mr. Staples Hughes

Attorney at Law, Chapel Hill

Appointed by NC Public Defender Association

☆☆☆

Mr. Bryan Jones

Attorney at Law, Morganton

Appointed by President Pro Tempore of the Senate

☆☆☆

Ms. Stacey Rubain

Quander Rubain, Winston-Salem

Appointed by the North Carolina State Bar

Our Statutory Charge

The Office of Indigent Defense Services is required to:

- Enhance oversight of the delivery of counsel and related services provided at State expense;
- Improve the quality of representation and ensure the independence of counsel;
- Establish uniform policies and procedures for the delivery of services;
- Generate reliable statistical information to evaluate the services provided and funds expended; and
- Deliver services in the most cost-effective manner without sacrificing quality representation.



IDS administration does this with a remarkably lean staff. Working closely with the IDS Commission, the IDS Executive Director and Staff continuously evaluate cost and effectiveness of existing policies to ensure that quality representation is being provided in a fiscally responsible manner.

In addition to oversight and policy work, IDS also provides direct support to public defense attorneys:

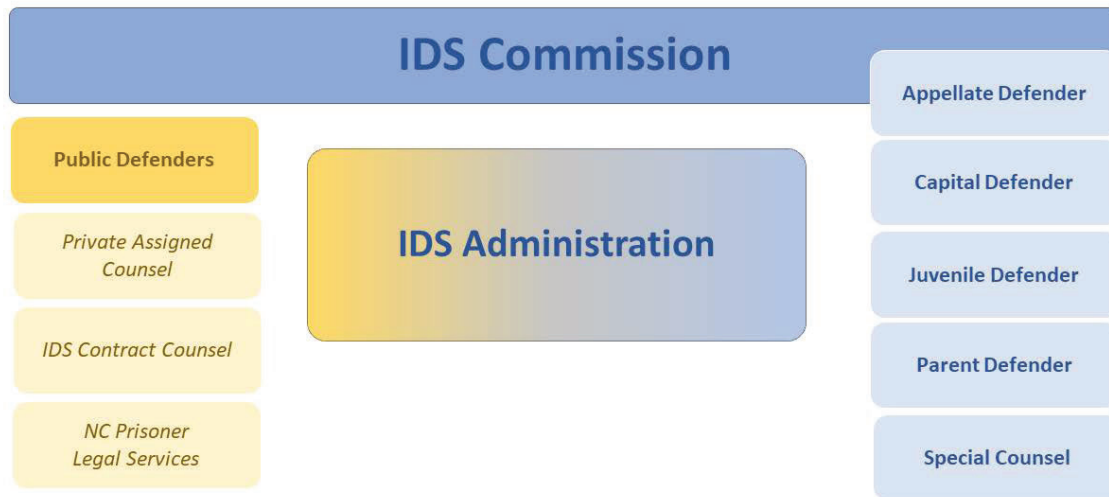
*Two **Regional Defenders** provide direct support to PAC attorneys who have contracted with IDS to provide representation. In addition to consulting with attorneys on substantive and procedural matters, these attorneys also work with the local bar, clerks' offices, and judges to ensure that there*

are enough qualified attorneys to meet local demand.

Forensic Resource Counsel assists North Carolina attorneys litigating scientific evidence issues. Through individual case consultations, continuing legal education programs, and the Forensic Resources website, Forensic Resource Counsel educates attorneys about relevant forensic science issues and assists with litigating claims related to forensic evidence at the trial, appellate and post-conviction phases of representation.

Contract consulting attorneys provide case-by-case expert analysis in complex felonies and other cases, leading to increased quality in services and efficiencies in case processing.

IDS Organizational Structure



About Us

The 13-member volunteer **Commission on Indigent Defense Services**

was established by the General Assembly in 2000. Since that time, it has offered oversight and guidance to the Office of Indigent Defense Services (IDS) and the North Carolina public defense community through periods of both growth and austerity. The Commission and its various committees develop and improve programs by which IDS provides legal representation to indigent persons.

Indigent Defense Services

administers the North Carolina public defense system, provides administrative support to the local Public Defender and Statewide Defender Offices; administers the PAC fund; and administers individually negotiated and large-scale contracts for services.

Public Defender Offices

in 19 Defender Districts (20 Judicial Districts) provide criminal and non-criminal trial level defense to eligible people. The Chief Public Defenders are appointed through a statutory

process by the Senior Resident Superior Court Judge to serve four-year terms. PDs and Assistant PDs are state-employed defenders.

Five **Statewide Defender Offices**

provide oversight and supervision in specialized areas of the law. The Chiefs of each office are appointed by the Commission to serve four-year terms. They administer rosters of specialized attorneys; supervise in-house attorneys; and work with legislators, court actors, and other stakeholder groups on court improvement initiatives. The Chief and their Assistants are state-employed defenders.

North Carolina Prisoner Legal Services

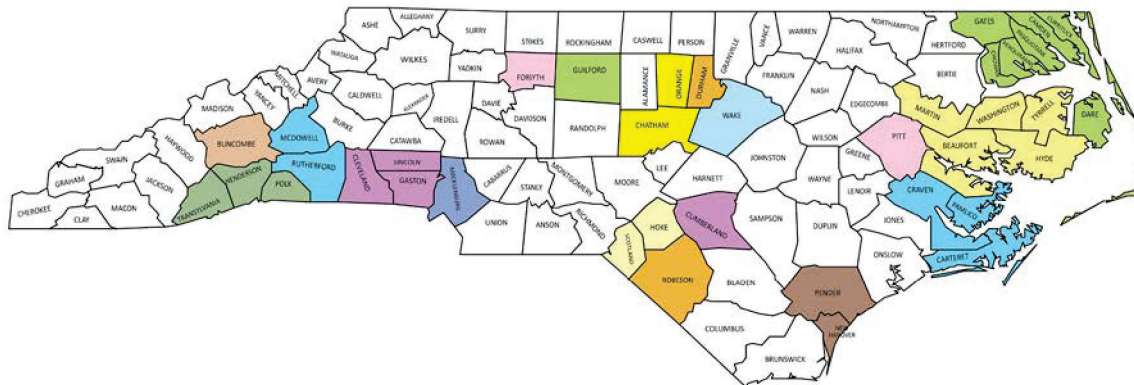
is a non-profit, public service law firm that provides legal advice and assistance to people incarcerated in the state in response to the United States Supreme Court decision in *Bounds v. Smith*, 430 U.S. 817 (1977). IDS contracts with NCPLS to fulfill North Carolina's constitutional obligation to provide inmates with access to court.

Private Assigned Counsel,

often referred to as "PAC," are private attorneys who agree to accept appointment for eligible clients for an hourly rate or other arrangement. They are independent contractors. In districts without a public defender, IDS must rely on local volunteer bar committees to enforce the standards for performance and qualifications set forth in IDS's Uniform Appointment Plan. IDS Contract Counsel refers to a subset of PAC who contract with IDS to cover specified case types with payment at a set rate. IDS administers both a contract system for criminal defense cases in 18 counties and some individually negotiated contracts statewide for criminal and parent defense cases.

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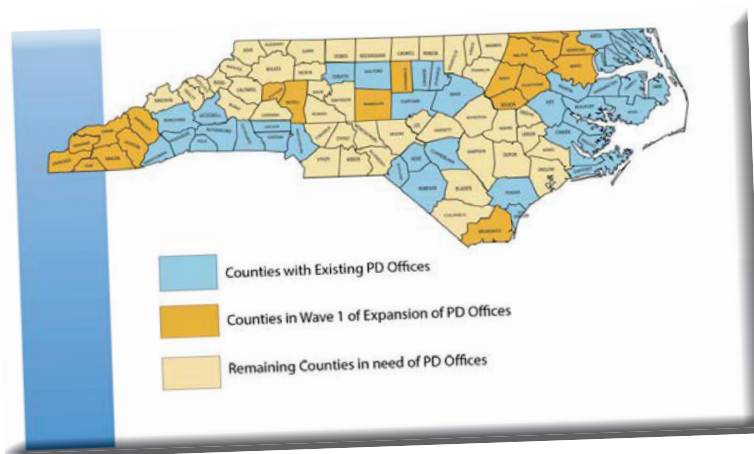


Legislative Requests

The Indigent Defense Services Commission and Office are committed to developing a statewide system of public defense that provides quality representation in the most cost-efficient manner possible.

To further these goals, the IDS Commission and Office respectfully request the General Assembly make the public defense a priority in the 2023 legislative long session and appropriate necessary funding for its support.

As seen in Appendices A and B, the IDS legislative request is as follows:



wave (one of three proposed expansions over the next three biennia) would create 8 new PD offices. Please see Appendix B for more information.

Private Assigned Counsel Rate Restoration. (\$8,291,427 R in both years of the biennium)

These additional appropriations would permit IDS to raise PAC rates to a minimum of \$75 per hour.

Public Defender Office Expansion. (\$6,899,906 R in FY 2023-24 and \$10,000,000 R in FY 2024-25; 126 FTE)

Expansion funds would allow IDS to open PD Offices for 10 superior court judicial districts in NC. The first

Public Defender Positions. (\$3,627,076 R in both years of the biennium and \$109,127 NR in FY 2023-24)

IDS requests additional appropriations for 29 new positions in existing PD district and statewide offices.

Compensation Equity for Statewide Defenders. (\$216,640R in both years of the biennium)

IDS seeks additional appropriations and statutory authority to provide the same compensation package for all of the chief public defenders who work for IDS. This would ensure that all statewide defenders are paid at the same rates, and all statewide defenders belong to the Consolidated Judicial Retirement System (CJRS).

IDS Relocation. (\$120,456 R and \$145,247 NR in FY 2023-24 and \$240,913 R in FY 2024-25)



WESTCHASE ONE • 420,000 sq ft • 100,000 sq ft • 200,000 sq ft

• Expanding Court A office building in the three building WestChase One, Two, and Three.

• New Court A office building in the three building WestChase One, Two, and Three.

The IDS main office at 123 West Main Street in Durham will need to relocate in 2024. Since 2001, this building has housed IDS Administration and the Offices of the Appellate, Capital, and Parent defenders. The Office of Special Counsel (OSC) is currently on the Dorothea Dix campus and must also be relocated, per plans of the NCDHHS.

Document Retention Processing. (\$67,127 NR in FY 2023-24)

IDS would like to hire temporary staff to sort through its considerable backlog of records for scanning and shredding. Temporary staff will assist all four of the offices located in the IDS main office at 123 West Main Street in Durham.

Financial Services Administrative Support Staff. (\$137,440 R in both years of the biennium)

This request is for funds to shift two administrative positions that are currently receipt-supported to General Fund-support.

Increase in Attorney Salaries. (Approximately \$5M R in both years of the biennium)

This request mirrors a request from the Conference of DAs to increase the starting salary for all attorneys in DA and PD offices by about \$10,000.

Chief Public Defender Appointment Procedures.

As part of IDS's plan to expand public defender offices statewide, IDS is requesting changes to the public defender appointment procedures. The requested changes will continue to vest the selection in with the local bar and bench by providing for an initial four-year appointment following a vote by members of the local bar and selection by the senior resident superior court judge. At the same time, the change will transfer the responsibility for retention to the IDS Commission.

Statutory Changes Needed for eCourts Implementation.

IDS needs a significant amount of data from AOC to evaluate programs and performance. We have

traditionally received this data in AOC's full criminal extract; however, the NCAOC has reevaluated the governing language in G.S. 132-1.4, which excludes certain criminal investigation records from the Public Records Act and has determined that it will no longer share the full extract with IDS. IDS respectfully requests an amendment to this statute to allow AOC to execute a memorandum of understanding wherein it agrees to share its full criminal extract with IDS and IDS agrees to continue safeguarding highly confidential information. This will allow IDS to meet its statutory mandate to generate reliable statistical information to evaluate the services provided and funds expended.





Actions to Improve Cost-Effectiveness and Quality of Indigent Defense Services

IDS's efforts to improve quality are focused on (1) continued expansion of the public defender system; (2) expansion of the role of regional defenders and their outreach to court appointed attorneys; and (3) providing resources for private attorneys to allow effective participation in remote court proceedings and client contact. IDS accomplished several projects during FY2022.

Reducing the Growth of Attorney Deserts.

Between 2010 and 2020, IDS saw a 25% decline in the number of PAC attorneys. The rate increases that the IDS Commission implemented in January 2022 slowed the decline in PAC attorneys, but there still are fewer PAC attorneys today than there were ten years ago.

Contract Services Overhaul.

The unit-based RFP system was developed in response to a 2013 legislative mandate. IDS evaluated this system and found that it was not cost-effective. IDS staff conducted extensive research into alternatives that would realize the benefits of a contract system, such as enhanced oversight of PAC and improved ability to audit attorney payments, but also be simpler, transparent, and cost-effective. The Managed Assigned Counsel (MAC) system is being piloted in the 18 original RFP contract system and will be

assessed after 24 months.

IDS anticipates that the MAC system will provide benefits for PAC, IDS, and the courts. These include: continued access to resources and oversight through the Regional Defender program; enhanced qualitative and quantitative data; and speedier review, processing, and payment of fee requests, including an enhanced ability to audit attorney fee applications. While it is still too early in the project to provide detailed statistical data on the MAC program, IDS also predicts that the program will lead to increased recoupment receipts because returning to hourly-based payments will incentivize accurate, timely reporting.

Completed Activities:

- ❖ Created online application system for new contract attorneys;
- ❖ Drafted and executed 136 MAC contracts; and
- ❖ Created interim procedures for reporting, reviewing, and processing fee requests.

Planned Activities:

- ❖ Procure a customizable, off-the-shelf contract management system that will provide contract attorneys a one-stop application to track and report hours as well as other case related expenses.

As of March 1, 2023, IDS had executed MAC contracts with approximately 135 unique attorneys. In contrast, at the end of FY2022, approximately 108 unique attorneys were participating in the RFP contract system.

Adapting to eCourts.

IDS is monitoring how AOC's transition to eCourts may affect both operations and revenues. Since its inception, IDS has relied on data generated by the legacy court system to fulfill its statutory mandate to deliver services effectively and cost-efficiently. IDS is unable to effectively monitor either without reliable court data. Certain statutory changes may be required to ensure the ongoing delivery of all necessary data.

Completed Activities:

- ❖ Engaged in conversations with the AOC concerning eCourts and its anticipated impact on IDS workflows; included the impacts upon set-off debt procedures, fee application receipt and review, and attorney appointments.
- ❖ Piloted an electronic fee application procedure with District 30A.

Planned Activities:

- ❖ *Develop a stand-alone procedure for the cross-referencing of AOC criminal record and Department of Revenue tax records to allow IDS to continue to comply with Chapter 108 of General Statutes.*
- ❖ *Scale up the contract system to reduce reliance on traditional fee application workflow.*
- ❖ *Monitor receipts through the clerks of court and set off debt from pilot counties.*

Expanded Grant Funding.

Beginning in FY2021, IDS Fiscal Staff and the Office of the Parent Defender (OPD) worked with NC Department of Health and Human Services (DHHS) on a Memorandum of Understanding that would allow OPD to draw down limited federal funding for case related services—e.g., increased use of social workers—in child welfare cases. Additionally, in FY22, the Office of Juvenile Defender (OJD) received funding from both the Governor's Crime Commission and the federal Department of Justice's Office of Juvenile Justice and Delinquency Prevention to support a project attorney who focuses on training and resource support for private attorneys representing juveniles.

Completed Activities:

- ❖ The MOU with DHHS was signed on July 1, 2021, and the first disbursement was in January of 2022.
- ❖ \$327,852 in receipts during second half of FY2022.
- ❖ \$826,984 in receipts to date in FY2023.
- ❖ The OJD Project Attorney began work in March 2022.

Throughout FY2021, the Office of the Juvenile Defender (OJD) collaborated on an extensive evaluation of juvenile defense delivery throughout North Carolina. Beginning in FY2022, the OJD began targeting identified areas of critical need, expanding contract defense for juveniles into under-resourced areas, and developing and deploying new resources for juvenile defenders. OJD learned in October 2021 that it received a new grant to allow OJD to expand and augment their work with under-resourced juvenile populations into additional jurisdictions thanks to a \$78K grant from the Governor's Crime Commission.

In January 2023, IDS learned that the NC IOLTA Program and NC Supreme Court had approved a \$116,000 grant to support a recruitment and training coordinator position. IDS is currently recruiting for the position.

Cost Control Measures.

To ensure the effective use of IDS's limited appropriations, IDS has implemented measures meant to encourage efficiency while continuing to promote quality representation. For example, in addition to revamping the contract system to be more cost-effective, IDS has increased oversight of expensive capital post-conviction cases to provide safeguards against unexpected costs. This oversight includes a pre-budgeting procedure for new counsel and a second level of review of requests for expert authorizations. Additionally, the Research Department has developed a more sophisticated method to catch duplicate PAC payments due to clerical errors.



Volume and Cost of Cases Handled by Assigned Counsel or Public Defenders

❖ IDS's total spending in any given year is impacted by:

- *trends in court filings and dispositions*
- *share of dispositions handled by PAC or public defenders, changes in the number of serious felony dispositions*
- *legislative changes that increase complexity of indigent defense*
- *hourly PAC rates*
- *state government pay and benefit rates, and*
- *changes in the size of the public defender and contract programs.*

Projecting FY2023



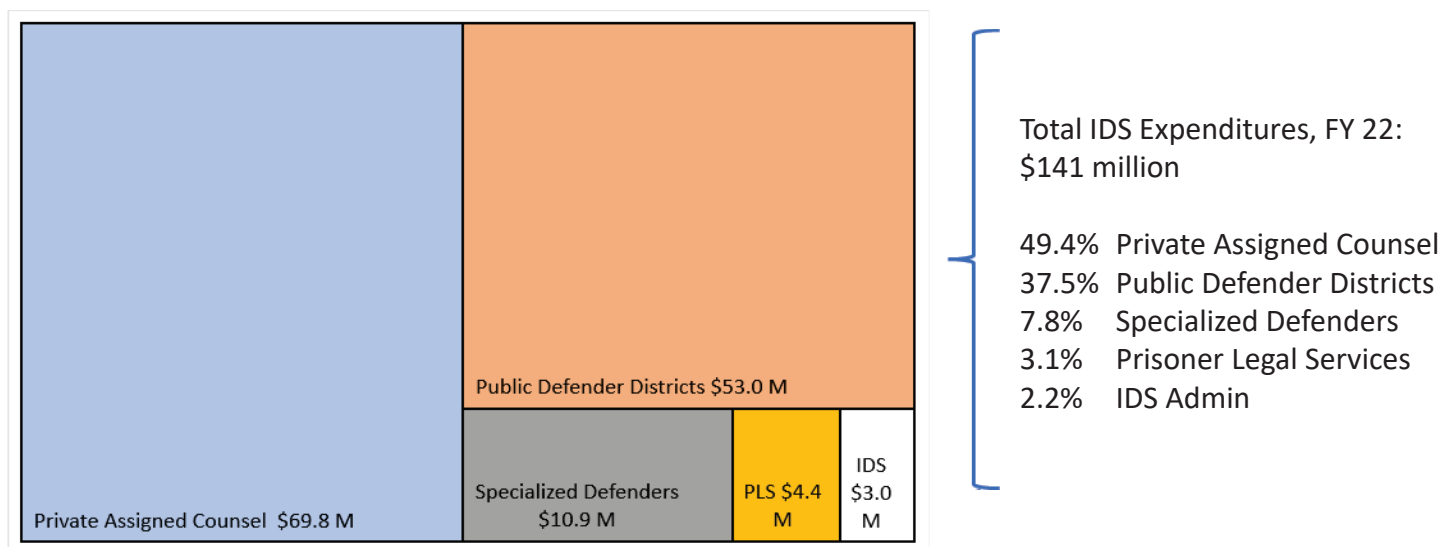
The cost of indigent defense will continue to increase in FY2023. Indigent defense resources will continue to be strained by such issues as resolving the current backlog of cases, the increased cost of capital cases, continuances due to inadequate PAC rosters, increased numbers of civil commitment cases, and updating outdated technology.

As noted earlier in this report, IDS is working with NCAOC, staff, and private assigned counsel to adapt to eCourts. IDS historically has relied on data generated by the legacy court system to fulfill its statutory mandate to deliver services effectively and cost-efficiently. IDS's Debt Set Off Program, which intercepted over \$4M dollars last year, also relies on these legacy systems. . As of the date of this report, the proposed eCourts replacement for the legacy set-off debt system is incomplete and, in its current iteration, would require significant additional labor that would cut into IDS's monetary gain from the program. Further, whether due to programming changes to business procedures or time lost on the learning curve, IDS is concerned that it may see increased hours per case related to the eCourts implementation based on reporting from attorneys working in the pilot counties. It is expected that any new tech initiative will have some bumps and IDS is hopeful that AOC will resolve these issues before rolling eCourts out statewide.

To address the increasing number of attorney deserts across the state, IDS implemented across-the-board rate increases for PAC on January 1, 2022. The rate restoration package was projected to increase PAC spending in the second half of the fiscal year, but possibly due to delays in fee applications, FY2022 did not see a significant increase in PAC demand in its second half. However, PAC spending thus far in FY2023 has increased sharply, almost certainly due to the increased rates and court activities. IDS is currently projecting that PAC spending in FY 2023 will be above \$85 million, a 15% increase over FY2022.

IDS predicts that it will not end FY2023 with carryforward debt. However, the combined effect of clearing court backlogs and the increased PAC rates may result in shortfalls and carry-over debt as early as FY2025. Concern about earlier, more substantial shortfalls is heightened by the unpredictable nature of fiscal demands, which are subject to pressures outside of IDS control, such as the possibility that a Court may decide to expand right to counsel to include first appearance.

FY22 Expenditures



❖ County and district public defender offices combined reported 83,568 (a 20% increase over FY2021) dispositions and withdrawals, which represented approximately 42% of the indigent caseload in North Carolina, including criminal and non-criminal cases. Five statewide defender offices cover an additional 6%.

❖ IDS paid fee applications to 1,964 unique PAC attorneys around the State, including hourly rosters, flat-fee programs, and contract defenders.

❖ Hourly PAC reported 118,576 cases disposed, including potentially capital trials, capital appeals and post-conviction cases, adult non-capital cases, juvenile cases, and Guardian ad Litem cases, which represented 53% of all indigent cases.



Five specialized statewide defender offices play a critical role in ensuring that indigent defendants and respondents receive quality, cost-effective representation. The statewide defender offices provide direct representation and/or support and oversight in specialized case types where a defendant or respondent faces substantial loss of liberty.

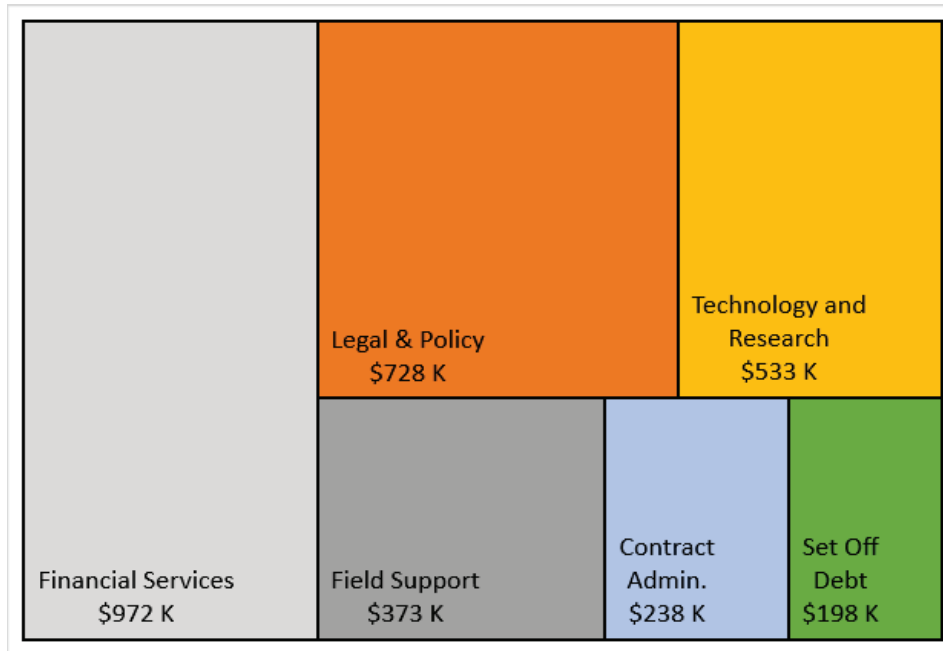
*To see where Local Defender Programs are located throughout the state, see Appendix C, “Public Defense Districts (Effective 1/1/2019).

**For detailed descriptions of the Statewide Defender Offices see Appendix D.

*Data on the volume and cost of cases handled in each district by PAC, contractors, and public defenders during fiscal year 2020-2021 is attached to this report as Appendix E.

*For a District-by-District accounting of fee applications and demand for private assigned counsel, contract counsel, and experts see “Demand by County” attached as Appendix F.

FY22 Budget at a Glance



Of fiscal year 2021-2022's \$141 million budget, IDS spent \$3.5 Million, or just over 2.2% of its total budget, on administration.

Financial Services	31.9%
Legal & Policy	23.9%
Field Support	12.3%
Technology & Research	17.5%
Contract Admin.	7.8%
Set Off Debt	6.5%

Financial Services

IDS Financial Services Staff is responsible for attorney and other vendor payments, as well as recoupment of money owed to the agency. In FY2022, IDS Financial Services:

- ❖ Processed 123,834 fee applications and invoices.
- ❖ Set 1,387 fee awards for attorney fee applications in potentially capital cases and appeals, including interim and final fees.
- ❖ Set fee awards for 5,066 expert bills in capital and non-capital cases and appeals, including private investigators, mitigation specialists, psychologists and psychiatrists, and ballistics and scientific experts, again including interim and final fees.



In the winter of 2022, the AOC issued the results of its fourth annual Internal Controls Audit of IDS pursuant to G.S. 7A-498.2(d). As in prior years, all internal controls tested by AOC were determined to be "effective," the highest rating possible.

Recoupment & Revenue Collection

	FY23 (YTD)	FY22	FY21
FMS Recoupment			
Attorney Fees – as ordered	\$2,688,471	\$4,473,146	\$4,227,308
Appointment Fees	\$581,650 (\$70 to IDS; \$5 to tech fund)	\$1,003,245 (\$70 to IDS; \$5 to tech fund)	\$927,297 (\$55 to IDS; \$5 to tech fund as of 12/1/2020)
Set Off Debt Recoupment			
Intercepted Tax Refunds or Lottery Winnings	\$450,702	\$4,414,445	\$4,569,001
Criminal Court Fees			
Court of Justice Fees	\$1,884,569 (\$5)	\$1,664,161 (\$5 as of 2/1/2022)	\$414,665 (\$2 as of 12/1/2020)
IV-E Reimbursement			
	\$826,984	\$327,852	\$0
Total Revenues		\$10,138,271	\$9,903,070

Table 1: Changes in IDS Receipts over the last three fiscal years



Criminal Court Fee Revenue.

FY2021 was the first year IDS received funding through the General Court of Justice fee. G.S. 7A-304(a), as amended by Session Law 2020-83, Section 10.1(b), imposed a new fee of \$2 in every criminal case in the superior or district court, including infractions, wherein the defendant was convicted, entered a plea of guilty or nolo contendere, or when costs were assessed against the prosecuting witness.

Effective on February 1, 2022, G.S. 7A-304(a), as amended by Session Law 2021-180, Section 16.15(a), increased the new fee from \$2 to \$5. The above table reflects as a five-month period of increased criminal court fees in FY2022 revenues.

Recoupment & Set-Off Debt.

Total revenues from recoupment during FY2022 amounted to \$11.9 million, which represents an increase of 1.8% from the prior fiscal year. IDS saw a nominal decrease of 3.4% in set off debt revenues (attorney and appointment fees recouped by intercepting a debtor's state income tax return or lottery proceeds), a small enough drop to be offset by the substantial increase in new FMS revenues and recoupments.

As noted in the table above, G.S. 7A-455.1, as amended by Session Law 2020-83, Section 10.1, increased the attorney appointment fee from \$60 to \$75. Of this, \$70 is remitted to the PAC Fund, while \$5 is remitted to the Court Information Technology Fund. In FY2022, the first full fiscal year during which the increased fee was in effect, the \$15 increase in IDS receipts led to an 8.2% increase.



Plans for Changes in Rules, Standards, or Regulations

In furtherance of IDS's commitment to provide quality client service in all 100 counties, IDS's plans for changes in rules, standards, or regulations for FY2023 include:

1 The Office of the Juvenile Defender (OJD) is building a specialized roster of attorneys to represent juveniles charged with first degree murder through the development and promulgation of new rules and standards.

Completed Activities:

- ❖ Recruited qualified attorneys (to date 86 attorneys have expressed interest).
- ❖ Presented plan to stakeholder groups including district court judges.
- ❖ Developed and implemented one day seminar on representing children charged with murder.
- ❖ Developed resources including blog posts, quick guides, and fact sheets.

Planned Activities:

- ❖ Continue work to finalize rules, policies, and procedures. OJD expects to present a draft of rules and procedures for adoption to the Commission during its April 28, 2023 meeting.

2 Developing internal rules and policies to improve recoupment procedures. IDS fiscal staff worked with judicial staff in Cherokee County on an Electronic Fee App ("eApp") pilot. The pilot was intended to speed up receipting, auditing, coding, and payment of private assigned counsel ("PAC") fee applications while using existing technology.

Completed Activities:

- ❖ Launched an electronic fee application ("eApp") pilot project in Cherokee County on September 12, 2022.

Planned Activities:

- ❖ Conform efficiencies gained through eApp project to eCourts. In the meantime, eCourts pilot counties will continue sending fee application by mail to IDS.

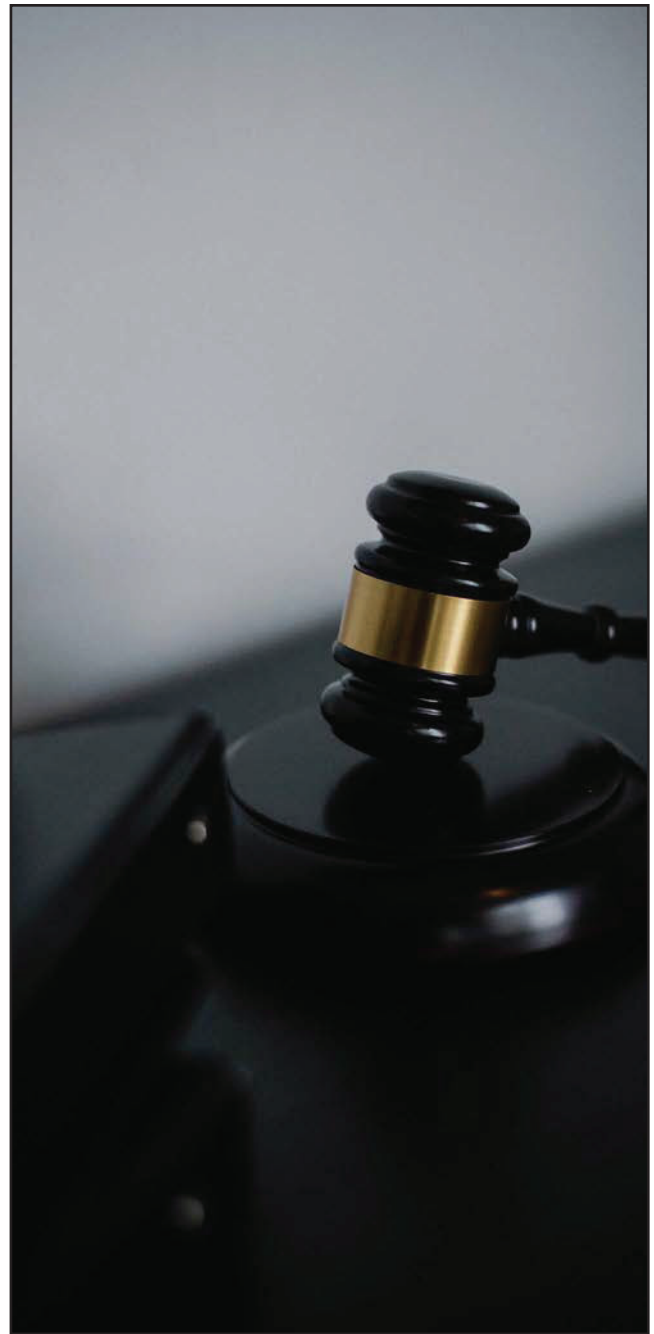
3 Maintain Setoff Debt (“SoD”) Operations & Receipts. IDS’s Set Off Debt division, which is managed entirely by two full time employees, recouped around \$4.4M in case related expenses in FY2022. To minimize possible disruption in this important funding stream. SOD and other IDS fiscal staff began working with NCAOC business staff to plan for changes to workflow due to the eCourts project as early as summer 2021.

Completed Activities:

- ❖ Worked with NCAOC business teams in preparation for the launch of eCourts.
- ❖ Produced a procedural operation manual NCAOC business team to demonstrate necessary workflow and functionality and minimize possible disruption in recoupment through SoD.
- ❖ Independently developed work-around which will allow IDS to meet its statutory obligation to timely notify taxpayers of intercepted refunds. Once it was determined that the eCourt’s SOD module, while meeting underlying business needs, increased per-case processing time from approximately five minutes to twenty minutes, IDS research, fiscal, and legal staff began working the NCAOC on a workaround.

Planned Activities:

- ❖ IDS is seeking a legislative change to G.S. 132-1.4, which excludes certain court records in the NCAOC’s custody from the public record, to ensure the continued transfer of information from NCAOC to IDS and the continued functionality of the above referenced work around.



Conclusion

The Indigent Defense Services Commission and Office continue to work on a long-term plan that identifies how best to provide public defense in all areas of the state, using both private assigned counsel and public defender programs. IDS wants measured expansion of public defender offices in a way that will address the areas of highest need first, provide policymakers with a roadmap for future budget priorities, and result in a statewide system of public defense that provides quality representation in the most efficient and cost-effective manner.

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☆☆☆

Eric Zogry
Juvenile Defender
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District Public Defenders

Thomas P. Routten

Defender District 1: Camden, Currituck, Dare, Gates, Pasquotank, Perquimans
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Laura N. Gibson
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Laura A. Powell
Defender District 29A: Rutherford, McDowell
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Defender District 29B: Henderson, Polk, Transylvania
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Appendix A



Long Session 2023 Budget Request

The Indigent Defense Services Commission and Office are committed to developing a statewide system of public defense that provides quality representation in the most cost-efficient manner possible. To further these goals, the IDS Commission and Office respectfully request the General Assembly make the public defense a priority this session and appropriate necessary funding for its support.

Request: Public Defender Office Expansion

Amount: \$6,899,906 R in FY 2023-24 and \$10 Million R in FY 2024-25; 126 FTE

Expansion funds would allow IDS to open PD Offices for 10 superior court judicial districts in NC. The first wave (one of three proposed expansions over the next three biennia) would create 8 new PD offices, listed in the table on the right. Should the Legislature be interested in other districts, IDS has prepared and can provide cost estimates for the remaining districts. In addition to these funds, IDS also requests permission to transfer up to \$8 million from the PAC Fund to the PD Fund to complete the request. The goal is to keep the transfer of PAC Funds as low as possible, in the interest of PAC solvency.

District	County
13B	Brunswick
15A	Alamance
19B	Randolph
22A	Alexander and Iredell
30A	Cherokee, Clay, Graham, Macon, and Swain
30B	Haywood and Jackson
6	Halifax, Northampton, Bertie, Hertford
7	Nash, Edgecombe, Wilson

Request: Private Assigned Counsel Rate Restoration

Amount: \$8,291,427 R in both years of the biennium

Increases the minimum rate of pay for PAC to **\$75/hour**.

Rationale: PAC rosters have dropped for the last decade, leading to the current "attorney desert" crisis that IDS is facing. The rate restoration implemented in January 2022 reduced the steady decline in PAC attorneys in the last decade. Increasing PAC rates will allow IDS to continue to attract private attorneys willing to take indigent defense cases.

Request: Compensation Equity for Statewide Defenders

Amount: \$216,640 R in both years of the biennium

IDS seeks additional appropriations and statutory authority to provide the same compensation package for all of the chief public defenders who work for IDS. This would ensure that all statewide defenders are paid at the same rates, and all statewide defenders belong to the Consolidated Judicial Retirement System (CJRS).

Appendix A

Continued



Request: New PD/Statewide Defender Positions (29 total)

Amount: \$3,627,076 R in both years of the biennium and \$109,127 NR in FY 2023-24

New positions in PD Districts	New positions in Statewide Service
11 Assistant Public Defenders (Districts 14, 16A, 21, 27A, 29B)	1 Special Counsel Attorney (Wake)
5 Legal Assistants (Districts 5, 21, 27A)	1 Assistant Appellate Defender (State)
3 Investigators (Districts 5, 21)	6 Assistant Capital Defenders (To be located in the Regional Capital Defender Offices)
1 Interpreter (District 15B)	1 Paralegal (Robeson Capital Defender Regional Office)

Request: IDS Relocation

Amount: \$120,456 R and \$145,247 NR in FY 2023-24 and \$240,913 R in FY 2024-25

The IDS main office at 123 West Main Street in Durham will need to relocate in 2024. Since 2001, this building has housed IDS Administration and the Offices of the Appellate, Capital, and Parent defenders. The Office of Special Counsel is currently on the Dorothea Dix campus and must also be relocated, per plans of the NCDHHS. IDS Administration plans to relocate to Raleigh (to be closer to AOC and the NCGA). The statewide defender offices would remain in Durham, with location TBD. The current building on Main Street will no longer be a viable option.

Request: Document Retention Processing

Amount: \$67,127 NR in FY 2023-24

IDS would like to hire temps to sort through our considerable backlog of records for scanning and shredding. These temps would assist all four of the offices located in the IDS main office at 123 West Main Street in Durham.

Request: Financial Services Administrative Support Staff

Amount: \$137,440 R in both years of the biennium

IDS would like to shift 2 administrative positions (in the Financial Services department) from receipt-supported to General Fund-supported.

Request: Increase in Attorney Salaries

Amount: Approximately \$5 Million R in both years of the biennium

An average pay increase (pursued at this time by the Conference of District Attorneys) of \$10K for attorneys in NC would increase pay for PD offices as well. IDS supports this measure. An increase in starting salary and allotment would help with recruitment and retention of attorneys.

Appendix B



PUBLIC DEFENDER OFFICE EXPANSION

IDS is requesting \$10 Million R in the 2023-2025 Biennium to expand Public Defender Offices into 10 Superior Court Judicial Districts.

Why is this important?

- Attorney Deserts—No **Private Assigned Counsel (PAC)** in most rural areas of the state
- 48 Counties with fewer than 1 attorney per 1,000 residents
- 47% of all active NC attorneys live in Wake or Mecklenburg
- 63% of all active NC attorneys are in Wake, Mecklenburg, Forsyth, Guilford, and Durham
- Not enough PAC = Overworked PAC = More concerns about sufficient counsel

Why Public Defenders (PDs)?

Multiple sources, including the NC Commission on the Administration of Law and Justice, have found that PDs are the best way to offer indigent defense service in a district because:

- PDs keep court schedules timely;
- PDs specialize in indigent defense and the issues particular to it;
- PDs provide support, oversight, training, and mentorship for not just assistant PDs but for the PAC as a whole; and
- PDs are an attractive workplace for attorneys who do not wish to run their own business, with a stable salary, benefits, and overhead managed by the State.

What Happens to PAC?

- PD offices will always have a significant number of conflicts that need to be handled outside the office.
- PAC can take cases but does not have to deal with the crushing workload of taking ALL indigent cases.

Why \$10 Million?

- IDS is proposing expanding statewide in 3 waves over the next 3 biennia.
- The recommended waves include both larger and smaller districts to help control costs and to equalize efforts between places that will be easier and places that will be tougher to set up an office.
- The cost of expansion will be defrayed over time because of significant savings in the PAC fund as work is shifted to the PD office in a district. However, as the offices ramp up, there will be a period where the PAC demand has not yet shifted to the office, leading to higher costs in the short term.
- To cover peak demand, IDS is requesting recurring funds slightly higher than the estimated costs of the offices to act as a buffer while IDS pays for both office and full PAC demand before the office is able to take cases to reduce demand.
- Keeping this buffer in the PAC Fund will make it solvent by equalizing funds in and out during the year.

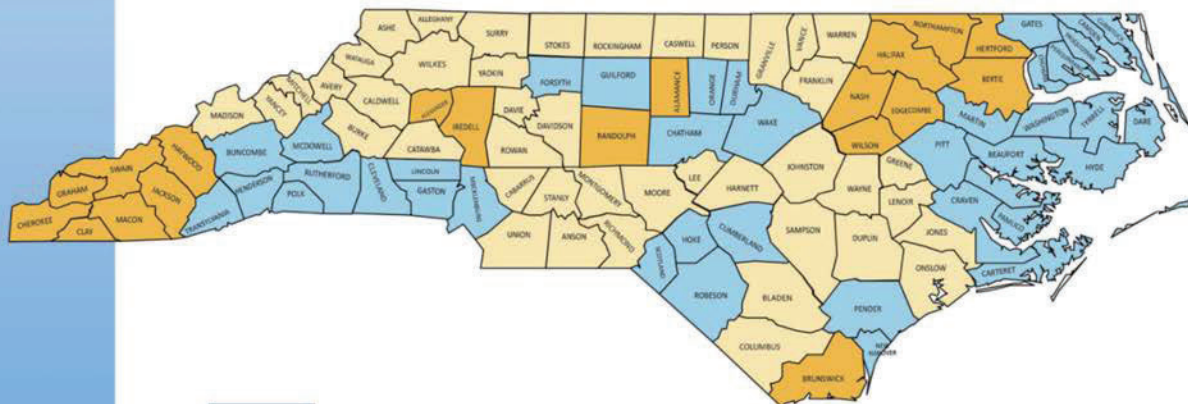
Appendix B

Continued

WAVE 1: IDS Recommended

District	County	Staff	Annual PAC Savings	Additional Re-curring Funds Needed
13B	Brunswick	Chief PD, 7 APDs, 5 Support	\$909,065	\$925,723
15A	Alamance	Chief PD, 7 APDs, 4 Support	\$767,146	\$702,953
19B	Randolph	Chief PD, 9 APDs, 6 Support	\$1,110,038	\$861,700
22A	Alexander and Iredell	Chief PD, 12 APDs, 7 Support	\$1,492,955	\$1,071,211
30A	Cherokee, Clay, Graham, Macon, and Swain	Chief PD, 8 APDs, 5 Support	\$956,377	\$878,411
30B	Haywood and Jackson	Chief PD, 7 APDs, 5 Support	\$910,258	\$924,530
6	Halifax, Northampton, Bertie, Hertford	Chief PD, 11 APDs, 6 Support	\$1,316,325	\$1,020,102
7	Nash, Edgecombe, Wilson	Chief PD, 12 APDs, 7 Support	\$1,508,324	\$1,055,842
Total		126 FTEs	\$8,970,488	\$7,440,471
			+ PAC Buffer Funds	\$2,559,529
			Total Appropriation	\$10,000,000

REMAINING DISTRICTS



- Counties with Existing PD Offices
- Counties in Wave 1 of Expansion of PD Offices
- Remaining Counties in need of PD Offices

Appendix D

Statewide Specialized Defenders

Five **Statewide Defender Offices** provide oversight and supervision in specialized areas of the law. The Chiefs of each office are appointed by the Commission to serve four-year terms. They administer rosters of specialized attorneys; supervise in-house attorneys; and work with legislators, court actors, and other stakeholder groups on court improvement initiatives. The Chief and their Assistants are state-employed defenders.

In addition to screening applicants, all statewide defender offices provide advice and support on highly specialized areas of law to the nearly 2,000 PAC across the state. The Chiefs in each of the statewide defender offices also work closely with other state agencies and stakeholder groups to develop policies and draft proposed legislation affecting their clients, their offices, and IDS.

- Office of the Appellate Defender
- Office of the Capital Defender
- Office of the Juvenile Defender
- Office of the Parent Defender
- Office of Special Counsel



Office of the Appellate Defender

The Office of the Appellate Defender (OAD) represents indigent adult and juvenile clients on appeal after a criminal conviction and when the State appeals a trial court ruling. OAD strives to provide each client with competent, zealous, and cost-effective representation.

Appellate Defender	1
Deputy Appellate Defender	1
Assistant Appellate Defenders	20
Private Assigned Attorney Roster	

In FY2022, OAD

Appointments made to AAD	196
Cases closed by AAD	159
Appointments made to PAC	413

In addition to direct representation of clients on appeal, OAD monitors and mentors appellate roster counsel, consults with and provides briefs and litigation guides to trial and appellate counsel, and trains public defenders and private assigned counsel at continuing legal education courses around the state throughout the year.

Appendix D

Continued

Office of Capital

The Office of the Capital Defender (OCD) represents indigent adult clients charged with potentially capital cases at the trial level. OCD strives to provide each client with competent, zealous, and cost-effective representation.

Capital Defender	1
Deputy Capital Defender	1
Assistant Capital Defenders	15
Durham	4
Buncombe	1
Forsyth	3
Nash	1
New Hanover	2
Robeson	4

In FY2022, OCD

Pending cases	182
Average case load per ACD	10.6 ¹
Appointments made to PAC	929

¹This represents a 13.25% increase in average caseloads from FY2021

Office of the Juvenile Defender

OJD's mission is to provide services and support to juvenile defense attorneys, evaluate the current system of representation through observation of court, speaking with court officials and make recommendations as needed, while also elevating the stature of juvenile delinquency representation and working with juvenile justice advocates to promote positive change in the juvenile justice system.

Juvenile Defender	1
Assistant Juvenile Defenders	2
Wake	1
Iredell	1

Project Attorney (Buncombe)	1
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In FY2022, OJD

Number of cases disposed (in office)	83
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Office of the Parent Defender

The Office of the Parent Defender provides and promotes high quality legal representation for parents affected by the child welfare system (DSS) and parents facing contempt in child support and other civil proceedings.

Parent Defender	1
Staff Attorneys	3
Private Assigned Attorney Roster	25

In FY2022, OPD

Appellate appointments made	248
Appellate appointments made to PAC	218
Number of cases disposed (in office)	24
Trial level PAC contracts executed	38
Trial level PAC cases closed	3864

In FY2020, OPD, through IDS, and NC DHHS executed a memorandum of understanding allowing DHHS to reimburse a portion of IDS spending on parent defense and parent defense case related expenses.

FY 2021	\$327,852
FY 2022	\$826,984

Office of Special Counsel

People facing involuntary commitment have a right to counsel because a commitment represents a significant infringement on a respondent's liberty interest. In North Carolina, respondents facing involuntary commitment who have not arranged private counsel are represented by Special Counsel or an appointed attorney.

Chief Special Counsel	1
Staff Attorneys	8

In FY2022, OSC offices disposed of

Office Location	Attorneys	Dispositions
Raleigh ¹	8	9,253
Broughton (Burke)	1	871
Central Regional (Granville) ¹	2	1,897
Cherry (Wayne)	1	1,032

Appendix E

Cost and Fee App Data on Representation of Indigents (PAC Payments Only)						
	FY2021-22		FY2020-21		FY2019-20	
	Number of Payments	Total Payments	Number of Payments	Total Payments	Number of Payments	Total Payments
Assigned Private Counsel						
Potentially Capital Trial	1,265	\$6,872,295	1,243	\$5,494,564	1,454	\$8,224,218
Capital appeals/post-conviction	122	\$568,573	180	\$1,080,538	171	\$945,638
Adult Non-Capital Cases	117,970	\$42,601,345	111,260	\$37,536,422	127,991	\$43,098,916
Juvenile	3,823	\$1,595,107	4,105	\$1,597,583	3,537	\$1,207,507
GAL assigned to IDS	654	\$263,001	616	\$263,010	617	\$245,384
Total	123,834	\$51,900,321	117,404	\$45,972,117	133,770	\$53,721,663
Contracted Legal Services						
Individually Negotiated Contracts	453	\$1,696,499	173	\$844,530	293	\$892,540
Parent Defense	308	\$1,136,725	413	\$1,375,600	262	\$1,009,630
RFP Contracts	3,291	\$7,669,264	3,786	\$7,950,205	3,836	\$7,617,824
Legal Services to Inmates****	1,227	\$4,381,183	1,434	\$4,906,237	1,657	\$5,298,562
Total	5,279	\$14,883,671	5,806	\$15,076,572	6,048	\$14,818,556
Cost and Case Data on Representation of Indigents (PD Cases Only)						
	FY2021-22		FY2020-21		FY2019-20	
	Number of Cases	Total Cost	Number of Cases	Total Cost	Number of Cases	Total Cost
Public Defender Office						
District 1*	2,870	\$2,833,388	2,416	\$2,492,988	3,615	\$2,375,666
District 2*	--	--	--	--	--	--
District 3A	3,414	\$2,226,165	2,993	\$2,153,505	2,394	\$2,148,431
District 3B	1,306	\$1,579,749	1,519	\$1,416,973	1,812	\$1,280,922
District 5	5,227	\$2,742,120	4,945	\$2,455,221	4,716	\$2,420,388
District 10	7,321	\$4,968,962	7,105	\$4,710,345	6,574	\$4,871,146
District 12	4,128	\$2,682,440	4,024	\$2,420,695	4,015	\$2,457,120
District 14	9,877	\$3,664,793	8,039	\$3,376,016	8,355	\$3,126,210
District 15B	2,119	\$1,800,166	2,057	\$1,614,045	2,010	\$1,684,961
District 16A	2,446	\$1,598,020	2,272	\$1,445,635	1,932	\$1,402,818
District 16B	1,723	\$1,738,867	1,772	\$1,828,194	2,013	\$1,745,272
District 18	7,402	\$4,895,996	5,361	\$4,472,809	6,853	\$4,332,588
District 21	6,178	\$3,424,632	3,766	\$3,223,926	5,125	\$3,059,169
District 26	12,530	\$10,391,090	9,131	\$9,504,790	14,136	\$8,692,770
District 27A	5,271	\$2,615,005	3,678	\$2,533,709	6,050	\$2,416,590
District 27B**	198	\$458,691	--	--	--	--
District 28	5,442	\$2,350,189	5,214	\$2,239,296	5,528	\$2,152,102
District 29A	3,907	\$1,498,247	3,631	\$1,388,851	3,025	\$1,396,920
District 29B	2,209	\$1,499,156	1,777	\$1,366,511	1,638	\$1,280,922
Total	83,568	\$52,967,676	69,700	\$48,643,509	79,791	\$46,843,995

Appendix E

Continued

Cost and Case Data on Representation of Indigents (State Office Cases Only)						
	FY2021-22		FY2020-21		FY2019-20	
	Number of Cases	Total Cost	Number of Cases	Total Cost	Number of Cases	Total Cost
Statewide Offices						
Office of the Appellate Defender	196	\$3,188,540	206	\$3,469,483	287	\$3,435,957
Office of the Capital Defender	182	\$4,908,972	167	\$4,315,987	144	\$4,473,143
Office of Juvenile Defender	83	\$514,156	85	\$513,283	45	\$386,629
Office of Parent Defender***	30	\$664,673	--	--	--	--
Office of Special Counsel***	13,053	\$1,676,845	14,296	\$1,649,388	14,904	\$1,603,675
Total	13,544	\$10,953,186	14,754	\$9,948,141	15,380	\$9,899,404
Cost and Case Data on Representation of Indigents (Support Services Only)						
	FY2021-22		FY2020-21		FY2019-20	
	Number of Cases	Total Cost	Number of Cases	Total Cost	Number of Cases	Total Cost
Support Services (PAC only)*****						
Transcripts/Briefs/Court Reporters	1,275	\$396,336	866	\$263,121	1,545	\$562,104
Expert Witness Fees	1,385	\$3,226,557	1,049	\$2,208,198	1,340	\$2,847,575
Investigators and Mitigation	2,406	\$3,750,701	2,483	\$3,487,021	2,381	\$3,594,173
Total	5,066	\$7,373,594	4,398	\$5,958,340	5,266	\$7,003,852
Other						
	FY2021-22		FY2020-21		FY2019-20	
Set-Off Debt Collection		\$198,406		\$184,904		\$173,017
Indigent Defense Services		\$3,313,114		\$2,964,242		\$2,500,795
Total		\$3,511,520		\$3,149,146		\$2,673,812
Total Indigent Defense Services		\$141,589,969		\$128,747,825		\$134,961,282

Notes:

*Districts 1 and 2 are reported together. Beginning FY22-23, these districts will be reported separately.

**District 27B is new and only operated for a portion of FY21-22.

***Office of Parent Defender and Office of Special Counsel are reported separately beginning FY21-22.

****This represents twelve monthly flat rated payments and fee application for case related expenses in court appointed cases.

*****Support service costs for public defender offices and statewide defender offices are included in total office costs.

Appendix F

PAC Non-Capital Demand by County, FY2020-22*							
District	County	FY2021-22		FY2020-21		FY2019-20	
		Number of Payments	Total Payments	Number of Payments	Total Payments	Number of Payments	Total Payments
District 1	District Total	847	\$1,119,108	612	\$493,292	713	\$772,188
District 2	District Total	1,846	\$869,091	1,860	\$764,969	2,073	\$910,378
District 3A	District Total	967	\$758,597	1,099	\$843,153	1,304	\$1,017,546
District 3B	District Total	2,248	\$1,077,118	2,523	\$1,312,265	2,434	\$1,403,815
District 4	District Total	6,772	\$2,793,940	6,554	\$2,223,246	7,984	\$2,940,137
District 5	District Total	4,177	\$1,773,561	4,092	\$1,617,029	3,920	\$1,495,214
District 6A	District Total	1,822	\$939,330	2,031	\$941,381	2,322	\$1,096,429
District 6B	District Total	1,232	\$703,487	1,229	\$620,783	1,328	\$719,643
District 7A	District Total	1,724	\$821,673	1,810	\$760,344	1,553	\$747,816
District 7B/C	District Total	3,337	\$1,480,213	3,034	\$1,213,362	2,992	\$1,214,960
District 8A	District Total	999	\$1,352,071	960	\$1,238,187	1,016	\$1,355,820
District 8B	District Total	563	\$1,182,001	667	\$1,157,334	676	\$1,138,872
District 9	District Total	1,290	\$1,534,226	1,667	\$1,526,828	1,904	\$1,642,213
District 10	District Total	3,199	\$3,493,993	3,301	\$3,334,201	3,448	\$3,694,870
District 11A	District Total	971	\$1,507,919	1,095	\$1,678,823	1,309	\$1,750,173
District 11B	District Total	775	\$1,485,832	844	\$1,546,673	1,111	\$1,334,669
District 12	District Total	3,009	\$1,912,563	3,167	\$2,048,040	3,794	\$2,362,702
District 13A	District Total	2,849	\$1,755,866	2,847	\$1,561,175	2,727	\$1,802,579
District 13B	District Total	3,429	\$1,527,874	3,393	\$1,403,314	2,946	\$1,299,991
District 14	District Total	872	\$1,186,103	829	\$1,199,866	1,227	\$1,461,596
District 15A	District Total	1,065	\$1,199,335	1,267	\$1,277,206	1,369	\$1,440,242
District 15B	District Total	514	\$590,242	471	\$380,684	649	\$529,609
District 16A	District Total	3,742	\$1,549,745	3,781	\$1,405,222	4,092	\$1,682,301
District 16B	District Total	3,987	\$2,370,452	4,166	\$2,637,467	4,426	\$2,683,059
District 17A	District Total	2,369	\$1,036,606	2,764	\$1,033,245	2,939	\$1,264,554
District 17B	District Total	3,769	\$1,246,527	3,440	\$1,068,955	3,819	\$1,199,494
District 18	District Total	5,715	\$2,472,542	3,801	\$1,914,309	5,193	\$2,136,403
District 19A	District Total	3,773	\$1,262,728	2,587	\$923,864	3,674	\$1,252,205
District 19B	District Total	3,489	\$1,293,023	3,059	\$1,103,837	4,096	\$1,406,999
District 19C	District Total	3,463	\$1,287,828	3,534	\$1,263,185	3,847	\$1,428,628
District 19D	District Total	2,739	\$1,215,737	2,949	\$1,179,551	3,167	\$1,366,422
District 20A	District Total	1,830	\$783,765	1,278	\$638,963	1,808	\$691,945
District 20B	District Total	3,698	\$1,743,401	3,402	\$1,571,189	4,049	\$1,760,227
District 21	District Total	2,316	\$1,730,294	1,723	\$1,595,454	2,785	\$1,588,256
District 22A	District Total	3,638	\$1,278,396	3,896	\$1,186,707	5,119	\$1,921,322
District 22B	District Total	4,156	\$1,191,391	4,136	\$1,187,813	5,424	\$1,494,095
District 23	District Total	3,308	\$1,245,398	3,016	\$981,761	3,522	\$1,071,262
District 24	District Total	4,082	\$1,455,667	3,229	\$904,937	3,502	\$1,278,459
District 25A	District Total	5,441	\$1,631,206	6,087	\$1,721,893	5,431	\$1,520,480
District 25B	District Total	3,359	\$1,415,616	3,102	\$1,196,259	3,354	\$1,413,756
District 26	District Total	5,748	\$4,995,337	4,994	\$4,085,868	6,390	\$4,649,589
District 27A	District Total	1,110	\$735,193	1,234	\$850,812	1,272	\$952,243
District 27B	District Total	5,836	\$1,683,931	4,757	\$1,290,868	6,155	\$1,835,682
District 28	District Total	1,938	\$1,370,956	2,103	\$1,332,383	2,356	\$1,523,437
District 29A	District Total	1,149	\$686,993	1,151	\$617,790	1,339	\$721,106
District 29B	District Total	1,935	\$1,032,882	1,940	\$948,429	2,131	\$1,184,237
District 30A	District Total	3,519	\$1,992,822	2,682	\$1,225,231	2,784	\$1,333,375
District 30B	District Total	3,317	\$1,368,475	3,153	\$1,185,677	3,278	\$1,188,549
Multi-County Contracts		234	\$596,114	280	\$544,071	321	\$595,387
GRAND TOTAL		134,167	\$71,737,169	127,596	\$64,737,891	145,072	\$73,274,934

*Data include payments to experts and investigators.

**Data include only payments for capital cases.

Appendix F

Continued

PAC Capital Attorney Demand by County, FY2021-22**							
District	County	FY2021-22		FY2020-21		FY2019-20	
		Number of Payments	Total Payments	Number of Payments	Total Payments	Number of Payments	Total Payments
District 1	District Total	18	\$144,118	22	\$94,450	29	\$229,002
District 2	District Total	9	\$39,827	7	\$33,530	11	\$97,271
District 3A	District Total	29	\$135,206	23	\$100,312	37	\$199,885
District 3B	District Total	14	\$124,564	19	\$132,987	28	\$149,815
District 4	District Total	44	\$259,266	33	\$148,678	56	\$284,739
District 5	District Total	35	\$264,998	31	\$167,052	24	\$145,993
District 6A	District Total	21	\$113,940	22	\$112,602	27	\$182,934
District 6B	District Total	60	\$212,666	44	\$173,644	40	\$197,292
District 7A	District Total	42	\$139,512	33	\$112,511	27	\$112,307
District 7B/C	District Total	42	\$198,881	28	\$154,137	28	\$124,468
District 8A	District Total	49	\$293,467	48	\$175,697	60	\$278,905
District 8B	District Total	24	\$156,856	11	\$46,102	28	\$141,174
District 9	District Total	31	\$243,724	26	\$158,668	34	\$195,640
District 10	District Total	74	\$408,278	39	\$237,601	48	\$296,366
District 11A	District Total	58	\$237,724	51	\$176,410	70	\$337,580
District 11B	District Total	7	\$42,983	7	\$60,923	10	\$48,327
District 12	District Total	44	\$277,247	42	\$236,210	52	\$254,129
District 13A	District Total	77	\$402,770	83	\$313,336	75	\$438,228
District 13B	District Total	22	\$73,756	27	\$72,419	32	\$71,510
District 14	District Total	26	\$104,907	16	\$89,801	35	\$279,099
District 15A	District Total	10	\$47,387	29	\$110,861	22	\$124,857
District 15B	District Total	8	\$47,119	4	\$18,021	8	\$26,222
District 16A	District Total	17	\$131,734	24	\$97,309	45	\$268,844
District 16B	District Total	56	\$319,277	91	\$365,733	75	\$338,609
District 17A	District Total	11	\$95,472	6	\$43,723	16	\$242,170
District 17B	District Total	11	\$78,208	12	\$54,375	33	\$116,010
District 18	District Total	96	\$435,685	87	\$316,675	69	\$282,956
District 19A	District Total	8	\$39,773	7	\$47,676	20	\$131,962
District 19B	District Total	8	\$47,157	18	\$76,690	17	\$72,682
District 19C	District Total	8	\$92,696	14	\$93,717	17	\$145,177
District 19D	District Total	23	\$210,351	31	\$137,129	39	\$188,308
District 20A	District Total	17	\$68,273	22	\$91,553	19	\$118,369
District 20B	District Total	19	\$119,598	18	\$84,185	25	\$134,173
District 21	District Total	21	\$141,543	31	\$161,429	21	\$95,174
District 22A	District Total	11	\$73,618	8	\$30,636	32	\$240,478
District 22B	District Total	5	\$19,091	7	\$31,003	15	\$68,063
District 23	District Total	9	\$78,126	8	\$8,964	10	\$33,999
District 24	District Total	0	\$0	5	\$23,486	13	\$169,975
District 25A	District Total	3	\$25,093	9	\$76,608	8	\$64,491
District 25B	District Total	31	\$63,371	28	\$70,310	33	\$154,920
District 26	District Total	5,748	\$4,995,337	4,994	\$4,085,868	6,390	\$4,649,589
District 27A	District Total	1,110	\$735,193	1,234	\$850,812	1,272	\$952,243
District 27B	District Total	5,836	\$1,683,931	4,757	\$1,290,868	6,155	\$1,835,682
District 28	District Total	1,938	\$1,370,956	2,103	\$1,332,383	2,356	\$1,523,437
District 29A	District Total	1,149	\$686,993	1,151	\$617,790	1,339	\$721,106
District 29B	District Total	1,935	\$1,032,882	1,940	\$948,429	2,131	\$1,184,237
District 30A	District Total	3,519	\$1,992,822	2,682	\$1,225,231	2,784	\$1,333,375
District 30B	District Total	3,317	\$1,368,475	3,153	\$1,185,677	3,278	\$1,188,549
Multi-County Contracts		234	\$596,114	280	\$544,071	321	\$595,387
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