

# STATE OF NORTH CAROLINA

#### OFFICE OF STATE BUDGET AND MANAGEMENT

PAT MCCRORY
GOVERNOR

ANDREW T. HEATH STATE BUDGET DIRECTOR

September 28, 2016

#### **MEMORANDUM**

TO: The Honorable Senator Phil Berger, President Pro Tempore, NC Senate

The Honorable Representative Tim Moore, Speaker, NC House of Representatives Co-Chairmen of the Joint Legislative Commission on Governmental Operations

FROM: Andrew T. Heath

State Budget Director

Paula Woodhouse Paula Wordhouse
Interim Director of State Human Resources

SUBJECT: Salary Increase Monitoring Report for Third and Fourth Quarters 2015-2016

Section 30.11.(a) of Session Law 2015-241 requires the Office of State Budget & Management (OSBM) and the Office of State Human Resources (OSHR) to submit a semiannual report to the Joint Legislative Commission on Governmental Operations on nonlegislative salary increases in State agencies, departments, and institutions, including authorities, boards, and commissions; the judicial branch; and The University of North Carolina and its constituent institutions.

For agencies reporting through the BEACON HR/Payroll system, these reports must include (i) a breakdown by action type (including, but not limited to, promotion, reallocation, career progression, salary adjustment, and any similar actions increasing employee pay) of the number and annual amount of those increases and (ii) a breakdown by action reason (including in-range higher level, acting pay, trainee adjustment, and other similar action reasons) of the number and annual amount of those action types coded as salary adjustment. For the University of North Carolina and its constituent institutions, the reports must include a breakdown of the number and annual amount of those increases categorized by the University as promotions, changes in job duties or responsibilities, Distinguished Professorships, retention pay, career progression, and any other similar actions increasing employee pay.

The following report covers the period of January through June 2016 and includes two attachments:

- 1. Salary Increases for BEACON Agencies: Salary increase actions entered into the BEACON HR/Payroll System during the semiannual period.
- 2. Salary Increases for UNC System: Salary increase actions reported by the UNC System for the semiannual period.

## **Analysis – State Agencies**

From January 1 – June 30, 2016, there were 38,112 salary increases out of 79,801 employees<sup>1</sup> from all funding sources in State agencies. These increases account for a total salary increase of \$87.4 million (all fund sources). Salary increase data was obtained from the BEACON HR/Payroll system, including action type and reason for each increase.

Table 1 below lists the action types, number of salary increases, and dollar amounts:

Table 1 - Salary Increases for State Agencies					
Action Type	# of Actions	Salary Increase			
Promotion	1,951	\$11,453,308			
Reinstatement	235	\$1,457,408			
Non-Beacon to Beacon	18	\$779,448			
Transfer	595	\$3,832,896			
Appointment Change*	203	\$432,352			
Reallocation	13,361	\$19,917,781			
Salary Adjustment	21,253	\$47,389,564			
Range Revision	0	\$0			
Career Progression Adjustment	496	\$2,126,134			
Band Revision	0	\$0			
Totals	38,112	\$87,390,891			

<sup>\*</sup>An appointment change example: a probationary employee becoming permanent.

There were eight findings, including seven increases in excess of 20% that were not approved by OSBM or OSHR and 1 action that was coded incorrectly. OSHR is following up with the agencies as appropriate for retroactive review and corrective action.

### **Analysis – UNC System**

There were 5,250 salary increases out of 62,194 employees<sup>2</sup> from all funding sources in the UNC System from January 1 – June 30, 2016. These increases account for a total salary increase of \$25.1 million (all fund sources). There were approximately 4,819 EHRA non-faculty and SHRA increases (\$21.4 million) and 431 EHRA faculty increases (\$3.7 million).

<sup>&</sup>lt;sup>1</sup> Employee count as of December 2015, excluding UNC System, community college campus, and public school personnel.

<sup>&</sup>lt;sup>2</sup> Employee count as of December 2015.

Table 2 below lists the reasons for the salary, dollar amounts, and number of actions. For further information, contact John Sparrow in OSBM at <a href="mailto:john.sparrow@osbm.nc.gov">john.sparrow@osbm.nc.gov</a> or Davita Morant in OSHR at <a href="mailto:davita.morant@nc.gov">davita.morant@nc.gov</a>.

Table 2 - Salary Increases for UNC System					
Action Type  EHRA Non-Faculty & SHRA	Salary Increase General Fund	Salary Increase Non-General Fund	Total Salary Increase	Number of Actions	
Promotion - Higher-Level Class	\$621,929	\$270,152	\$892,081	98	
Promotion - Competitive Selection	\$4,423,805	\$1,314,189	\$5,737,994	629	
Increased Duties/Responsibilities	\$2,575,900	\$1,933,187	\$4,509,088	838	
Increased Duties/Responsibilities**	\$588,822	\$309,236	\$898,057	168	
Retention (from all fund sources)	\$175,704	\$264,411	\$440,115	37	
Career Progression	\$1,218,859	\$1,174,073	\$2,392,932	869	
Faculty Recruiting and Retention Fund	\$32,750	\$0	\$32,750	4	
All Other	\$3,613,106	\$2,918,586	\$6,531,692	2,176	
Total	\$13,250,875	\$8,183,834	\$21,434,709	4,819	
EHRA Faculty					
Promotion - Higher-Level Class	\$294,737	(\$39,573)	\$255,164	11	
Promotion - Competitive Selection	\$313,635	\$127,090	\$440,725	16	
Increased Duties/Responsibilities	\$652,357	\$215,313	\$867,671	152	
Increased Duties/Responsibilities**	\$0	\$0	\$0	0	
Retention (from all fund sources)	\$232,523	\$152,316	\$384,838	41	
Career Progression	\$0	\$0	\$0	0	
Distinguished Professors Endowment Fund	\$10,000	\$10,875	\$20,875	2	
Faculty Recruiting and Retention Fund	\$295,723	\$28,750	\$324,473	31	
All Other	\$521,663	\$856,430	\$1,378,093	178	
Total	\$2,320,638	\$1,351,201	\$3,671,839	431	
Grand Total	\$15,571,513	\$9,535,035	\$25,106,548	5,250	

<sup>\*\*</sup> Temporary increases in job duties or responsibilities; salaries will revert when temporary duties cease.