

## STATE OF NORTH CAROLINA DEPARTMENT OF HEALTH AND HUMAN SERVICES

ROY COOPER GOVERNOR KODY H. KINSLEY Secretary

November 6, 2023

#### SENT VIA ELECTRONIC MAIL

The Honorable Jim Perry, Chair Joint Legislative Oversight Committee on Medicaid North Carolina General Assembly Room 311, Legislative Office Building Raleigh, NC 27603 The Honorable Donny Lambeth, Chair Joint Legislative Oversight Committee on Medicaid North Carolina General Assembly Room 303, Legislative Office Building Raleigh, NC 27603

Dear Chairmen:

Session Law 2021-180, Section 9D.15C requires the Department of Health and Human Services to submit an annual report to the Joint Legislative Oversight Committee on Medicaid on information regarding direct care workers who serve Medicaid beneficiaries receiving services through the North Carolina Innovations Waiver program. Pursuant to the provisions of law, the Department is pleased to submit the attached report for 2022.

Should you have any questions regarding this report, please contact Karen Wade, Director of Policy, at Karen.Wade@dhhs.nc.gov.

Sincerely,

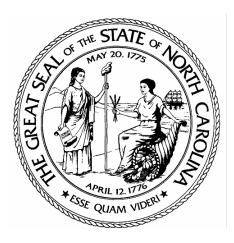
Jay Willamon behalf of Kody H. Kinsley 06565C1C2A8F4C8... Kody H. Kinsley Secretary

cc: Mark Collins Theresa Matula Nathan Babcock Darryl Childers Joyce Jones Katherine Restrepo Francisco Celis Villagrana Melissa Roark Lisa Wilks Amy Jo Johnson Fred Aikens Marissa Doctrove Susie Camilleri Luke MacDonald Todd Barlow Tai Rochelle

WWW.NCDHHS.GOV TEL 919-855-4800 • Fax 919-715-4645 Location: 101 Blair Drive • Adams Building • Raleigh, NC 27603 Mailing Address: 2001 Mail Service Center • Raleigh, NC 27699-2000 An Equal Opportunity / Affirmative Action Employer

## Study of Direct Care Workers Serving Individuals in the Innovations Waiver Program and Development of a Plan for Any Recommended Increases in Those Workers' Wages

Session Law 2021-180, Section 9D.15C



## **Report to**

# Joint Legislative Oversight Committee on Medicaid

by

# North Carolina Department of Health and Human Services

November 6, 2023

# **Table of Contents**

I. Background	2
II. Data Elements	
III. Results	.3
IV. Action Items to Ensure Adequate Providers	.5
V. Next Steps	6
Appendix A: Session Law 2021-180 9D.15C	.7
Appendix B: North Carolina Medicaid Intellectual and Development Disabilities	
Provider List (*Note NCI Survey respondents are deidentified)	.8

## I. Background

Session Law 2021-180, Section 9D.15C (see *Appendix A*) directed the NC Department of Health and Human Services (DHHS) to report to the Joint Legislative Oversight Committee on Medicaid and Health Choice on the Direct Care Workers serving individuals in the Innovations Waiver Program and to develop a plan for any recommended increases in those workers' wages.

North Carolina Medicaid oversees the NC Innovations Waiver (Innovations) and receives regular feedback on the waiver from beneficiaries, families, providers, Local Management Entities – Managed Care Organizations (LME-MCOs), and other stakeholders. The Innovations Waiver was approved by The Centers for Medicare and Medicaid Services (CMS) for five years effective July 1, 2019. It is available statewide through six LME-MCOs: Alliance Health, Eastpointe, Partners Behavioral Health, Sandhills Center, Trillium, and Vaya Health.

Innovations provides community-based alternatives for individuals with Intellectual or Developmental Disabilities (IDD) who are at risk for placement in an Intermediate Care Facility for Individuals with Intellectual Disabilities (ICF-IID). The waiver provides for a continuum of care that includes habilitative and long-term support services that are provided within the home and community of enrolled beneficiaries. The target waiver population consists of beneficiaries with IDD who need support to live in the community and meet ICF-IID Level of Care.

There are 14,138 slots in the Innovations Waiver, inclusive of the additional 1,000 slots that were made available pursuant to Section 9D.12.(a) of S.L. 2021-180 to be effective March 1, 2022 and July 1, 2022. Innovations Waiver slots are awarded on a first-come, first-serve basis based on the date of application and the beneficiary's ranking resulting from the equitable distribution of waiver funding among the subdivisions of the LME-MCO region based on population. As of January 2022, there are currently 17,008 people on the waiting list for the Innovations Waiver. Of those 17,008 people, 39% are currently authorized for other services through Medicaid or State funds. The Direct Care Professionals that provide the majority of the services through the NC Innovations Waiver are paraprofessionals, defined in 10A NCAC 27G as an individual who has a GED or high school diploma.

## **II. Data Elements**

This report includes information from the 2020 and 2021 National Core Indicators (NCI) Staff Stability Survey Reports. Each of the Surveys covers its respective calendar year. The 2021 Survey was selected as the starting point for the initial report because it has national scope.<sup>1</sup> The 2020 Survey was also incorporated to provide more complete information. This report also includes encounter information in NC Tracks and information related to the recent Direct Care Worker Bonuses authorized under Section 39.21. of S.L. 2021-180. NC Medicaid is reviewing the data elements for this report and may adjust and/or expand the types of data included in the next report submission.

<sup>&</sup>lt;sup>1</sup> 2021 Survey data was not available until 2023.

Data elements pertaining to direct care workers who serve Medicaid beneficiaries receiving services through the Innovations Waiver Program required for this report are (1) statewide data on the number of these licensed and non-licensed direct care workers by worker classification; (2) identification of providers that employ these direct care workers; (3) the weekly average number of hours worked by individuals serving in these positions; (4) the average and range of wages paid to these workers; (5) the average length of employment of these workers by any one provider; and (6) an assessment of whether the wages of licensed direct care workers, non-licensed direct care workers, or both need to be increased. If NC Medicaid determines there is a need for an increase in wages, it will develop a plan or update a previously submitted plan for such increase.

## III. Results

- 1. Statewide data on the number of these licensed and non-licensed direct care workers by worker classification.
  - a. According to the 2020 NCI Staff Stability Survey, there were 11,287 Direct Support Professionals over the 125 agencies that participated in the 2020 Staff Stability Survey.
  - b. According to the 2021 NCI Staff Stability Survey, there were 16,868 Direct Support Professionals over the 172 agencies that participated in the 2021 Staff Stability Survey.
  - c. According to the Direct Care Worker Bonus information, there were 14,814 staff that received bonuses from 436 agencies out of 852 providers. It is important to note that the number of staff that received Direct Care Worker Bonuses is a lower number than the total Direct Support Professionals, as not all Direct Care Professionals met the statutory criteria to receive the Direct Care Workers Bonus.
  - d. The majority of Direct Care Professionals are unlicensed, as they are paraprofessionals. There are limited licensed Registered Nurses, Licensed Practical Nurses, and Certified Nursing Assistants providing services through the NC Innovations Waiver.
- Identification of providers that employ these direct care workers. *Appendix B* contains a list of IDD Providers for 2020 and 2021 based on claims, which includes the 125 and 172 providers who took part in the 2020 and 2021 NCI Staff Survey. According to a review of LME-MCO encounter data, there are 852 providers of NC Innovations and NC TBI Waiver services.
- 3. The weekly average number of hours worked by individuals serving in these positions.
  - a. According to the 2020 NCI Staff Stability Survey, the Average Percent of Direct Care Workers that were employed full time is 66.3%; the Median Percentage of Direct Care Workers that were employed full time is 72.2%.

- b. According to the 2020 NCI Staff Stability Survey, the Average Percent of Direct Care Workers that were employed part time is 33.7%; the Median Percentage of Direct Care Workers that were employed part time is 27.8%.<sup>2</sup>
- c. According to the 2021 NCI Staff Stability Survey, the Average Percent of Direct Care Workers that were employed full time is 63.3%; the Median Percentage of Direct Care Workers that were employed full time is 66.9%.
- d. According to the 2021 NCI Staff Stability Survey, the Average Percent of Direct Care Workers that were employed part time is 36.7%; the Median Percentage of Direct Care Workers that were employed part time is 33.1%.
- 4. The average and range of wages paid to these workers.
  - a. According to the 2020 NCI Staff Stability Survey, the average hourly wages for NC Innovations Waiver Direct Care Professional is \$11.91 per hour, the Median Hourly wage is \$12.00 per hour, and the Maximum Hourly wage is \$18.75.
  - b. According to the 2021 NCI Staff Stability Survey, the average hourly wages for NC Innovations Waiver Direct Care Professional is \$12.60 per hour, the Median Hourly wage is \$12.06 per hour, and the Maximum Hourly wage is \$21.00.
- 5. The average length of employment of these workers.
  - a. According to the 2020 NCI Staff Stability Survey:
    - i. 10.2% of Direct Care Professionals work less than 6 months.
    - ii. 11.5% of Direct Care Professionals work for 6 to 12 months.
    - iii. 16.6% work for 12 to 24 months.
    - iv. 12.2% of Direct Care Professionals work for 24 to 36 months.
    - v. 49.5% of Direct Care Professionals work for 36 months or more.
    - vi. North Carolina's Direct Care Professional Turnover rate is 32.6%, which is the 2nd lowest Turnover Rate of the 27 participating States.
  - b. According to the 2021 NCI Staff Stability Survey:
    - i. 12.6% of Direct Care Professionals work less than 6 months.
    - ii. 11.1% of Direct Care Professionals work for 6 to 12 months.
    - iii. 14.2% of Direct Care Professionals work for 12 to 24 months.
    - iv. 11.8% of Direct Care Professionals work for 24 to 36 months.
    - v. 50.2% of Direct Care Professionals work for 36 months or more.
    - vi. North Carolina's Direct Care Professional Turnover rate is 32.8%, which is the 3rd lowest Turnover Rate of the 27 participating States.
- 6. Assessment of whether wages of licensed and unlicensed direct care workers should be increased.

The Department has identified NC Direct Care Professionals, licensed and unlicensed, require an increase in wages. In January 2022, DHHS released the initial North Carolina

<sup>&</sup>lt;sup>2</sup> The number of hours that constitute full time and part time work is defined by each provider.

Olmstead Plan (the Plan)<sup>3</sup>, which is a cross-population blueprint addressing the health and well-being of children and families, youth, adults, and elders with disabilities. The strategic plan has eleven priority areas of focus. Each priority area includes strategies identified to begin or to continue a transformation of services and support that is essential for North Carolinians with disabilities.

Wage increases for Direct Care workers are addressed in Priority Area 2: the Direct Support Professional Crisis. Under this priority, NC Medicaid allocated enhanced FMAP funds to increase Direct Support Professional (DSP; direct service workforce) wages, effective April 1, 2022. Increases for DSPs working with people with Intellectual and Developmental Disabilities (I/DD) will be sustained on an ongoing basis using additional funds appropriated by the General Assembly.

On January 12, 2022, the Department released "Leveraging the State's Olmstead Plan and Creating Choice for People with Intellectual and Developmental Disabilities."<sup>4</sup> The white paper briefly summarized important steps taken by DHHS as a part of its broader and longer-term implementation of the Plan. The white paper outlined an additional \$150 million in annualized investment.

The white paper proposed new investments and highlighted actions based on the priority commitments in the Plan. If funded by the North Carolina General Assembly, this will result in more than \$150 million of federal and state investment in FY 2023/24 to:

- Increase Wages for DSPs.
- Raise Innovations Waiver rates \$3 per hour in FY 2023/24.
- Require that 75% of the rate increase funding go to DSPs.
- Establish an online certification program for DSPs in FY 2024/25 that will be linked to enhanced rates for providers beginning in FY 2025/26.

An annualized investment of \$36 million in recurring state dollars is needed to support this priority.

## **IV. Action Items to Ensure Adequate Providers**

Actions to ensure an adequate direct care work force are as follows:

1. Continue the Direct Care Worker Wage Increase for the Innovations Waiver implemented in March 2022. NC Medicaid implemented a rate increase as directed by S.L. 2021-180. The implementation resulted in increased direct care worker wages for individuals on the Innovations Waiver.

<sup>&</sup>lt;sup>3</sup> The Plan is available at <u>https://www.ncdhhs.gov/508-compliant-north-carolina-olmstead-plan/download?attachment</u>.

<sup>&</sup>lt;sup>4</sup> The white paper is available at <u>https://www.ncdhhs.gov/leveragingolmsteadnov2022/open</u>.

- 2. Future adoption of the Remote Supports definition to allow individuals to safely spend time without 1:1 support as appropriate.
- 3. Future streamlining the Self-Directed Options to allow for beneficiaries who selfdirect to pay increased wages and have more ownership of their services.
- 4. Continue allowing employment of Relatives as Direct Support Professionals.
- 5. Continue to oversee the LME/MCOs (future BH IDD tailored plans) responsibility to monitor their provider networks and survey needs and gaps across their provider network. It is important to note that the LME/MCOs also have rate-setting authority and the ability to enhance rates if the needs of the individual or circumstances necessitate a higher rate to stabilize staffing.

## V. Next Steps

- 1. DHHS will work with community stakeholders to gain feedback on the effectiveness of the Direct Support Worker Wage Increases.
- 2. DHHS is reintroducing the Back Up Staffing Report, which was suspended due to COVID, to determine the hours of service, per Innovations Waiver service, that are not fulfilled because of a staff member not being available.
- 3. DHHS will work to ensure that all NC Innovations Waiver providers complete the NCI Staff Stability Survey to ensure core comprehensive data.
- 4. DHHS is working to assess the effectiveness of the Direct Care Worker Wage Increases.
- 5. DHHS is working to increase the NC Innovation Waiver Financial CAP to allow increased Innovation's Direct Care Professional wages.
- 6. DHHS will update this report based on information received from the more recent Staff Stability Report.
- 7. DHHS will work with the LME/MCOs (future BH IDD tailored plans) to assess the impact of the recently added Innovations slots and any additional slots added to the Innovations, and 1915(i) IDD Services staffing to determine if the staffing needs of the Innovations and 1915(i) IDD populations are being met.

#### Appendix A: Session Law 2021-180 9D.15C

#### S.L. 2021-180 9D.15C.

## S.L. 2021-180 9D.15C. STUDY DIRECT CARE WORKERS SERVING INDIVIDUALS IN THE INNOVATIONS WAIVER PROGRAM AND DEVELOP A PLAN FOR ANY RECOMMENDED INCREASE IN THOSE WORKERS' WAGES

**SECTION 9D.15C.** No later than March 1, 2022, and annually thereafter for the next five years, the Department of Health and Human Services, Division of Health Benefits (DHB), shall submit a report to the Joint Legislative Oversight Committee on Medicaid and NC Health Choice that contains all of the following information regarding direct care workers who serve Medicaid beneficiaries receiving services through the North Carolina Innovations waiver program:

(1) Statewide data on the number of these licensed and non-licensed direct care workers by worker classification.

(2) Identification of providers that employ these direct care workers.

(3) The weekly average number of hours worked by individuals serving in these positions.

(4) The average and range of wages paid to these workers.

(5) The average length of employment of these workers by any one provider.

(6) An assessment of whether the wages of licensed direct care workers, non-licensed direct care workers, or both need to be increased. If DHB determines that there is a need for an increase in wages, then DHB shall develop a plan, or update to a previously submitted plan as applicable, for such increase.

#### Appendix B: North Carolina Medicaid Intellectual and Development Disabilities Provider

List

(\*Note NCI Survey respondents are deidentified) Claims report 2020 and 2021

#### 2020 IDD MEDICAID PROVIDER NAME

A CARING HEART CASE MANAGEMENT INC A PLUS RESULTS INDEPENDENT LIVING A TOUCH OF GRACE INC ABILITIES INC ABLECARE CORPORATION ABOUND HEALTH LLC **ABOVE & BEYOND CARE INC** ACCESS FAMILY SERVICES INC ACI SUPPORT SPECIALISTS INC ACUMEN FISCAL AGENT LLC ADG ASSOCIATES LLC ADULT LIFE PROGRAMS INC ADVANCE BEHAVIORAL HEALTH SERVICES ADVANCED BUSINESS CONCEPTS INC ADVANCED HEALTH RESOURCES INC ADVANTAGE BEHAVIORAL HEALTHCARE INC ADVANTAGE CARE IN HOME SERVICES AFTER GATEWAY INC AGAPE HOME LIVING CARE LLC AKACHI SOLUTION LLC ALBERTA PROFESSIONAL SERVICES INC ALLEGHANY COUNTY GROUP HOMES INC ALLEN FAMILY LIVING INC ALLIANCE HEALTH ALPHA MANAGEMENT SERVICES INC AMBLESIDE INC ANGELOS CARE HOME INC ARC CHEROKEE CLAY INC ARC OF THE TRIANGLE INC ARRAY OF BRIGHTER BEGINNINGS INC ASSISTEDCARE INC ATLANTIC AUTISM SERVICES INC AUTISM SERVICES INCORPORATED AUTISM SERVICES OF MECKLENBURG COUN AUTISM SOCIETY OF NORTH CAROLINA AUTISM SUPPORT AND PROGRAMS INC AUTUMN HALLS OF UNAKA LLC **B & D INTEGRATED HEALTH SERVICES** 

BAILEYS RESPITE CARE INC BAPTIST CHILDRENS HOME OF NC INC BAYADA HOME HEALTH CARE INC BEAUFORT COUNTY DEVELOPMENTAL CENTE BEHAVIOR CONSULTATION AND PSYCHOLOG BEHAVIORAL SERVICES INC BENJAMIN HOUSE CASE MANAGEMENT BERTH BEHAVIOR CONSULTATION PLLC BETTER CONNECTIONS INC BETTER LIVING CONCEPTS OF DURHAM LL BEYOND CHALLENGES COMMUNITY SERVICE BLESSED HOME III INC BLUEWEST OPPORTUNITIES INC BOUNDLESS MIRACLES LLC BREAK OUT LLC BRIDGING THE GAP RESIDENTIAL SERVIC **BRIGHTHAVEN HOME** BUILDING BRIDGES FOR COMMUNITES CABARRUS COUNTY GROUP HOMES INC CALDWELL OPPORTUNITIES INC CANAAN CARE HOME LLC CANDII HOMES CARE WELL OF CHARLOTTE INC CARING HANDS AND SUPPLEMENTARY ENRI CAROBELL INC CAROLINA OUTREACH LLC CAROLINA RESIDENTIAL SERVICES INC CAROLINA SOLUTION INC CAROLINAS HOME CARE AGENCY INC CASA MENDEZ INC CENTRAL COMMUNITY SERVICES LLC CF MARKETING LLC CHAMPION FAMILY BEHAVIORAL HEALTH S CHANGING OUTCOMES LLC CHARLES HINES AND SON CHARLES LEA CENTER CHATHAM COUNTY GROUP HOMES INC CHATHAM TRADES INC CLEVELAND VOCATIONAL INDUSTRIES IN CLIMBING JACOBS LADDER INC CM SERVICES CMS AGENCY CNC-ACCESS INC COASTAL ENTERPRISES OF WILMINGTON

COASTAL RESIDENTIAL SERVICES INC COMMUNITY ALTERNATIVE HOUSING INC COMMUNITY ASSISTED RESIDENTIAL ENVI COMMUNITY COMPANION HOME CARE LLC COMMUNITY INNOVATIONS INC COMMUNITY SUPPORT SERVICE LLC COMMUNITY WORKFORCE SOLUTIONS INC COMMUNITY-BASED DEVELOPMENTAL SERVI COMPANION HOME HEALTH CARE COMPASSIONATE CARE OF NORTH CAROLIN COMPREHENSIVE COMMUNITY CARE INC COMSERV INC CONTINUUM CARE SERVICES INC CORINES CARE MANAGEMENT INC CORNERSTONE HEALTHCARE SERVICES INC COUNTRY LIVING GUEST HOME INC COUNTRY PINES INC COUNTY OF PERSON OFFICE OF COUNTY F COVENANT CASE MANAGEMENT SERVICES L COZIES SUPERVISED LIVING CRISYS LLC CROSSROADS SUPPORT SERVICES INC CRYSTAL NICKERSON CUMBERLAND RESIDENTIAL AND EMPLOYME CURRYS HAVEN D D RESIDENTIAL SERVICES INC D S COUNTRY MANOR DAVIDSON HOMES INC DAWN MILTON DAY BY DAY FAMILY SERVICES LLC DAYMARK RECOVERY SERVICES INC DELTA BEHAVIORAL GROUP PLLC DESTINY MANAGEMENT INC DEVELOPMENTAL DISABILITIES RESOURCE DEVEREUX RESIDENTIAL SERVICES LLC DILIGENT CARE INC DIVERSIFIED CHOICE DREAM CONNECTIONS INC DREAM MAKERS ASSISTED LIVING SERVIC DREAMWEAVERS UNLIMITED INC DURHAM COUNTY COMMUNITY LIVING PROG DURHAM EXCHANGE CLUB INDUSTRIES INC EAGLE HEALTHCARE SERVICES INC EASTER SEALS UCP NORTH CAROLINA & V

EASTPOINTE HUMAN SERVICES ED EMMANUEL HOMES LLC EDUCARE COMMUNITY LIVING CORP NORTH ELITE CARE SERVICES INC EMPLOYMENT SOURCE INC ENHANCEMENT HEALTH CARE INC EXCEPTIONAL FAMILY SUPPORT LLC EXPRESS SUPPORT HOME CARE FAIRHANDS SERVICES LLC FAMILY PRESERVATION SERVICES OF NC FAMILYTREE ALTERNATIVE FAMILY SERVI FIRST FOOTHILLS INDUSTRIES OF MCDOWELL CO FOSTERS CARE FACILITY LLC FRESH START RESIDENTIAL FACILITY IN GASTON RESIDENTIAL SERVICESINC GATEWAY HUMAN SERVICES LLC GENESIS RESISDENTIAL CARE GENTLEHANDS OF NORTH CAROLINA INC GHA AUTISM SUPPORTS GOODWILL INDUSTRIES OF NWNC GRACELAND MANOR AND ASSOCIATES INC GREAT EXPECTATIONS DAY FACILITY AND GROUP HOMES OF FORSYTH GT FINANCIAL SERVICES GUARDIAN ANGEL HEALTHCARE LLC HALCYON LLC HAMILTON SERVICES LLC HARRIS HOME HAYWOOD COUNTY GROUP HOME HAYWOOD VOCATIONAL OPPORTUNITIES IN HEARTSPRING INC HELPING HANDS OF NORTH CAROLINA LLC HERBERT REID HOME HICKS HOUSE OF CARE HOLT ASSESSMENT SERVICES LLC HOLY ANGELS INC HOME CARE SOLUTIONS OF NC LLC HOMECARE MANAGEMENT CORPORATION HOPE OF SAMPSON COUNTY LLC HOUSE OF CARE INC HOWELL AND HOWELLS GROUP HOME LL HOWELL SUPPORT SERVICES LLC HUGHES BEHAVIORAL MENTAL HEALTH S

HUMAN RESOURCES UNLIMITED INC I INNOVATIONS INC IDEAL RESPONSE SERVICES LLC **IDELLAS CARE HOMES LLC** IMPACT OF THE PIEDMONT INC INDEPENDENT HUMAN SERVICES LLC INDEPENDENT LIVING GROUP HOME LLC INDUSTRIAL OPPORTUNITIES INC INEZS HOUSE HC LLC INMAN HOME HEALTH INNOVATIVE SUPPORT SERVICES LLC **INREACH** INTEGRATED FAMILY SERVICES PLLC INTELLICHOICE STAFFING LLC IQUOLIOC INC IRENE WORTHAM CENTER INC J L REDFORD INC J-1 CONSULTANTS LLC JEWEL COMMUNITY CARE LLC JIREHS PLACE INC JOHNSON CENTER II JOHNSONS HOUSE OF HOPE FAMILY CARE JOHNSTON COUNTY INDUSTRIES INC KALEO SUPPORTS INC KD SUPPORT SERVICES KERR HOMES INC KYSEEMS UNITY GROUP HOME LLC L&J HOMES INC LAVERNES HAVEN RESIDENTIAL HOME SER LE CHRIS COUNSELING SERVICES INC LEARNING PERSPECTIVES INC LECHRIS HEALTH SYSTEMS OF GREENVILL LECHRIS HEALTH SYSTEMS OF NEW BERN LEE COUNTY INDUSTRIES INC LIBERTY CORNER ENTERPRISES INC LIFE ALLIANCE LLC LIFE BASED CONCEPTIONS LLC LIFE CHANGING BEHAVIORAL HEALTH SER LIFE ENRICHMENTCENTER OF CLEVEL LIFE INC LIFESPAN INC LIFT DAY ACTIVITY CENTER LINDA SHORTS HOME LINDLEY HABILITATION SERVICES INC

LUTHERAN FAMILY SERVICES IN THE CAR M AND S SUPERVISED LIVING LLC MACON CITIZENS FOR THE HANDICAPPED MAKIN CHOICES INC MARTIN COUNTY RESIDENTIAL SERVICES MATCHBOX HEALTH SERVICES CORPORATIO MAXIM HEALTHCARE SERVICES MCDANIEL HOME MCDANIEL HOMES LLC MERCY CARE INC MICHAELS WORLD MISS DAISYS AND ASSOCIATES INC MITCHELL COUNTY GROUP HOME MONARCH MORE THAN CONQUERORS MOUNTAIN AREA COMMUNITY SERVICES IN MOUNTAIN AREA RESIDENTIAL FACILITIE MURCHISON RESIDENTIAL INC MURDOCH DEVELOPMENTAL CENTER MYLESS SERVICES INC NC BROOKHAVEN BEHAVIORAL HEALTH NC OUTREACH GROUP HOMES LLC NCG ACQUISITION LLC NEW BEGINNINGS DAY TREATMENT CENTER NEW HORIZONS ADULT DAY SERVICES INC NEW HORIZONS HOME CARE INC NOIR ENTERPRISES LLC NORTH CAROLINA LIFE OF REHABILITATI NORTH CAROLINA OUTREACH HOMECARE LL NORTHEASTERN HOME CARE OE ENTERPRISES INC OMNI VISIONS INC ONE ON ONE CARE INC ONE TO ONE WITH YOUTH INC OPEN ARMS LLC SERENITY OPEN HEARTS ART CENTER OPPORTUNITY AWAITS INC OUTREACH MANAGEMENT SERVICES OUTWARD BOUND ONE LLC PARADIGM INC PARKER HOUSE TWO PATHWAYS BEHAVIORAL HEALTH SERVICE PATHWAYS FOR PEOPLE INC PATHWAYS FOR THE FUTURE

PATHWAYS HUMAN SERVICES OF NORTH CA PATTERSON HOME CARE INC PEARLS ANGEL CARE INC PEOPLE OF POTENTIAL INC PERSON CENTERED PARTNERSHIPS INC PERSON COUNTY GROUP HOMES INC PHOENIX COUNSELING CENTER PHP OF NC INC PHYSICIAN ALLIANCE FOR MENTAL HEALT PINNACLE HOME CARE INC PRAISING HANDS LLC PRIDE IN NORTH CAROLINA LLC PRIMARY HEALTH CHOICE INC PROFESSIONAL FAMILY CARE SERVICES I PROFESSIONAL REHABILITATION CONSULT **OUALITY FAMILY SERVICES INC** QUALITY LIFE SERVICES INC QUEST PROVIDER SERVICES LLC **R BYRD COMMUNITY CARE SERVICES** RAES PLAYZE ADULT DAY CENTER **RAINBOW 66 STOREHOUSE INC RAINBOW OF SUNSHINE** RALPH SCOTT LIFESERVICES INC RENEWED SERVICES INC RENU LIFE LLC RESIDENTIAL SERVICES INC RESOURCES FOR HUMAN DEVELOPMENT INC RESOURCES FOR SENIORS INC RHA BEHAVIORAL HEALTH NC LLC RHA HEALTH SERVICES NC LLC **RIVERBEND SERVICES INC** ROANOKE DEVELOPMENTAL CENTER INC RONALD BENJAMIN QUALITY CARE III ROUSES GROUP HOME INC ROWAN VOCATIONAL OPPORTINITIES INC ROYAL CHILD ACADEMY COMPANY RUSMED CONSULTANTS LLC RUTHERFORD LIFE SERVICES INC S&L HOME CARE SERVICES INC SANDHILLS CENTER FOR MH DD SA SECURING RESOURCES FOR CONSUMERS IN SERENITY THERAPEUTIC SERVICES INC SHFP INC SHINELIGHT INC

SKILL CREATIONS INC SOLID FOUNDATION FACILITIES INC SOMEONE DOES CARE SOPHIA B PIERCE AND ASSOCIATES INC SOUTHEASTERN INTEGRATED CARE SPECIALIZED SERVICES AND PERSONNEL SPIGNER MANAGEMENT SYSTEMS INC STEPS DEVELOPMENTAL ACADEMY INC STEVENS CENTER STILL BLESSED INC STILL FAMILY LLC STRUCTURED FAMILY INTERVENTIONSLLC SUCCESSFUL SOLUTIONS MHS INC SUMMERLAND HOMES INC SUMMIT SUPPORT SERVICES OF ASHE INC SUPREME CHOICE HEALTH CARE SYLVANGLADE HOME INC SYLVANGLADE SERVICES INC SYNERGY IN ACTION INC THE ARC OF GREENSBORO INC THE ARC OF NORTH CAROLINA INC THE ASBURY HOMES INC THE CENTER FOR CREATING OPPORTUNITI THE ENOLA GROUP INC THE ENRICHMENT CTR AN AFFL CHPT THE HOPE CENTER OF HENDERSONVILLE THE KIDS WORKSHOP THE LOVING HOME INC THE MENTAL HEALTH FUND INC THE RUBY PARDUE BLACKBURN ADULT DAY THE TRINITY HOME THE WORKSHOP OF DAVIDSON INC THURSHER GOODMAN WINSTEAD CAREHOME THYLLIS SMITH TLC ADULT GROUP HOME TLC OPERATIONS INC TOP PRIORITY CARE SERVICES LLC TOUCHSTONE RESIDENTIAL SERVICES TRANSYLVANIA ASSOCIATION FOR DISABL TRANSYLVANIA VOCATIONAL SERVICES IN TRG HEALTH CARE SYSTEMS LLC TRI SUPPORT SYSTEMS INC TRIAD ADULT DAY CARE CENTER INC TRIAD COORDINATED SERVICES INC

TRIANGLE COMPREHENSIVE HEALTH SERVI TRILLIUM HEALTH RESOURCES TT&T SERVICES INC ULTIMATE FAMILY CARE HOME INC UMAR SERVICES INC UNION DIVERSIFIED INDUSTRIES INC UNIQUE CARING NETWORK INC UNIQUE HOME CARE INC UNITED LIVING LLC UNITED RESIDENTIAL SERVICES OF NORT UNITED SUPPORT SERVICES INC UNITY HOME CARE INC UNIVERSAL MENTAL HEALTH SERVICES I UNIVERSITY OF NORTH CAROLINA AT CHA UPRISING HOMES INC VICTOR & ASSOCIATES INC VISIONS IN VIEW INC VOCA CORPORATION OF NORTH CAROLINA WAKE ENTERPRISES INC WATAUGA OPPORTUNITIES INC WAYNE OPPORTUNITY CENTER INC WB HEALTH CARE WELL CARE HOME CARE INC WESCARE PROFESSIONAL SERVICES LLC WHAT MATTERS MOST INC WILKES VOCATIONAL SERVICES INC WILSONS HOME CARE AGENCY INC WNC MADISON COUNTY HOUSING CORP WOLFE AND JACKSON GROUP HOME INC YELVERTONS ENRICHMENT SERVICES INC ZOE BEHAVIOR HEALTH SERVICES INC

#### **2021 IDD MEDICAID PROVIDER NAME**

A CARING ALTERNATIVE LLC ABS UT PC ABUNDANT LIFE INC AMARA WELLNESS SERVICES INC ASHE SERVICES FOR AGING INC BEHAVIORAL HEALTHCARE SERVICES INC BETTER DAYS AHEAD OF ROCKY MOUNT COASTAL SOUTHEASTERN UNITED CARE CREATIVE MANAGEMENT SOURCE INC DREAM PROVIDER CARE SERVICES EMPOWERMENT QUALITY CARE SERVICES FAMILIES FIRST OF NC LLC FREEDOM HOUSE RECOVERY CENTER INC FRIENDLY PEOPLE THAT CARE DAY PROGR GASTON SKILLS INC HANDS LLC OF ROWAN HINDS FEET FARM INC INDEPENDENT OPPORTUNITIES INC LECHRIS ADULT DAY CARE OF ROCKY MOUNT LIVING WITH AUTISM INC MORGAN SUPPORT SERVICES MULTI THERAPEUTIC SERVICES INC NEUSE ENTERPRISES INC NEVINS CENTER INC ONASS PLACE P & W GROUP LLC POLK VOCATIONAL SERVICES POSITIVE CONNECTION CARE INC POA HEALTHCARE INC PREMIER SERVICE OF CAROLINA INC PRIMARY CARE SOLUTIONS INC PSYCHOLOGICAL MOBILE SERVICES PA REACH FOR INDEPENDENCE INC RESIDENTIAL SUPPORT SERVICES OF WAK RHA HEALTH SERVICES INC ROANOKE VALLEY ADULT DAY CARE CENTER **ROBIN A WILLIAMS** ROUSES GROUP HOME II INC RYANS PLACE LLC SPIRIT OF EXCELLENCE COMMUNITY OUTR ST GERARD HOUSE STANDARDS-BASED BEHAVIORAL CONSULTING STEP BY STEP CARE INC SUNRISE CLINICAL ASSOCIATES PLLC SUPREME COMPASSIONATE CARE INC THE ARC OF DAVIDSON COUNTY THE ARC OF HIGHPOINT -THE SPARC NETWORK LLC THERAPEUTIC ALTERNATIVES INC THOMPSON PSYCHOLOGICAL SERVICES INC VAUGHTERS SPECIALIZED CONSULTATIVE VOCATIONAL SOLUTIONS OF HENDERSON C WESTBRIDGE VOCATIONAL INC